

Aging Department - Senior Enrichment Center

Aging Department - Senior Enrichment Center FY26

The Moore County Department of Aging provides many services - nutrition, transportation, in-home aide, SHIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents aged 50 and over will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn a new skill (knitting, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). Lots of opportunities also exist to volunteer and serve the older adults of the Moore County community.

Budget Information

| Revenue Sources FY26 Budget: | | |
|----------------------------------|--------------------|--------|
| Grants | \$1,009,171 | 48.73% |
| Fees/Donations | \$68,122 | 3.29% |
| County Property Tax/ Local Match | \$993,732 | 47.98% |
| Total Budget FY26 | \$2,071,025 | |

Department Director

 Terri Prots

Department Director Email

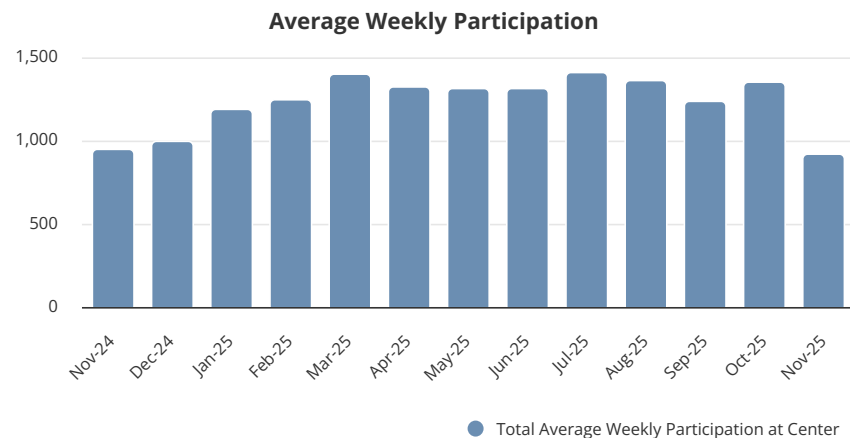
tprots@moorecountync.gov

Budgeted Staffing Positions

20 Full-Time 1 Part-Time

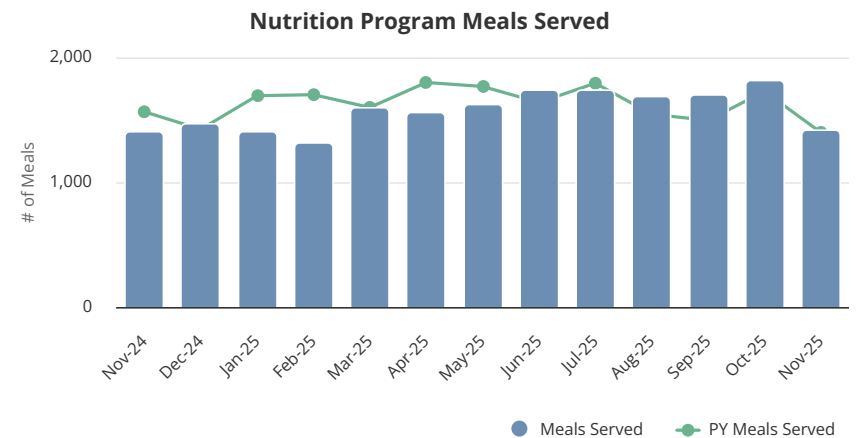
Senior Enrichment Center - Average Weekly Participation

Senior Enrichment Center - Average Weekly Participation

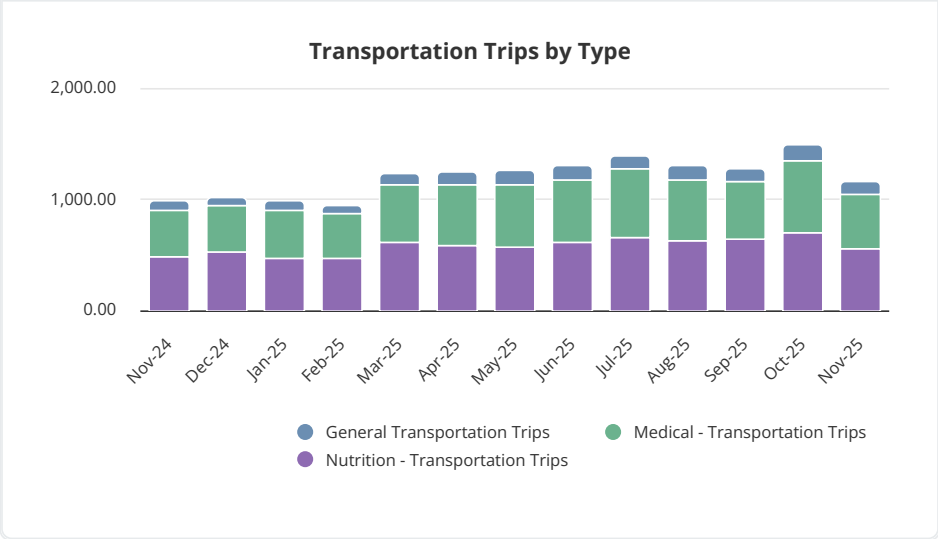


Department of Aging - Nutrition Program

Department of Aging - Nutrition Program



Transportation Trips for Clients (one trip = one way)
 Transportation Trips for Clients (one trip = one way)

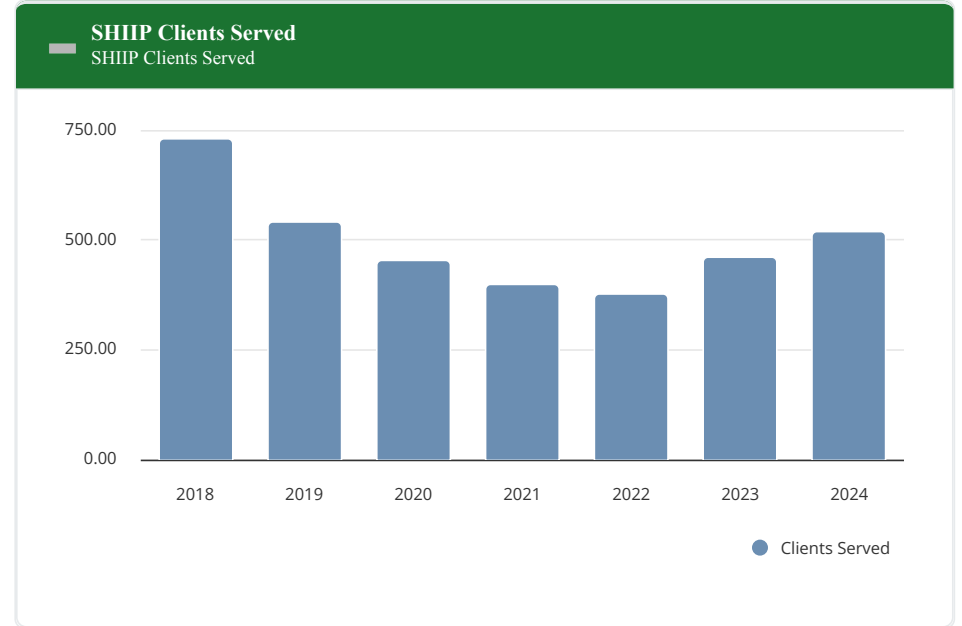
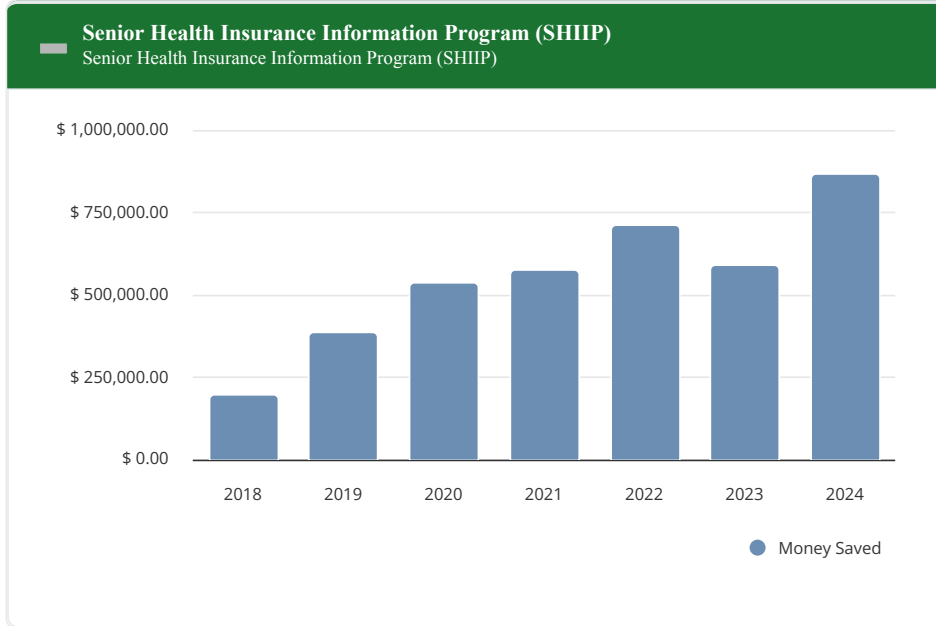


In-Home Aide Program - Clients Served
 In-Home Aide Program - Clients Served



Aging - SHIIP

Aging - SHIIP FY26



Child Support

Child Support DRC FY26

Moore County Department of Child Support/Day Reporting/Youth Services (General Fund)

Child Support: The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collection information.

Day Reporting: The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

Youth Services: The Youth Services Program provides juvenile restitution, Teen Court, and Interpersonal Skill Building components for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The Interpersonal Skill Building Program, Why, Try, provides a 10 week curriculum addressing social skills that assist youth in dealing with life's challenges in a positive way in order to reduce their further involvement in the juvenile legal system and improve their participation as productive citizens

Budget Information

| Revenue Sources FY26 Budget | | |
|--|-------------------------|-------------|
| Child Support: Federal Grants | Federal Grants | \$847,950 |
| Child Support: CSE Collections | CSE Collections | \$14,500 |
| Child Support : Application/Paternity Fees | Fees | \$2,400 |
| Day Reporting | Contract Revenue | \$126,568 |
| Youth Services | JCPC Grant/Fund Raising | \$104,029 |
| County Funds | | \$164,620 |
| Total FY26 Expenditure Budget: | | |
| Child Support | | \$1,019,352 |
| Day Reporting | | \$126,513 |
| Youth Services | | \$114,202 |

Department Director



Jeanette Schoonover

Department Director Email

jschoonover@moorecountync.gov

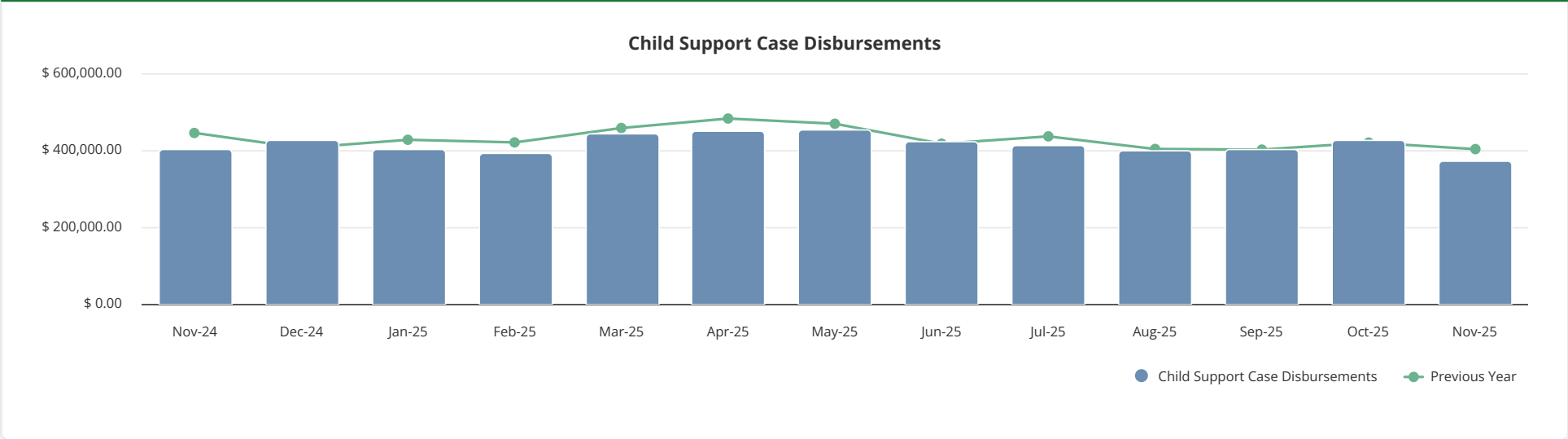
Budgeted Staffing Positions

| | | |
|----------------|---------------|-------------|
| Child Support | 11 Full-time | 0 Part-time |
| Day Reporting | .15 Full-time | 1 Part-time |
| Youth Services | .85 Full-time | 0 Part-time |

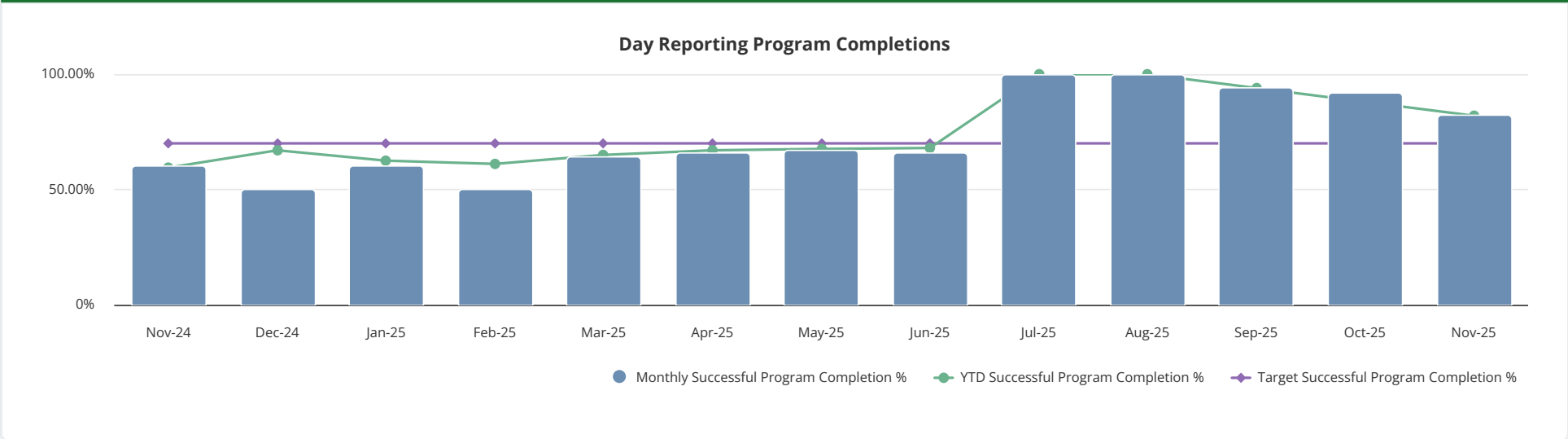
Notes

eCourt was initiated in October 2024. The numbers may be effected due to limited spots for Child Support cases.

Child Support Case Disbursements
Child Support Case Disbursements



Day Reporting
Day Reporting



Cooperative Extension

Cooperative Extension FY26

Moore County Department of NC State Cooperative Extension (General Fund)

Cooperative Extension provides educational programming for Moore County involving agriculture, local foods, youth/adult leadership development and healthy families. The program goals are to improve the lives of Moore County residents through detailed observation and interaction as listed in the chart.

Budget Information

| | |
|---------------------------------------|------------------|
| Revenue Sources FY26 Budget: | \$378,785 |
| Rental Revenue | \$500 |
| County Property Tax | \$378,285 |
| Total FY26 Expenditure Budget: | \$378,785 |

Department Director

Department Director Email

dmcgiffin@moorecountync.gov

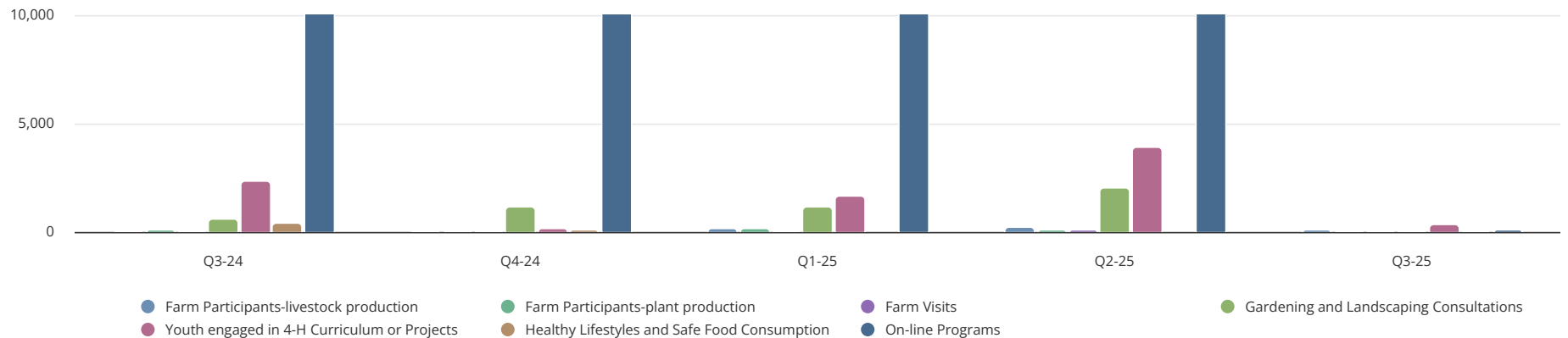
Budgeted Staffing Positions

6 Full-Time

Cooperative Extension

Cooperative Extension

Programs/Visitors



Department of Social Services

Social Services FY26

Moore County Department of Social Services (General Fund)

The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department. Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

Budget Information

| Revenue Sources FY26 Budget: | | % Allocation |
|---------------------------------------|--------------|--------------|
| Fees | \$6,000 | .05% |
| Grants | \$7,164,188 | 57.76% |
| County Property Tax | \$5,231,508 | 42.19% |
| | | |
| Total FY26 Expenditure Budget: | \$12,401,696 | |

Department Director

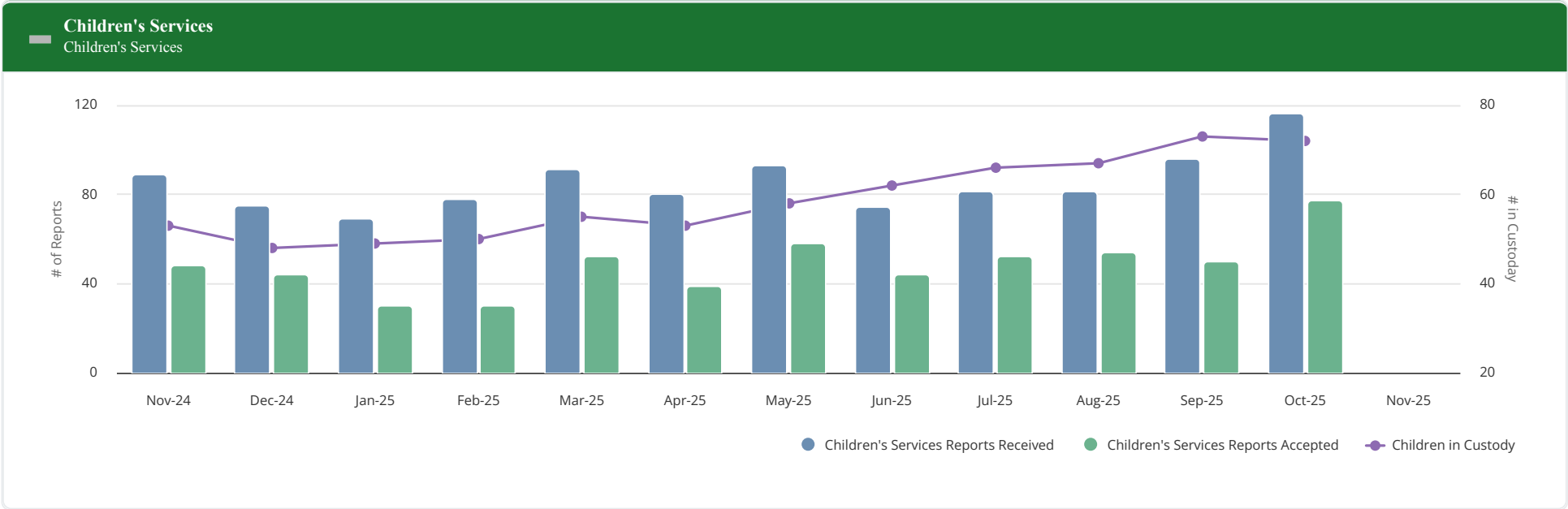
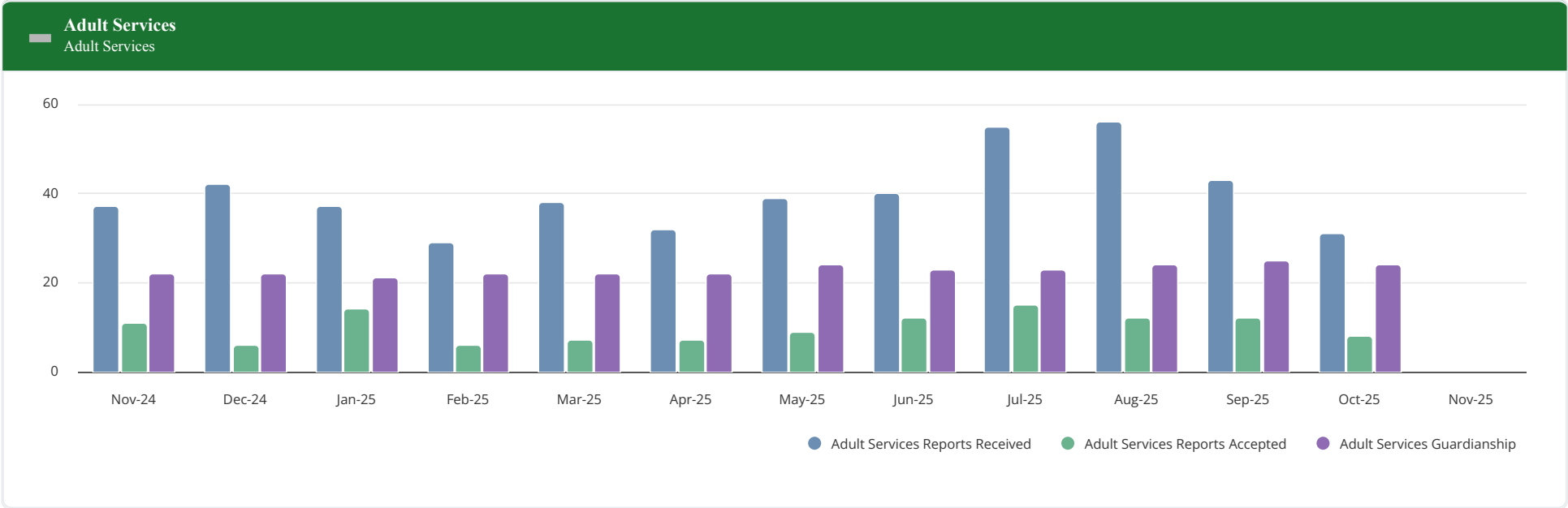
 David Richmond (Social Services)

Department Director Email

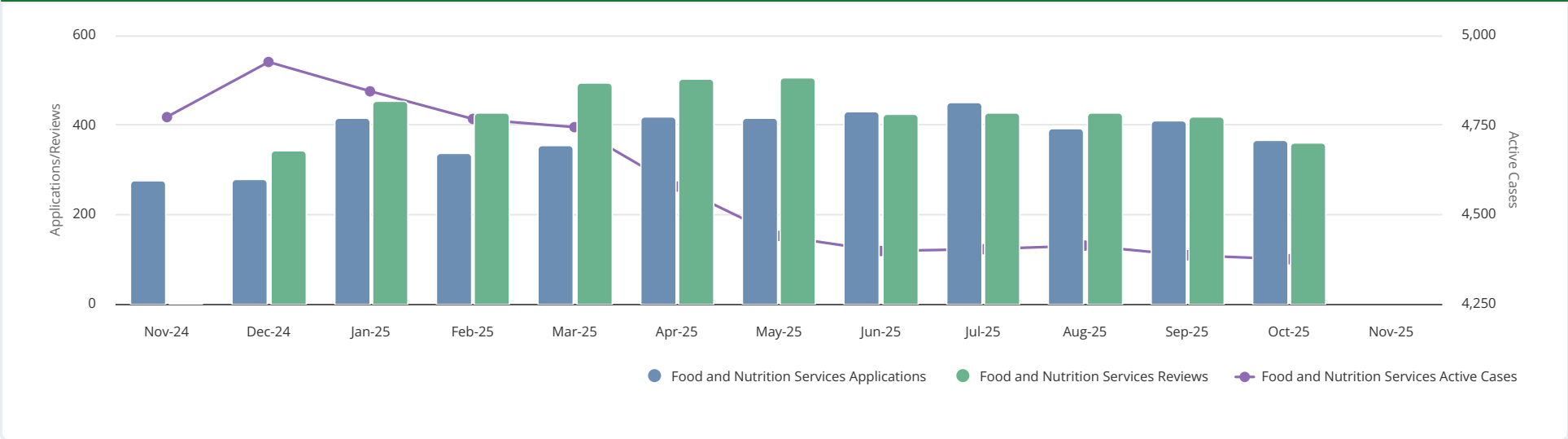
dritchmond@moorecountync.gov

Budgeted Staffing Positions

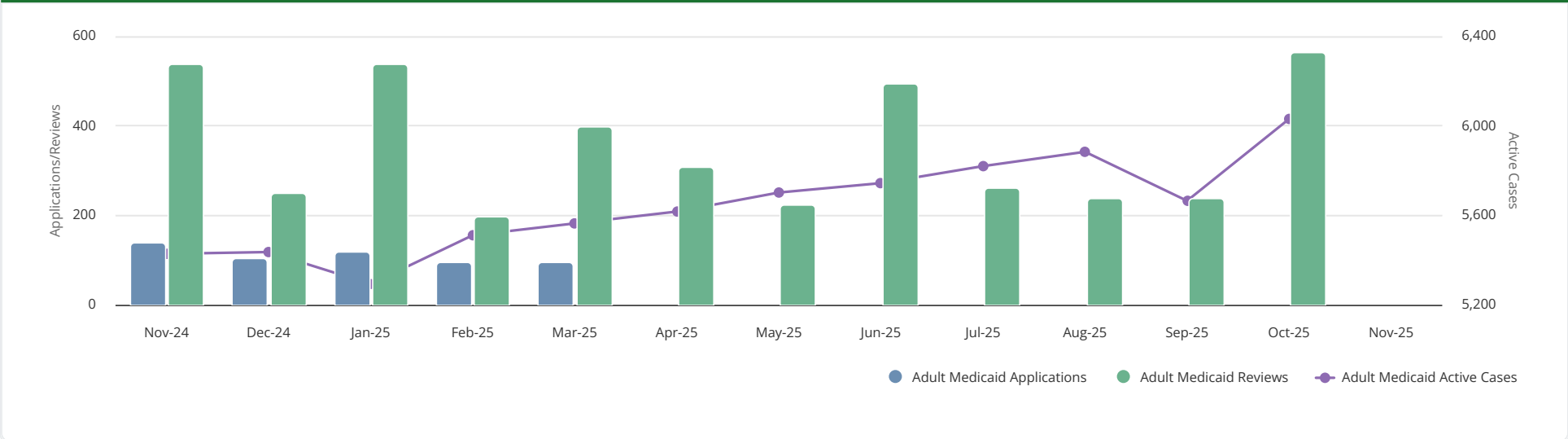
116 Full-Time



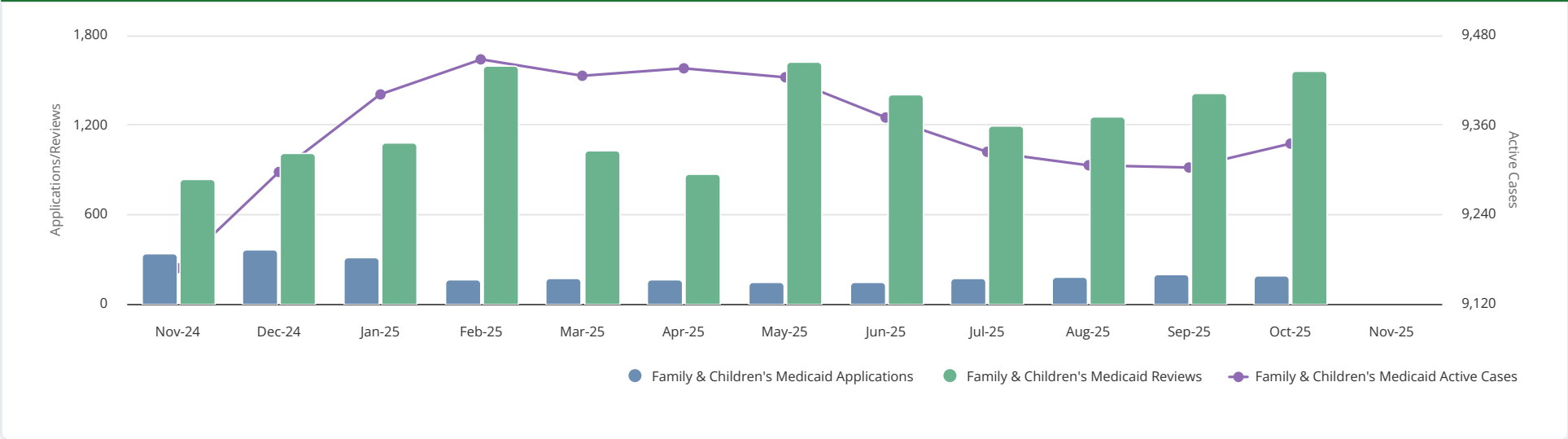
Food and Nutrition Services
Food & Nutrition Services



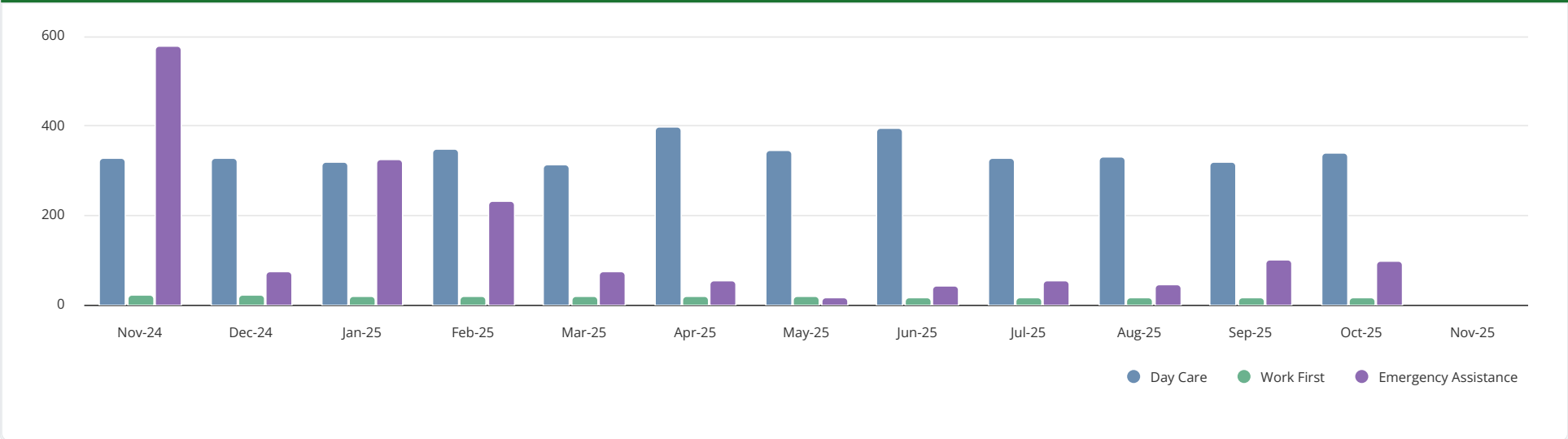
Adult Medicaid
Adult Medicaid



Family & Children's Medicaid



Clients Served



Elections


Elections FY26

The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

Budget Information

| Revenue Sources FY26 Budget: | |
|---------------------------------------|--------------------|
| Fees | \$4,000 |
| Municipal Elections | \$115,000 |
| County Property Tax | \$1,082,145 |
| Total FY26 Expenditure Budget: | \$1,201,145 |

Department Director

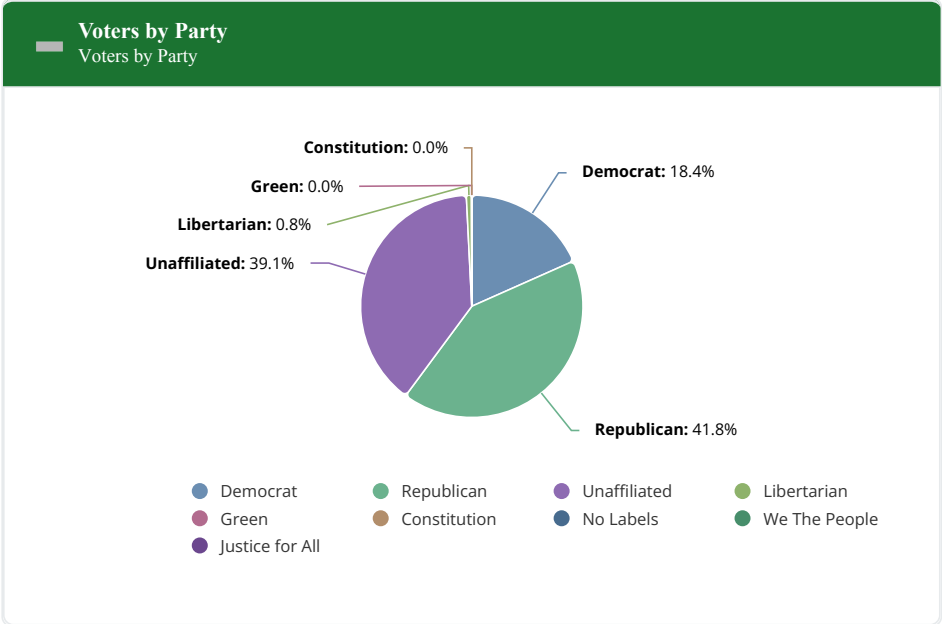
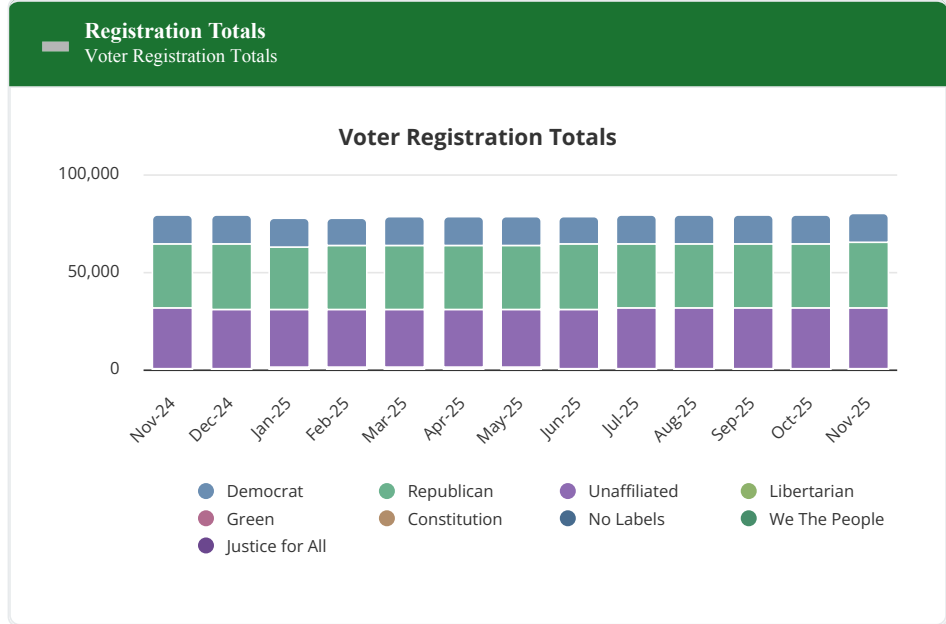
 Towanna Dixon

Department Director Email

elections@moorecountync.gov

Budgeted Staffing Positions

5 Full-Time 0 Part-Time



Public Safety Communications/Fire Marshal

Public Safety Communications/Fire Marshal FY26

Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Star, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Specialty Dogs in Gray, Maine.

Budget Information

| | |
|---------------------------------------|--------------------|
| Revenue Sources FY26 Budget: | \$2,559,563 |
| Fire Inspection Fees | \$10,000 |
| County Property Tax | \$2,549,563 |
| Total FY26 Expenditure Budget: | \$2,559,563 |
| Fire Marshal | \$579,609 |
| Communications | \$1,987,274 |

Department Director

 Bryan Phillips (Public Safety)

Department Director Email

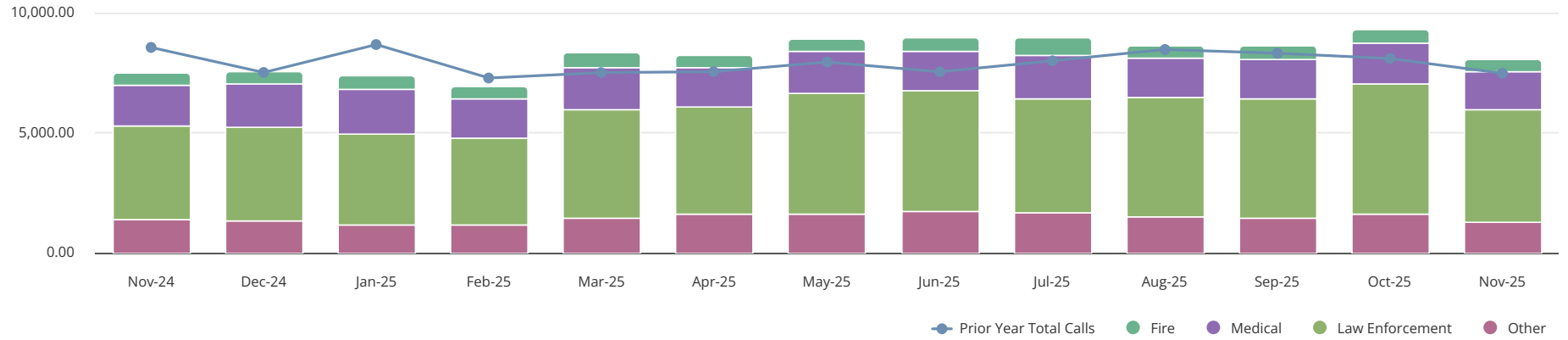
bphillips@moorecountync.gov

Budgeted Staffing Positions

23.3 Full-Time (3.8 Fire Marshal/19 Communications) .50 Part-Time

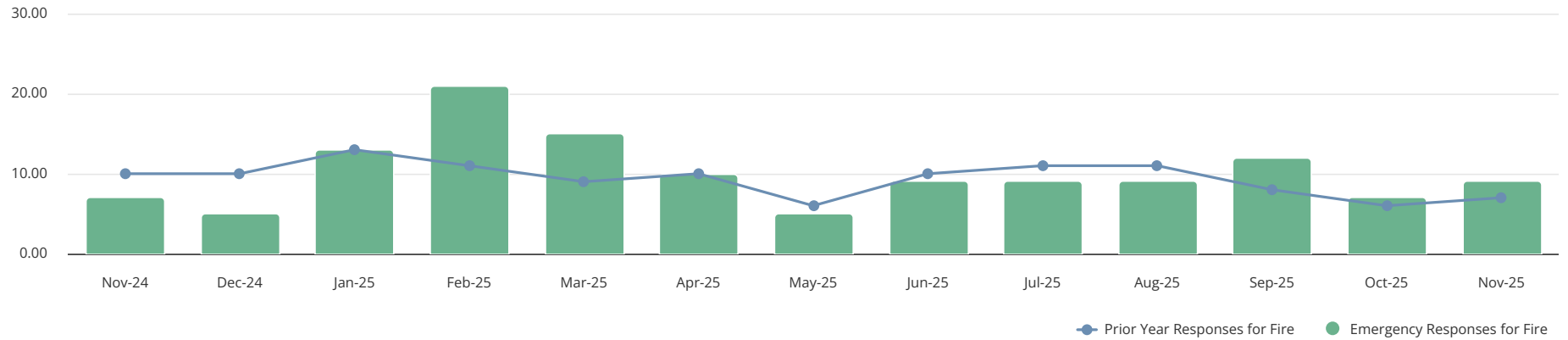
Public Safety E911 Division Service Calls
Public Safety E911 Division Service Calls

E911 Service Calls



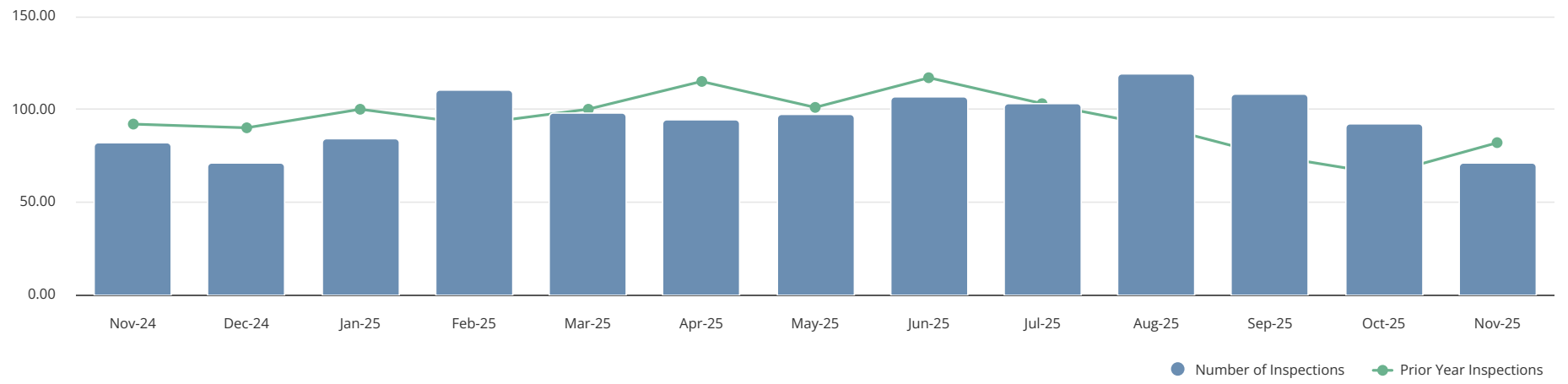
Emergency Responses for Fire
Emergency Responses for Fire

Emergency Responses for Fire



Fire Inspections

Fire Inspections



Emergency Management Services (EMS)

Emergency Services FY26

Moore County Department Emergency Services (Fund 200 - ALS Fund) Special Revenue Fund

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hour. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

Budget Information

| | |
|--------------------------------------|---------------------|
| Revenues Sources FY26 Budget: | \$14,615,897 |
| Fees/Insurance Payments | \$5,191,412 |
| Medicaid Cost Reimbursement | \$250,000 |
| County ALS Tax | \$8,570,408 |
| Appropriated Fund Balance | \$604,077 |
| | |
| Total Expenses FY26 Budget: | \$14,615,897 |
| Ambulatory Services | \$14,385,359 |
| Special Operations | \$25,038 |
| Capital | \$205,500 |

Budgeted Staffing Positions

108.7 Full-Time .50 Part-Time

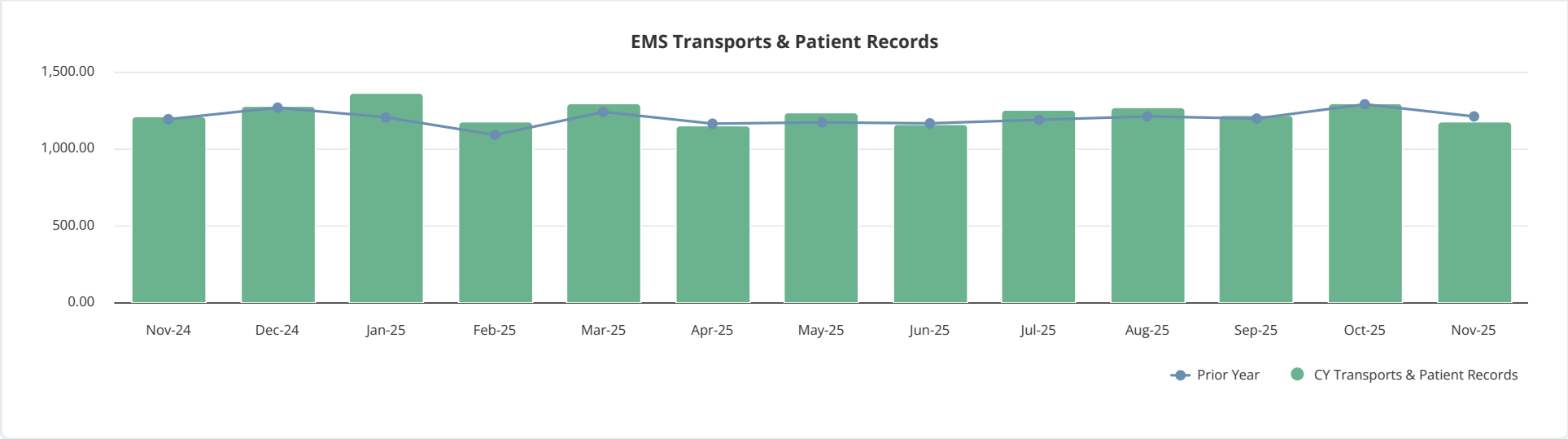
Department Director

 Bryan Phillips (Public Safety)

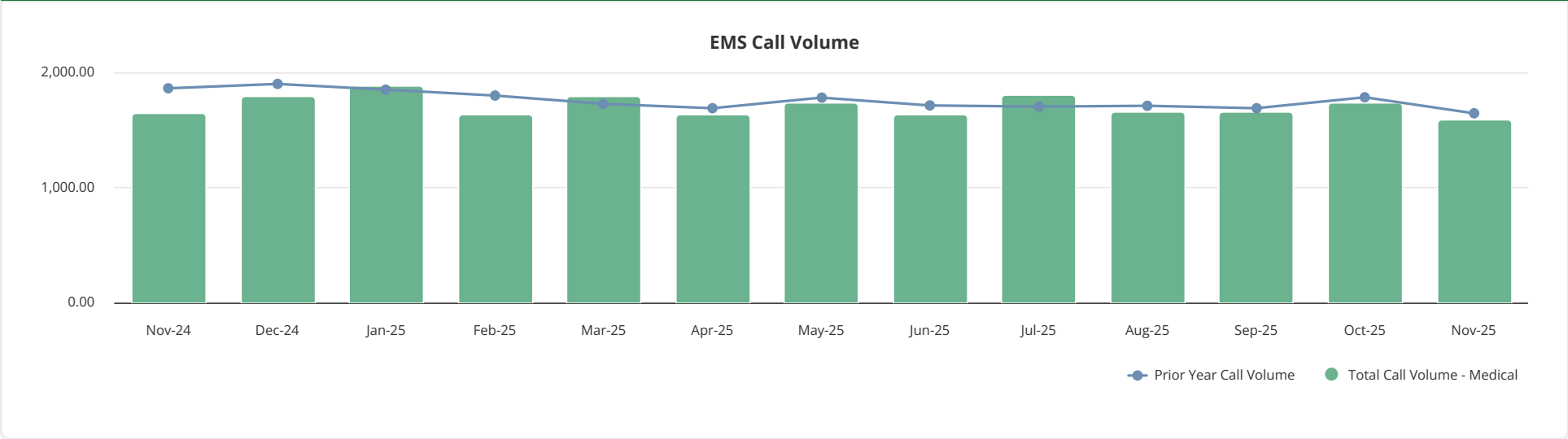
Department Director Email

bphillips@moorecountync.gov

EMS Transports and Patient Records
EMS Transports & Patient Records

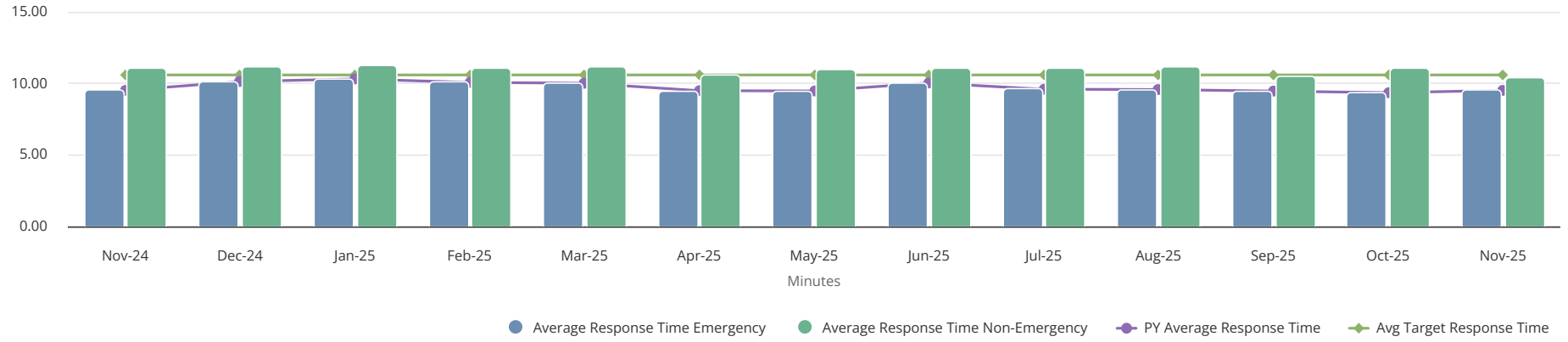


EMS Call Volume-Medical
EMS Call Volume



Average Response Time
Average Response Time

Average Response Time



Health Department

Health Services FY26

Moore County Department of Health Services (General Fund)

Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

Budget Information

| Revenue Sources FY26 Budget: | | % Allocation |
|---------------------------------------|--------------------|--------------|
| Fees/Donations | \$1,116,298 | 20.51% |
| Grants | \$866,215 | 15.92% |
| County Property Tax | \$3,458,846 | 63.57% |
| Total FY26 Expenditure Budget: | \$5,441,359 | |

Department Director

 Matthew Garner (Health)

Department Director Email

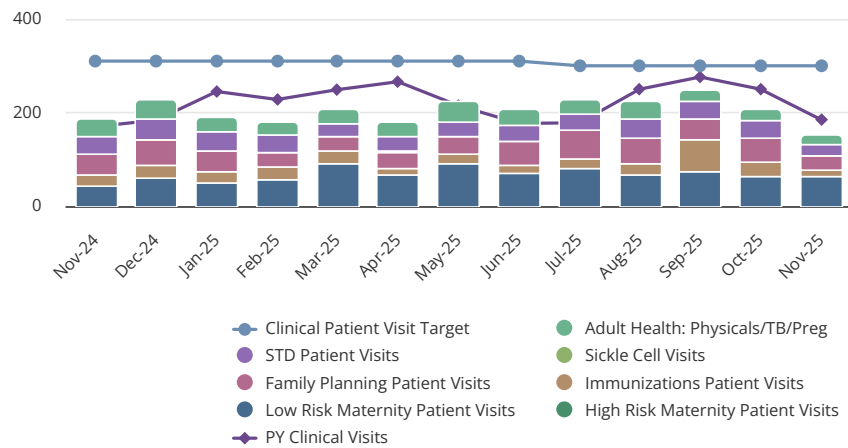
mgarner@moorecountync.gov

Budgeted Staffing Positions

46.25 Full-Time

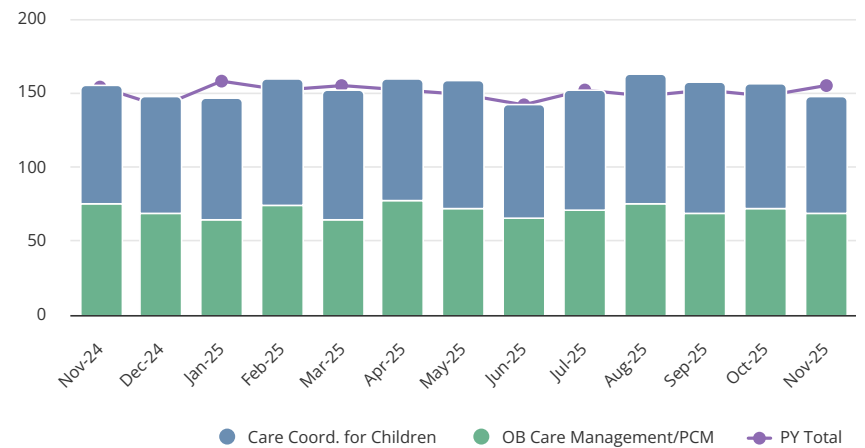
Clinical Patient Visits

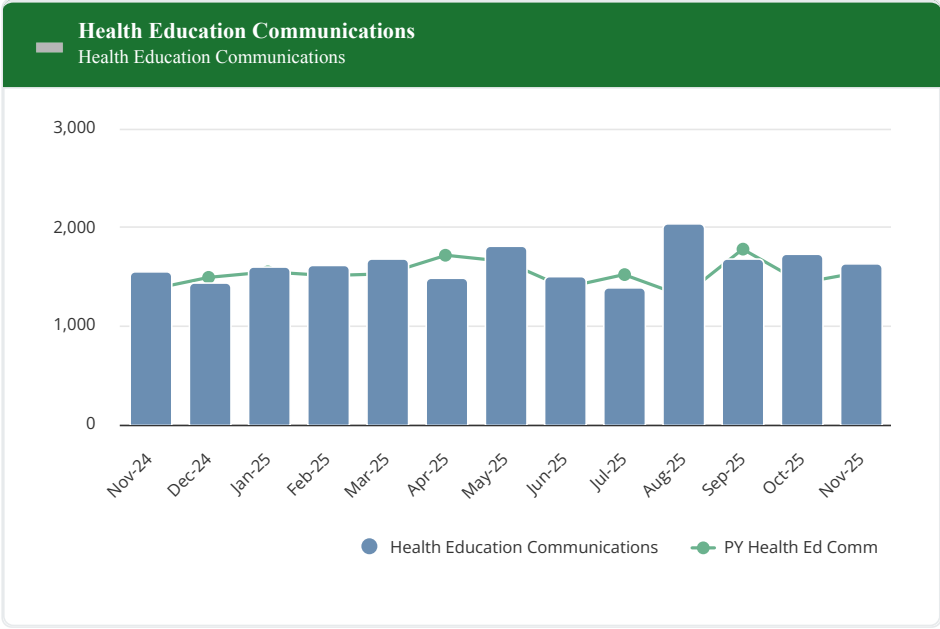
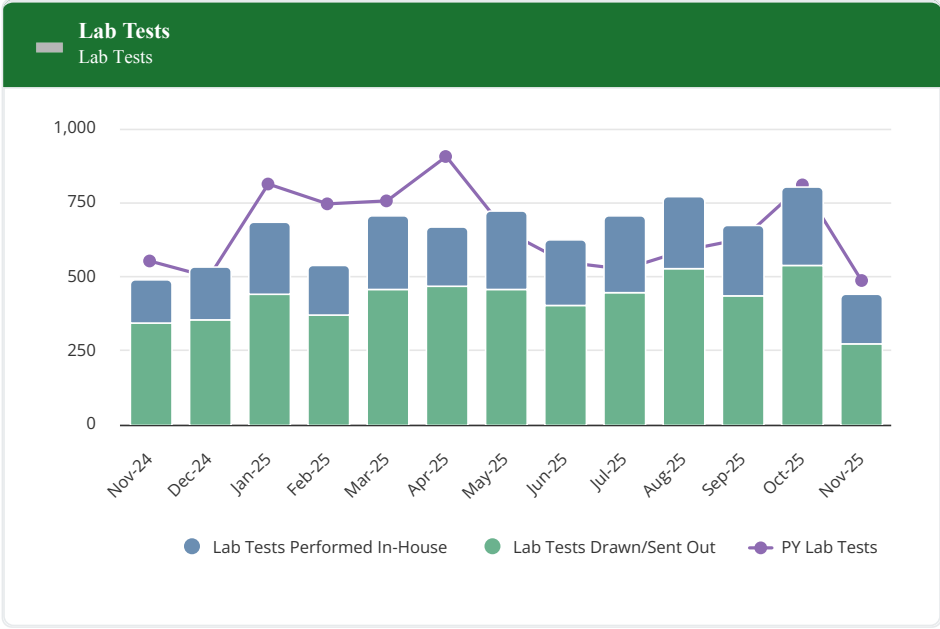
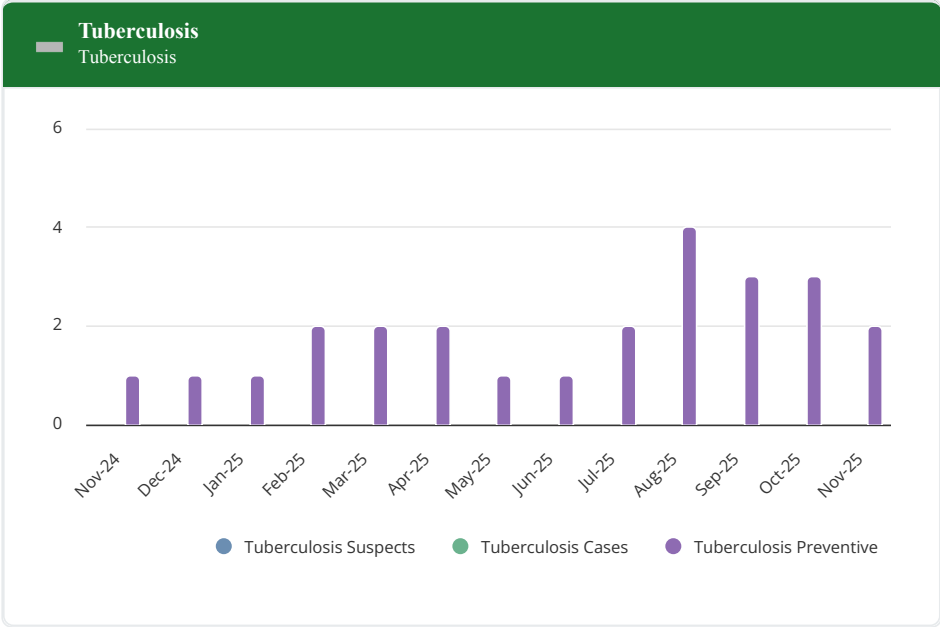
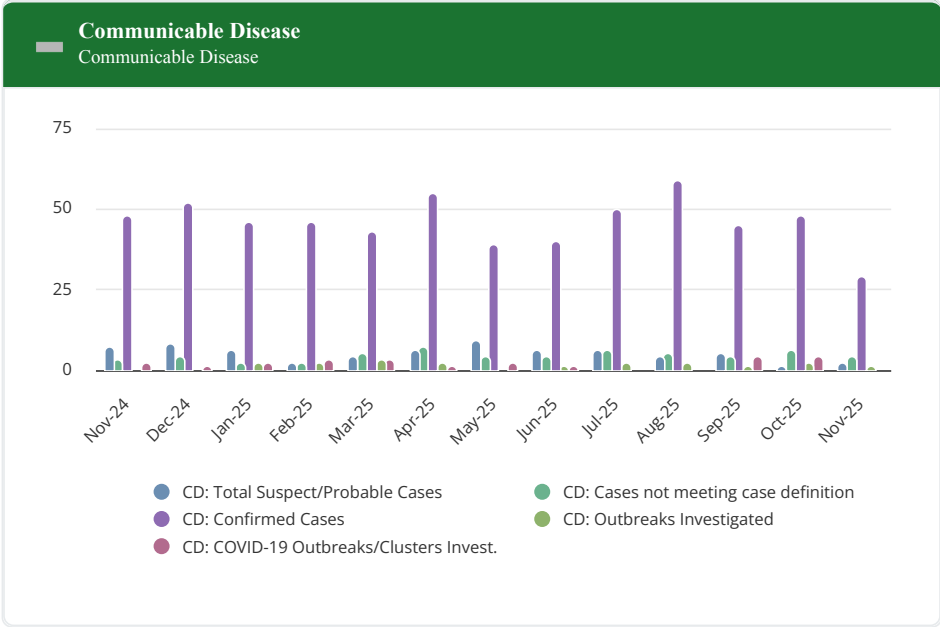
Clinical Patient Visits

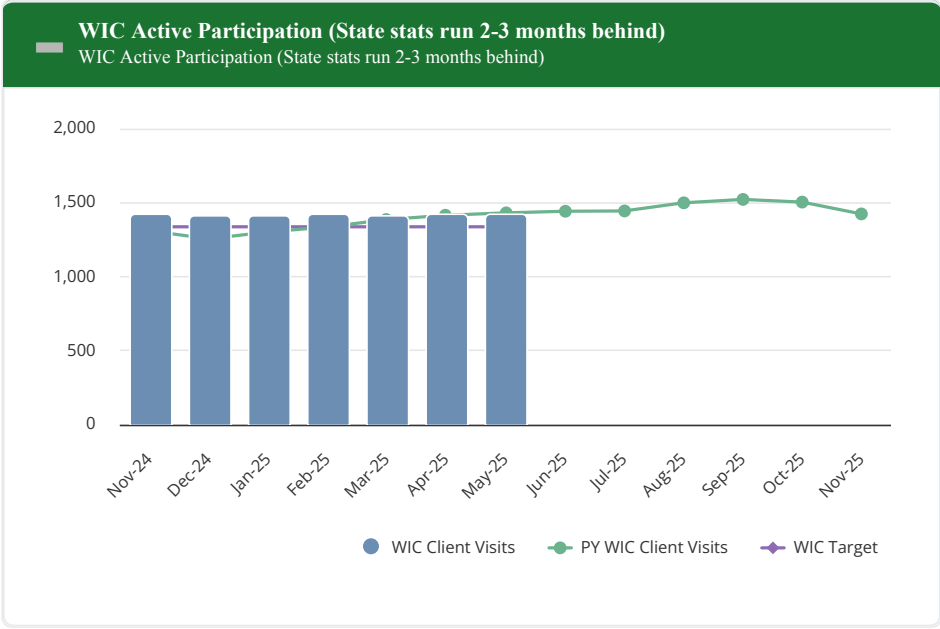
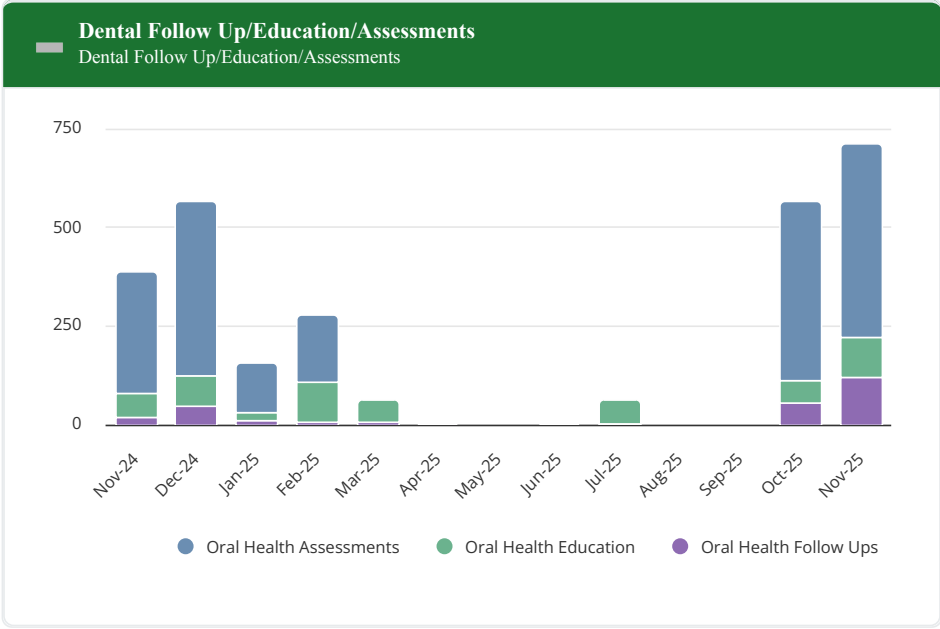
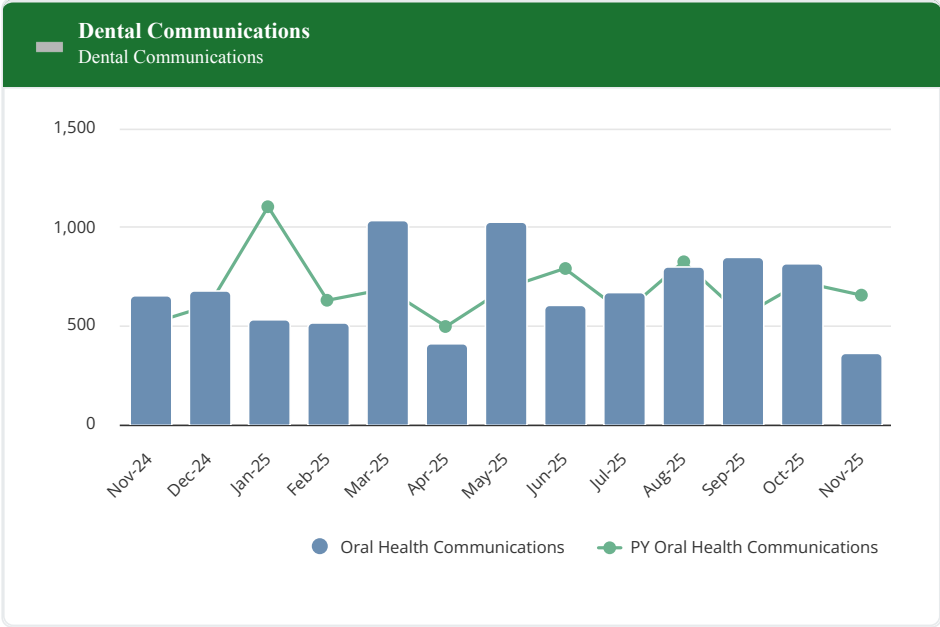
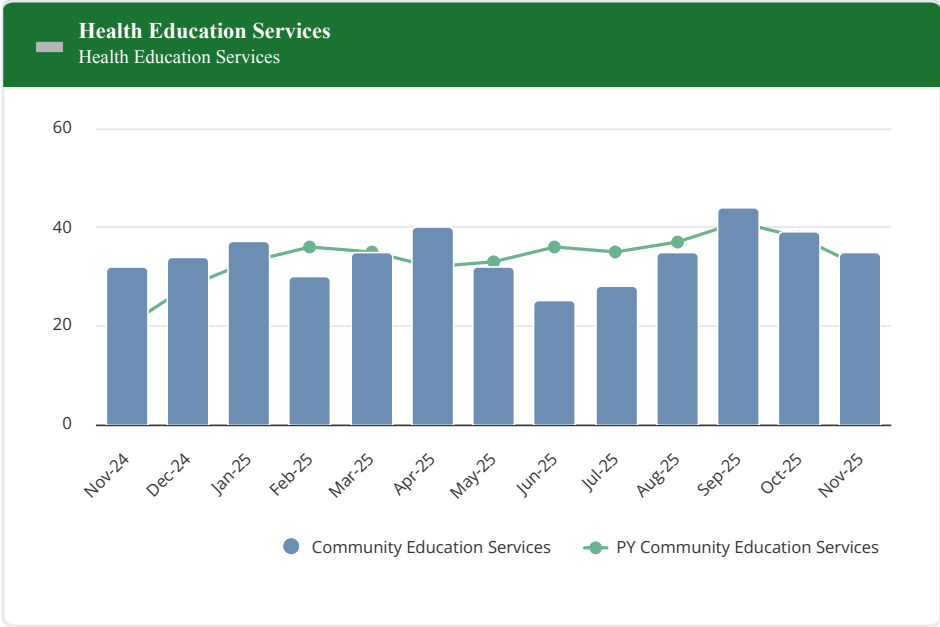


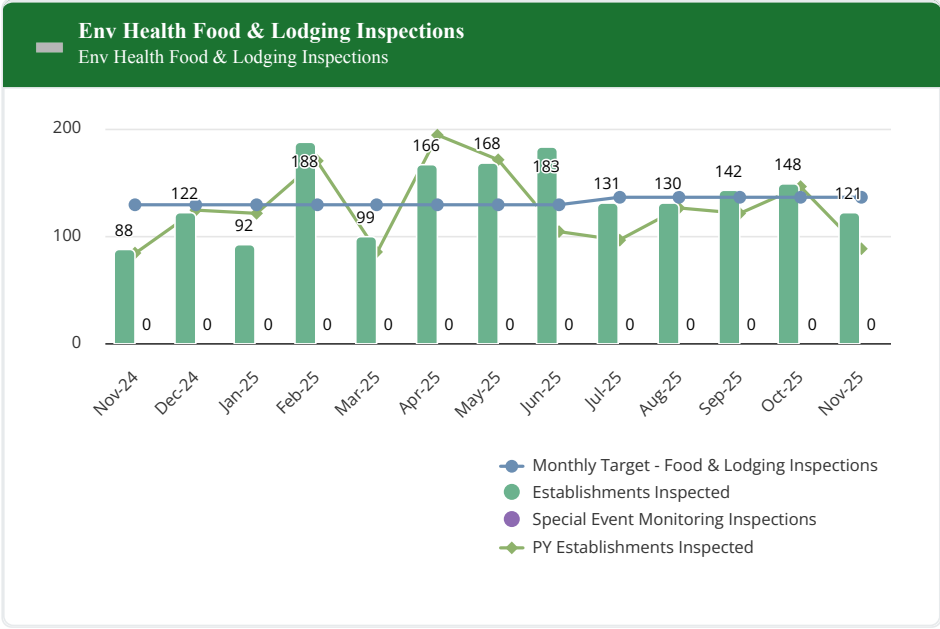
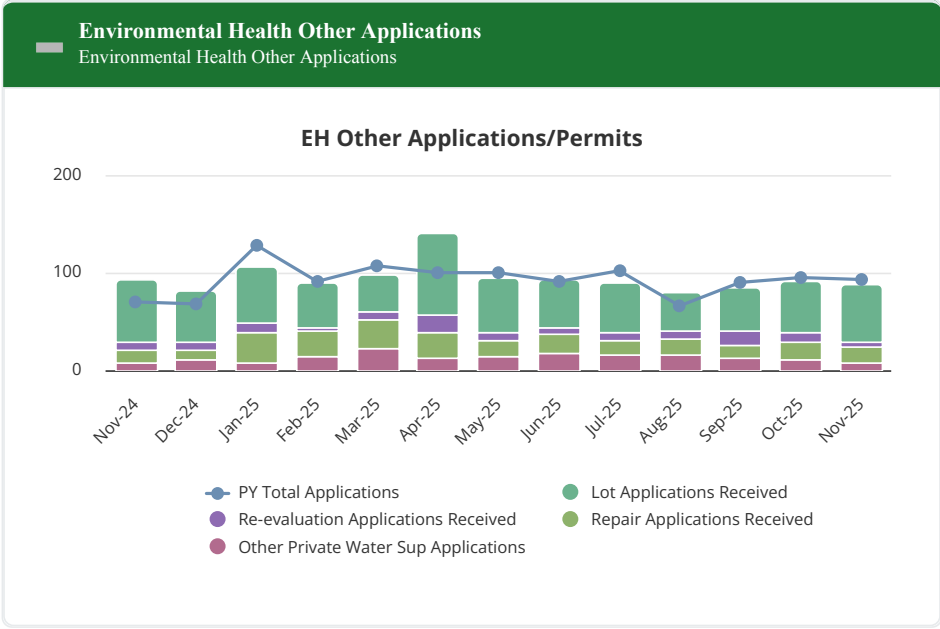
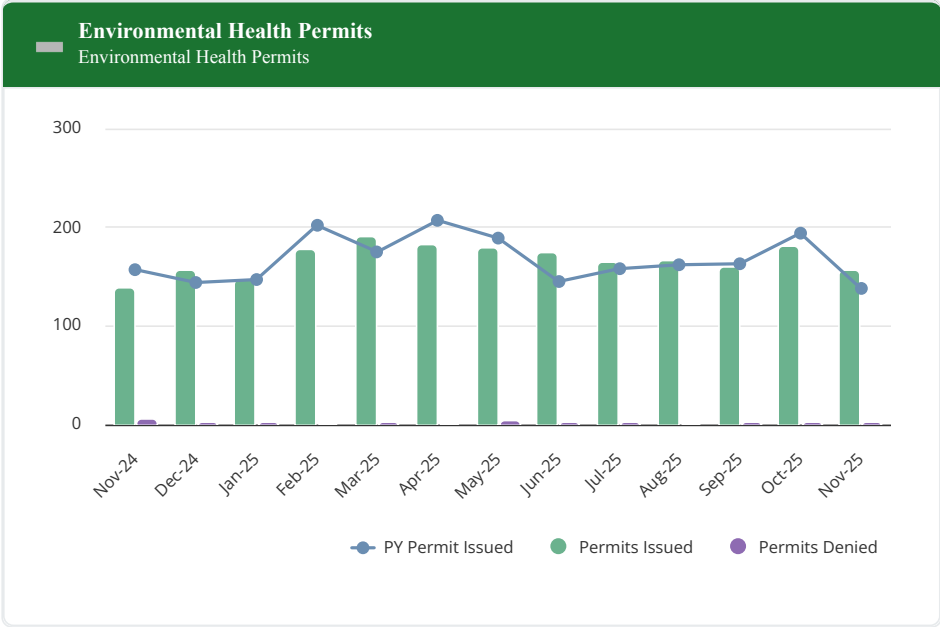
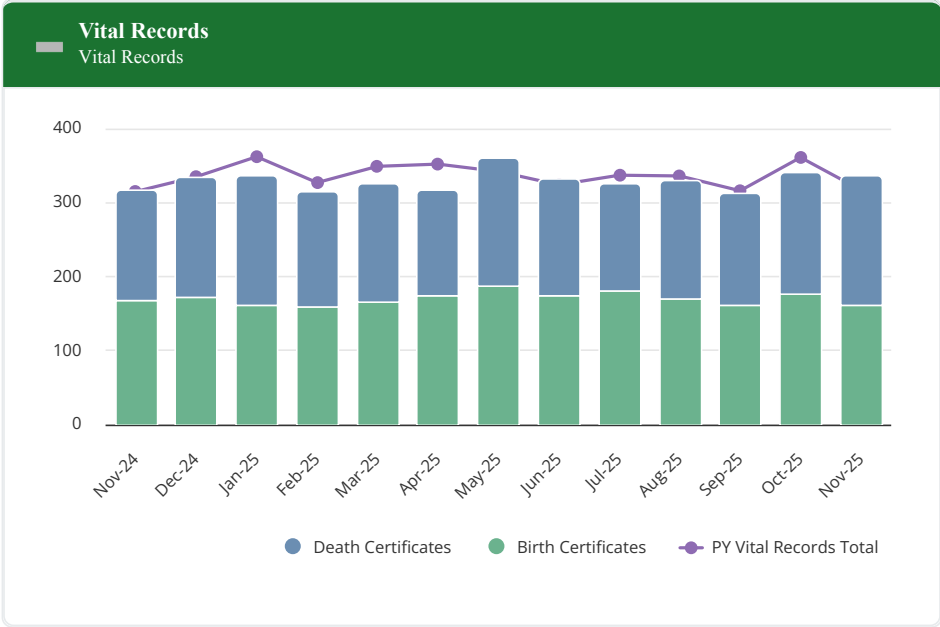
Care Coordination

Care Coordination









Human Resources

Human Resources FY26

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention.

Budget Information

| | |
|---------------------------------------|------------------|
| Revenue Sources FY26 Budget: | \$718,461 |
| County Property Tax | \$718,461 |
| Total FY26 Expenditure Budget: | \$718,461 |

Department Director

 Dawn Gilbert

Department Director Email

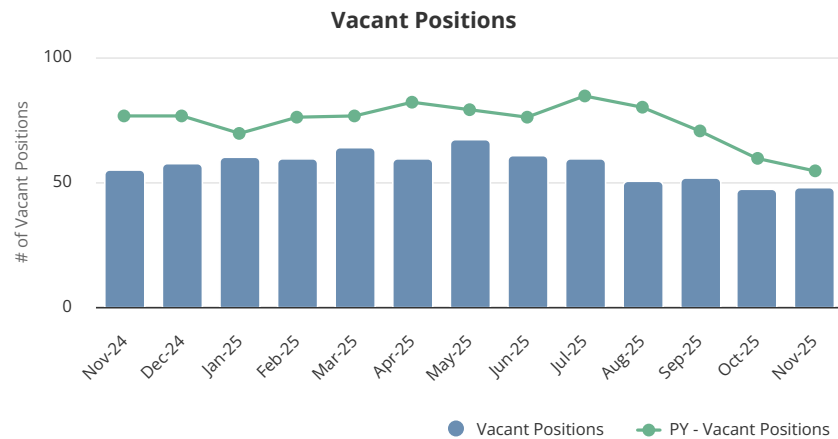
dgilbert@moorecountync.gov

Budgeted Staffing Positions

5 Full-Time

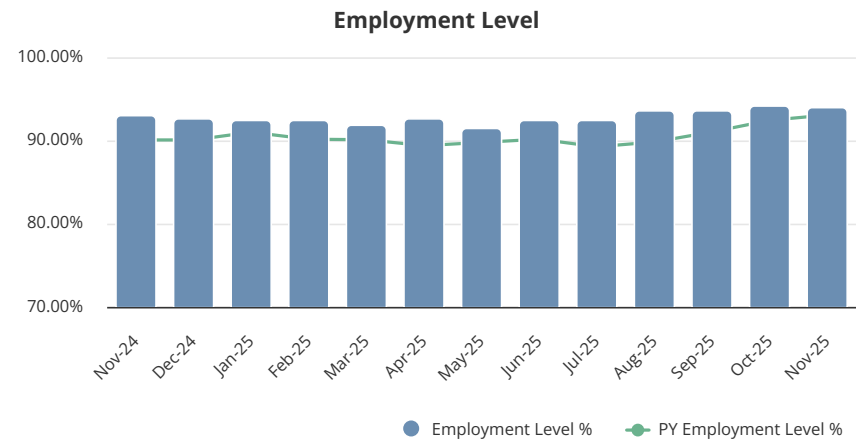
Vacant Positions based on Budgeted Positions

Vacant Positions based on Budgeted Positions

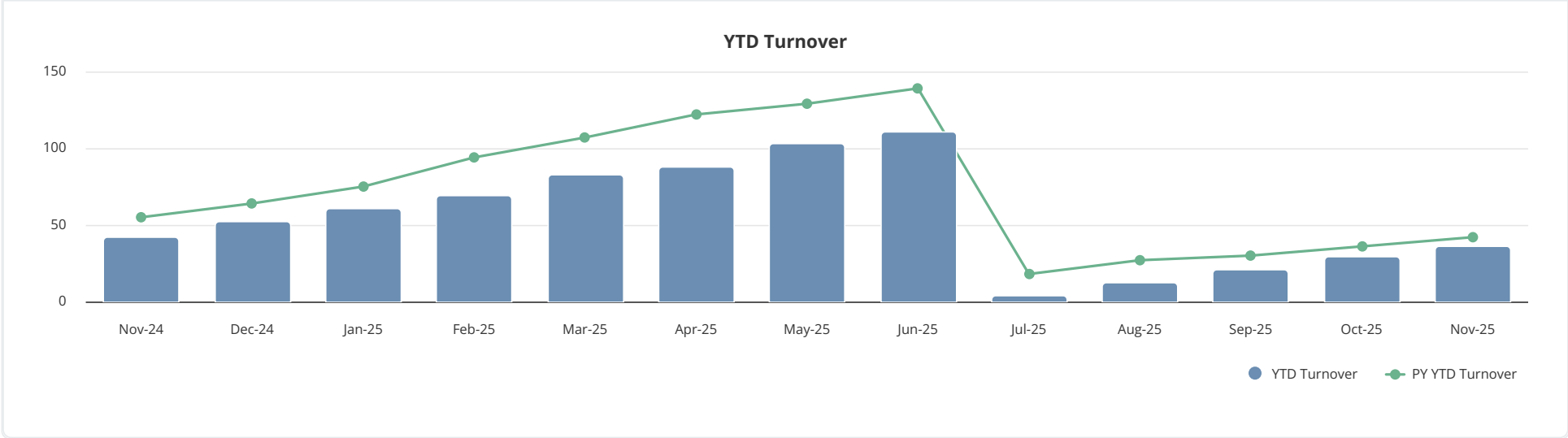


Employment Level

Employment Level



YTD Turnover
YTD Turnover



Risk Management

Risk Management FY26

Moore County Department of Risk Management (Internal Service Fund)

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

Budget Information

| | |
|---------------------------------------|---------------------|
| Revenue Sources FY26 Budget: | \$13,651,884 |
| Health, Dental, Pharmacy Claims | \$7,890,000 |
| Liability & Property Insurance | \$429,450 |
| Life Insurance | \$179,128 |
| Unemployment | \$40,063 |
| Wellness Works | \$394,000 |
| Worker's Compensation Premium | \$239,032 |
| Worker's Compensation Claims | \$209,394 |
| Insurance Reimbursements | \$900,000 |
| EWIP Non Participation | \$11,310 |
| Non-Employer Contributions | \$1,357,990 |
| Appropriated Retained Earnings | \$2,001,517 |
| Total FY26 Expenditure Budget: | \$13,651,884 |

Department Director

 Dawn Gilbert

Department Director Email

dgilbert@moorecountync.gov

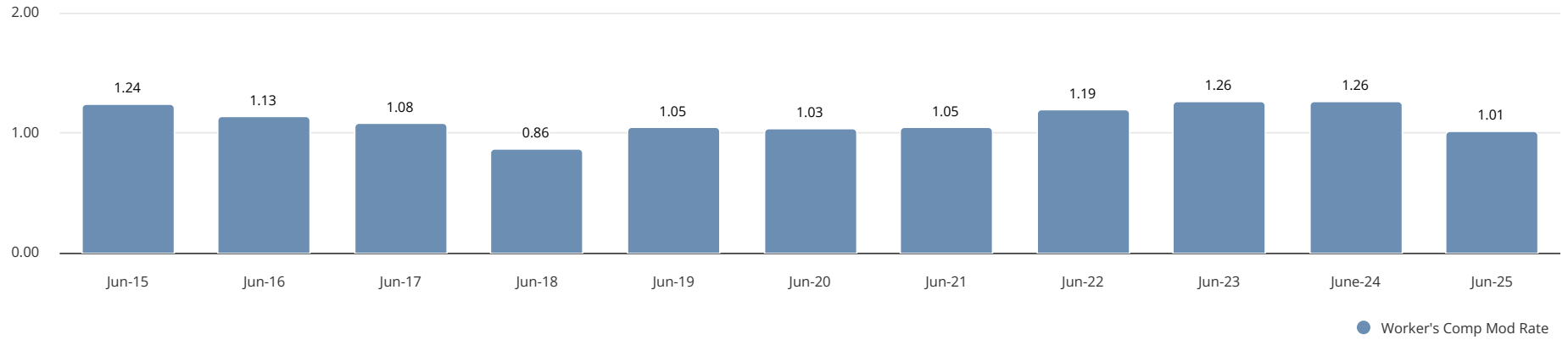
Budgeted Staffing Positions

Full-Time 1

Worker's Compensation Modification Rate

Workers Compensation Modification Rate

Worker's Comp Mod Rate



IT and GIS

Information Technology FY26

Moore County Department of Information Technology/Geographic Information Systems (General Fund)

The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

The IT Department is also over the Geographic Information Systems (GIS) division. The GIS division provides analysis and mapping services for all County departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The GIS division assigns, new addresses or makes changes and updates to existing addresses as needed. The GIS website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically.

Budget Information

| | |
|---------------------------------------|--------------------|
| Revenue Sources FY26 Budget: | \$3,370,745 |
| Fees/Road Name Changes | \$1,100 |
| E911 Services | \$4,000 |
| Utility Services | \$40,000 |
| County Property Tax | \$3,325,645 |
| Total FY26 Expenditure Budget: | \$3,370,745 |


Budgeted Staffing Positions

16 Full-Time

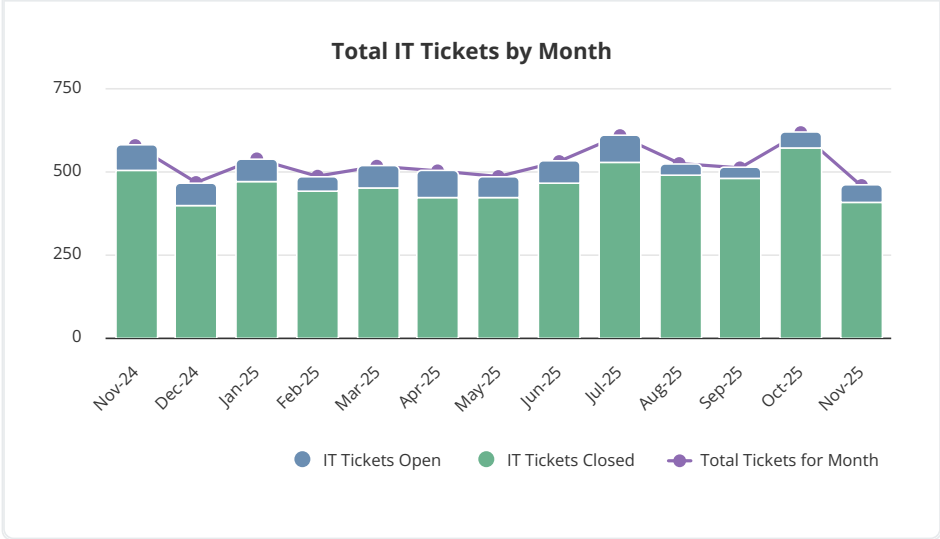
Department Director Email

kingram@moorecountync.gov

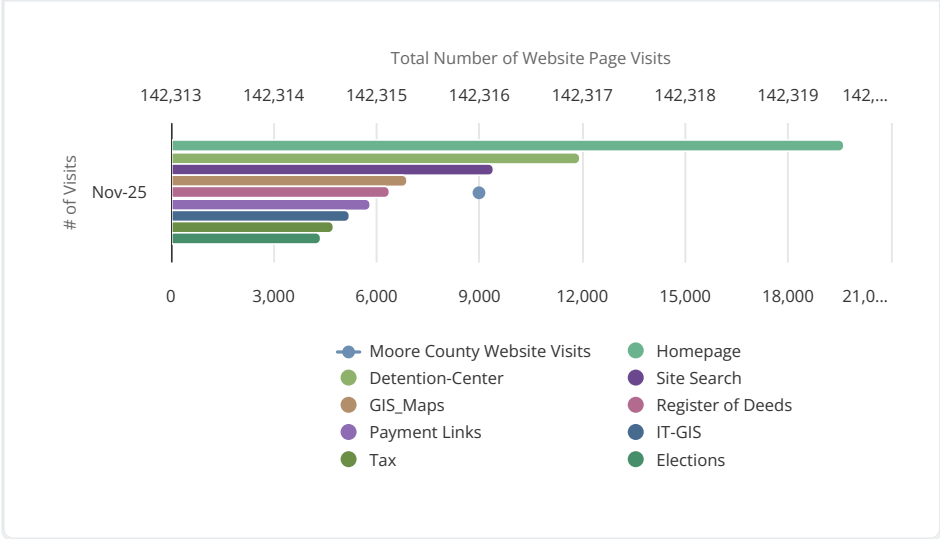
Department Director

 Kay Ingram (IT Department)

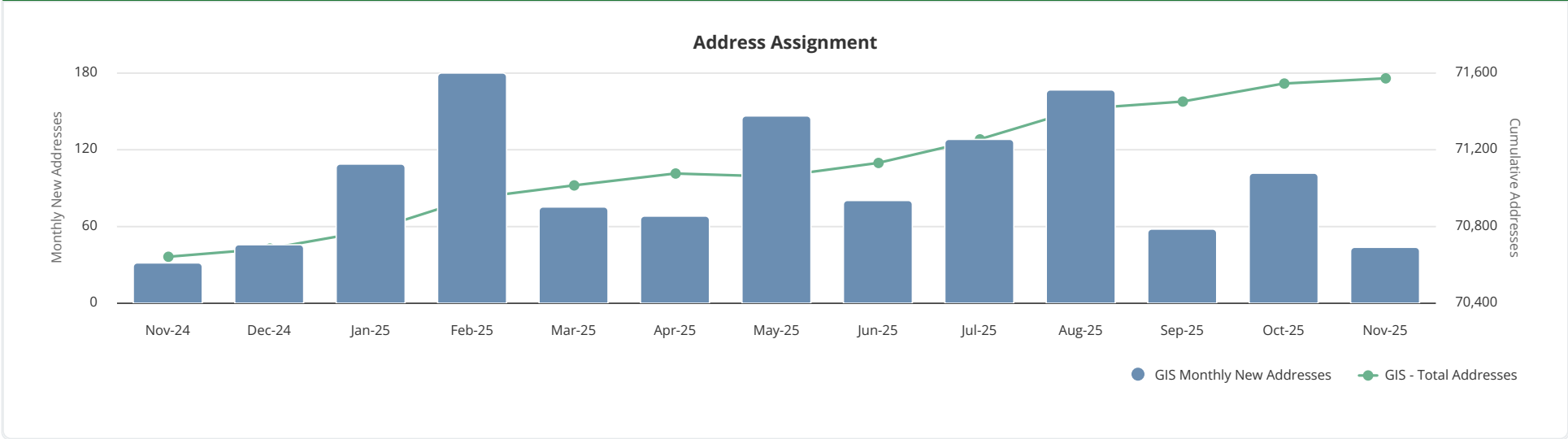
Total IT Tickets for Month
Total IT Tickets for Month



Top County of Moore Website Page Visits
Top County of Moore Website Page Visits



GIS-Address Assignment
GIS - Address Assignment



Library

Library FY26

Moore County Library (General Fund)

A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week.) The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at www.srls.info. Information about upcoming programs may also be found on Moore County Library's Facebook page.

Budget Information

| | |
|---------------------------------------|--------------------|
| Revenue Sources FY26 Budget: | \$1,003,519 |
| Fees/Donations | \$75,884 |
| County Property Tax | \$927,635 |
| Total FY26 Expenditure Budget: | \$1,003,519 |

Department Director

 Alice Thomas (Library)

Department Director Email

alice.thomas@srls.info

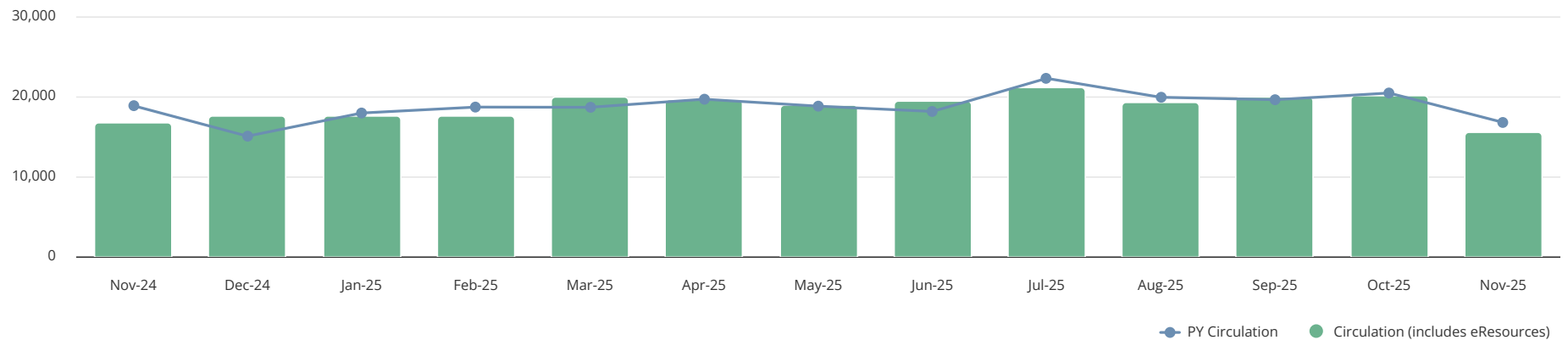
Budgeted Staffing Positions

10 Full-time

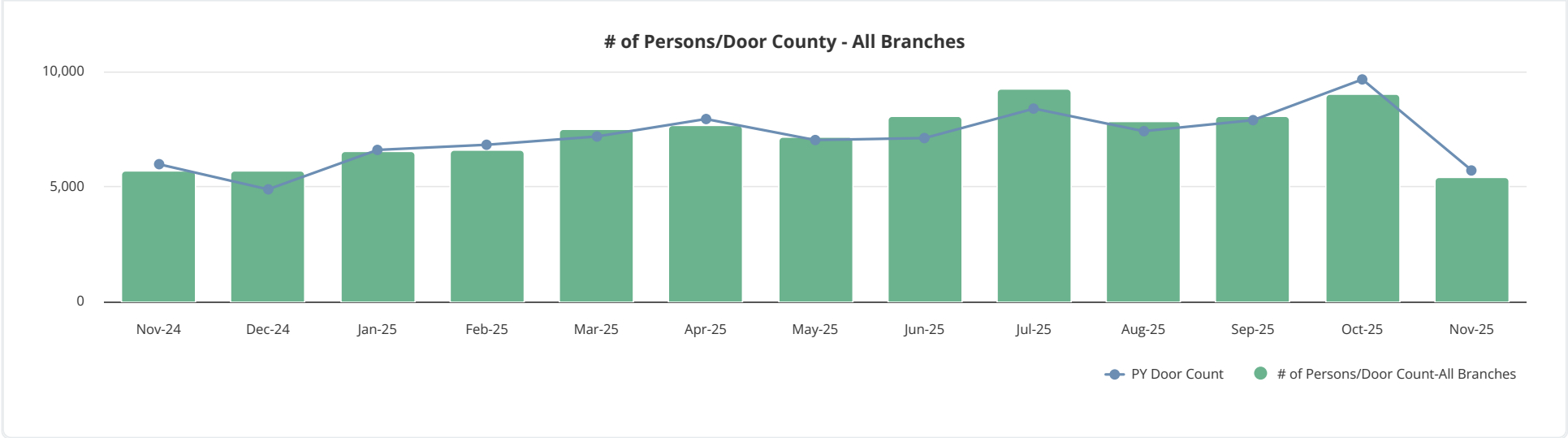
Circulation

Circulation

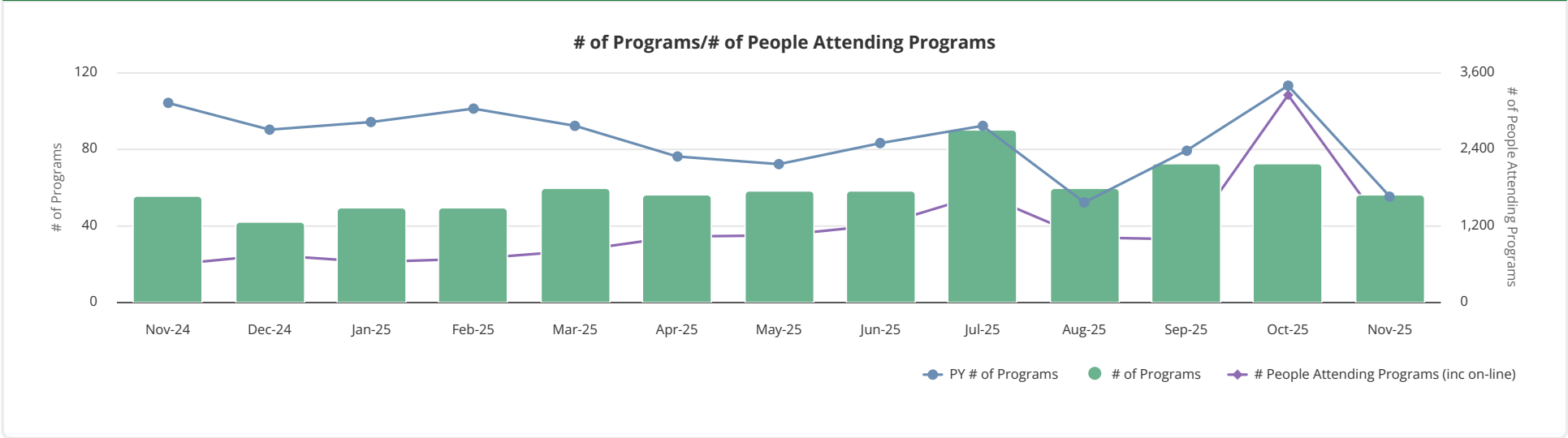
Circulation (includes eResources)



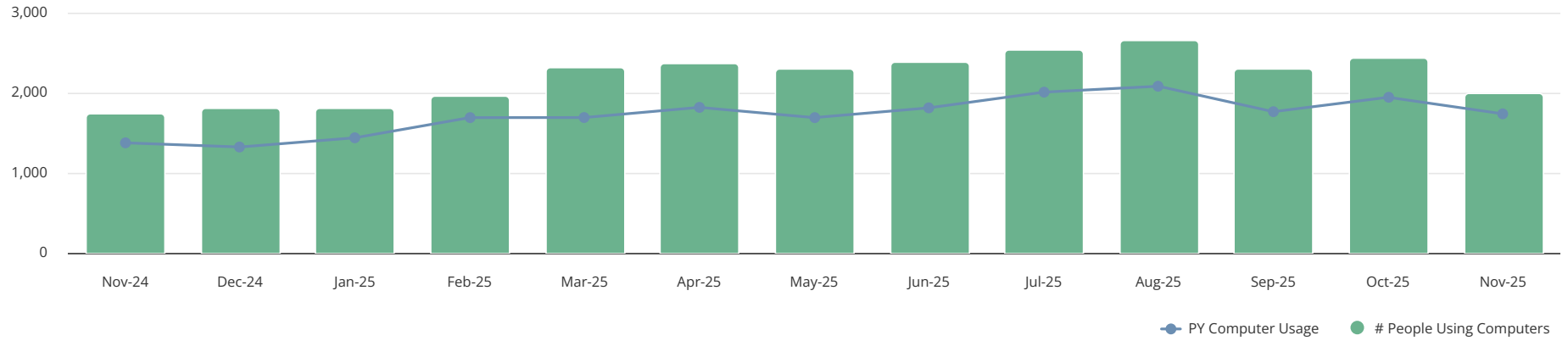
Door Count
Door Count



Programs
Programs



Computer Usage



Parks & Recreation

Parks & Recreation FY26

Moore County Department of Parks & Recreation (General Fund)

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult, and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

Budget Information

| | |
|--------------------------------------|--------------------|
| Revenue Sources FY26 Budget: | \$1,075,725 |
| Fees/Donations/Sponsors | \$189,380 |
| Concession Sales | \$69,000 |
| County Property Tax | \$817,345 |
| Total FY26 Expenditure Budget | \$1,075,725 |

Department Director

 Chris Wiley

Department Director Email

cwiley@moorecountync.gov

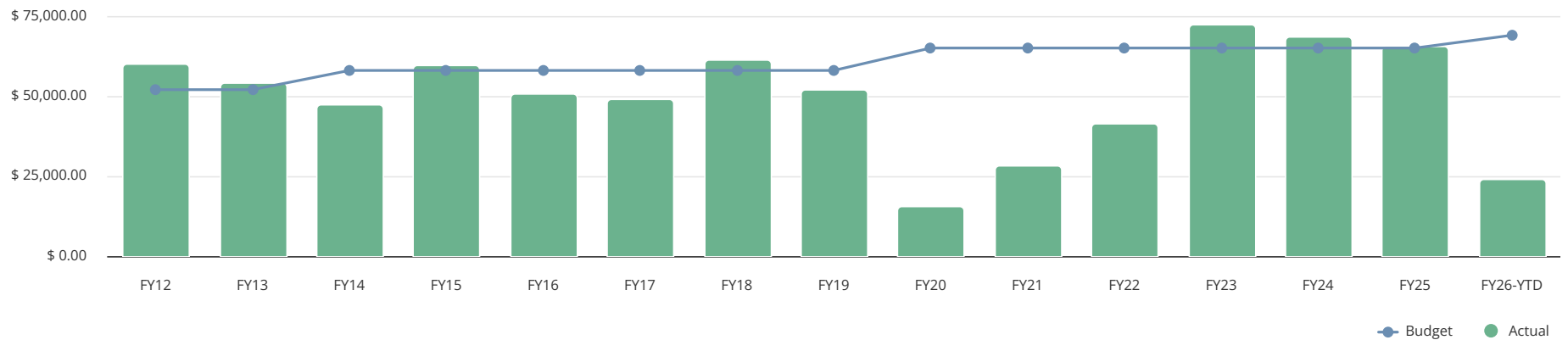
Budgeted Staffing Positions

6 Full-Time

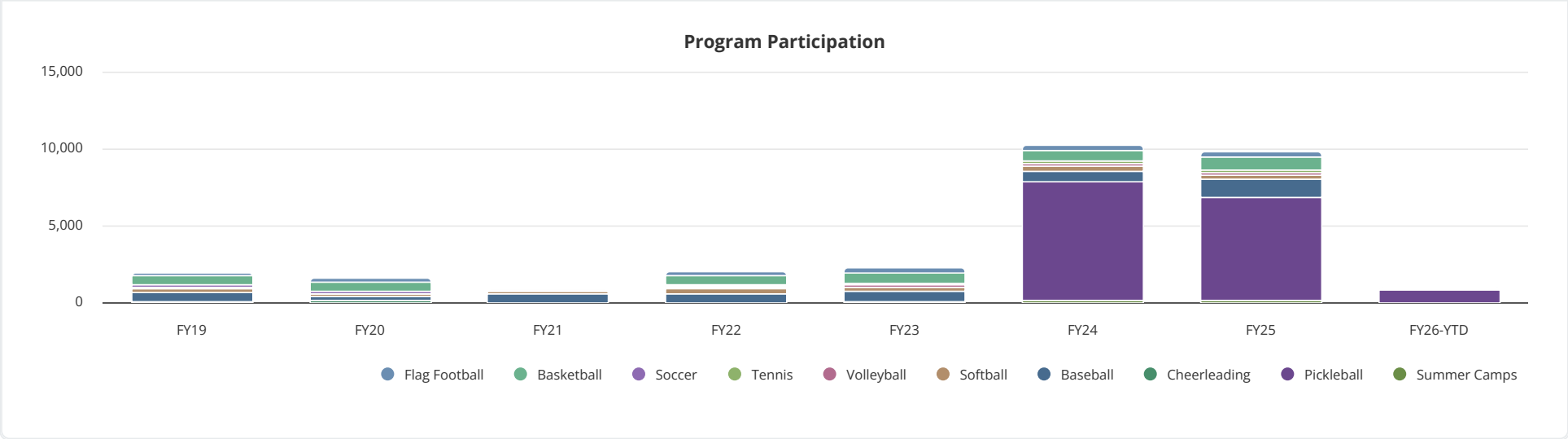
Concession Sales Budget vs Actual

Concession Sales Budget vs Actual

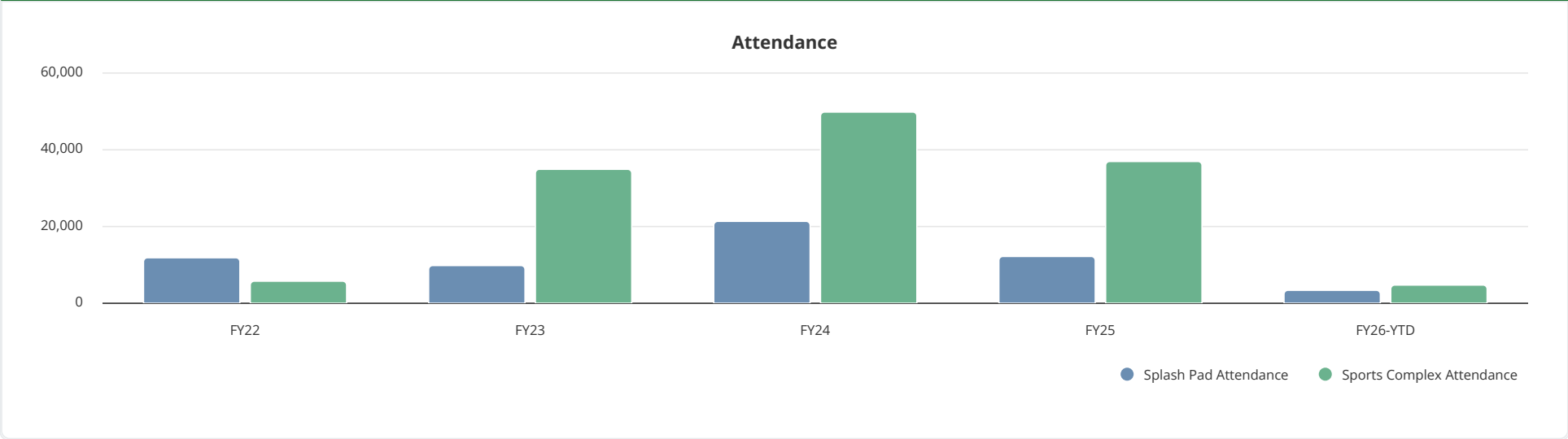
Concession Sales



Program Participation
Program Participation



Splash Pad/Sports Complex Attendance
Splash Pad/Sports Complex Attendance



Planning & Permitting

Planning and Permitting FY26

Moore County Department of Planning and Permitting (General Fund)

Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreements with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

Budget Information

| | |
|---|--------------------|
| Planning Budget | |
| Revenue Sources FY26 Budget: | \$974,947 |
| Zoning Ordinance Fees | \$70,000 |
| County Property Tax | \$904,947 |
| Total FY26 Planning Expenditure Budget: | \$974,947 |
| Permitting Budget | |
| Revenue Sources FY26 Budget: | \$1,711,903 |
| Code Enforcement Fees | \$1,207,000 |
| Appropriated Fund Balance | \$504,903 |
| Total FY26 Code/Permitting Expenditure Budget: | \$1,711,903 |


Budgeted Staffing Positions

Planning 6 Full-Time
Permitting 12.75 Full-Time

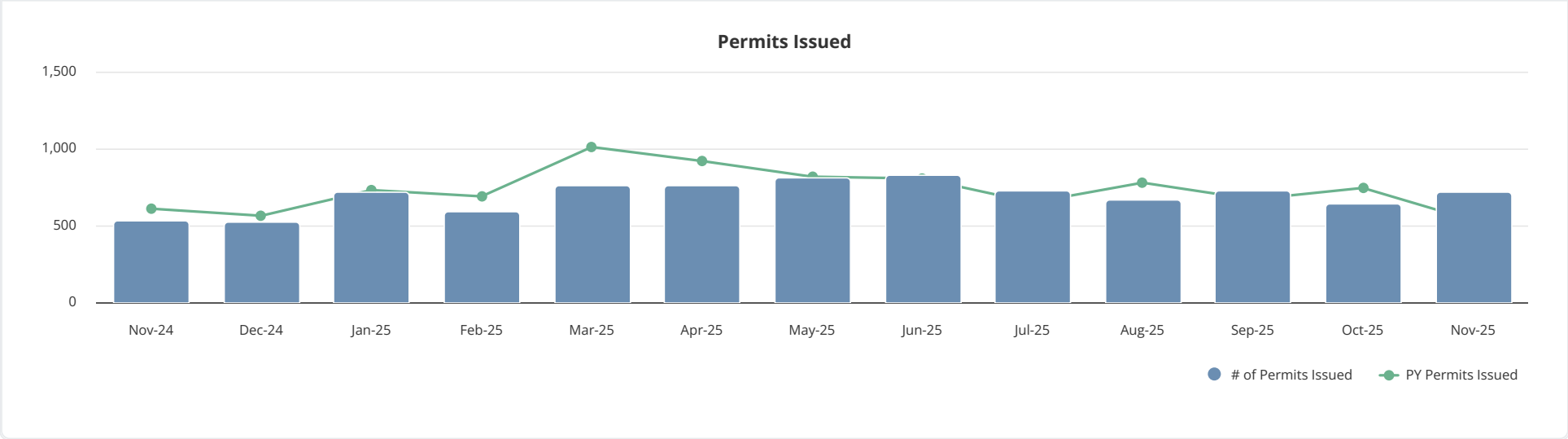
Department Director

 Ruth Pedersen (Planning)

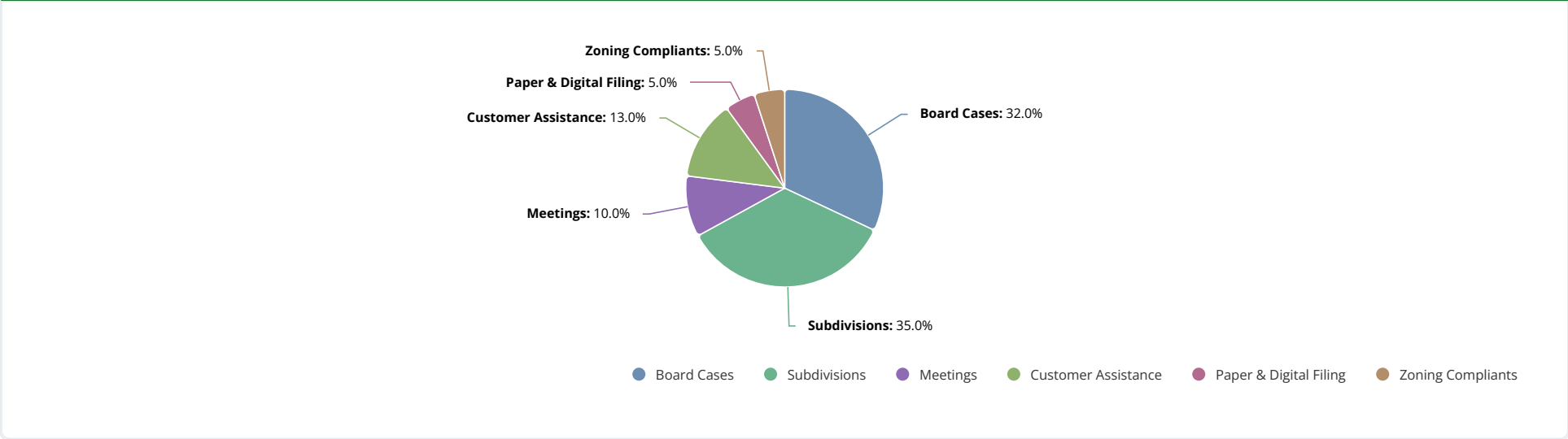
Department Director 2

 Chuck Hill (Permitting)

Permits Issued
Permits Issued



Planning & Zoning Time Management
Planning & Zoning Time Management



Property Management

Property Management FY26

Moore County Property Management (General Fund)

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

Budget Information

| | |
|--|--------------------|
| Revenue Sources FY26 Original Budget: | \$8,687,150 |
| Property Tax | \$8,647,150 |
| Fuel Sales | \$40,000 |
| Total FY26 Expenditure Original Budget: | \$8,687,150 |

Department Director Email

gboles@moorecountync.gov

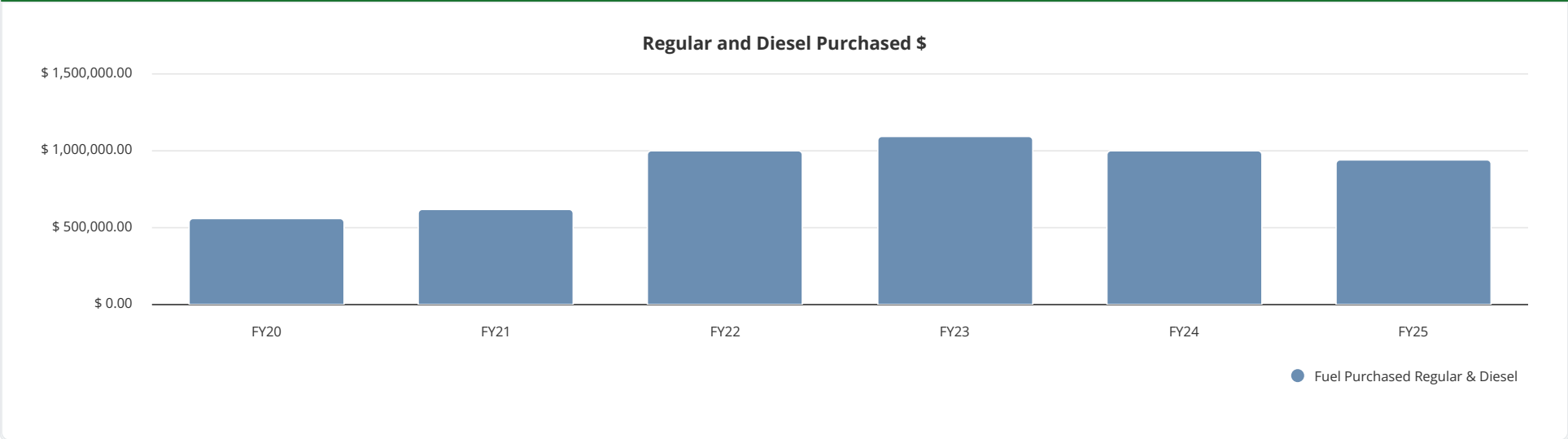
Department Director

 Gene Boles

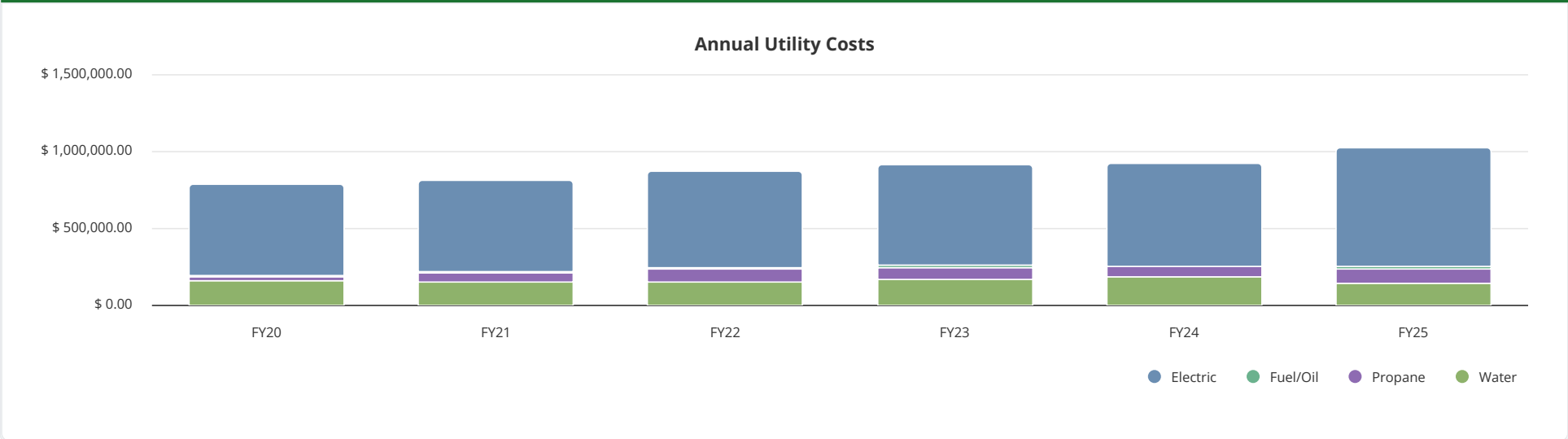
Budgeted Staffing Positions

32 Full-Time 1 Part-Time

Vehicle Fuel Purchased \$ (Regular & Diesel)
Regular and Diesel Gallons Purchased



Utility Costs
Utility Costs



Register of Deeds

Register of Deeds FY26

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (<http://rod.moorecountync.gov>). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

Budget Information

| | |
|---------------------------------------|--------------------|
| Revenue Sources FY26 Budget: | \$3,700,000 |
| Fees | \$3,500,000 |
| Automation Fund | \$78,000 |
| Vital Records Fund | \$2,000 |
| State Treasurer Fund | \$120,000 |
| Total FY26 Expenditure Budget: | \$2,648,503 |

Department Director



William Britton

Department Director Email

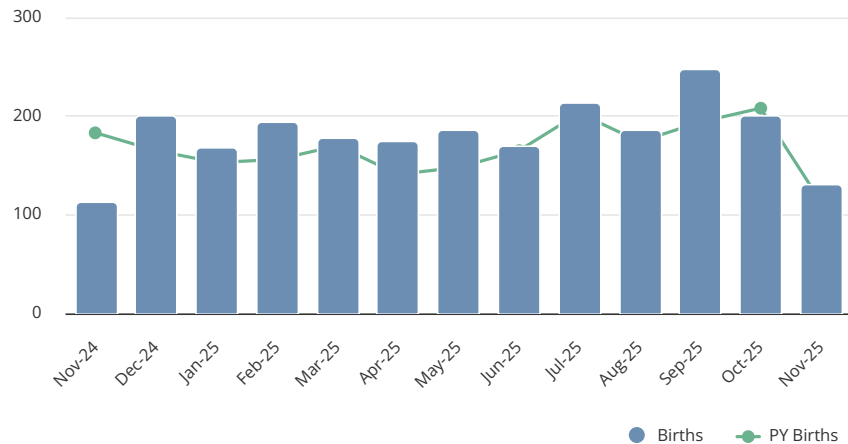
rodinfo@moorecountync.gov

Budgeted Staffing Positions

10 Full-Time

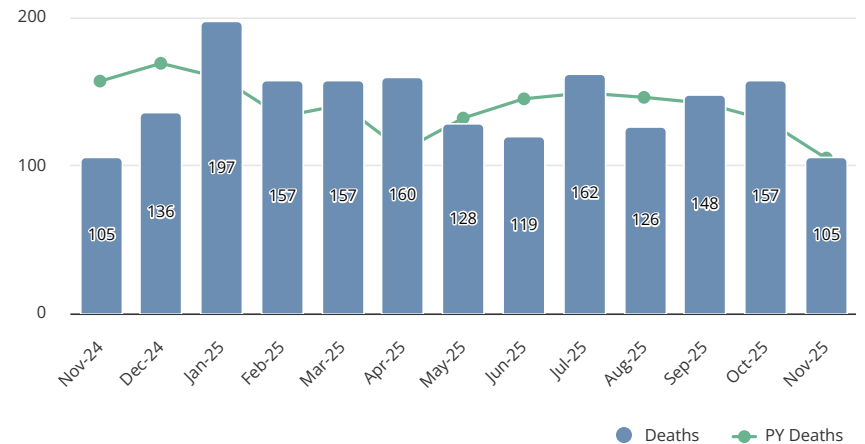
Vital Statistics-Births

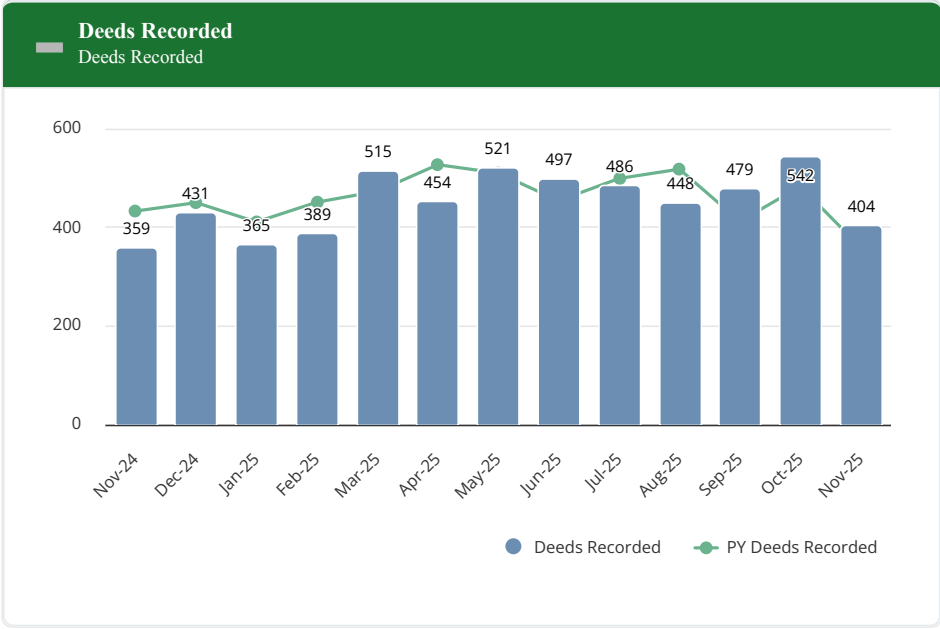
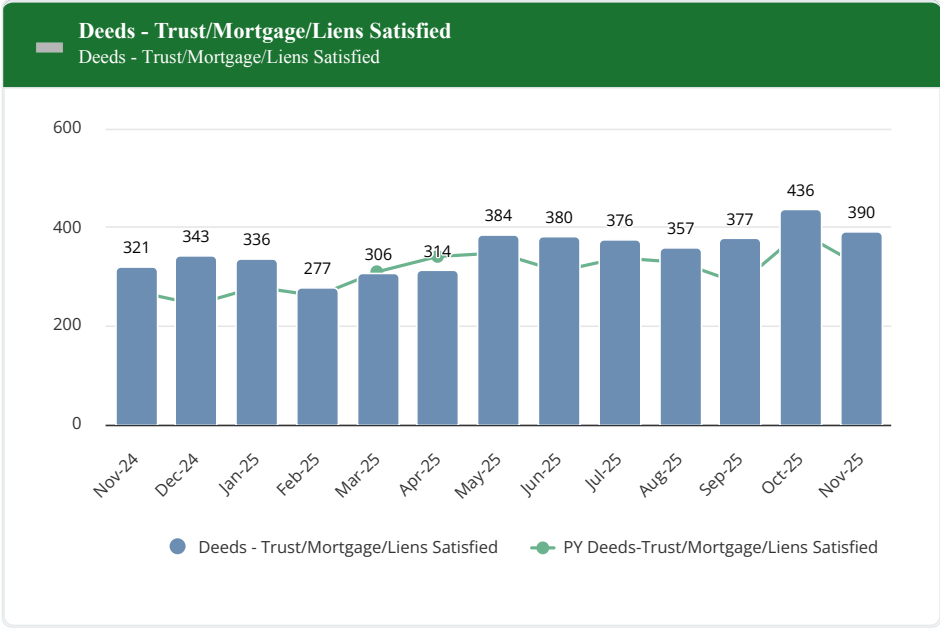
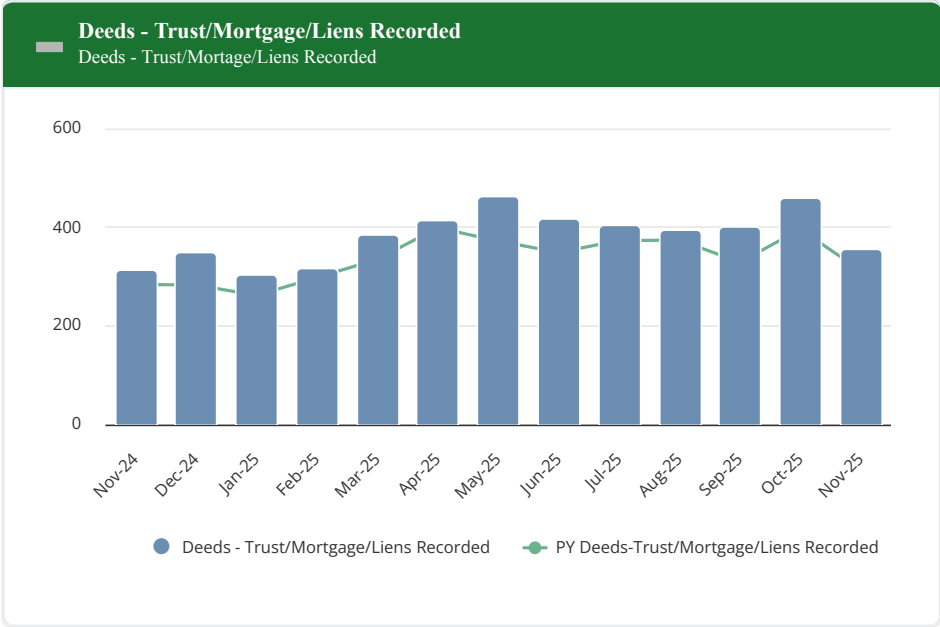
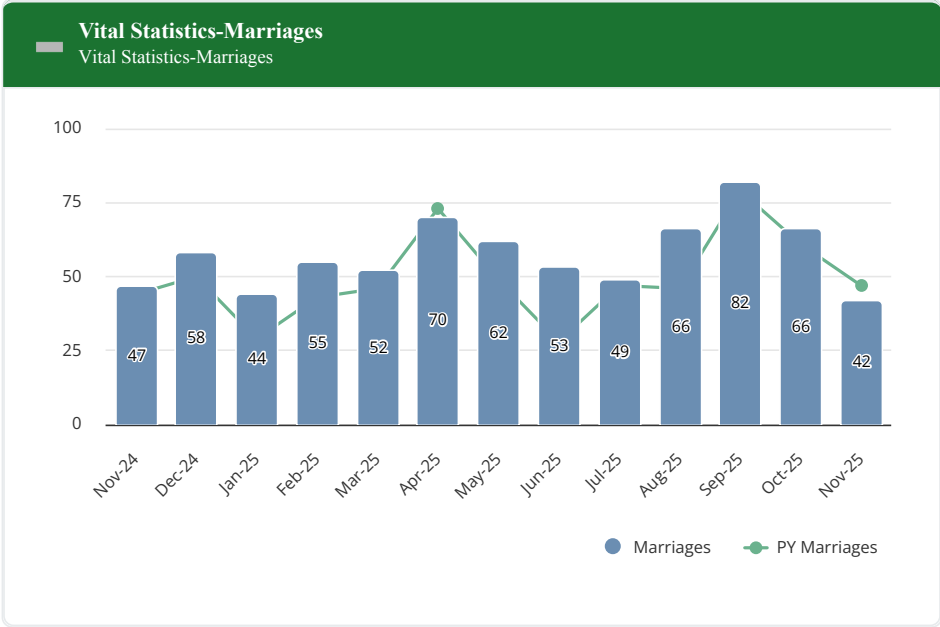
Vital Statistics-Births

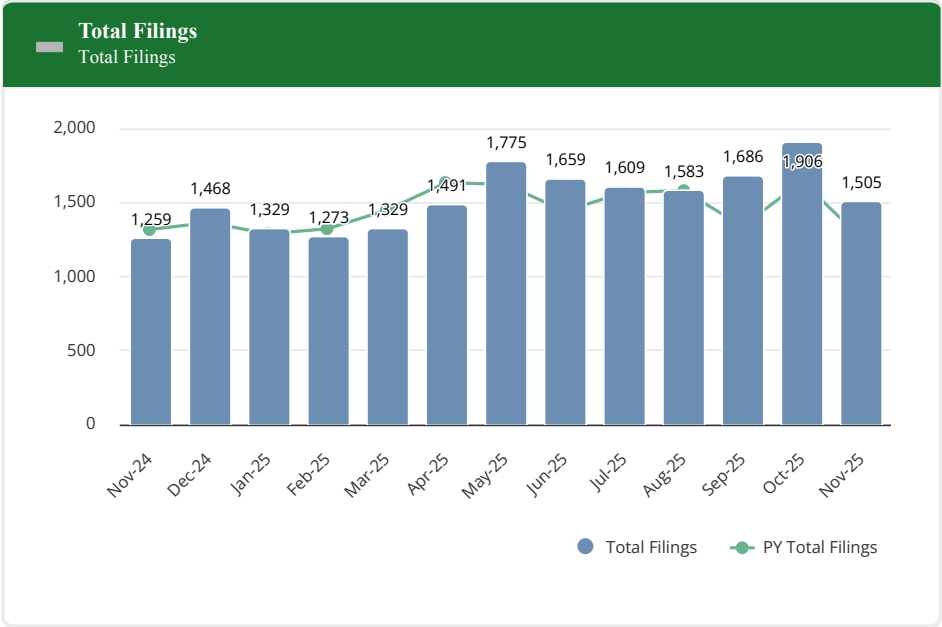
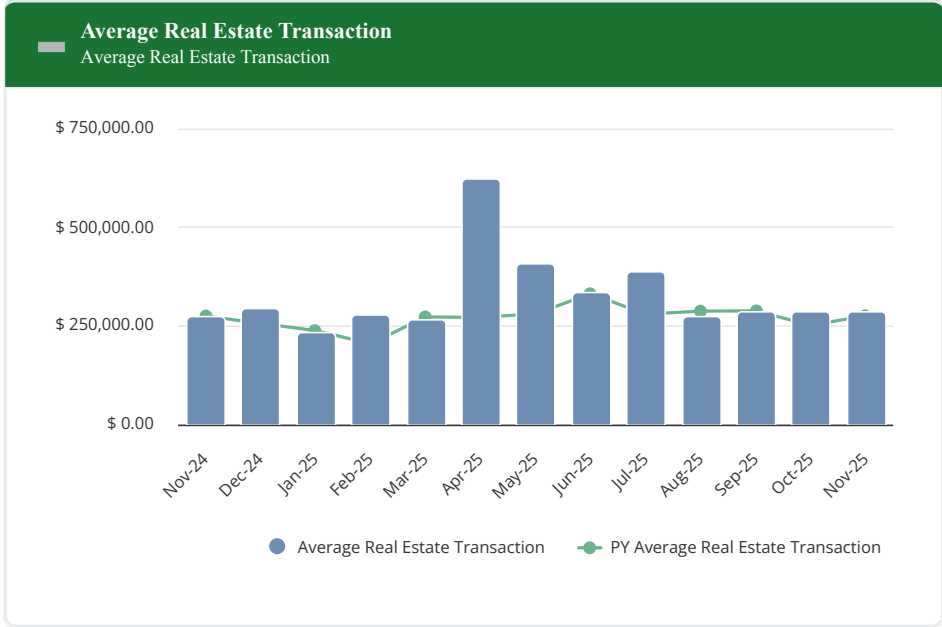


Vital Statistics-Deaths

Vital Statistics-Deaths







Animal Services

Animal Services FY26

The mission of the Animal Services Division of the Moore County Sheriff's Office is to safeguard our community by addressing the multifaceted challenges related to animal welfare. We are dedicated to protecting the public from potentially dangerous animals, responding to concerns with professionalism and expertise while adhering strictly to federal, state, and local laws. Our commitment extends to providing responsible solutions for domestic animals, offering a compassionate alternative that ensures the well-being of both animals and the community. Through proactive adoption programs, we strive to save as many domestic animals as possible, facilitating their transition to loving and permanent homes. Moreover, our mission encompasses a steadfast dedication to disease control and public health. By implementing rigorous health protocols and community education initiatives, we aim to mitigate the spread of diseases associated with animals, fostering a safer and healthier environment for both residents and their animal companions. In alignment with the values of the Moore County Sheriff's Office, our Animal Services Division is unwavering in its commitment to excellence, empathy, and public service, working tirelessly to harmonize the needs of the community with the well-being of our animal residents, all while ensuring strict compliance with federal, state, and local laws.

Budget Information

| | |
|--------------------------------------|--------------------|
| Revenue Sources FY26 Budget: | |
| Fees/Donations | \$46,900 |
| County Property Tax | \$1,194,226 |
| Total FY26 Expenditure Budget | \$1,241,126 |

Budgeted Staffing Positions

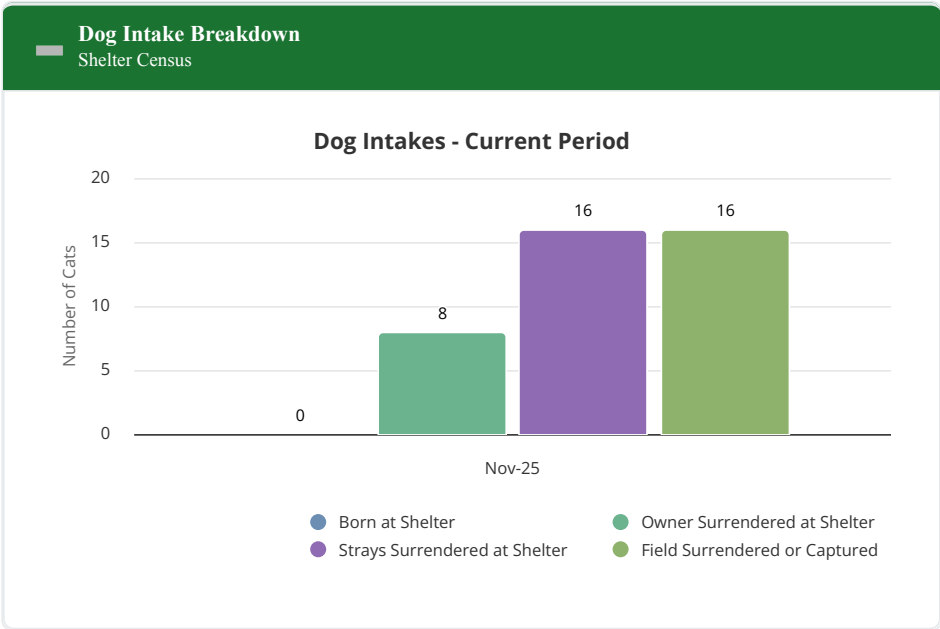
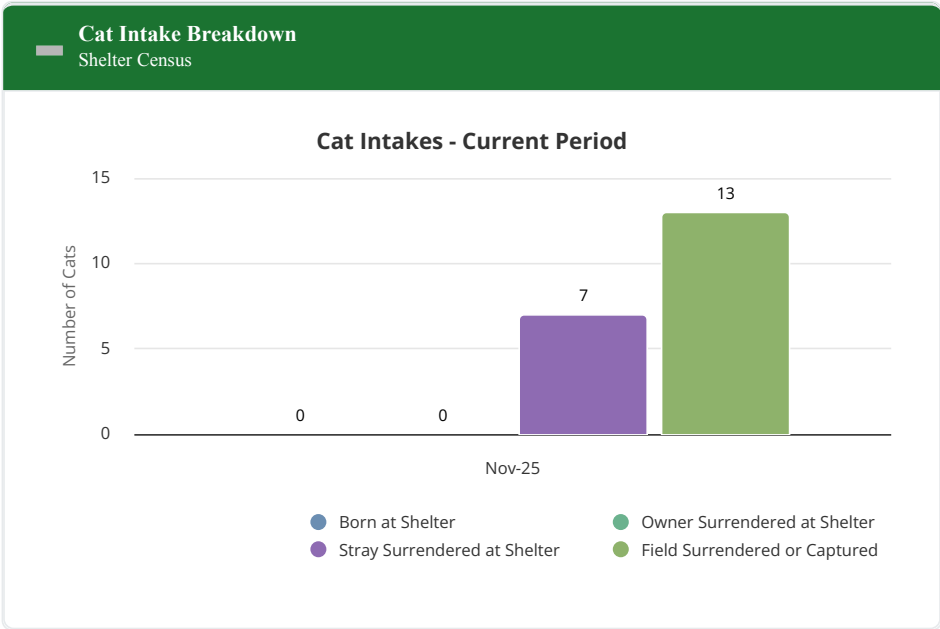
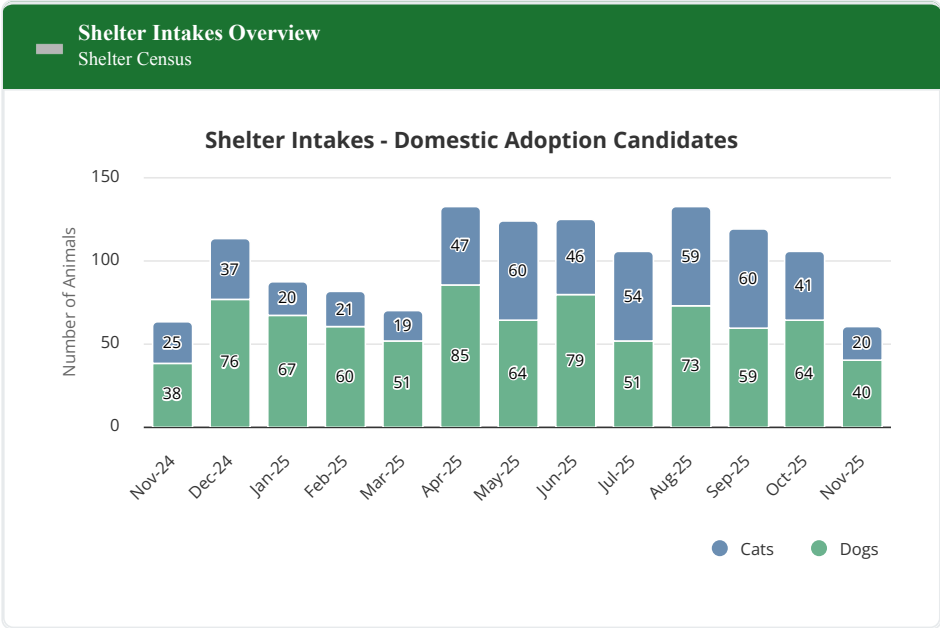
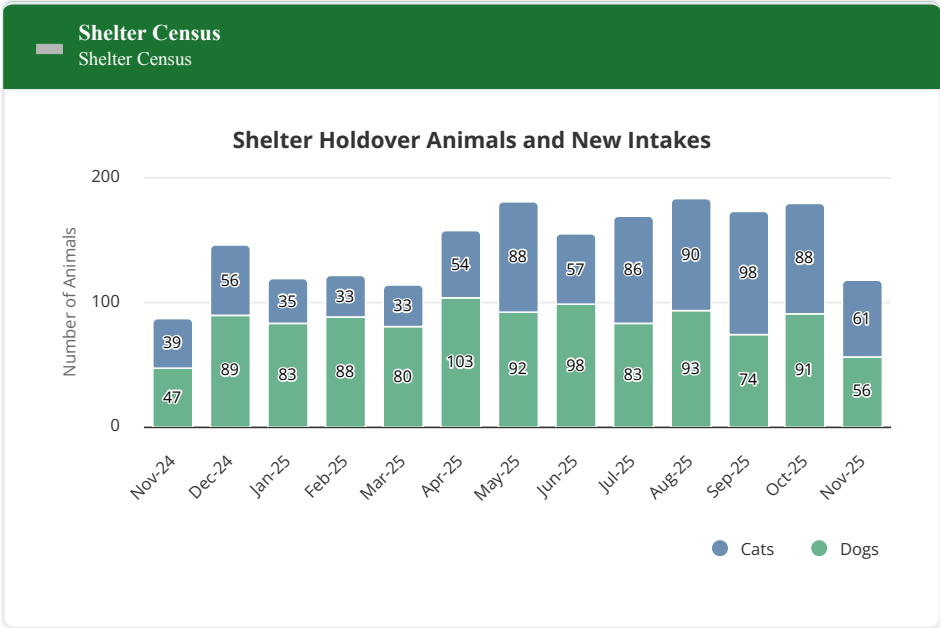
12 Full-Time

Department Director

 Captain Adam Goins (Moore County Sheriff's Office)

Department Director Email

cgoins@moorecountync.gov



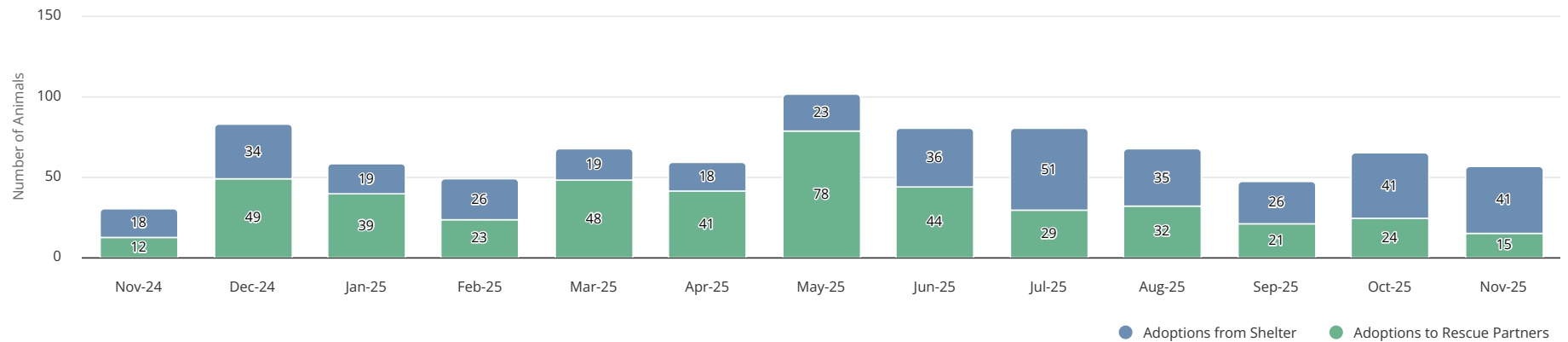
Adoptions

In our dedicated efforts to address the welfare of domestic animals, our sincere goal is the adoption of every domestic animal that enters our shelter. We believe in giving every animal the opportunity to find a loving and permanent home. However, we acknowledge that some domestic animals, while well-suited to their previous families, may struggle with adapting to new environments or individuals. For such cases, we implement a comprehensive monitoring and behavioral intervention program. During this time, our dedicated team assesses the animal's behavior and works diligently to address any challenges. If there are positive signs of adjustment, an additional period of focused interaction ensues. Throughout this process, the animals remain available to our adoption partner facilities for collaborative efforts. However, recognizing that some animals may exhibit inherent dangerous behaviors that pose risks to public safety, we prioritize the well-being of our community by making informed decisions to ensure that these animals cannot be adopted. Our commitment lies in finding the right balance between providing a second chance for domestic animals and safeguarding the public.

Adoptions Overview

Adoptions

Adoptions

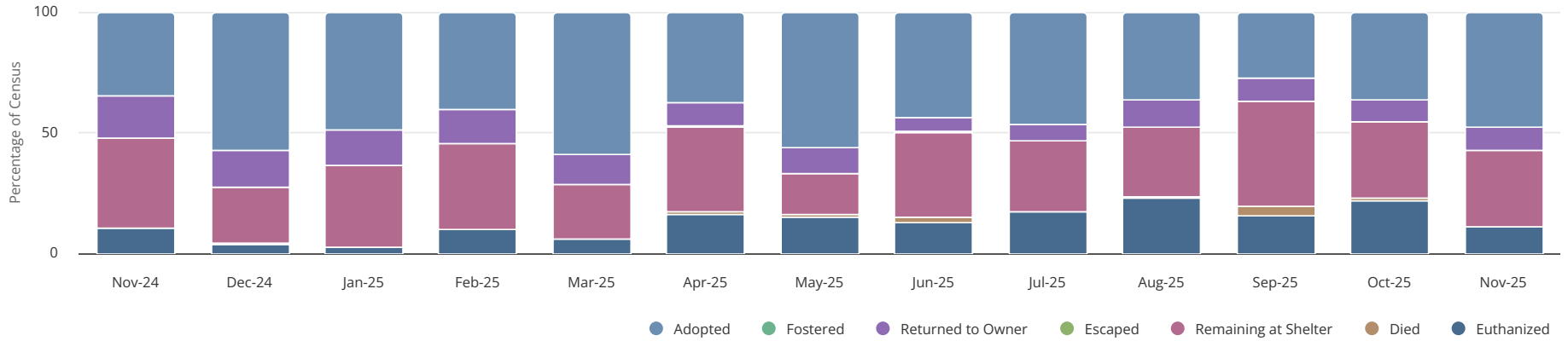


Rescue Partners

Our Animal Services Division thrives on collaborations with an extensive network of rescue facilities, fostering a collective commitment to the well-being of domestic animals. We are particularly grateful for the exceptional dedication of partners such as Tilted Acres Rescue and Adoption, Feline Friends of Moore County, Paws of the Pines Rescue, Central Carolina Community College, Holly's Rescue, It takes a Village, and Saving Grace Rescue, among others. These exemplary organizations have played a vital role in the successful rescue and adoption of numerous animals from our facility. It is noteworthy that our division maintains partnerships with over 60 rescues, each contributing uniquely to our shared mission. Together, these collaborations have resulted in the successful rehoming and safeguarding of hundreds of animals, underscoring the positive impact that a robust network of rescue partnerships can have on achieving our collective goal of providing loving homes for every animal in need.

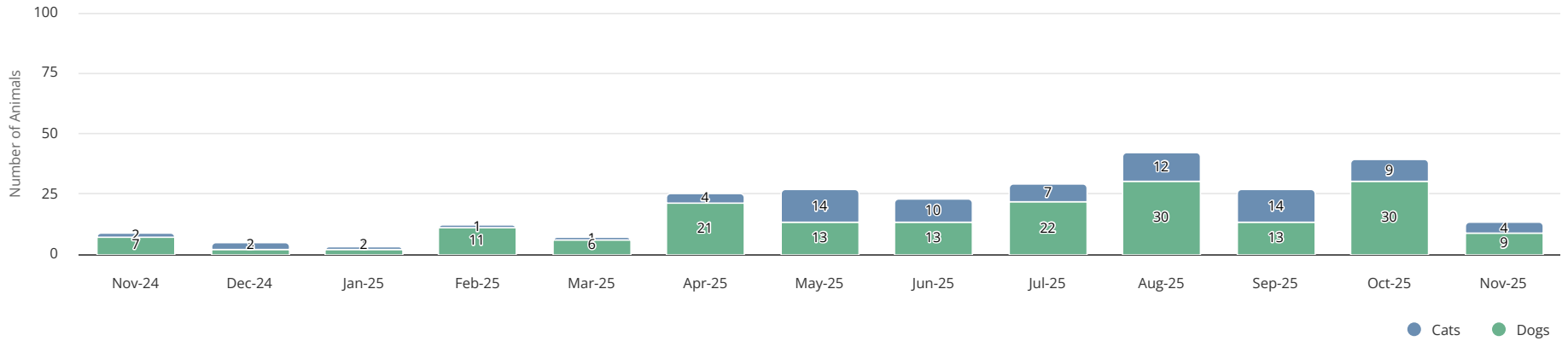
Animal Dispositions
Dispositions

Dispositions of Domestic Adoption Candidates

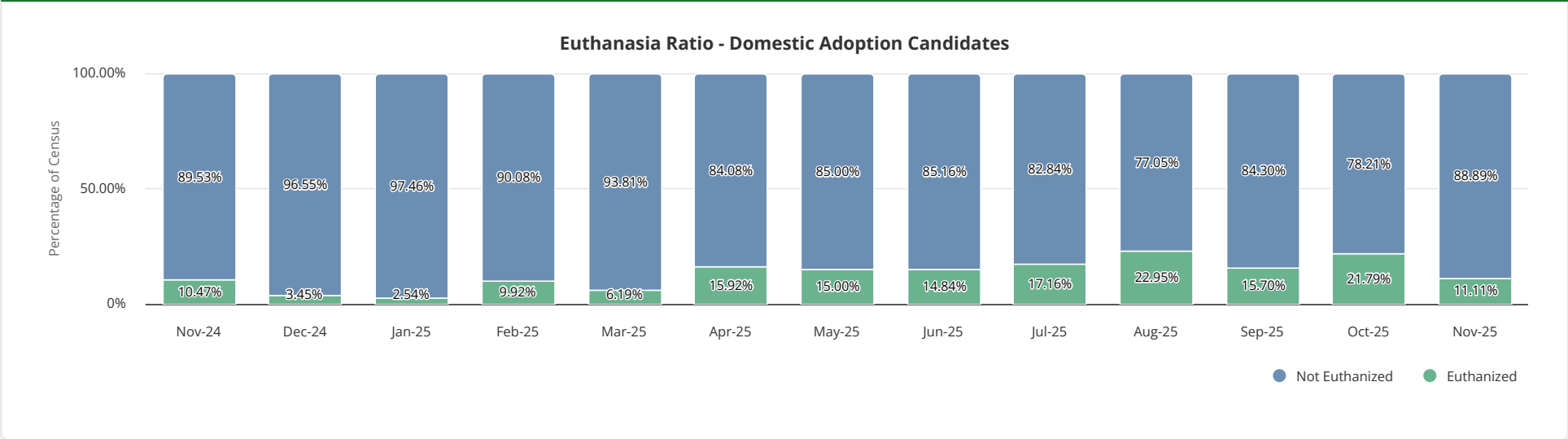


Euthanasia Totals
Euthanasia

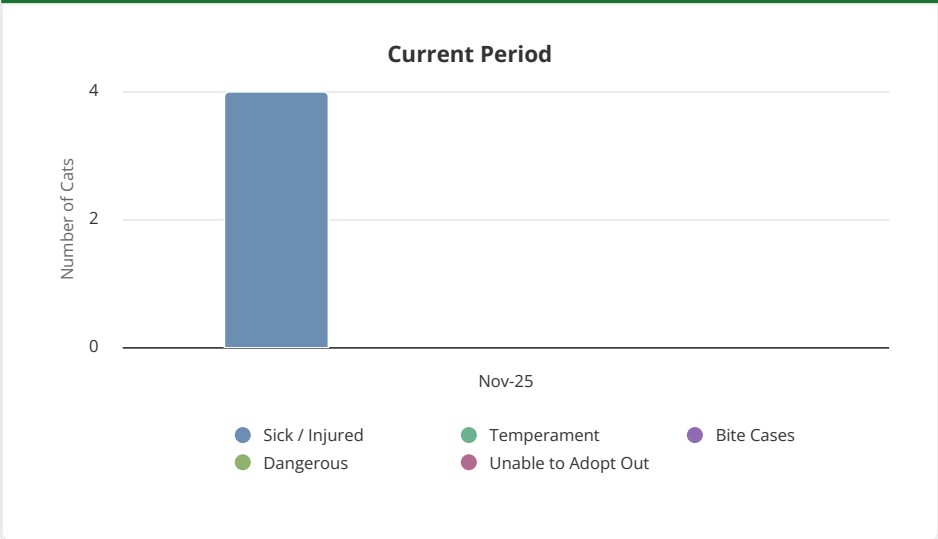
Euthanasia - Domestic Adoption Candidates



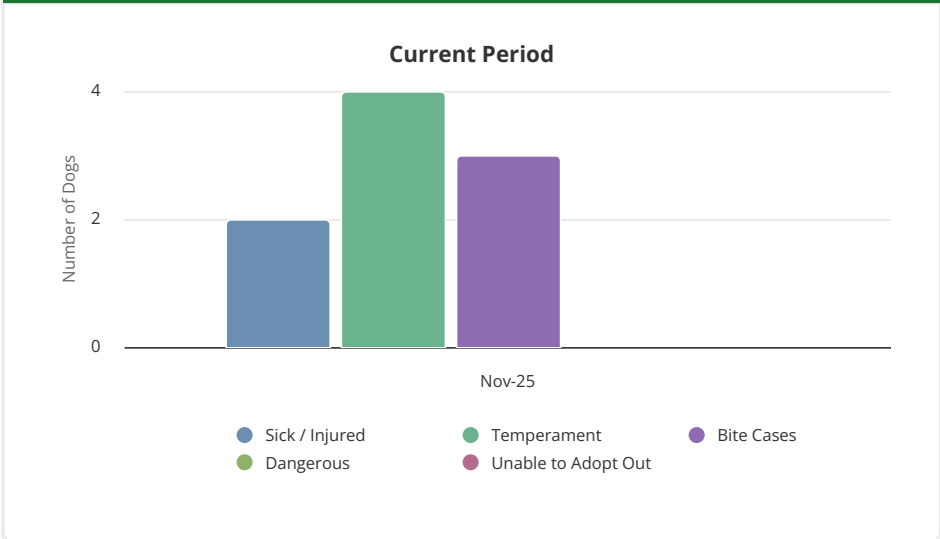
Euthanasia Ratio
Euthanasia



Euthanasia Breakdown - Cats
Euthanasia

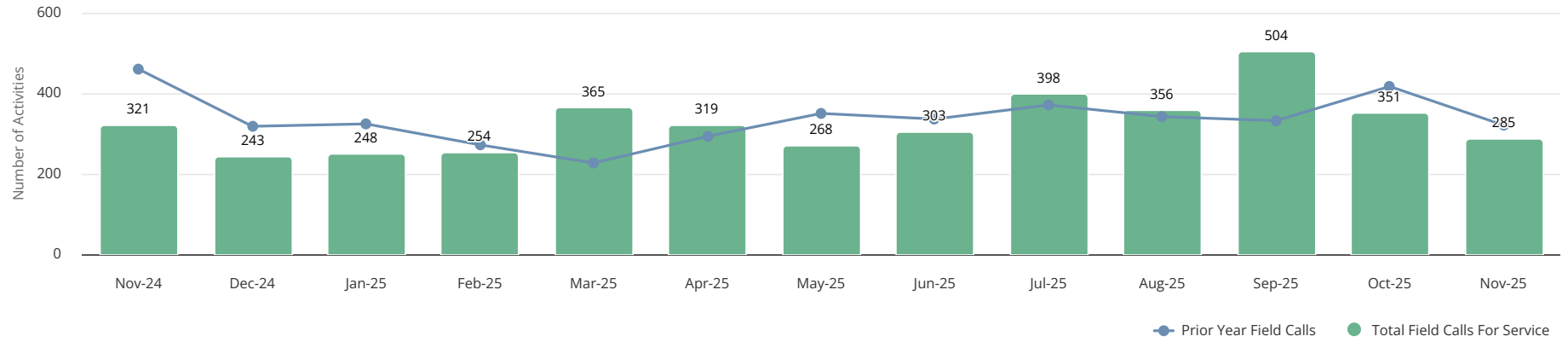


Euthanasia Breakdown - Dogs
Euthanasia



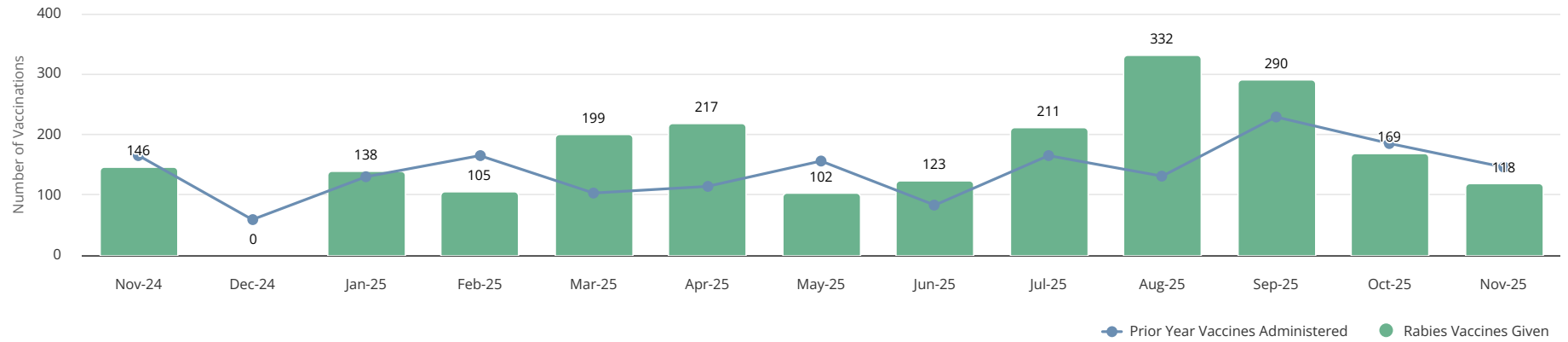
Animal Services - Field Activity
Field Activity

(Animal Call Responses, Enforcement Actions, Field Vaccinations, Public Events)



Rabies Vaccines
Vaccinations

Rabies Vaccines Administered

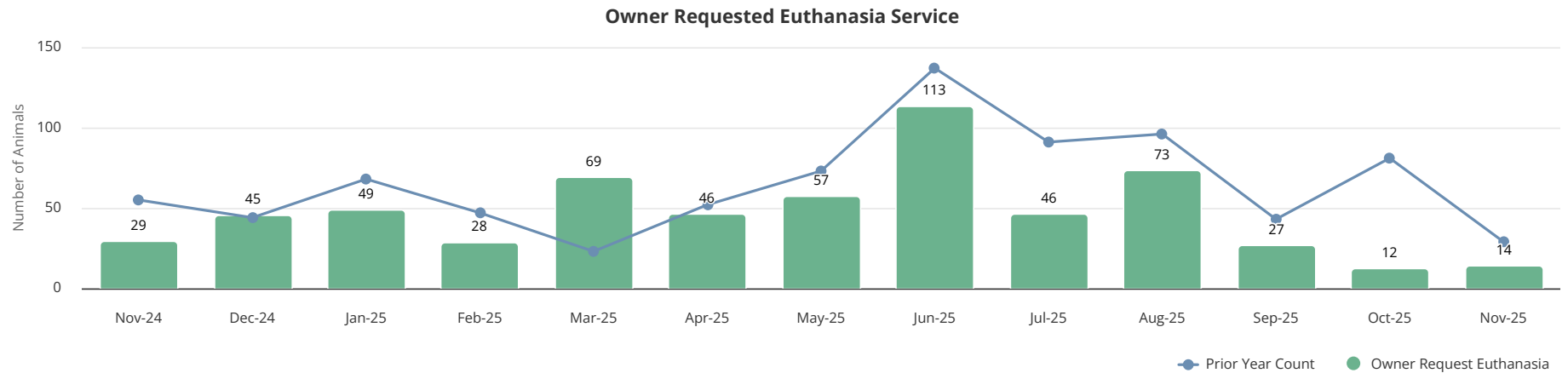


Vaccinations

We prioritize the health and well-being of our animals through a comprehensive care regimen. As part of our commitment to responsible pet ownership and public safety, we diligently ensure that all adoptable animals in our care are up to date on vaccinations. This proactive approach not only safeguards the health of the animals within our facility but also provides assurance to potential adopters that their new companions have received essential vaccinations. By adhering to these rigorous health protocols, we aim to create a safe and healthy environment for both the adopted animals and the broader community.

Owner Requested Euthanasia Service

Owner Requested Euthanasia



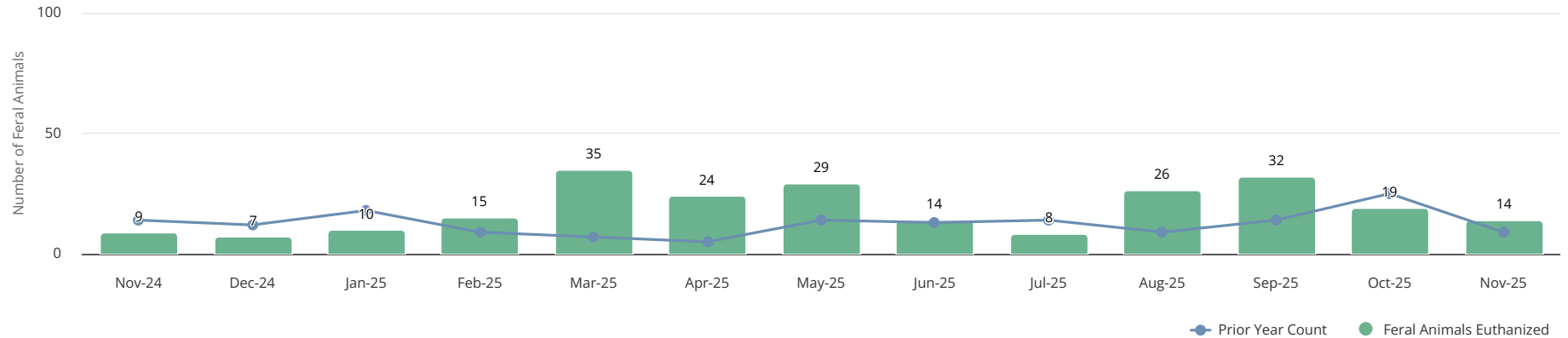
Owner Requested Euthanasia Service

As part of our compassionate approach to animal welfare, we provide the crucial service of owner-requested euthanasia. Recognizing the difficult decisions that pet owners may face, we extend this service at no cost for individuals with sick, injured, or elderly animals. Our commitment is rooted in empathy and understanding, acknowledging the challenges associated with caring for pets during times of illness or advanced age. By offering this service without financial burden, we aim to support owners in making compassionate decisions for their beloved companions, ensuring a dignified and humane end-of-life experience for animals in need. Our dedicated team navigates these situations with sensitivity and professionalism, always prioritizing the well-being of both the animals and their owners.

Feral Animal Euthanasia

Feral Animal Euthanasia

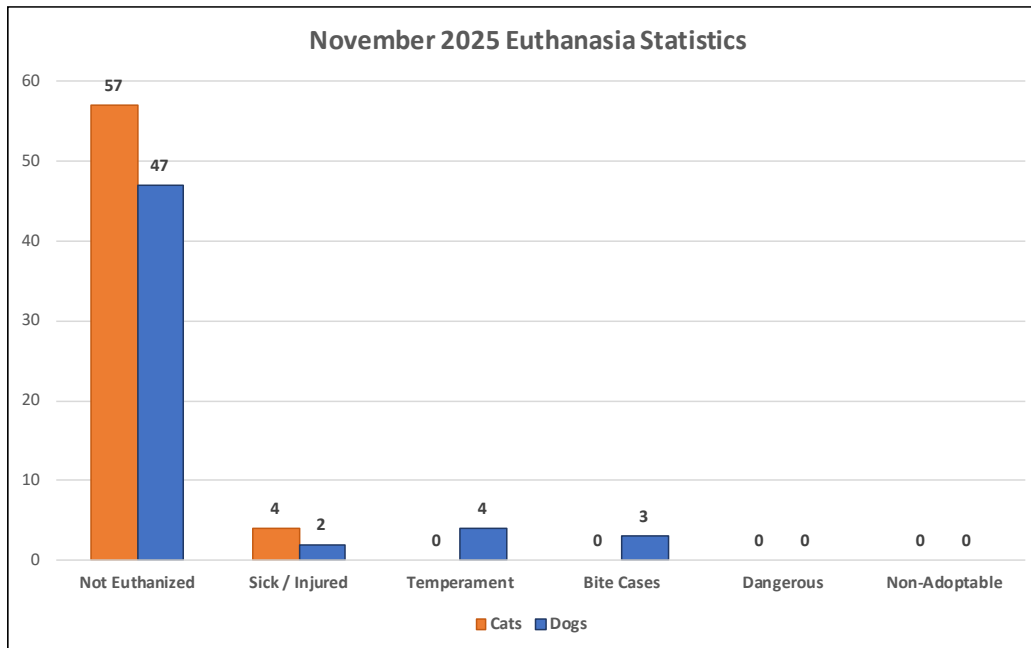
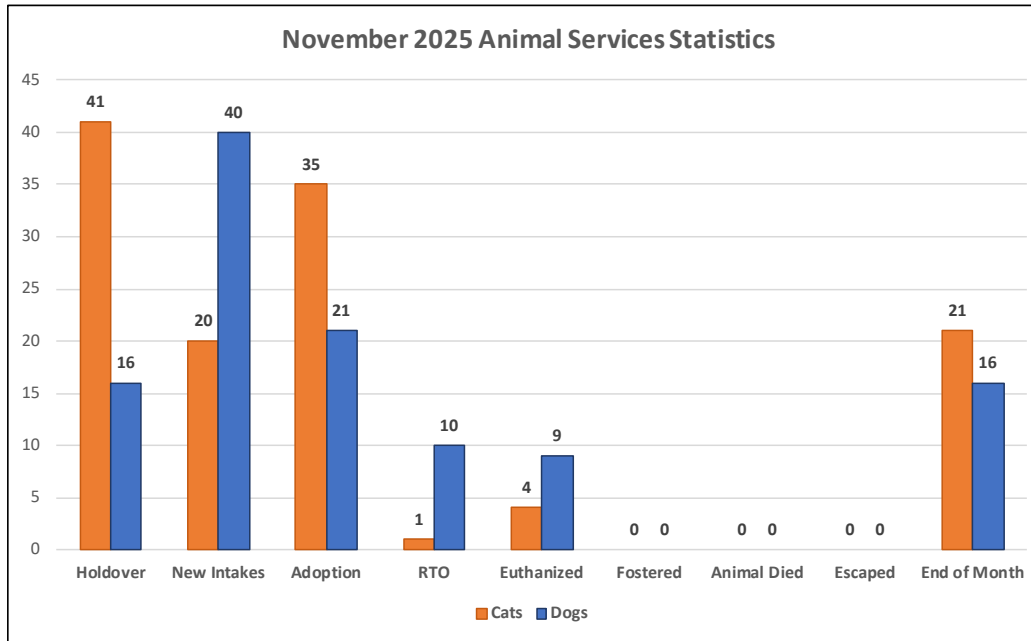
Feral Animal Euthanasia



Feral Animals

Feral animals, referring to domesticated animals that have reverted to a wild state, pose unique challenges to their well-being and the community. These animals often face challenges in integrating into human environments due to their lack of socialization and may exhibit behaviors that can be unsafe, both for themselves and others. Additionally, the unchecked reproduction of feral animals, such as feral cat overpopulation, can lead to overpopulation, further exacerbating the complexities of their management. This overpopulation poses risks not only to the animals themselves but also has broader implications for the local wildlife community. Feral cats, for instance, are prolific hunters and can have a significant impact on the local wildlife population. Their predatory behavior can lead to a decline in small mammals, birds, and reptiles, disrupting the natural balance of the ecosystem. At Moore County Animal Services, we recognize the inherent dangers associated with feral animals, including the potential transmission of diseases that can compromise public health and the health of other animals. Regrettably, due to their untamed nature and the difficulty in rehabilitating them for domestic life, feral animals cannot be adopted into traditional homes. As a responsible and compassionate organization, when euthanasia becomes a necessity, it is carried out with careful consideration, prioritizing the welfare of the animal and the broader community. Our commitment remains unwavering in addressing the complexities of feral animal management while striving to minimize the impact on public health, safety, and the delicate balance of the local wildlife community.

| Holdover from October | | | |
|---------------------------|-----------|-----------|-----------|
| | Cats | Dogs | Total |
| In House | 41 | 16 | 57 |
| Fostered | 0 | 0 | 0 |
| Total | 41 | 16 | 57 |
| Fosters | | | |
| | Cats | Dogs | Total |
| New Foster | 0 | 0 | 0 |
| Fosters Returned | 0 | 0 | 0 |
| Intakes | | | |
| | Cats | Dogs | Total |
| Born at Shelter | 0 | 0 | 0 |
| Owner Surrender-AC | 0 | 3 | 3 |
| Owner Surrender-Field | 0 | 5 | 5 |
| Stray Surrender-AC | 7 | 16 | 23 |
| Stray Sur/Capture-Field | 13 | 16 | 29 |
| Non-Intake Observation | 0 | 0 | 0 |
| Observation Complete | 0 | 0 | 0 |
| Total | 20 | 40 | 60 |
| Live Release | | | |
| | Cats | Dogs | Total |
| Adoptions-AC | 34 | 7 | 41 |
| Adoptions-Partners | 1 | 14 | 15 |
| Adoptions from Foster | 0 | 0 | 0 |
| Total Adopted | 35 | 21 | 56 |
| Returned to Owner | 1 | 10 | 11 |
| Animal Escaped | 0 | 0 | 0 |
| Total Live Release | 36 | 31 | 67 |
| Outliers | | | |
| | Cats | Dogs | Total |
| Deaths | 0 | 0 | 0 |
| Euthanasia | | | |
| | Cats | Dogs | Total |
| Sick / Injured | 4 | 2 | 6 |
| Temperament | 0 | 4 | 4 |
| Bite Cases | 0 | 3 | 3 |
| Dangerous Animals | 0 | 0 | 0 |
| Non-Adoptable | 0 | 0 | 0 |
| Total | 4 | 9 | 13 |
| End of Month Animals | | | |
| | Cats | Dogs | Total |
| In House | 21 | 16 | 37 |
| Fostered | 0 | 0 | 0 |
| Total | 21 | 16 | 37 |



| Monthly Activity | |
|-----------------------------|---------------|
| Dangerous Animals | 6 |
| Animal Bite | 19 |
| Cruelty Reports | 1 |
| Injured Animals | 2 |
| Cat Colony Issues | 0 |
| Wildlife Calls | 30 |
| Nuisance / At Large | 95 |
| Police / Fire Assistance | 0 |
| Special Assignments | 6 |
| Other | 91 |
| Citations / Warnings | 0 |
| Equine / Livestock | 8 |
| Rabies Vacc-Field | 27 |
| Rabies Vacc-AC | 91 |
| Owner Req Euthanasia | 14 |
| Feral Animal Euthanasia | 14 |
| Animals Positive for Rabies | 0 |
| Total Activity | 285 |
| Live Percentages | |
| Live Total | 88.89% |
| Adoption | 47.86% |
| Returned to Owner | 9.40% |
| Fostered | 0.00% |
| Escaped | 0.00% |
| End of Month Animals | 31.62% |
| Euthanasia Percentages | |
| Total Euthanized | 11.11% |
| Sick / Injured | 5.13% |
| Temperament | 3.42% |
| Bite Cases | 2.56% |
| Dangerous | 0.00% |
| Non-Adoptable | 0.00% |
| Outliers | |
| Deaths | 0.00% |

Sheriff Department

Sheriff Department FY26

The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

Budget Information

| | |
|---------------------------------------|--------------|
| Revenue Sources FY26 Budget: | |
| Fees | \$335,431 |
| County Property Tax | \$13,229,389 |
| Total FY26 Expenditure Budget: | \$13,564,820 |

Department Director



Ronnie Fields (Moore County Sheriff's Office)

Department Director Email

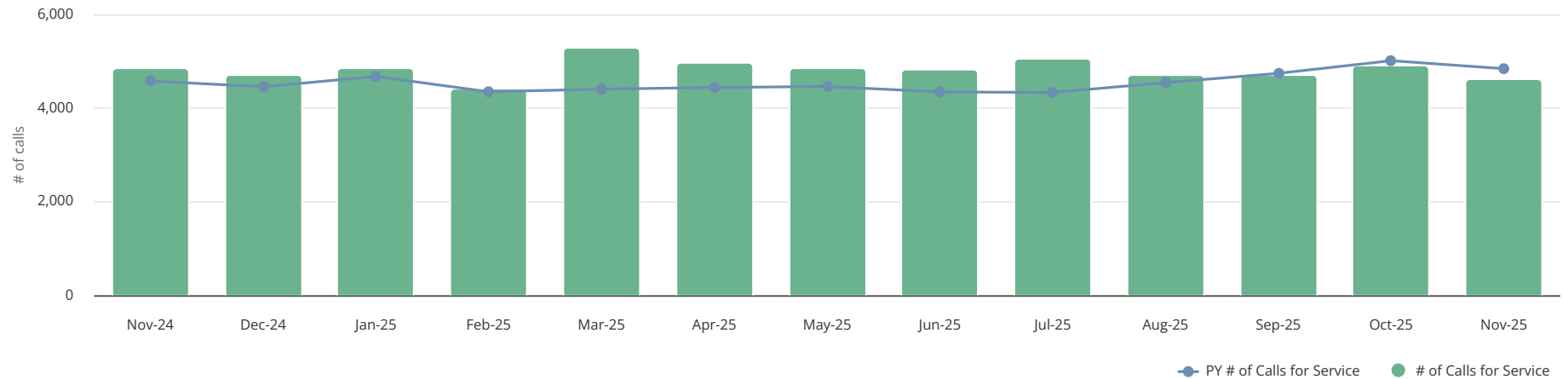
sheriff@moorecountync.gov

Budgeted Staffing Positions

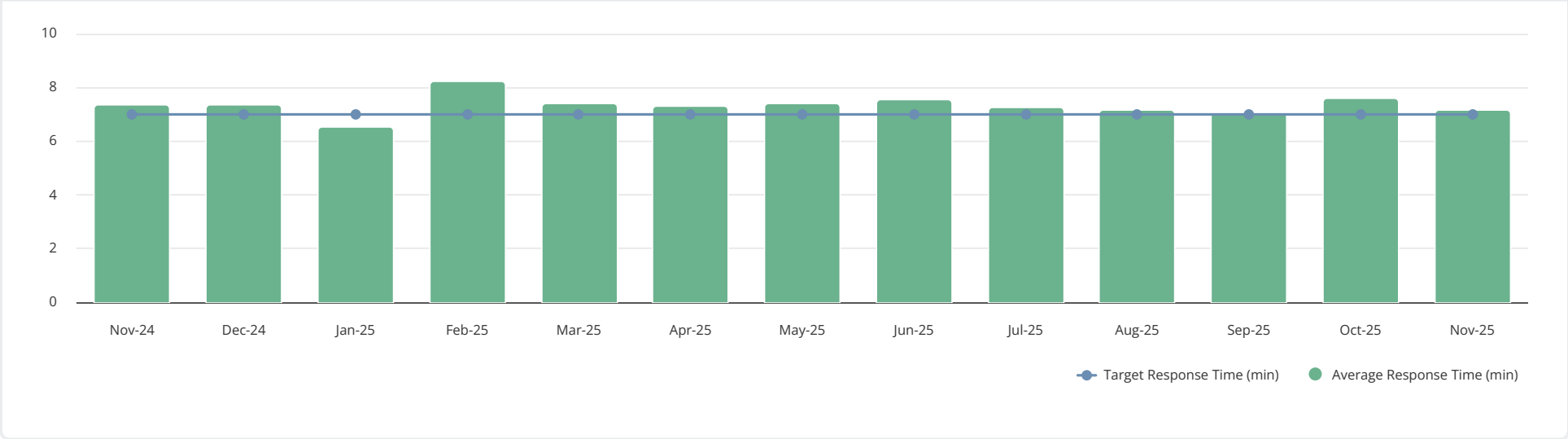
105 Full-Time 0 Part-Time

Calls for Service

Calls for Service



Response Time
Response Time



Detention

Detention FY26

The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

Budget Information

| Revenue Sources FY26 Budget: | |
|---------------------------------------|--------------------|
| Telephone Deposits | \$65,000 |
| Inmate/Video/Commissary/Health | \$414,000 |
| County Property Tax | \$7,986,873 |
| Total FY26 Expenditure Budget: | \$8,465,873 |

Department Director

 Ronnie Fields (Moore County Sheriff's Office)

Department Director Email

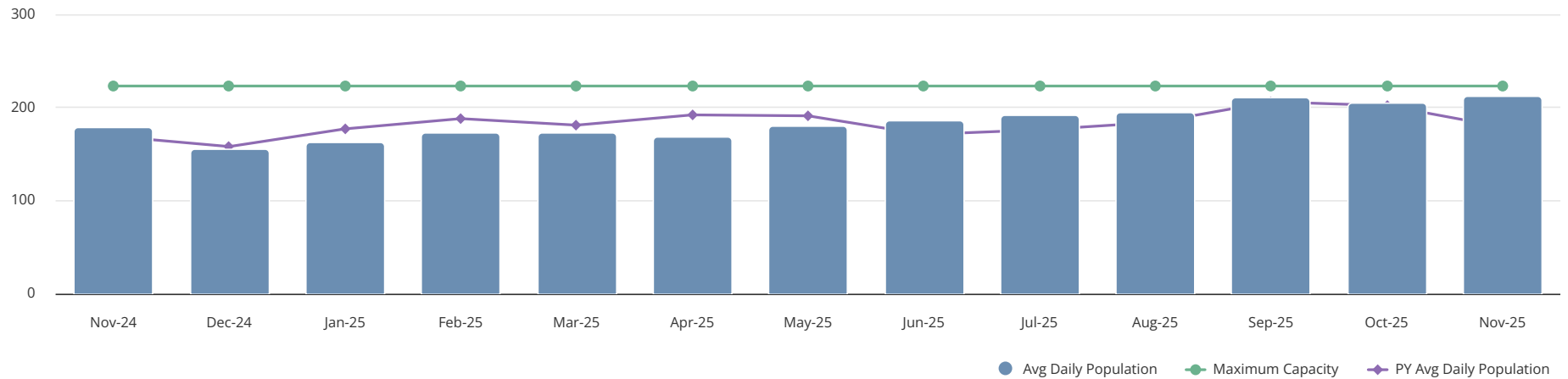
sheriff@moorecountync.gov

Budgeted Staffing Positions

81 Full-Time 0 Part-Time

Average Daily Population

Detention



Soil & Water Conservation

Soil & Water Conservation FY26

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

Budget Information

| | | |
|---------------------------------------|--------------------------------|-----------|
| Revenue Sources FY26 Budget: | | |
| General Fund | Grant-State Dept of Ag | \$30,000 |
| General Fund | County Property Tax | \$211,703 |
| District Fund | District Fund-220-Fees/Rentals | \$20,153 |
| District Fund | District Matching Grant | \$3,600 |
| Total FY26 Expenditure Budget: | | |
| General Fund | | \$241,703 |
| District Fund | | \$23,753 |

Budgeted Staffing Positions

2 Full-Time 0 Part-Time

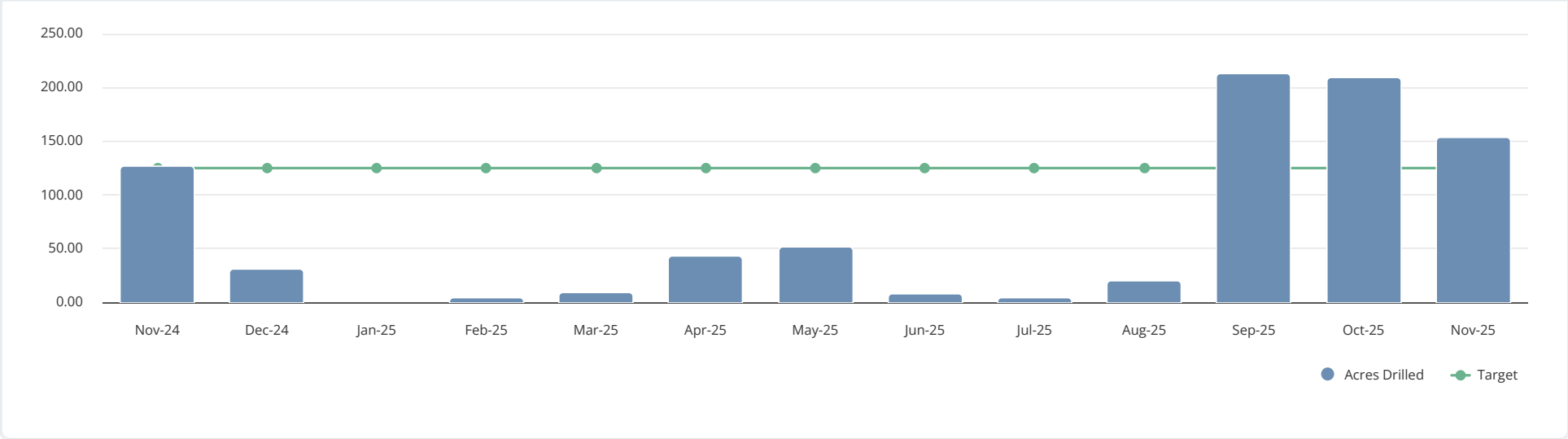
Department Director

 Jonathan Russell

Department Director Email

jrussell@moorecountync.gov

Soil/Water # of Acres Drilled
Soil/Water



Solid Waste

Solid Waste FY26

Moore County Solid Waste is a division of Property Management and operates seven staffed convenient centers to accept residential solid waste and recyclables at no cost to the citizens. The Moore County Landfill located at 456 Turning Leaf way in Aberdeen houses the Municipal Solid Waste (MSW) transfer station, Construction and Demolition landfill, yard waste facility, and the collection of special waste such as scrap tires and white goods. Landfill fees are charged at the landfill for Commercial C&D, MSW, as well as all yard waste. Each year the disposal rate or landfill fees are set by the Moore County Board of Commissioners based on a per ton charge.

Budget Information

| Revenue Sources FY26 Original Budget: | |
|--|--------------------|
| Fees | \$6,069,690 |
| Grants/Restricted | \$334,000 |
| Property Tax | \$2,447,320 |
| Total FY26 Expense Original Budget: | \$8,851,010 |

Department Director



Gene Boles

Department Director Email

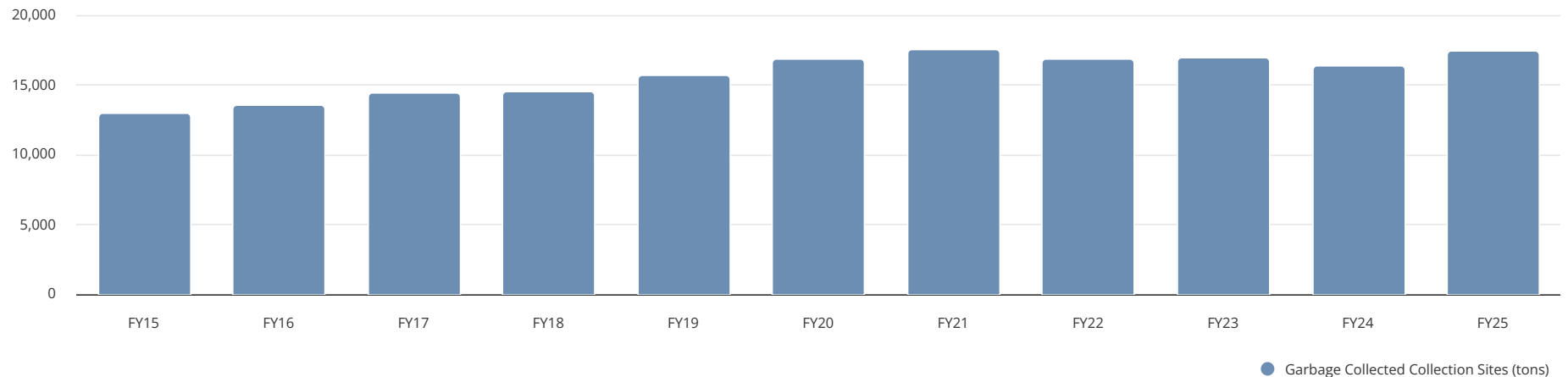
gboles@moorecountync.gov

Budgeted Staffing Positions

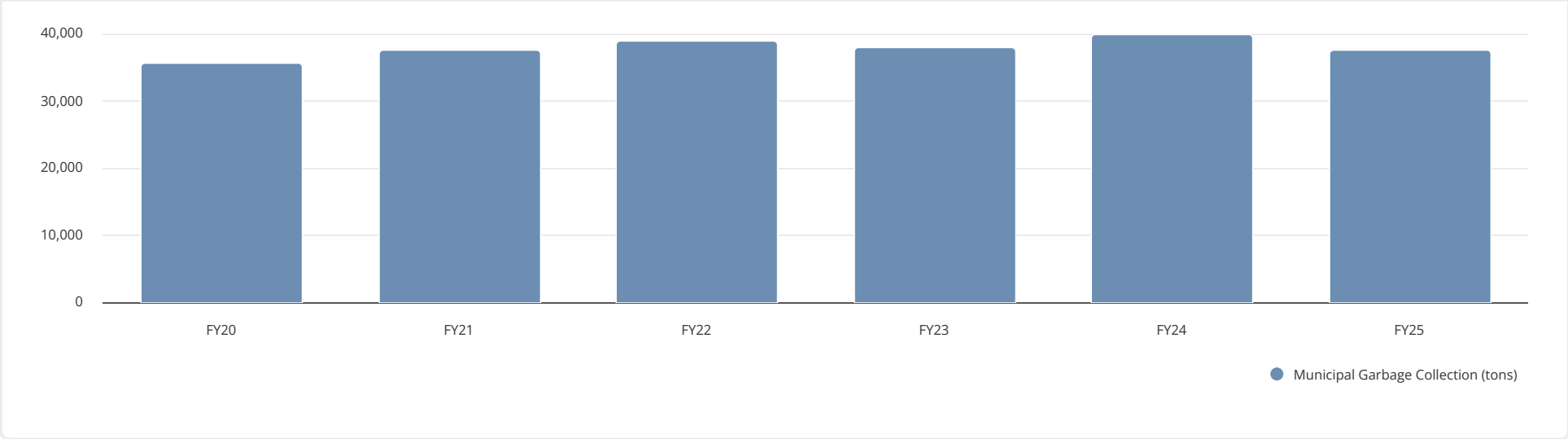
11 Full-Time 8 Part-Time

Garbage Collected at Convenience Sites (tons)

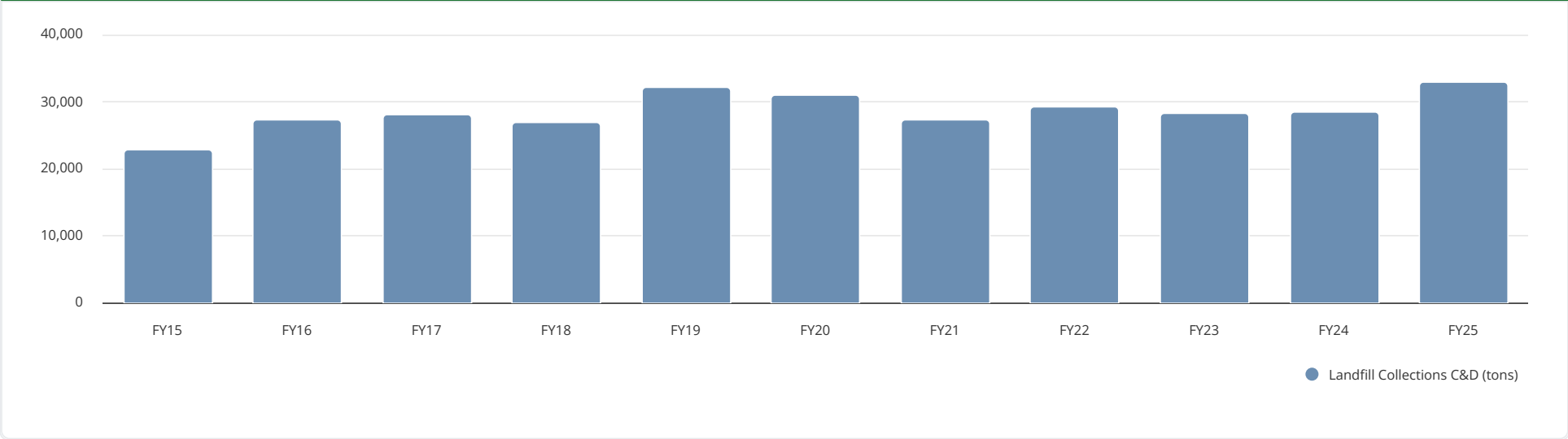
Garbage Collected at Convenience Sites (tons)



Municipal Garbage Collection (tons)
Municipal Garbage Collection (tons)

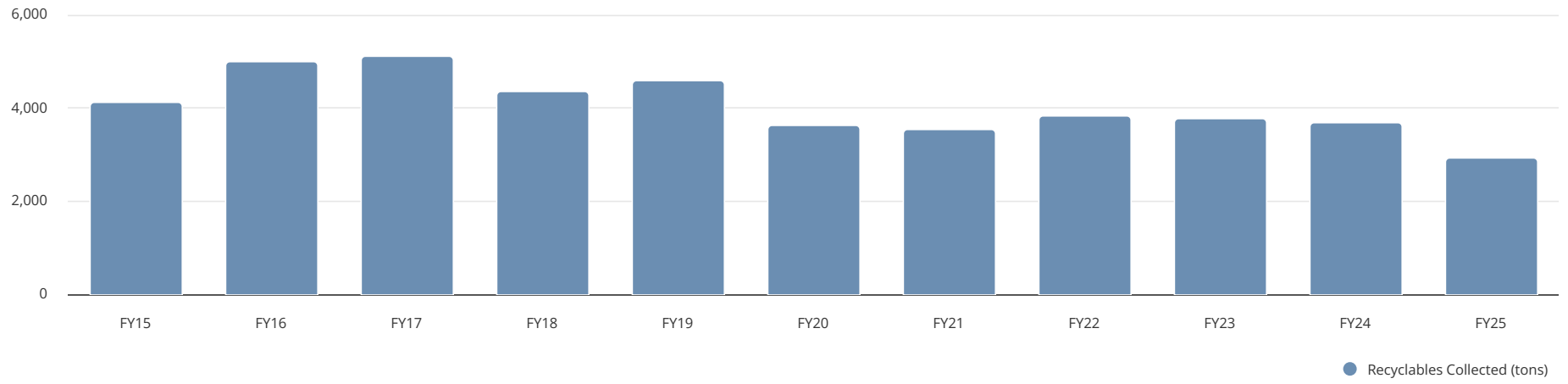


Landfill Collections (C&D) tons
Landfill Collections (C&D) tons



Recyclables Collected (tons)

Recyclables Collected (tons)



Tax and Revaluation

Tax and Revaluation FY26

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

Budget Information

| | |
|---|--------------------|
| Revenue Sources FY26 Original Budget: | |
| Property Tax | \$3,234,821 |
| Total FY26 Expenditure Original Budget | \$3,234,821 |

Department Director



Gary Briggs

Department Director Email

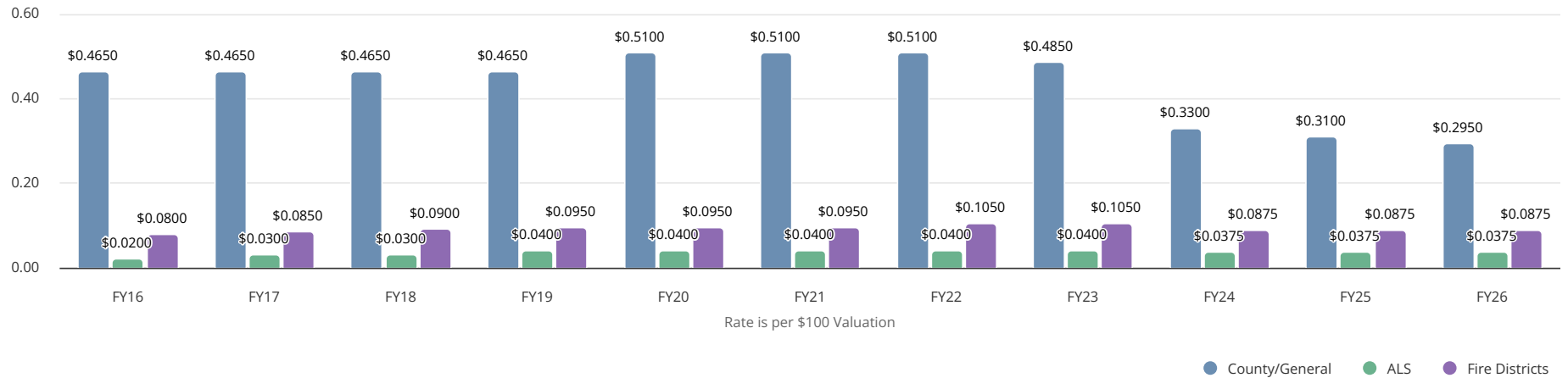
gbriggs@moorecountync.gov

Budgeted Staffing Positions

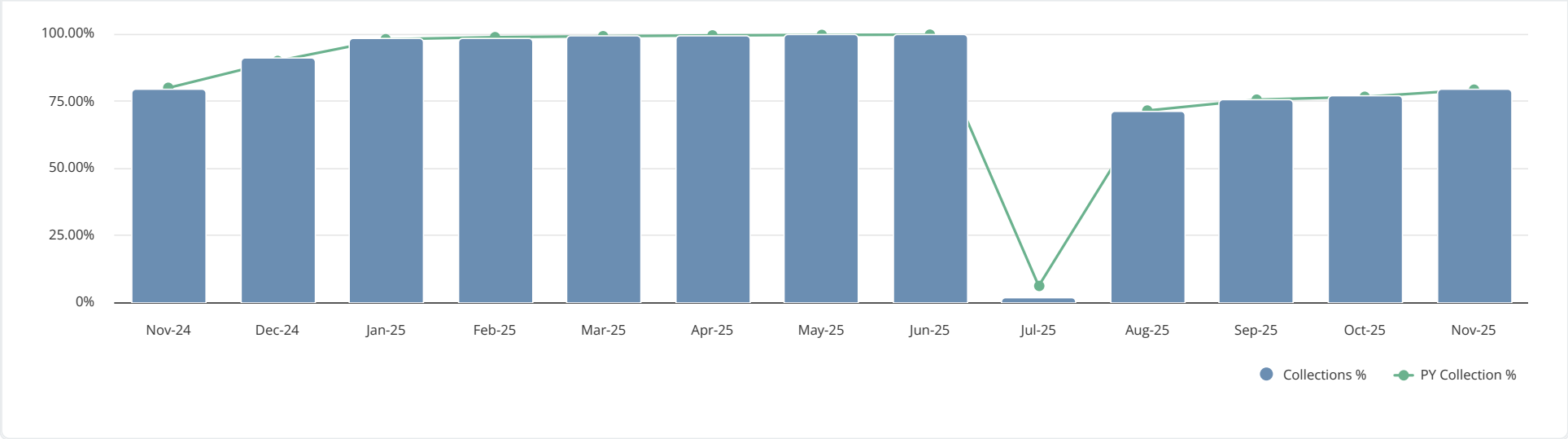
28 Full-Time 0 Part-Time

Tax Rates

Tax Rates



Tax Collections
Tax Collections



Moore County Transportation Services (MCTS)

Transportation Services FY26

Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis. Transportation services receives funding to operate through grant funding and user fees.

Budget Information

| Revenue Sources FY26 Budget: | |
|---------------------------------------|--------------------|
| User Fees | \$768,852 |
| Grants | \$1,546,726 |
| Sales of Capital Assets | \$244,427 |
| Total FY26 Expenditure Budget: | \$2,560,005 |

Department Director

 Sonia Biggs

Department Director Email

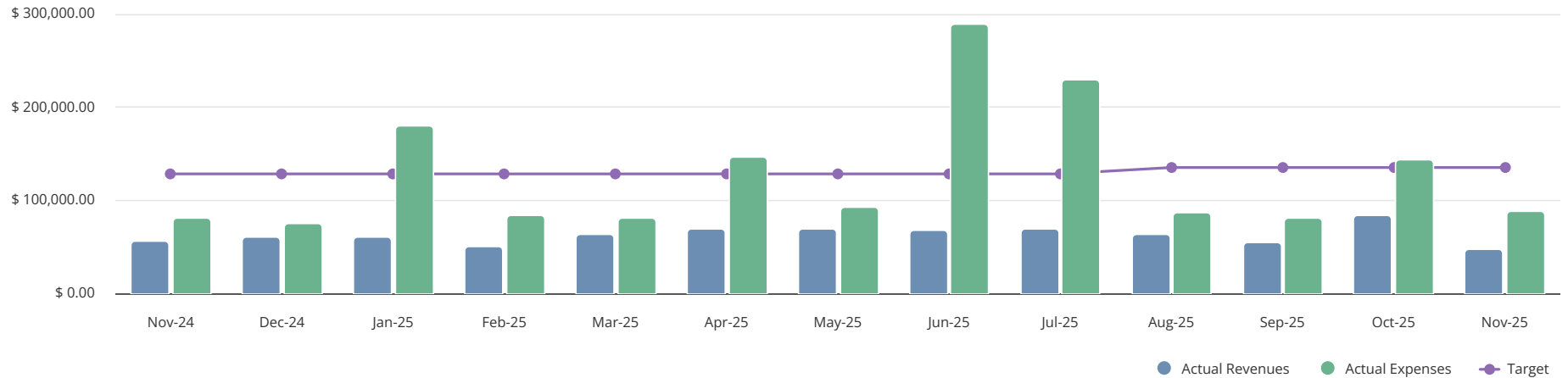
sbiggs@moorecountync.gov

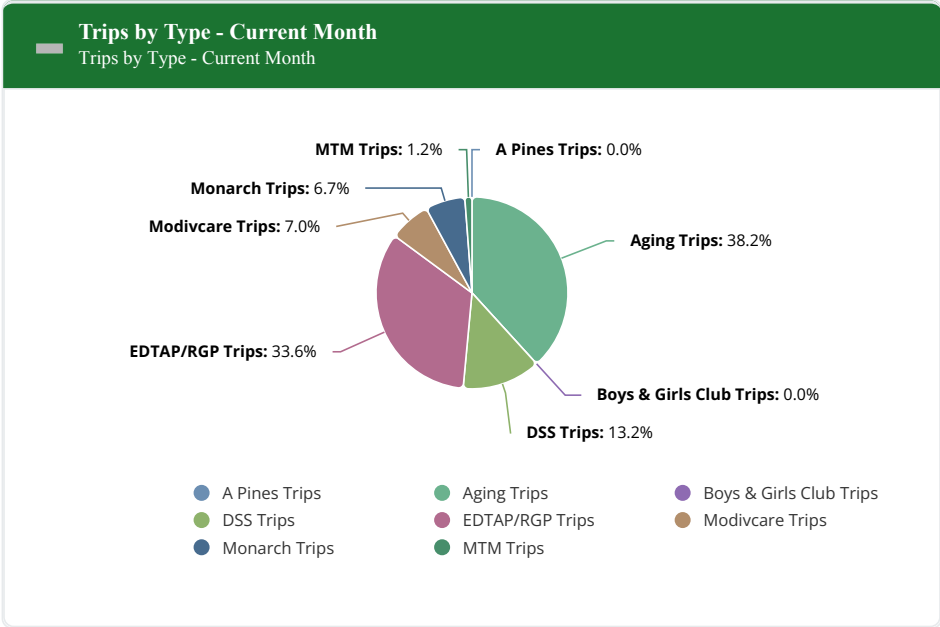
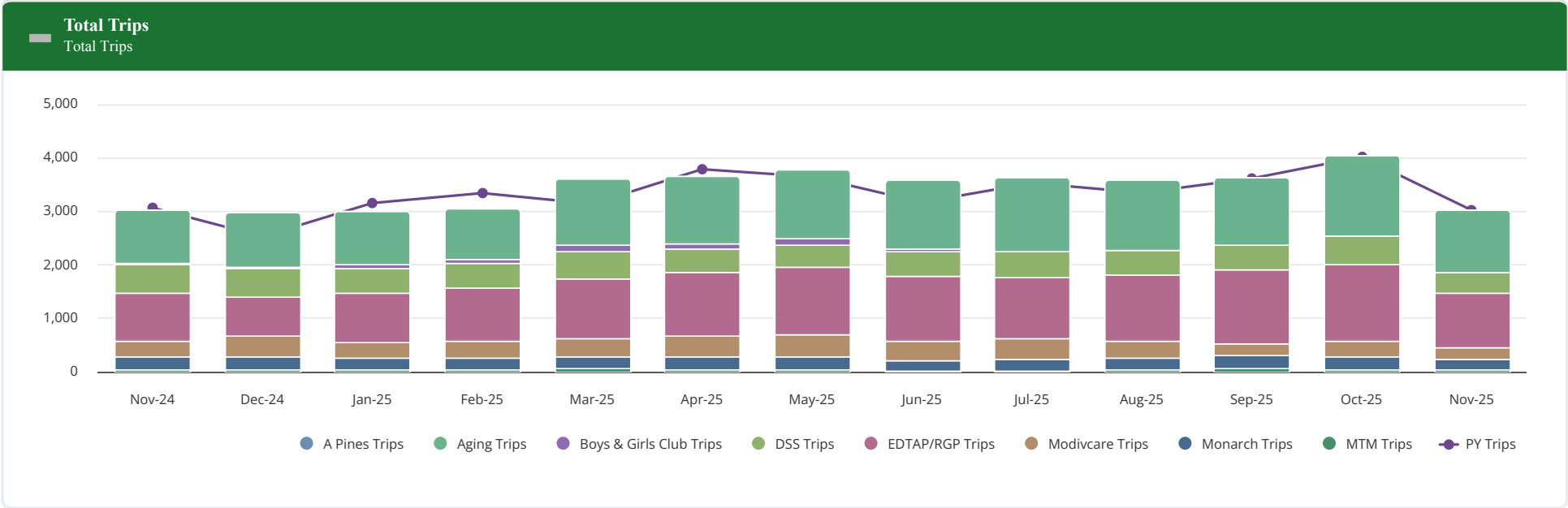
Budgeted Staffing Positions

13 Full-Time 2 Part-Time

MCTS Revenues vs Expenditures

MCTS Revenues vs Expenditures





Public Works


Public Works FY26

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates nine permitted water systems as follows: Pinehurst (includes Seven Lakes), Vass, Robbins, Addor, High Falls, Hyland Hills, East Moore and West Moore and Hidden Lakes. MCPU provides sewer service to Pinehurst, Vass and a few rural customers.

Budget Information

| | |
|--|---------------------|
| Revenue Sources FY26 Original Budget: | |
| Fees | \$16,257,689 |
| Interest/Surplus/Other | \$1,431,576 |
| Total FY26 Expenditure Original Budget: | \$17,689,265 |

Department Director

 Brian Patnode

Department Director Email

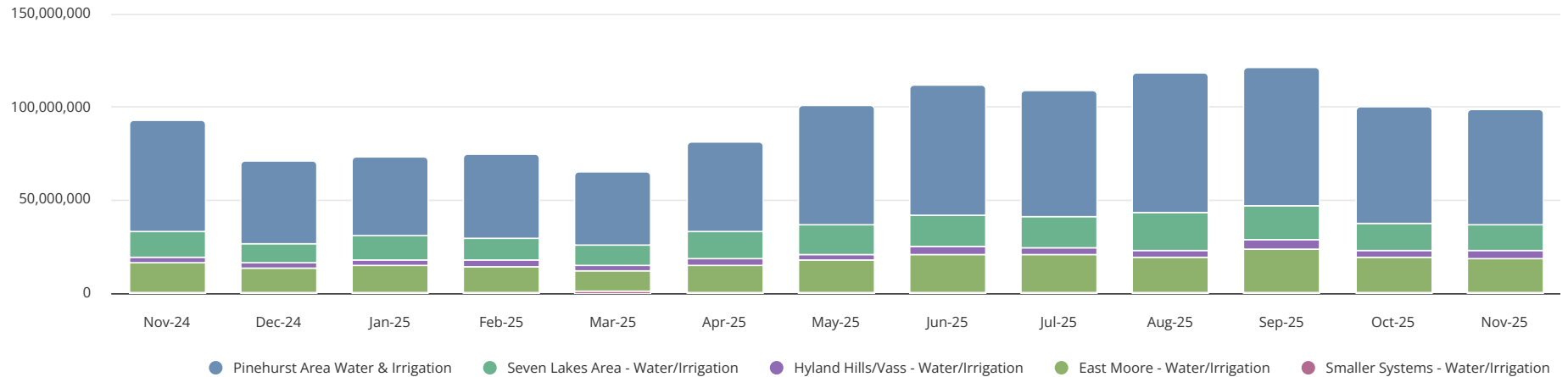
cpatnode@moorecountync.gov

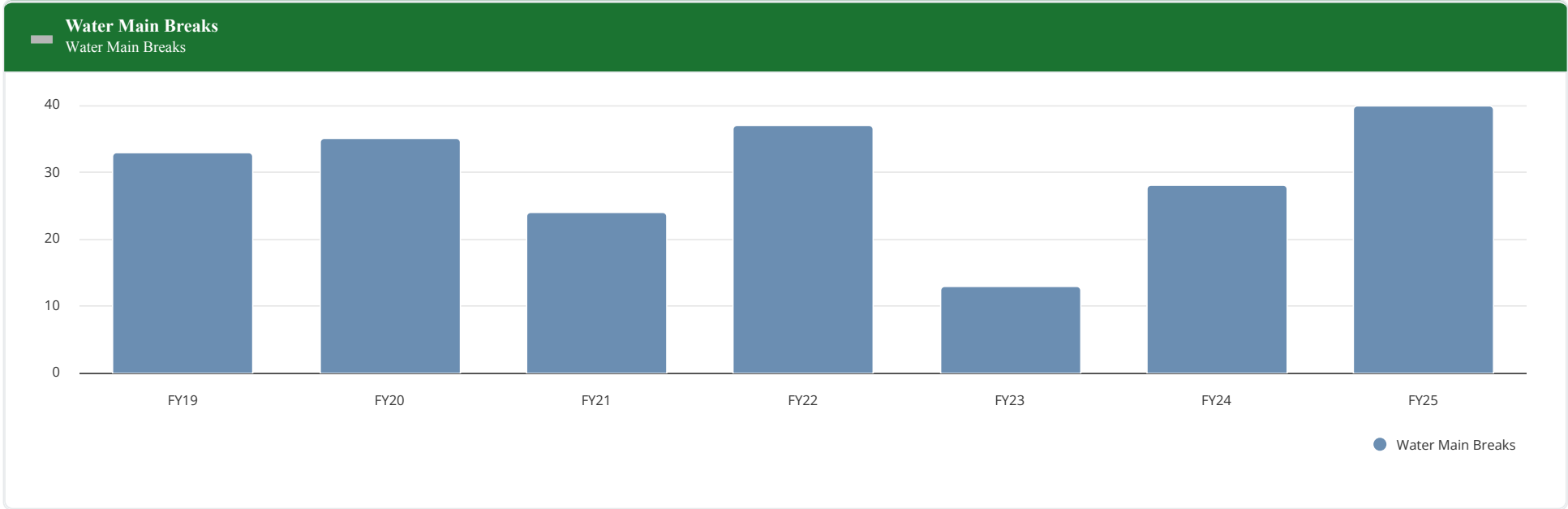
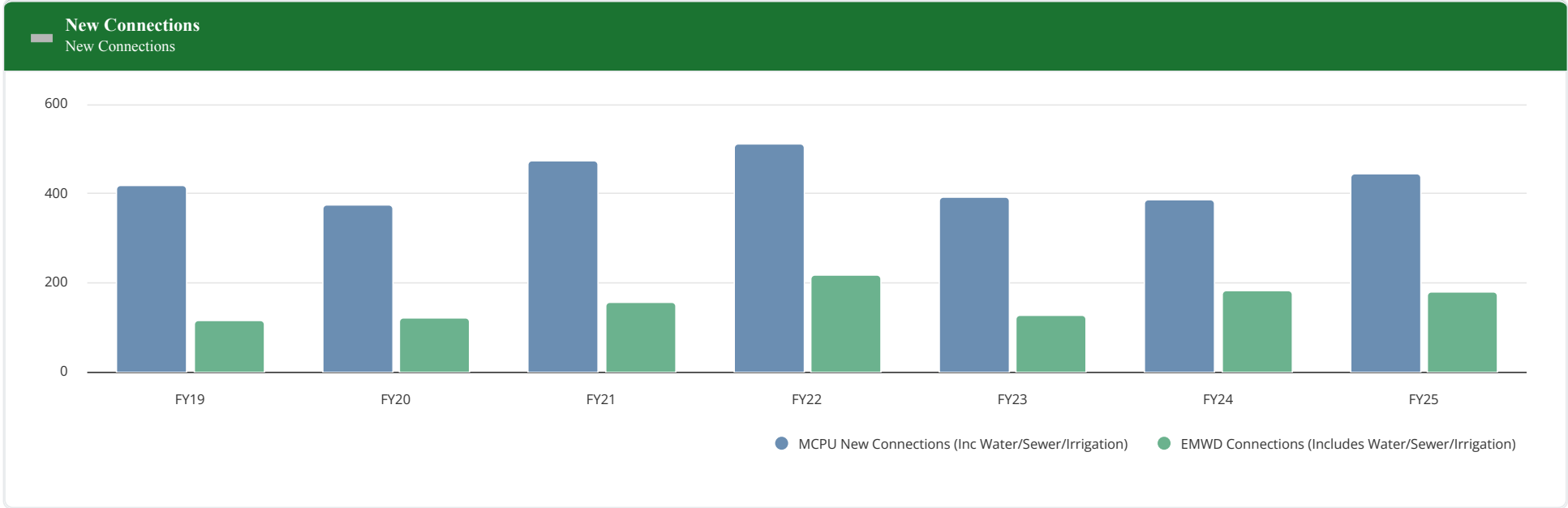
Budgeted Staffing Positions

45 Full-Time 0 Part-Time

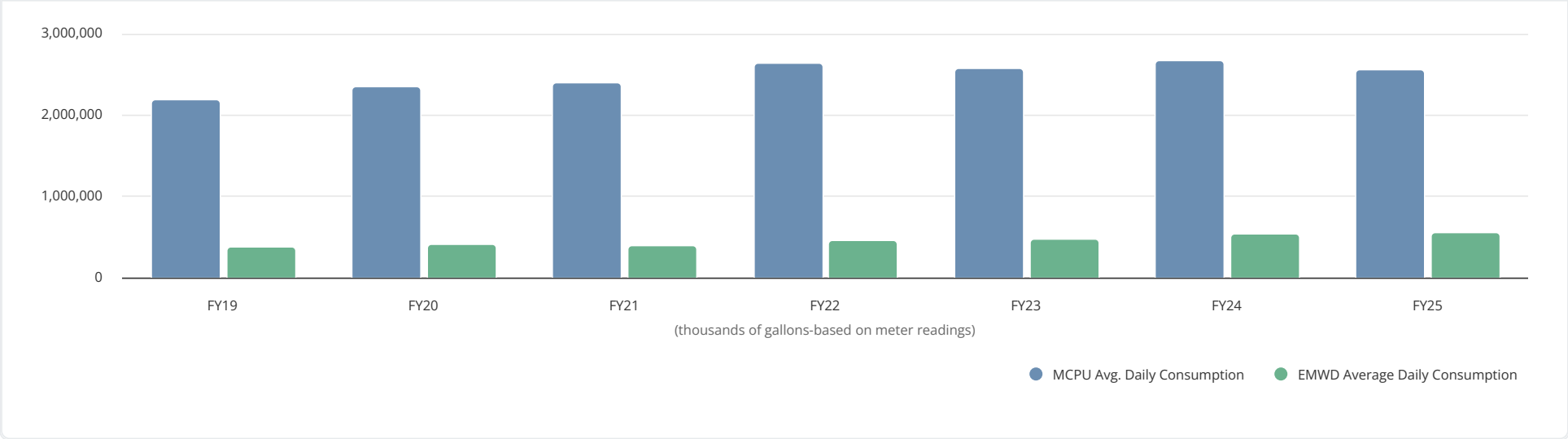
Water & Irrigation Consumption

Water & Irrigation Consumption





Average Daily Water Consumptions
Average Daily Water Consumption



Veteran Services

Veteran Services FY26

Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans license plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting military service records.

Veteran Services also assists with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that dies as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

Budget Information

| Revenue Sources FY26 Budget: | |
|---------------------------------------|------------------|
| Service Grant-State | \$2,084 |
| County Property Tax | \$554,456 |
| Total FY26 Expenditure Budget: | \$556,540 |

Department Director

 Kelly Greene

Department Director Email

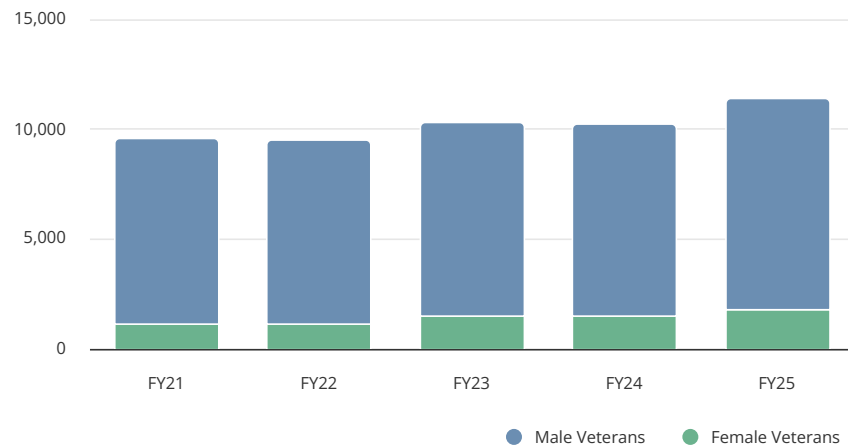
kgreene@moorecountync.gov

Budgeted Staffing Positions

6 Full-Time 1 Resource

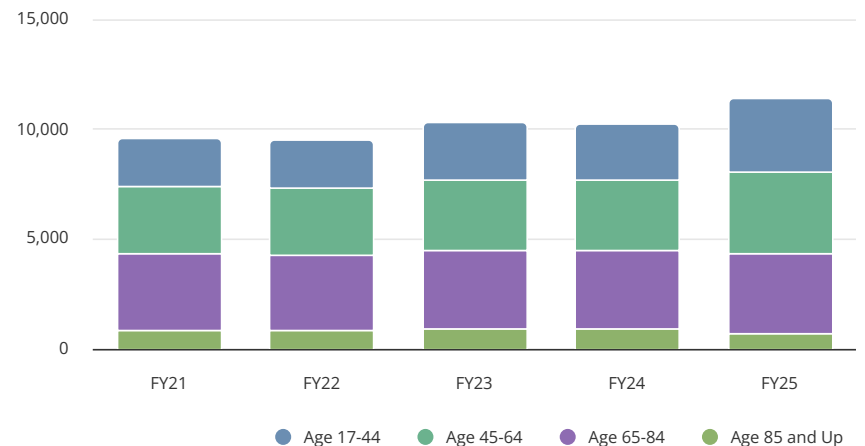
Number of Veterans in Moore County

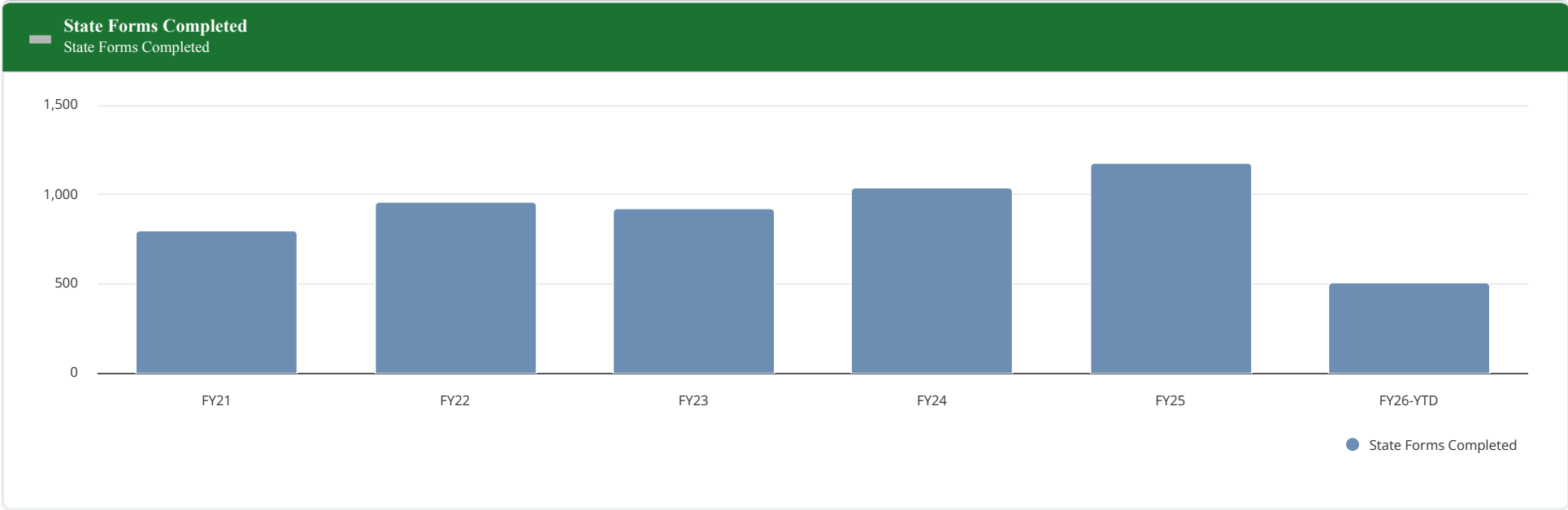
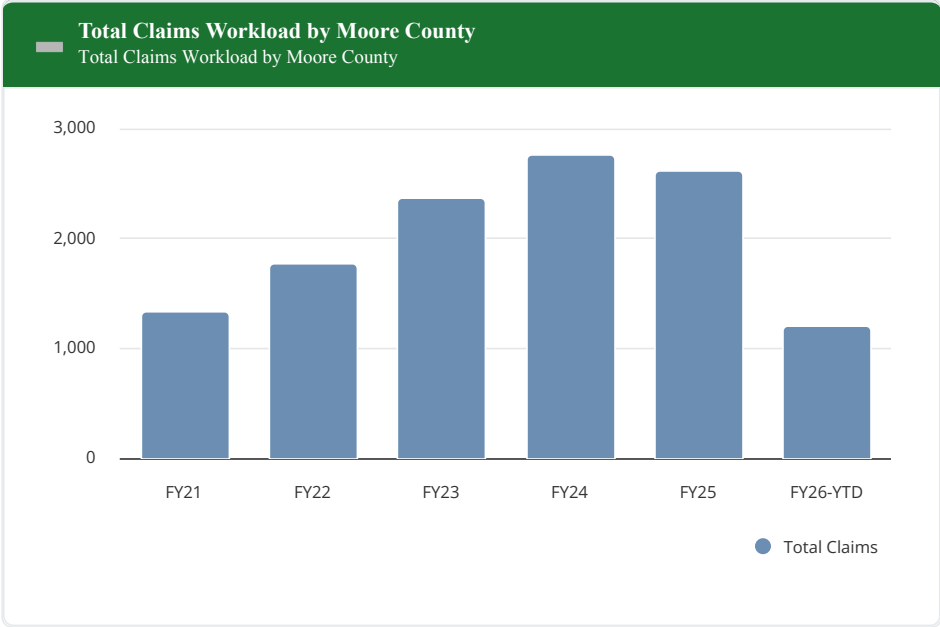
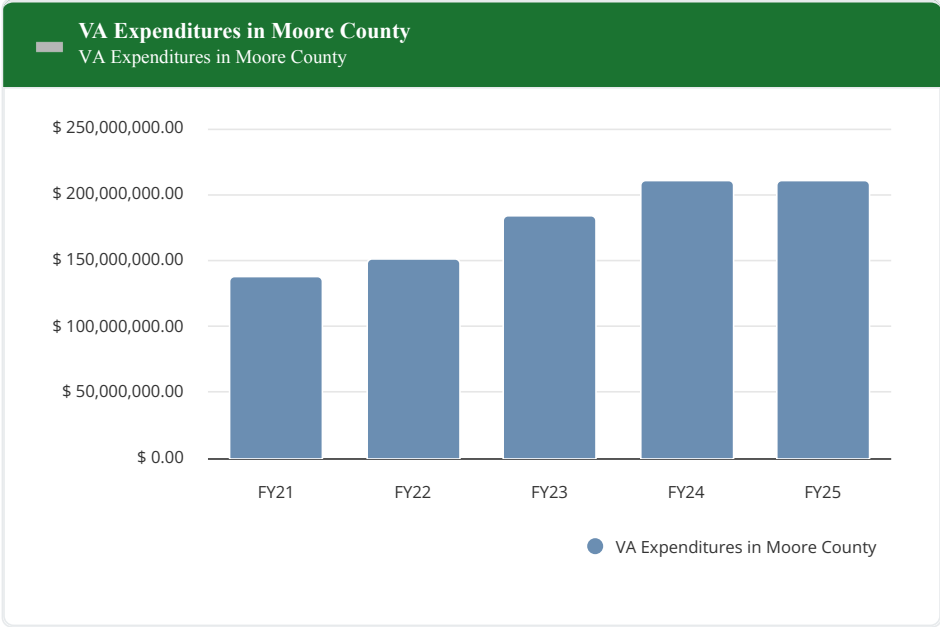
Number of Veterans in Moore County

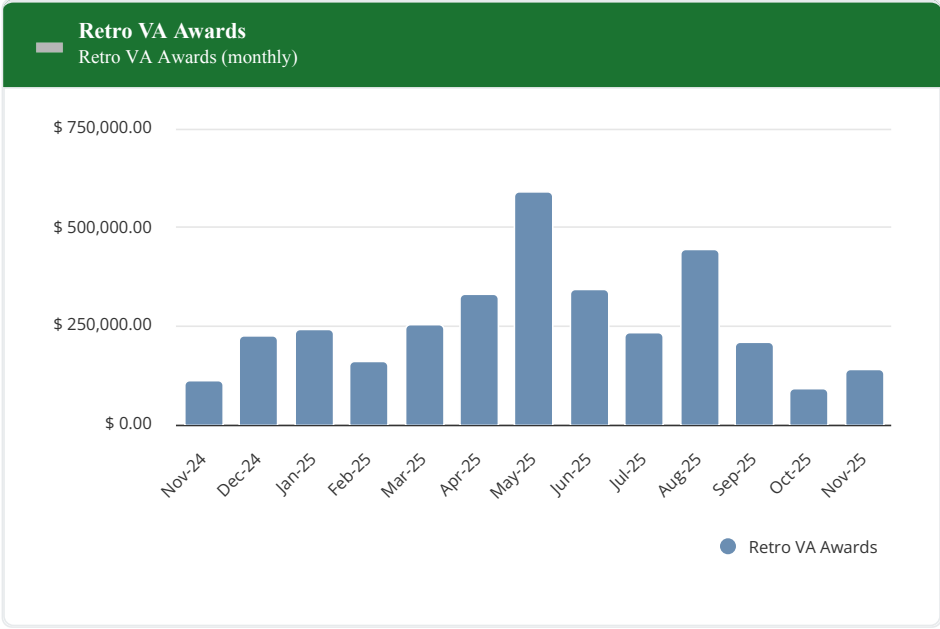
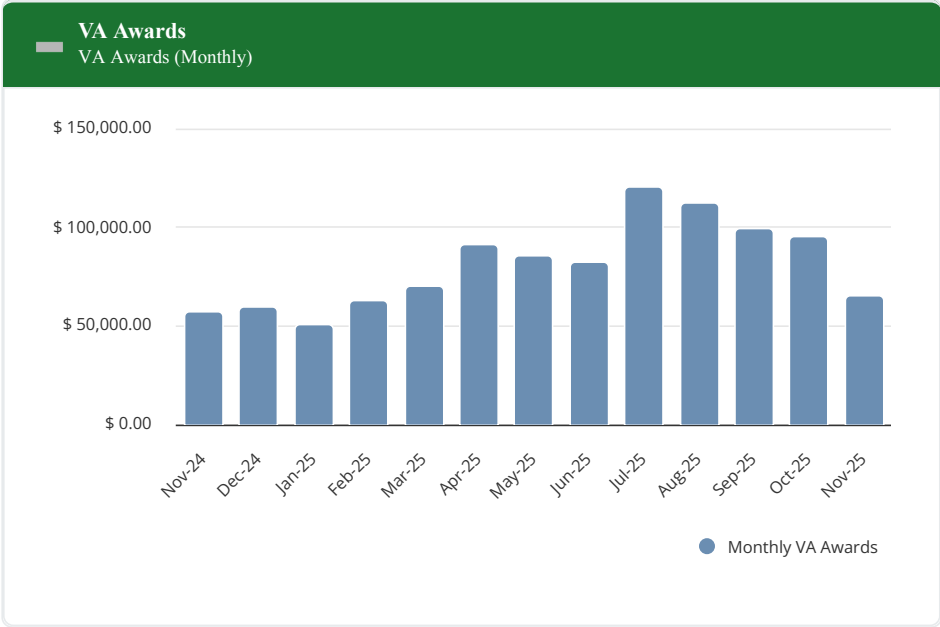
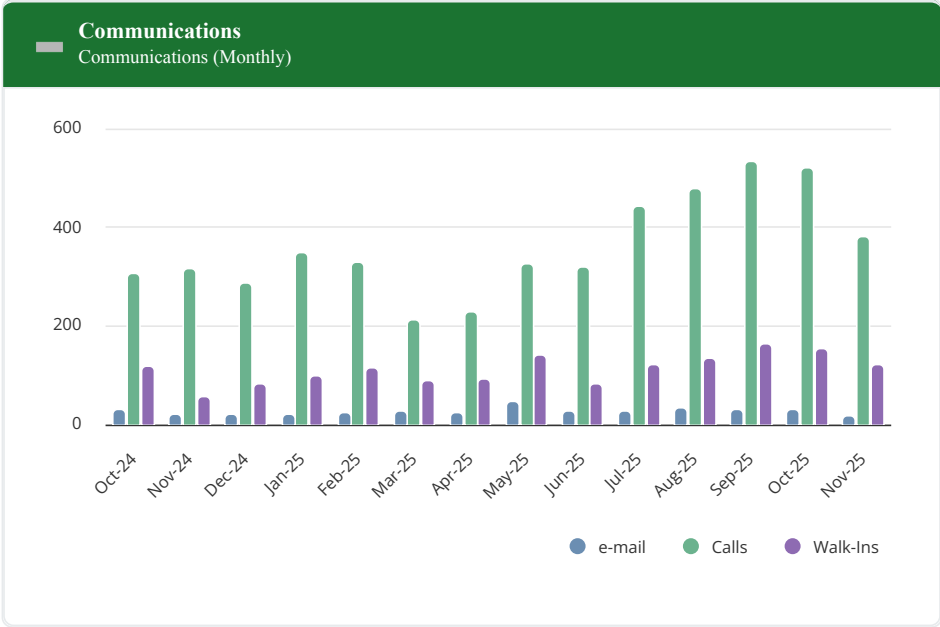


Veterans by Age

Veterans by Age







Notes

Retro payments are calculated from the data the claim was filed till the date the claim was adjudicated by VA. The graph shows the amount of retro payments paid by the VA in the corresponding month.

Water Pollution Control Plant


Water Pollution Control Plant FY26

The Water Pollution Control Plant (WPCP) is a division of Public Works. The WPCP treats wastewater produced within Moore County, Hoffman, and Camp Mackall under strict guidelines of the National Pollutant Discharge Elimination System (NPDES) permit and Moore County Sewer Use Ordinance. Flow is invoiced monthly to each town based on meter readings at the monitoring stations. Flow treated versus flow invoiced is measured to determine accuracy of revenues and detect inflow and infiltration in the interceptor. Capacity is tracked to determine when the next expansion will be required.

Budget Information

| Revenue Sources FY26 Original Budget: | |
|---------------------------------------|--------------------|
| User Fees | \$7,132,365 |
| Appropriated | \$387,120 |
| Total FY26 Expenditure Budget: | \$7,519,485 |

Department Director

 Brian Patnode

Department Director Email

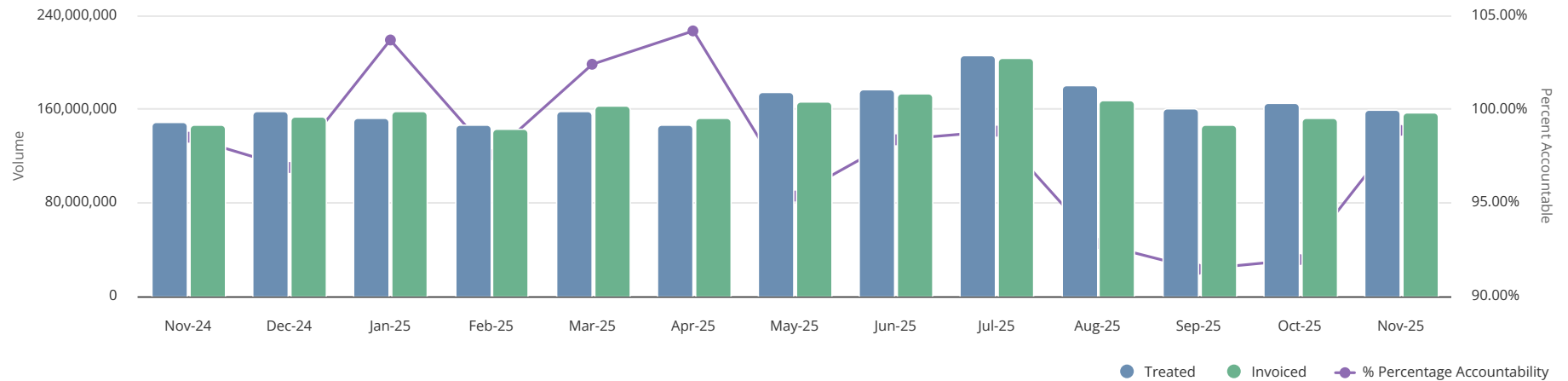
cpatnode@moorecountync.gov

Budgeted Staffing Positions

19 Full-Time 1 Part-Time

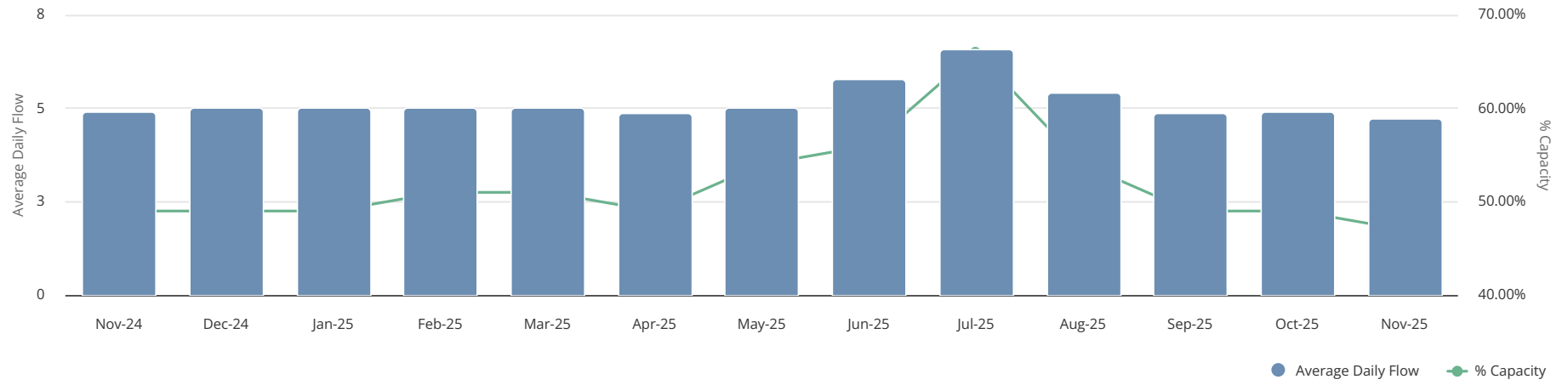
WPCP Percent Accountability

WPCP Percent Accountability



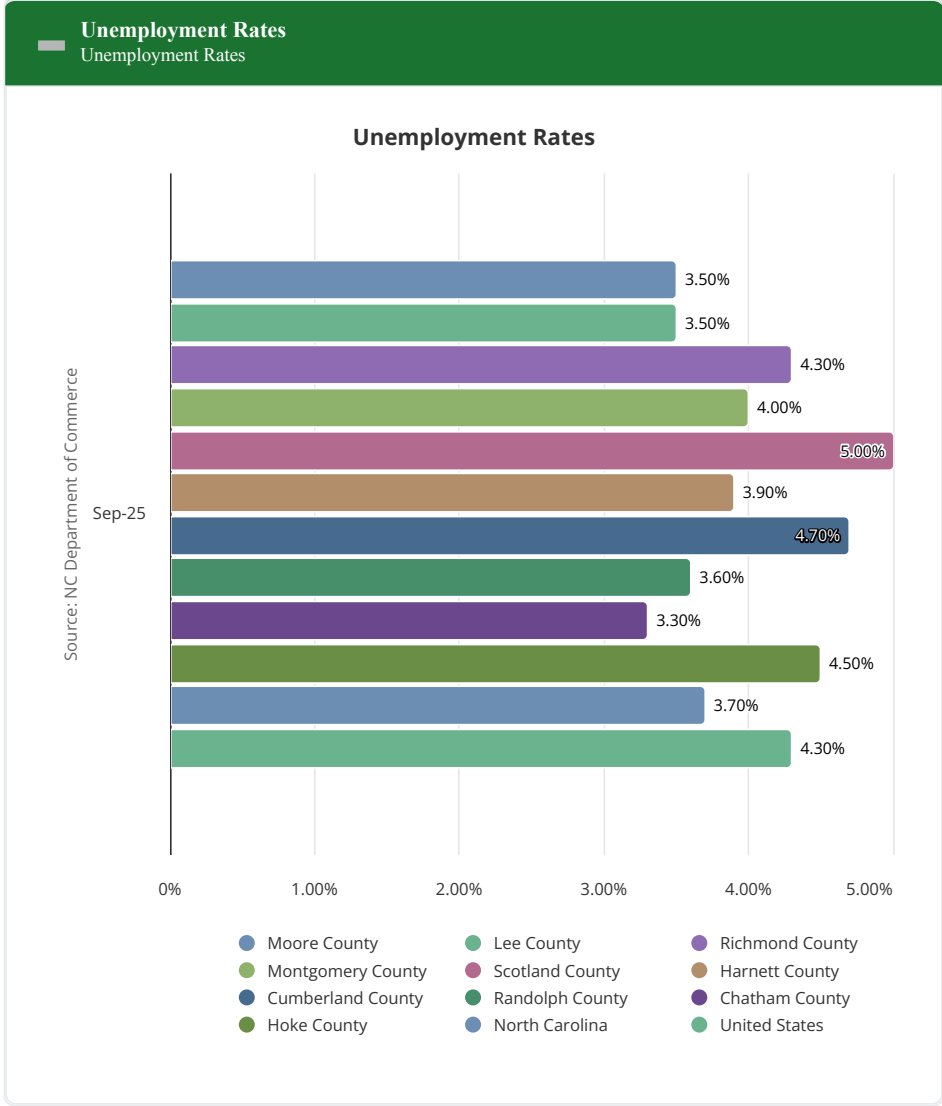
Average Daily Flow - Permitted 10 million gallons per day

Average Daily Flow - Permitted 10 million gallons per day

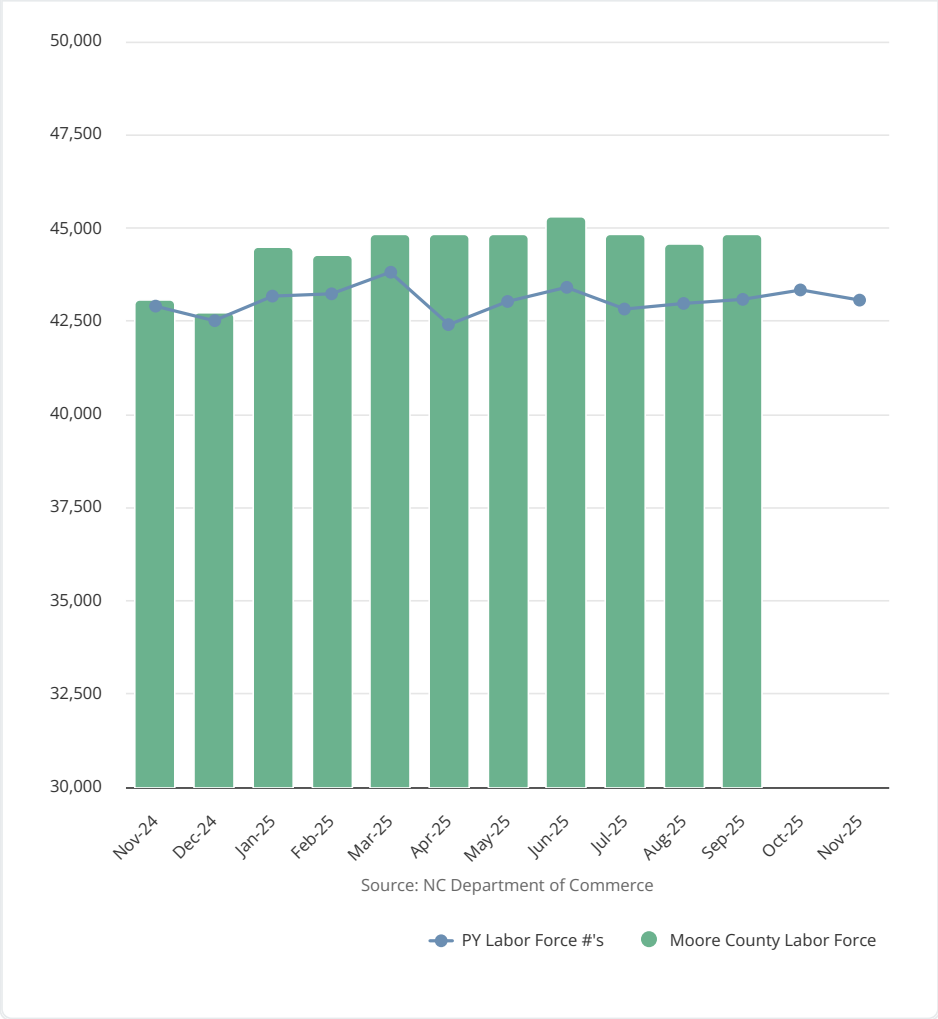


Economic Indicators

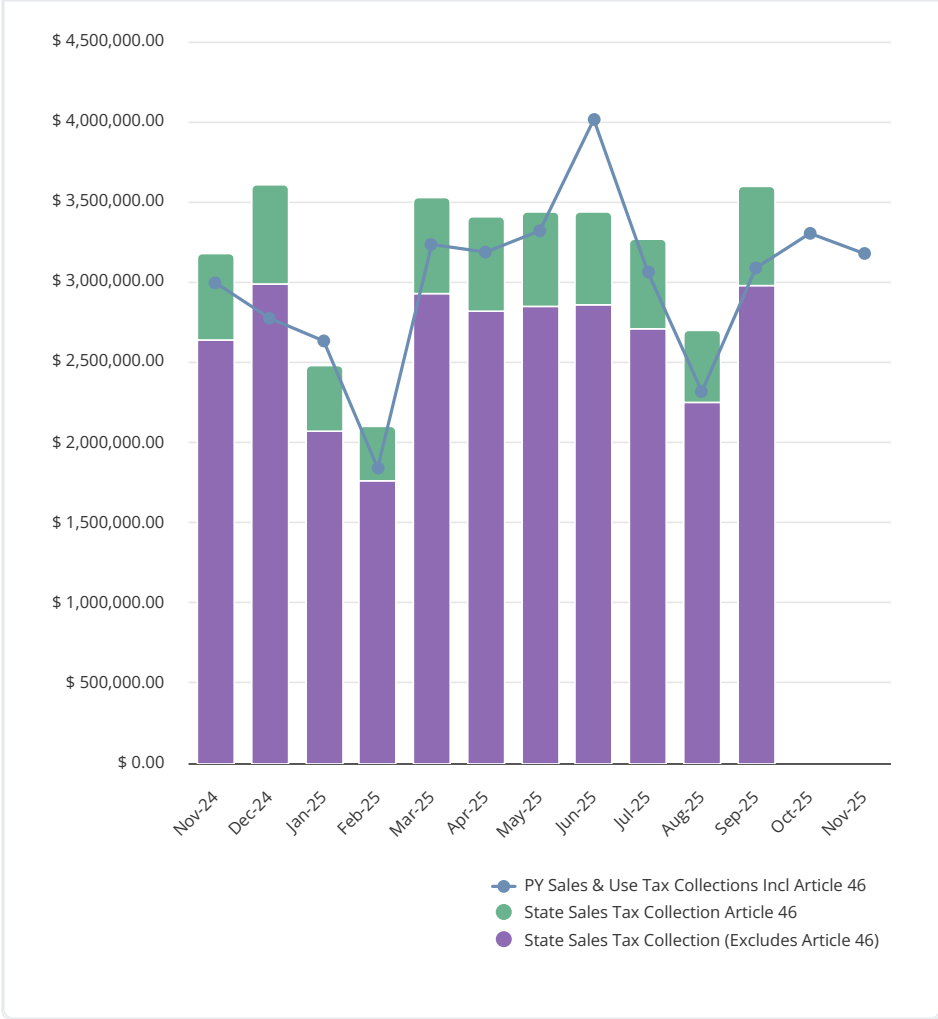
Economic Indicators FY26



Moore County Labor Force

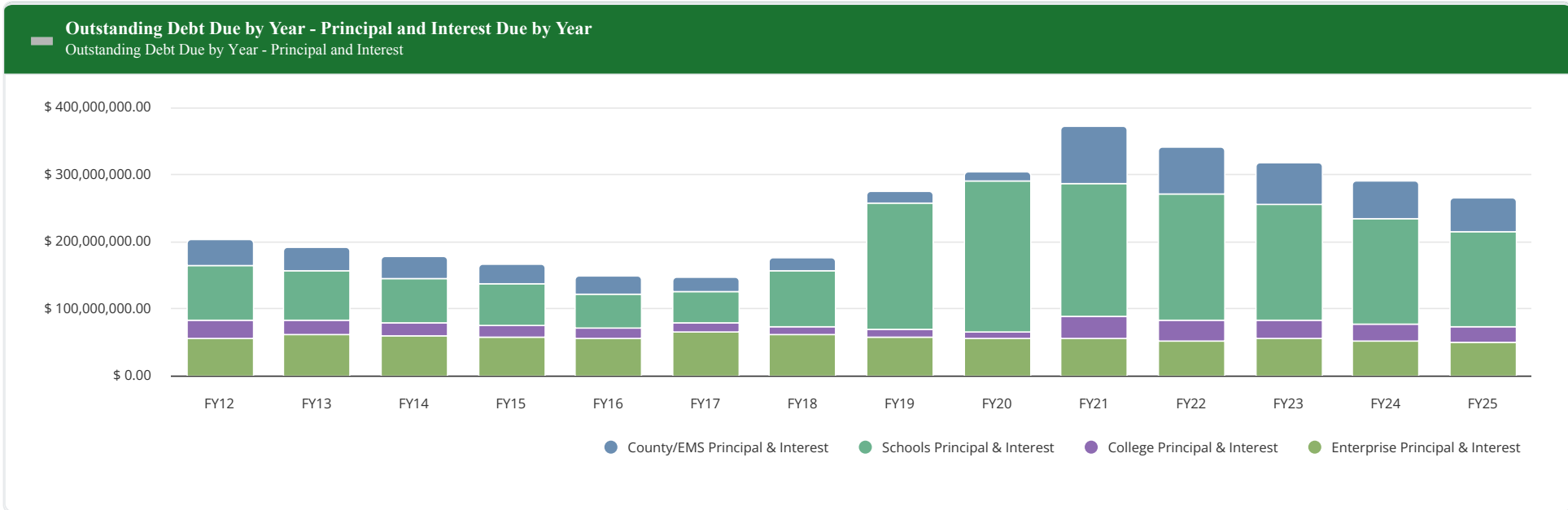
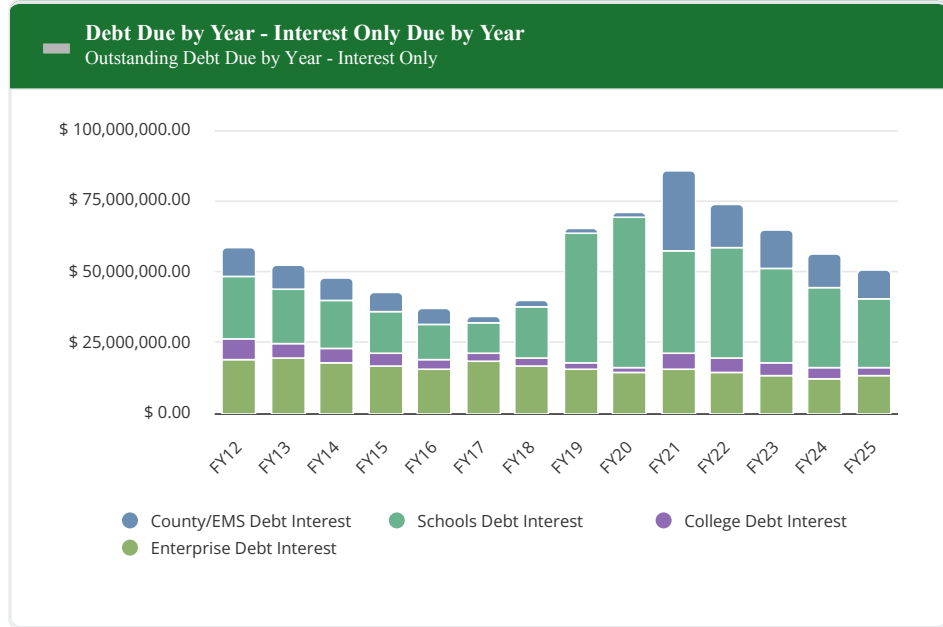
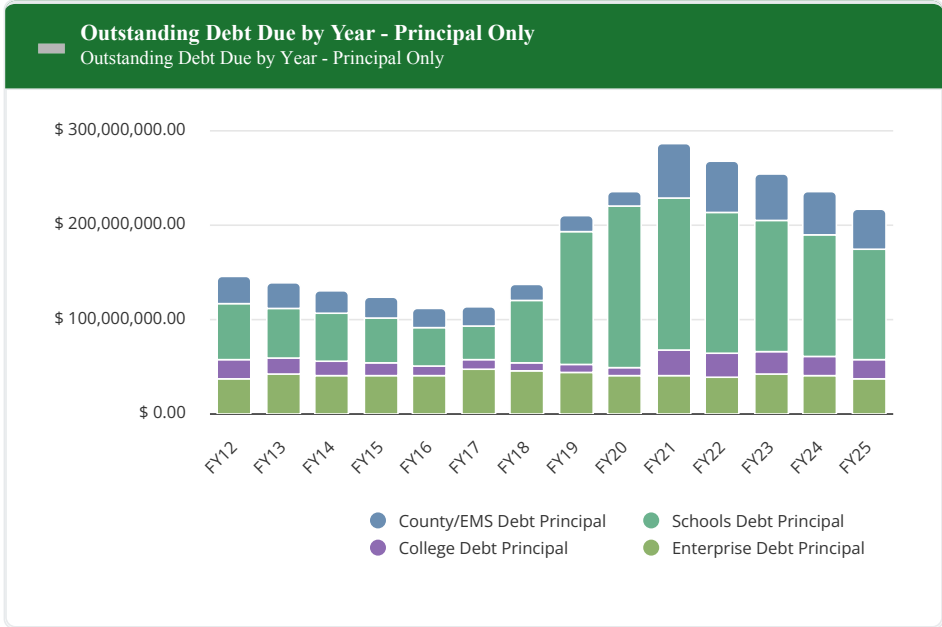


State Sales & Use Tax Collection (Moore County)



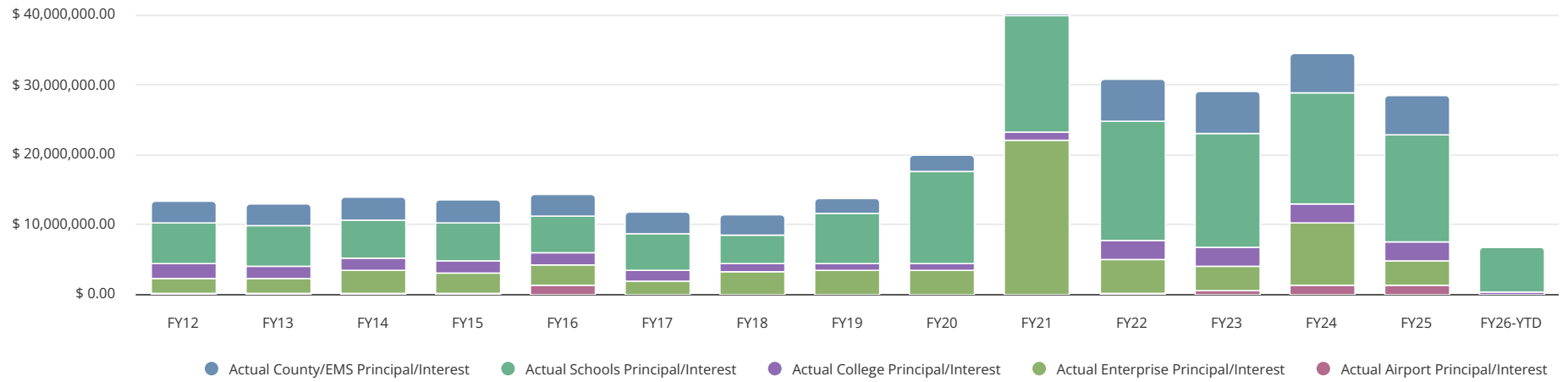
Debt

Debt FY26



Actual Debt Service Payments by Fiscal Year (Principal & Interest)

Actual Debt Service Payments by Fiscal Year (Principal & Interest)



| FY20 Audited Cash & Total Fund Balances | | |
|---|------------------|--------------------|
| Fund | Cash/Investments | Total Fund Balance |
| 100-General | \$28,437,686 | \$37,350,678 |
| 200-EMS | \$2,607,046 | \$3,055,092 |
| 210-E911 | \$835,945 | \$826,182 |
| 215-Fire District | \$1,027,233 | \$1,063,096 |
| 220-SWCD | \$67,623 | \$66,771 |
| 230-MCTS | \$8,690 | \$76,621 |
| 260-CVB | \$982,380 | \$1,081,449 |
| 600-WPCP | \$10,368,272 | \$20,476,814 |
| 610-Utilities | \$4,603,591 | \$25,530,079 |
| 620-EMWD | \$1,825,441 | \$1,063,925 |
| 640-Airport | \$2,460,971 | \$5,491,556 |
| 810-Risk | \$2,516,726 | \$1,930,911 |
| 250-CR Projects | \$19,946,031 | \$19,946,031 |
| 251-CR Debt | \$2,000,000 | \$2,000,000 |
| 252-CR Enterprise | \$1,919,216 | \$1,916,216 |
| 254-CR SCC Debt | \$743,601 | \$743,601 |
| 256-CR MCS Debt | \$4,198,628 | \$4,198,628 |

| FY21 Audited Cash & Total Fund Balances | | |
|---|------------------|--------------------|
| Fund | Cash/Investments | Total Fund Balance |
| 100-General | \$40,879,241 | \$53,043,052 |
| 200-EMS | \$2,807,214 | \$3,872,596 |
| 210-E911 | \$856,099 | \$876,649 |
| 215-Fire District | \$1,374,509 | \$1,416,640 |
| 220-SWCD | \$78,614 | \$78,201 |
| 230-MCTS | \$31,683 | \$104,964 |
| 260-CVB | \$1,379,408 | \$1,604,319 |
| 600-WPCP | \$12,589,345 | \$21,506,057 |
| 610-Utilities | \$5,533,231 | \$26,512,480 |
| 620-EMWD | \$1,973,030 | \$735,773 |
| 640-Airport | \$3,196,809 | \$6,048,448 |
| 810-Risk | \$2,617,743 | \$1,981,183 |
| 250-CR Projects | \$21,843,617 | \$21,843,617 |
| 251-CR Debt | \$4,000,000 | \$4,000,000 |
| 252-CR Enterprise | \$2,306,978 | \$2,306,978 |
| 254-CR SCC Debt | \$1,514,622 | \$1,514,622 |
| 256-CR MCS Debt | \$3,824,453 | \$3,824,453 |

| FY22 Audited Cash & Total Fund Balances | | |
|---|------------------|---------------------------------|
| Fund | Cash/Investments | Total Fund Balance/Net Position |
| 100-General | \$50,526,056 | \$64,127,759 |
| 200-EMS | \$3,344,357 | \$4,676,054 |
| 210-E911 | \$1,023,062 | \$1,046,525 |
| 215-Fire District | \$1,342,309 | \$1,395,680 |
| 220-SWCD | \$88,296 | \$87,004 |
| 230-MCTS | \$3,519 | \$277,125 |
| 260-CVB | \$2,161,352 | \$2,435,976 |
| 600-WPCP | \$14,168,444 | \$22,027,930 |
| 610-Utilities | \$8,285,591 | \$29,083,764 |
| 620-EMWD | \$2,344,403 | \$1,596,798 |
| 640-Airport | \$3,789,291 | \$7,251,302 |
| 810-Risk | \$3,811,704 | \$2,867,399 |
| 250-CR Projects | \$27,227,476 | \$27,227,476 |
| 251-CR Debt | \$5,946,375 | \$5,946,375 |
| 252-CR Enterprise | \$2,715,903 | \$2,715,903 |
| 254-CR SCC Debt | \$1,355,775 | \$1,355,775 |
| 256-CR MCS Debt | \$2,087,376 | \$2,087,376 |

| FY23 Audited Cash & Total Fund Balances | | |
|---|------------------|---------------------------------|
| Fund | Cash/Investments | Total Fund Balance/Net Position |
| 100-General | \$52,260,582 | \$66,250,534 |
| 200-EMS | \$4,231,856 | \$4,684,395 |
| 210-E911 | \$1,322,164 | \$1,337,993 |
| 215-Fire District | \$1,897,248 | \$1,949,404 |
| 220-SWCD | \$90,318 | \$90,318 |
| 230-MCTS | \$4,451 | \$271,853 |
| 260-CVB | \$2,922,197 | \$2,574,582 |
| 600-WPCP | \$14,982,133 | \$22,641,641 |
| 610-Utilities | \$10,869,729 | \$33,310,390 |
| 620-EMWD | \$3,199,160 | \$2,154,238 |
| 640-Airport | \$4,527,781 | \$13,863,968 |
| 810-Risk | \$4,429,381 | \$3,617,730 |
| 250-CR Projects | \$33,931,749 | \$33,931,749 |
| 251-CR Debt | \$5,946,375 | \$5,946,375 |
| 252-CR Enterprise | \$4,421,123 | \$4,421,123 |
| 253- CR SCC | \$258,015 | \$258,015 |
| 254-CR SCC Debt | \$1,197,783 | \$1,197,783 |
| 255-Article 46 | \$2,635,633 | \$2,635,633 |
| 256-CR MCS Debt | \$865,979 | \$865,979 |

| FY24 Audited Cash & Total Fund Balances | | |
|---|------------------|---------------------------------|
| Fund | Cash/Investments | Total Fund Balance/Net Position |
| 100-General | \$57,232,706 | \$73,707,734 |
| 200-EMS | \$5,692,183 | \$6,356,228 |
| 210-E911 | \$1,125,765 | \$1,134,003 |
| 215-Fire District | \$2,663,208 | \$2,707,829 |
| 220-SWCD | \$99,069 | \$98,471 |
| 230-MCTS | \$73,383 | \$416,532 |
| 260-CVB | \$2,885,077 | \$2,903,018 |
| 600-WPCP | \$9,242,660 | \$22,383,440 |
| 610-Utilities | \$19,169,313 | \$46,865,111 |
| 620-EMWD | \$3,738,837 | \$3,955,165 |
| 640-Airport | \$9,502,831 | \$20,190,711 |
| 810-Risk | \$5,206,906 | \$3,679,623 |
| 250-CR Projects | \$38,803,123 | \$38,803,123 |
| 251-CR Debt | \$5,946,375 | \$5,946,375 |
| 252-CR Enterprise | \$4,810,777 | \$4,810,777 |
| 253- CR SCC | \$438,598 | \$438,598 |
| 254-CR SCC Debt | \$1,126,286 | \$1,126,286 |
| 255-Article 46 | \$54,008 | \$54,008 |
| 256-CR MCS Debt | \$0 | \$0 |

| FY25 Audited Cash & Total Fund Balances | | |
|---|------------------|---------------------------------|
| Fund | Cash/Investments | Total Fund Balance/Net Position |
| 100-General | \$53,036,632 | \$68,746,569 |
| 200-EMS | \$7,968,583 | \$8,214,925 |
| 210-E911 | \$771,407 | \$516,056 |
| 215-Fire District | \$323,888 | \$373,956 |
| 216-Fire District | \$30,844 | \$30,844 |
| 220-SWCD | \$91,449 | \$95,928 |
| 230-MCTS | \$12,141 | \$347,457 |
| 260-CVB | \$3,606,528 | \$3,197,121 |
| 290 - Opioid Settlement | \$0 | \$3,680,967 |
| 600-WPCP | \$8,589,184 | \$23,590,880 |
| 610-Utilities | \$19,574,433 | \$57,618,790 |
| 620-EMWD | \$4,559,044 | \$4,939,313 |
| 640-Airport | \$8,371,911 | \$20,896,529 |
| 810-Risk | \$5,862,616 | \$4,564,775 |
| 250-CR Projects | \$43,323,826 | \$43,323,826 |
| 251-CR Debt | \$4,000,000 | \$4,000,000 |
| 252-CR Enterprise | \$4,895,411 | \$4,895,411 |
| 253- CR SCC | \$416,215 | \$416,215 |
| 254-CR SCC Debt | \$1,054,789 | \$1,054,789 |
| 255-Article 46 | \$374,116 | \$374,116 |
| 258-CR Fire Capital | \$3,131,556 | \$3,131,556 |

**General Fund 100
Fund Balance by Year (Audited)**

| Fiscal Year | Beginning FB | Actual | | Transfers In/Out | Rev less Exp | Ending FB | Cash Equity |
|-------------|--------------|---------------|---------------|---------------------|--------------|--------------|--------------------------------------|
| | | Revenues | Expenditures | | | | (including investments- NCCMT) |
| 2019-20* | \$35,653,413 | \$116,572,805 | \$103,431,584 | -\$11,443,956 | \$1,697,265 | \$37,350,678 | \$28,437,686 |
| 2020-21 | \$37,350,678 | \$129,650,394 | \$110,852,871 | -\$3,105,149 | \$15,692,374 | \$53,043,052 | \$40,879,241 |
| 2021-22 | \$53,043,052 | \$136,969,084 | \$121,753,648 | -\$4,130,729 | \$11,084,707 | \$64,127,759 | \$50,526,056 |
| 2022-23 | \$64,127,759 | \$142,027,806 | \$131,373,225 | -\$8,531,806 | \$2,122,775 | \$66,250,534 | \$52,260,582 |
| 2023-2024 | \$66,250,534 | \$146,949,115 | \$137,255,319 | -\$2,298,967 | \$7,394,829 | \$73,645,363 | \$57,232,706 |
| 2024-2025 | \$66,250,534 | \$144,392,223 | \$143,856,006 | -\$5,497,382 | -\$4,961,165 | \$61,289,369 | \$53,036,632 |

Breakdown of FB:

| | FY2020 | FY2021 | FY2022 | FY2023 | FY2024 | FY2025 |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| Reserved for: | | | | | | |
| State Statute | \$10,088,771 | \$12,352,524 | \$15,015,557 | \$13,997,918 | \$18,806,827 | \$16,366,841 |
| Financing Agreement compliance | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Inventories | \$87,616 | \$104,397 | \$113,447 | \$101,178 | \$106,265 | \$97,228 |
| Long-term Receivables | \$0 | \$0 | \$0 | \$0 | \$200,000 | \$200,000 |
| Leases | \$0 | \$0 | \$3 | \$22 | \$127 | \$173 |
| Encumbrances, HR, ENV, Prepaids, Permitting | \$1,839,641 | \$2,604,953 | \$3,530,613 | \$4,256,152 | \$5,001,683 | \$4,844,149 |
| Unreserved, assigned/committed for: | | | | | | |
| Subsequent Year's Expenditures | \$0 | \$602,005 | \$496,095 | \$4,400,000 | \$8,000,000 | \$7,695,180 |
| Risk Management Fund | \$800,000 | \$1,500,000 | \$750,000 | \$1,000,000 | \$1,000,000 | \$1,500,000 |
| Capital Reserve Fund/Debt Service F251 | \$2,000,000 | \$4,000,000 | \$5,946,375 | \$5,946,375 | \$5,946,375 | \$4,000,000 |
| Capital Reserve Fund/Govt Projects F250 | \$0 | \$0 | \$5,019,333 | \$0 | \$0 | \$0 |
| Capital Reserve Fund/Govt Projects F258 | \$0 | \$0 | \$0 | \$0 | \$1,000,000 | \$0 |
| Courts Project | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Environmental Protection/Solid Waste | \$0 | \$0 | \$0 | \$355,000 | \$0 | \$0 |
| Parks & Recreation Project | \$0 | \$10,877 | \$11,722 | \$5,012 | \$0 | \$0 |
| Capital Expenses | \$600,000 | \$7,650,000 | \$3,620,000 | \$0 | \$0 | \$0 |
| Elections Capital Project | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| General Operational Expenses | \$0 | \$0 | \$1,115,800 | \$3,764,364 | \$1,800,000 | \$0 |
| Vehicle Replacement Plan | \$940,000 | \$700,000 | \$650,000 | \$0 | \$0 | \$0 |
| Gov'tl Projects from PY | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Moore County Schools Art 46 Proceeds F255 | \$951,627 | \$1,431,509 | \$2,191,341 | \$2,255,631 | \$1,067,687 | \$904,460 |
| MCS - Digital Learning | \$2,521 | \$10,802 | \$0 | \$0 | \$0 | \$0 |
| CR Fund - Subsequent years | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Revaluation - Subsequent years | \$279,783 | \$196,182 | \$800,000 | \$525,462 | \$508,448 | \$507,798 |
| Landfill - Cell 5 - Subsequent years | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Assigned for Subsequent Years Exp-Longev | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Unassigned Fund Balance | <u>\$19,760,719</u> | <u>\$21,879,803</u> | <u>\$24,867,473</u> | <u>\$29,643,420</u> | <u>\$30,270,322</u> | <u>\$32,630,740</u> |
| Total Fund Balance | \$37,350,678 | \$53,043,052 | \$64,127,759 | \$66,250,534 | \$73,707,734 | \$68,746,569 |
| Total Fund Balance (page 16 ACFR) | \$37,350,678 | \$53,043,052 | \$64,127,759 | \$66,250,534 | \$73,707,734 | \$68,746,569 |

Emergency Mgmt Fund 200
Fund Balance by Year (Audited)

| Fiscal Year | Beginning FB | Actual | Actual | Rev less Exp | Ending FB | Cash Equity |
|-------------|--------------|--------------|--------------|--------------|-------------|-------------|
| | | Revenues | Expenditures | | | |
| 2019-20 | \$2,711,522 | \$8,854,968 | \$8,511,398 | \$343,570 | \$3,055,092 | \$2,607,046 |
| 2020-21 | \$3,055,092 | \$10,171,780 | \$9,354,276 | \$817,504 | \$3,872,596 | \$2,807,214 |
| 2021-22 | \$3,872,596 | \$11,139,374 | \$10,335,916 | \$803,458 | \$4,676,054 | \$3,344,357 |
| 2022-23 | \$4,676,054 | \$11,617,402 | \$11,609,061 | \$8,341 | \$4,684,395 | \$4,231,856 |
| 2023-24 | \$4,684,395 | \$13,734,869 | \$12,063,036 | \$1,671,833 | \$6,356,228 | \$5,692,183 |
| 2024-25 | \$6,356,228 | \$14,891,570 | \$13,032,873 | \$1,858,697 | \$8,214,925 | \$7,968,583 |

E911 Telephone Fund 210
Fund Balance by Year (Audited)

| Fiscal Year | Beginning FB | Actual | Actual | Rev less Exp | Ending FB | Cash Equity |
|-------------|--------------|-----------|--------------|--------------|-------------|-------------|
| | | Revenues | Expenditures | | | |
| 2019-20 | \$811,054 | \$345,860 | \$330,732 | \$15,128 | \$826,182 | \$835,945 |
| 2020-21 | \$826,182 | \$366,874 | \$316,407 | \$50,467 | \$876,649 | \$856,099 |
| 2021-22 | \$876,649 | \$371,363 | \$201,487 | \$169,876 | \$1,046,525 | \$1,023,062 |
| 2022-23 | \$1,046,525 | \$441,722 | \$150,254 | \$291,468 | \$1,337,993 | \$1,322,164 |
| 2023-24 | \$1,337,993 | \$176,954 | \$380,944 | -\$203,990 | \$1,134,003 | \$1,125,765 |
| 2024-25 | \$1,134,003 | \$200,166 | \$818,113 | -\$617,947 | \$516,056 | \$771,407 |

Moore County Transportation Services Fund 230
Fund Balance by Year (Audited)

| Fiscal Year | Beginning FB | Actual | Actual | Rev less Exp | Ending FB | Cash Equity |
|-------------|--------------|-------------|--------------|--------------|-----------|-------------|
| | | Revenues | Expenditures | | | |
| 2019-20 | \$134,024 | \$1,826,061 | \$1,883,464 | -\$57,403 | \$76,621 | \$8,690 |
| 2020-21 | \$76,621 | \$966,766 | \$938,423 | \$28,343 | \$104,964 | \$31,683 |
| 2021-22 | \$104,964 | \$1,198,342 | \$1,026,181 | \$172,161 | \$277,125 | \$3,519 |
| 2022-23 | \$277,125 | \$1,077,539 | \$1,082,811 | -\$5,272 | \$271,853 | \$4,451 |
| 2023-24 | \$271,853 | \$1,323,028 | \$1,178,349 | \$144,679 | \$416,532 | \$73,383 |
| 2024-25 | \$416,532 | \$1,461,127 | \$1,530,192 | -\$69,065 | \$347,467 | \$12,141 |

Risk Management Fund 810
Fund Balance by Year (Audited)

| Fiscal Year | Beginning | Actual | Actual | Rev less Exp | Ending | Cash Equity |
|-------------|--------------|--------------|--------------|--------------|--------------|-------------|
| | Net Position | Revenues | Expenditures | | Net Position | |
| 2019-20 | \$1,605,897 | \$10,080,649 | \$9,755,635 | \$325,014 | \$1,930,911 | \$2,516,726 |
| 2020-21 | \$1,930,911 | \$10,226,251 | \$10,175,979 | \$50,272 | \$1,981,183 | \$2,617,743 |
| 2021-22 | \$1,981,183 | \$12,165,536 | \$11,279,320 | \$886,216 | \$2,867,399 | \$3,811,704 |
| 2022-23 | \$2,867,399 | \$12,244,662 | \$11,494,331 | \$750,331 | \$3,617,730 | \$4,429,381 |
| 2023-24 | \$3,617,730 | \$12,139,826 | \$12,077,933 | \$61,893 | \$3,679,623 | \$5,206,906 |
| 2024-25 | \$3,679,623 | \$12,584,785 | \$11,699,633 | \$885,152 | \$4,564,775 | \$5,862,616 |

Water Pollution Control Plant Fund 600
Net Position by Year (Audited) Enterprise

| Fiscal Year | Beginning | Actual | Actual | Rev less Exp | Ending | Cash Equity |
|-------------|--------------|-------------|--------------|--------------|--------------|--------------|
| | Net Position | Revenues | Expenditures | | Net Position | |
| 2019-20 | \$19,192,914 | \$6,083,419 | \$4,799,519 | \$1,283,900 | \$20,476,814 | \$10,368,272 |
| 2020-21 | \$20,476,814 | \$6,717,469 | \$5,688,226 | \$1,029,243 | \$21,506,057 | \$12,589,345 |
| 2021-22 | \$21,506,057 | \$6,010,434 | \$5,488,562 | \$521,872 | \$22,027,929 | \$14,168,444 |
| 2022-23 | \$22,027,929 | \$6,146,195 | \$5,532,483 | \$613,712 | \$22,641,641 | \$14,982,133 |
| 2023-24 | \$22,641,641 | \$6,493,038 | \$6,751,239 | -\$258,201 | \$22,383,440 | \$9,242,660 |
| 2024-25 | \$22,383,440 | \$7,468,584 | \$6,261,144 | \$1,207,440 | \$23,590,880 | \$8,589,184 |

(includes transfers in & out, restatements) (includes assets)

Public Utilities Fund 610 Water & Sewer
Net Position by Year (Audited) Enterprise

| Fiscal Year | Beginning | Actual | Actual | Rev less Exp | Ending | Cash Equity |
|-------------|--------------|--------------|--------------|--------------|--------------|--------------|
| | Net Position | Revenues | Expenditures | | Net Position | |
| 2019-20 | \$24,088,342 | \$13,272,734 | \$11,830,997 | \$1,441,737 | \$25,530,079 | \$4,603,591 |
| 2020-21 | \$25,530,079 | \$13,670,696 | \$12,688,295 | \$982,401 | \$26,512,480 | \$5,533,231 |
| 2021-22 | \$26,512,480 | \$15,211,489 | \$12,640,205 | \$2,571,284 | \$29,083,764 | \$8,285,591 |
| 2022-23 | \$29,083,764 | \$17,562,711 | \$13,336,085 | \$4,226,626 | \$33,310,390 | \$10,869,729 |
| 2023-24 | \$33,310,390 | \$28,930,868 | \$15,376,147 | \$13,554,721 | \$46,865,111 | \$19,169,313 |
| 2024-25 | \$46,865,111 | \$25,664,297 | \$14,910,618 | \$10,753,679 | \$57,618,790 | \$19,574,433 |

(includes transfers in & out, restatements) (includes assets and bonds payable)

**East Moore Water District Fund 620
Net Position by Year (Audited) Enterprise**

| <u>Fiscal Year</u> | <u>Beginning Net Position</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending Net Position</u> | <u>Cash Equity</u> |
|--------------------|-------------------------------|---|----------------------------|---------------------|-------------------------------------|--------------------|
| 2019-20 | \$1,049,788 | \$2,823,769 | \$2,809,632 | \$14,137 | \$1,063,925 | \$1,825,441 |
| 2020-21 | \$1,063,925 | \$3,036,690 | \$3,364,842 | -\$328,152 | \$735,773 | \$1,973,030 |
| 2021-22 | \$735,773 | \$3,980,008 | \$3,118,983 | \$861,025 | \$1,596,798 | \$2,344,403 |
| 2022-23 | \$1,596,798 | \$3,877,792 | \$3,320,352 | \$557,440 | \$2,154,238 | \$3,199,160 |
| 2023-24 | \$2,154,238 | \$5,551,296 | \$3,750,369 | \$1,800,927 | \$3,955,165 | \$3,738,837 |
| 2024-25 | \$3,955,165 | \$4,117,248 | \$3,133,100 | \$984,148 | \$4,939,313 | \$4,559,044 |
| | | (includes transfers in & out, restatements) | | | (includes assets and bonds payable) | |

Capital Reserve for Govt Projects - Fund 250

| <u>Fiscal Year</u> | <u>Beginning FB</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending FB</u> | <u>Cash Equity</u> |
|--------------------|---------------------|------------------------|----------------------------|---------------------|--|--------------------|
| 2019-20 | \$14,168,396 | \$7,032,021 | \$1,254,386 | \$5,777,635 | \$19,946,031 (Schools, GO Reimb) | \$19,946,031 |
| 2020-21 | \$19,946,031 | \$1,897,586 | \$0 | \$1,897,586 | \$21,843,617 (SCC, GO Reimb, Cell 6) | \$21,843,617 |
| 2021-22 | \$21,843,617 | \$5,383,859 | \$0 | \$5,383,859 | \$27,227,476 (Cell 6 reimb, 17%, Assign) | \$27,227,476 |
| 2022-23 | \$27,227,476 | \$7,104,273 | \$400,000 | \$6,704,273 | \$33,931,749 (Cell 6 reimb, 17%, Assign) | \$33,931,749 |
| 2023-24 | \$33,931,749 | \$4,871,374 | \$0 | \$4,871,374 | \$38,803,123 (Cell 6 reimb, 17%, Assign) | \$38,803,123 |
| 2024-25 | \$38,803,123 | \$4,520,703 | \$0 | \$4,520,703 | \$43,323,826 (Cell 6 reimb, 17%, Assign) | \$43,323,826 |

Capital Reserve for Debt Service - Fund 251

| <u>Fiscal Year</u> | <u>Beginning FB</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending FB</u> | <u>Cash Equity</u> |
|--------------------|---------------------|------------------------|----------------------------|---------------------|------------------|--------------------|
| 2019-20 | \$2,000,000 | \$2,000,000 | \$2,000,000 | \$0 | \$2,000,000 | \$2,000,000 |
| 2020-21 | \$2,000,000 | \$2,000,000 | \$0 | \$2,000,000 | \$4,000,000 | \$4,000,000 |
| 2021-22 | \$4,000,000 | \$2,000,000 | \$53,625 | \$1,946,375 | \$5,946,375 | \$5,946,375 |
| 2022-23 | \$5,946,375 | \$2,000,000 | \$2,000,000 | \$0 | \$5,946,375 | \$5,946,375 |
| 2023-24 | \$5,946,375 | \$2,000,000 | \$2,000,000 | \$0 | \$5,946,375 | \$5,946,375 |
| 2024-25 | \$5,946,375 | \$2,000,000 | \$3,946,375 | -\$1,946,375 | \$4,000,000 | \$4,000,000 |

Capital Reserve for Enterprise Capital - Fund 252 - Special Revenue Fund

| <u>Fiscal Year</u> | <u>Beginning FB</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending FB</u> | <u>Cash Equity</u> |
|--------------------|---------------------|------------------------|----------------------------|---------------------|------------------|--------------------|
| 2019-20 | \$1,433,391 | \$485,825 | \$0 | \$485,825 | \$1,919,216 | \$1,919,216 |
| 2020-21 | \$1,919,216 | \$574,749 | \$186,987 | \$387,762 | \$2,306,978 | \$2,306,978 |
| 2021-22 | \$2,306,978 | \$408,925 | \$0 | \$408,925 | \$2,715,903 | \$2,715,903 |
| 2022-23 | \$2,715,903 | \$1,705,220 | \$0 | \$1,705,220 | \$4,421,123 | \$4,421,123 |
| 2023-24 | \$4,421,123 | \$389,654 | \$0 | \$389,654 | \$4,810,777 | \$4,810,777 |
| 2024-25 | \$4,810,777 | \$84,634 | \$0 | \$84,634 | \$4,895,411 | \$4,895,411 |

Capital Reserve for Capital Projects - Fund 253 - Sandhills Community College (6% of CR transfer)

| <u>Fiscal Year</u> | <u>Beginning FB</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending FB</u> | <u>Cash Equity</u> |
|---------------------|---------------------|------------------------|----------------------------|---------------------|---------------------------|--------------------|
| 2019-20 (from FY19) | \$0 | \$136,980 | \$136,980 | \$0 | \$0 transfer to SCC | \$0 |
| 2020-21 (from FY20) | \$0 | \$130,641 | \$130,641 | \$0 | \$0 transfer to SCC | \$0 |
| 2021-22 (from FY21) | \$0 | \$182,089 | \$0 | \$182,089 | \$182,089 transfer to SCC | \$182,089 |
| 2022-23 (from FY22) | \$182,089 | \$258,015 | \$182,089 | \$75,926 | \$258,015 transfer to SCC | \$258,015 |
| 2023-24 (from FY23) | \$258,015 | \$438,598 | \$258,015 | \$180,583 | \$438,598 transfer to SCC | \$438,598 |
| 2024-25 (from FY24) | \$438,598 | \$416,215 | \$438,598 | -\$22,383 | \$416,215 transfer to SCC | \$416,215 |

Capital Reserve for Debt Service Reduction - Fund 254 - Sandhills Community College (loan payback-future Debt Service) to cover GF Debt Service

| <u>Fiscal Year</u> | <u>Beginning FB</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending FB</u> | <u>Cash Equity</u> |
|--------------------|---------------------|------------------------|----------------------------|---------------------|----------------------------------|--------------------|
| 2019-20 | \$0 | \$1,380,383 | \$636,782 | \$743,601 | \$743,601 (inc \$743,601 debt) | \$743,601 |
| 2020-21 | \$743,601 | \$771,021 | \$0 | \$771,021 | \$1,514,622 (inc \$771,021 debt) | \$1,514,622 |
| 2021-22 | \$1,514,622 | \$0 | \$158,847 | -\$158,847 | \$1,355,775 | \$1,355,775 |
| 2022-23 | \$1,355,775 | \$0 | \$157,992 | -\$157,992 | \$1,197,783 | \$1,197,783 |
| 2023-24 | \$1,197,783 | \$0 | \$71,497 | -\$71,497 | \$1,126,286 | \$1,126,286 |
| 2024-25 | \$1,126,286 | \$0 | \$71,497 | -\$71,497 | \$1,054,789 | \$1,054,789 |

| Capital Reserve for Capital Reserve Projects MCS - Fund 255 - Moore County Schools Article 46 Proceeds | | | | | | |
|---|---------------------|-----------------|---------------------|---------------------|----------------------------------|--------------------|
| <u>Fiscal Year</u> | <u>Beginning FB</u> | <u>Actual</u> | <u>Actual</u> | <u>Rev less Exp</u> | <u>Ending FB</u> | <u>Cash Equity</u> |
| | | <u>Revenues</u> | <u>Expenditures</u> | | | |
| 2019-20 | \$0 | \$1,000,568 | \$0 | \$1,000,568 | \$1,000,568 Art 46 (4/19-6/19) | \$1,000,568 |
| 2020-21 | \$1,000,568 | \$951,627 | \$0 | \$1,952,195 | \$1,952,195 Art 46 proceeds FY20 | \$1,952,195 |
| 2021-22 | \$1,952,195 | \$1,431,509 | \$0 | \$3,383,704 | \$3,383,704 Art 46 proceeds FY21 | \$3,383,704 |
| 2022-23 | \$3,383,704 | \$2,191,341 | \$2,939,412 | \$2,635,633 | \$2,635,633 Art 46 proceeds FY22 | \$2,635,633 |
| 2023-24 | \$2,635,633 | \$554,008 | \$3,135,633 | \$54,008 | \$54,008 Art 46 proceeds FY23 | \$54,008 |
| 2024-25 | \$54,008 | \$1,067,687 | \$747,579 | \$374,116 | \$374,116 Art 46 proceeds FY24 | \$374,116 |

| Capital Reserve for Debt Service Reduction - Fund 256 - Moore County Schools to cover GF Debt | | | | | | |
|--|---------------------|-----------------|---------------------|---------------------|---------------------------------------|--------------------|
| <u>Fiscal Year</u> | <u>Beginning FB</u> | <u>Actual</u> | <u>Actual</u> | <u>Rev less Exp</u> | <u>Ending FB</u> | <u>Cash Equity</u> |
| | | <u>Revenues</u> | <u>Expenditures</u> | | | |
| 2018-19 | \$208,290 | \$1,315,331 | \$936,136 | \$379,195 | \$587,485 AB Interest Pmt | \$587,485 |
| 2019-20 | \$587,485 | \$3,611,143 | \$0 | \$3,611,143 | \$4,198,628 (inc \$2,175,867 debt PH) | \$4,198,628 |
| 2020-21 | \$4,198,628 | \$1,140,760 | \$1,514,935 | -\$374,175 | \$3,824,453 trans to GF to cover debt | \$3,824,453 |
| 2021-22 | \$3,824,453 | \$0 | \$1,737,077 | -\$1,737,077 | \$2,087,376 trans to GF to cover debt | \$2,087,376 |
| 2022-23 | \$2,087,376 | \$0 | \$1,221,397 | -\$1,221,397 | \$865,979 trans to GF to cover debt | \$865,979 |
| 2023-24 | \$865,979 | \$0 | \$865,979 | -\$865,979 | \$0 trans to GF to cover debt | \$0 |
| 2024-25 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |

| Capital Reserve for Fire Service District Debt - Fund 258 | | | | | | |
|--|---------------------|-----------------|---------------------|---------------------|------------------|--------------------|
| <u>Fiscal Year</u> | <u>Beginning FB</u> | <u>Actual</u> | <u>Actual</u> | <u>Rev less Exp</u> | <u>Ending FB</u> | <u>Cash Equity</u> |
| | | <u>Revenues</u> | <u>Expenditures</u> | | | |
| 2024-25 | \$0 | \$3,625,556 | \$494,000 | \$3,131,556 | \$3,131,556 | \$3,131,556 |

| General Fund 100 Budget Ordinance FY26 | | | | | | | |
|---|-------------------------------------|------------------------------|---------------|--|---|----------------------|---------------|
| Revenue Category | Revenue Original Budget by Category | Actual Revenue November 2025 | % Collected | ExpenditureCategory | Expenditure Original Budget by Category | Actual November 2025 | % Spent |
| Property Tax Collections | \$67,821,982 | \$52,088,356 | 76.80% | General Government (Admin, HR, Fin, Attorney, Tax, Elect, ROD, IT, PM) | \$23,790,599 | \$10,618,970 | 44.64% |
| Rental Vehicle Tax/Video Franchise Tax (all other taxes) | \$132,000 | \$113,572 | 86.04% | Public Safety (Sheriff/Det, Animal, DRC, Youth Serv, Fire Marshal & Communications) | \$26,085,910 | \$11,476,129 | 43.99% |
| Sales Tax (includes MHH, and Article 46) | \$39,491,547 | \$5,967,852 | 15.11% | Environmental/Community Development (Solid Waste, Planning & Code Enf, Cooperative Ext and Soil/Water) | \$12,158,348 | \$3,625,351 | 29.82% |
| ABC Tax Revenues/Other Taxes | \$410,000 | \$55,146 | 13.45% | Human Services (DSS, Health, Aging, Child Support, Veterans) | \$21,475,925 | \$8,491,670 | 39.54% |
| Interest Income | \$6,000,000 | \$2,773,623 | 46.23% | Cultural Development (Parks & Rec, Library) | \$2,079,244 | \$868,119 | 41.75% |
| Misc. Revenues | \$98,000 | \$112,944 | 115.25% | Education including Debt/Transfers | \$63,561,588 | \$25,913,929 | 40.77% |
| Transfers In (Debt Service, Capital Reserve) | \$8,366,911 | \$10,684,460 | 127.70% | Non-Profits Non-Departmental (Undistributed Benefits, SMH, Forestry, PIP, Econ Dev, School of Govt) | \$4,292,373 | \$384,510 | 8.96% |
| Departmental Fees | \$16,775,526 | \$7,436,748 | 44.33% | Court Facility Project Transfer, other transfers to projects and CR transfer | \$0 | \$2,404,460 | 0.00% |
| Child Support Enforcement Grants | \$847,950 | \$304,196 | 35.87% | Debt Service P & I - excluding Educaton | \$5,283,012 | \$49,757 | 0.94% |
| Social Services Grants | \$7,164,188 | \$1,709,466 | 23.86% | | | | |
| Public Health Grants | \$866,215 | \$282,733 | 32.64% | | | | |
| Other Grants & Restricted Funds, (Veterans, JCPC, Solid Waste, Sheriff, Soil/Water, Elections, Deeds) | \$1,513,126 | \$354,214 | 23.41% | | | | |
| Aging Grants | \$1,009,171 | \$251,482 | 24.92% | | | | |
| Fund Balance Appropriations | \$8,230,383 | \$531,000 | 6.45% | | | | |
| Total Budget | \$158,726,999 | \$82,665,792 | 52.08% | Total Budget | \$158,726,999 | \$63,832,895 | 40.22% |

| Advanced Life Support/ALS Fund 200 Budget Ordinance FY26 | | | | | | | |
|--|-------------------------------------|--------------------------------|---------------|---|---|-----------------------------------|---------------|
| Revenue Category | Revenue Original Budget by Category | Actual Revenue - November 2025 | % Collected | ExpenditureCategory | Expenditure Original Budget by Category | Actual Expenditures-November 2025 | % Spent |
| Property Tax | \$8,570,408 | \$6,632,855 | 77.39% | EMS Fund 200 Admin | \$14,385,359 | \$6,005,995 | 41.75% |
| Donations/Insurance Reimburse | \$0 | \$0 | | Special Ops Team | \$25,038 | \$17,812 | 71.14% |
| Medicaid Cost Settlement, estimated | \$250,000 | \$0 | 0.00% | Capital Outlay/Purchases (includes encumbered vehicle purchase) | \$205,500 | \$1,156,335 | 562.69% |
| EMS Insurance Payments | \$5,191,412 | \$2,337,222 | 45.02% | EMS Transfers to Fire Fund 215 | \$0 | \$0 | 0.00% |
| Capital Lease Proceeds | \$0 | \$795,281 | 0.00% | Debt Principal & Interest - Stretchers & Defibrillators | \$0 | \$0 | 0.00% |
| Educational Service | \$0 | \$1,875 | 0.00% | Transfer to Pandemic | \$0 | \$0 | 0.00% |
| Transfer from General Fund | \$0 | \$0 | 0.00% | | | | |
| Transfer from CSLFR | \$0 | \$0 | 0.00% | | | | |
| Appropriated Fund Balance | \$604,077 | \$0 | 0.00% | | | | |
| Total Budget | \$14,615,897 | \$9,767,233 | 66.83% | Total Budget | \$14,615,897 | \$7,180,142 | 49.13% |

Fund 250 Capital Reserve for Governmental Projects
Activity Detail by Fiscal Year

| Activity Detail in Capital Reserve for FY | Additional Notes | Amount | Balance |
|---|---|---------------------|---------------------|
| Audited for June 30, 2019 | | \$14,168,395 | \$14,168,395 |
| FY2019-2020 | | | |
| Pinehurst - Reimbursement of Design Fees | Reimbursed from GO's October 16, 2019 | \$2,453,000 | \$16,621,395 |
| Pinehurst - Reimbursement of Modular Classrooms | Reimbursed from GO's October 16, 2019 | \$2,400,000 | \$19,021,395 |
| North Moore - LOB Reimbursement of Design Fees | Reimbursed from Bank Loan Project on October 16, 2019 | \$1,033,000 | \$20,054,395 |
| Transfer in from FY19 Unassigned Fund Balance General Fund | Transfer in from FY19 GF Unassigned FB in FY20 | \$1,000,000 | \$21,054,395 |
| Transfer in from Fiscal Policy over 17% Calculation FY19 | Transfer in 17% Fiscal Policy from FY19 Calculation | \$146,021 | \$21,200,416 |
| Transfer to Solid Waste Project Cell 6 Ordinance Fund 435 | Transfer to Fund 435 Cell 6 Project Ordinance 12/3/2019 BOC | -\$1,254,385 | \$19,946,031 |
| Transfer from Area I Roadway Improvements - DOT to Reimb (not reimb by DOT as of 6/30/2020- carried to FY2021) | Approved at BOC meeting 12/4/17 DOT to Reimburse | \$0 | \$19,946,031 |
| Audited for June 30, 2020 | | \$19,946,031 | \$19,946,031 |
| FY2020-2021 | | | |
| Sandhills Community College Reimburse Architect Fees from FY19 | Reimburse Architect Fees from GO's FY20 or FY21 | \$1,600,000 | \$21,546,031 |
| Payment from Solid Waste Project Cell 6 Project Ordinance Fund 435 | Reimburse back to CR from Fund 100 Solid Waste Pmt 1 of 5 | \$250,877 | \$21,796,908 |
| Transfer in from Fiscal Policy over 17% Calculation FY20 | Transfer in 17% Fiscal Policy from FY20 Calculation | \$46,709 | \$21,843,617 |
| Audited for June 30, 2021 | | \$21,843,617 | \$21,843,617 |
| Payment from Solid Waste Project Cell 6 Project Ordinance Fund 435 | Reimburse back balance due from GF Cell 6 BOC approved 10/19/21 | \$1,003,508 | \$22,847,125 |
| Transfer in from Fiscal Policy over 17% Calculation FY21 | Transfer in 17% Fiscal Policy from FY21 Calculation | \$852,726 | \$23,699,851 |
| Transfer from Assigned Fund Balance BOC approved 10/19/21 | Transfer in from Assigned Fund Balance BOC approved 10/19/21 | \$3,527,625 | \$27,227,476 |
| Audited for June 30, 2022 | | \$27,227,476 | \$27,227,476 |
| Transfer in from FY22 Assigned Fund Balance | | \$5,019,333 | \$32,246,809 |
| Transfer in from FY22 17% Fiscal Policy Allocation | | \$2,042,240 | \$34,289,049 |
| DOT ROW Payments | | \$42,700 | \$34,331,749 |
| Transfer to General Fund for SCC | | -\$400,000 | \$33,931,749 |
| Audited for June 30, 2023 | | \$33,931,749 | \$33,931,749 |
| Transfer from General Fund 17% Fiscal Policy Allocation | | \$4,871,374 | \$38,803,123 |
| Audited for June 30, 2024 | | \$38,803,123 | \$38,803,123 |
| Transfer from General Fund 17% Fiscal Policy Allocation | | \$4,520,703 | \$43,323,826 |
| Audited for June 30, 2025 | | \$43,323,826 | \$43,323,826 |