

Aging Department - Senior Enrichment Center

Aging Department - Senior Enrichment Center FY26

The Moore County Department of Aging provides many services - nutrition, transportation, in-home aide, SHIIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents aged 50 and over will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn a new skill (knitting, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). Lots of opportunities also exist to volunteer and serve the older adults of the Moore County community.

Budget Information

Revenue Sources FY26 Budget:		
Grants	\$1,009,171	48.73%
Fees/Donations	\$68,122	3.29%
County Property Tax/ Local Match	\$993,732	47.98%
Total Budget FY26	\$2,071,025	

Department Director



Terri Prots

Department Director Email

tprots@moorecountync.gov

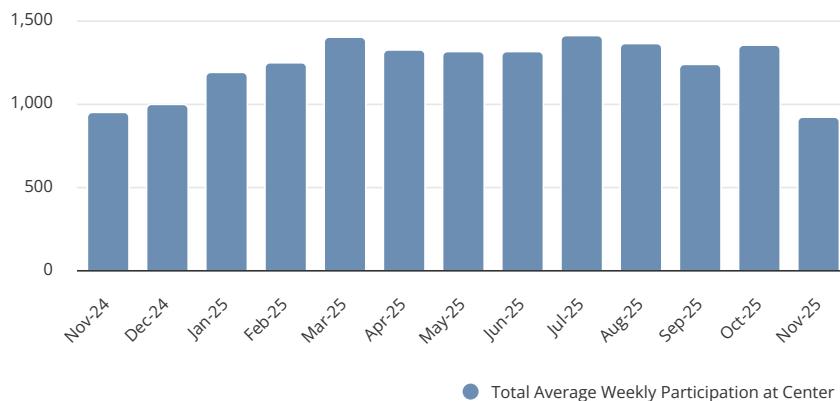
Budgeted Staffing Positions

20 Full-Time 1 Part-Time

Senior Enrichment Center - Average Weekly Participation

Senior Enrichment Center - Average Weekly Participation

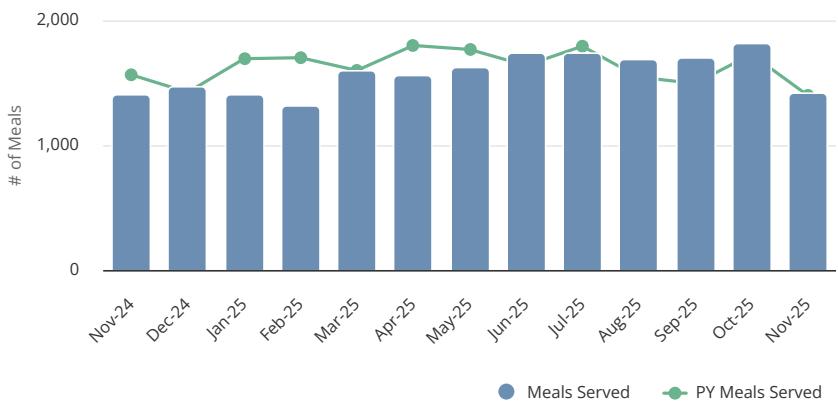
Average Weekly Participation



Department of Aging - Nutrition Program

Department of Aging - Nutrition Program

Nutrition Program Meals Served



Transportation Trips for Clients (one trip = one way)

Transportation Trips for Clients (one trip = one way)

Transportation Trips by Type



In-Home Aide Program - Clients Served

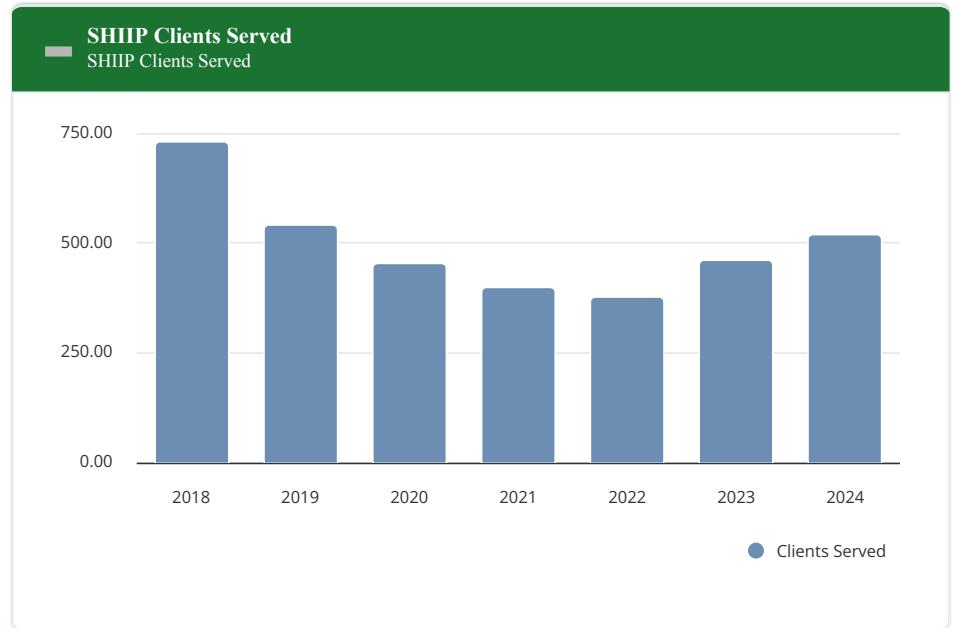
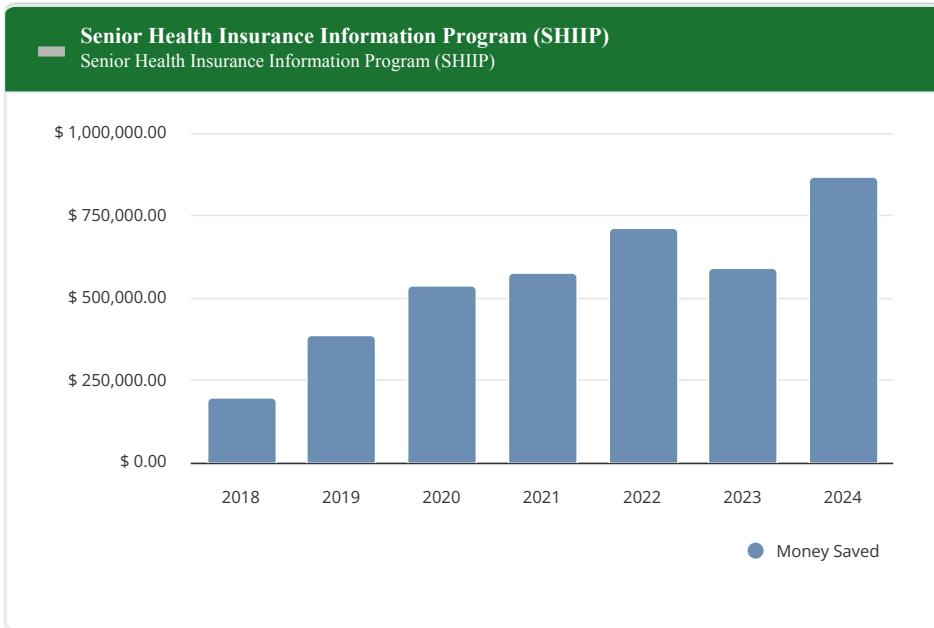
In-Home Aide Program - Clients Served

In-Home Aide - Clients Served



Aging - SHIIP

Aging - SHIIP FY26



Child Support

Child Support DRC FY26

Moore County Department of Child Support/Day Reporting/Youth Services (General Fund)

Child Support: The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collection information.

Day Reporting: The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

Youth Services: The Youth Services Program provides juvenile restitution, Teen Court, and Interpersonal Skill Building components for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The Interpersonal Skill Building Program, Why, Try, provides a 10 week curriculum addressing social skills that assist youth in dealing with life's challenges in a positive way in order to reduce their further involvement in the juvenile legal system and improve their participation as productive citizens

Budget Information

Revenue Sources FY26 Budget		
Child Support: Federal Grants	Federal Grants	\$847,950
Child Support: CSE Collections	CSE Collections	\$14,500
Child Support : Application/Paternity Fees	Fees	\$2,400
Day Reporting	Contract Revenue	\$126,568
Youth Services	JCPC Grant/Fund Raising	\$104,029
County Funds		\$164,620
Total FY26 Expenditure Budget:		
Child Support		\$1,019,352
Day Reporting		\$126,513
Youth Services		\$114,202

Department Director

 Jeanette Schoonover

Department Director Email

jschoonover@moorecountync.gov

Budgeted Staffing Positions

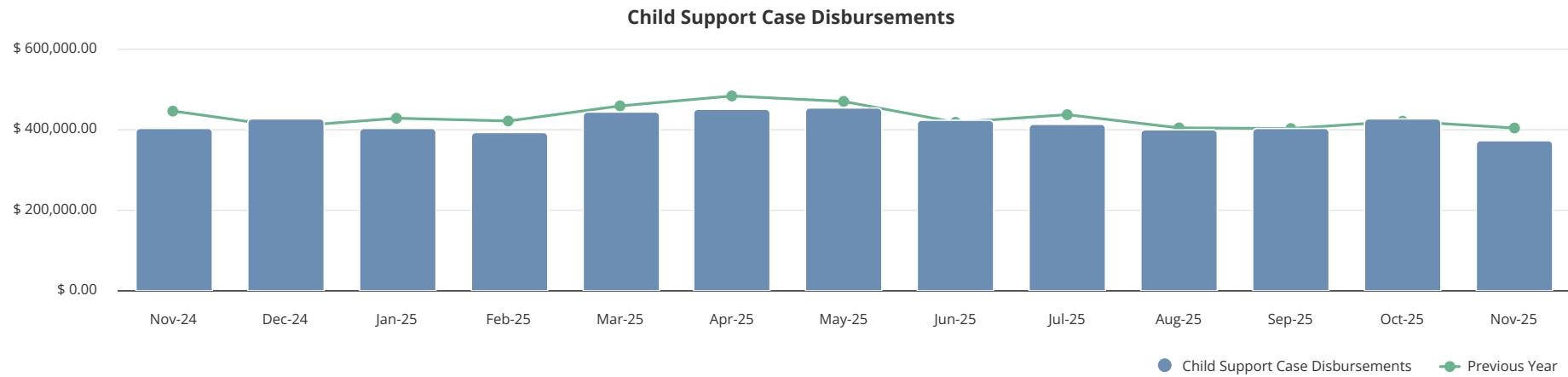
Child Support	11 Full-time	0 Part-time
Day Reporting	.15 Full-time	1 Part-time
Youth Services	.85 Full-time	0 Part-time

Notes

eCourt was initiated in October 2024. The numbers may be effected due to limited spots for Child Support cases.

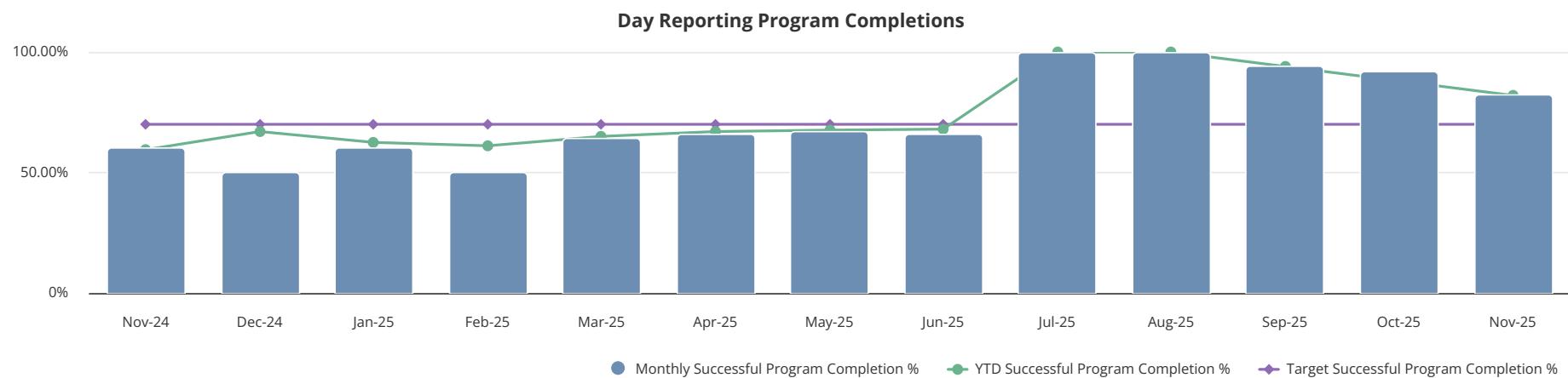
Child Support Case Disbursements

Child Support Case Disbursements



Day Reporting

Day Reporting



Cooperative Extension

Cooperative Extension FY26

Moore County Department of NC State Cooperative Extension (General Fund)

Cooperative Extension provides educational programming for Moore County involving agriculture, local foods, youth/adult leadership development and healthy families. The program goals are to improve the lives of Moore County residents through detailed observation and interaction as listed in the chart.

Budget Information

Revenue Sources FY26 Budget:	\$378,785
Rental Revenue	\$500
County Property Tax	\$378,285
Total FY26 Expenditure Budget:	\$378,785

Department Director

Department Director Email

dmcgiffin@moorecountync.gov

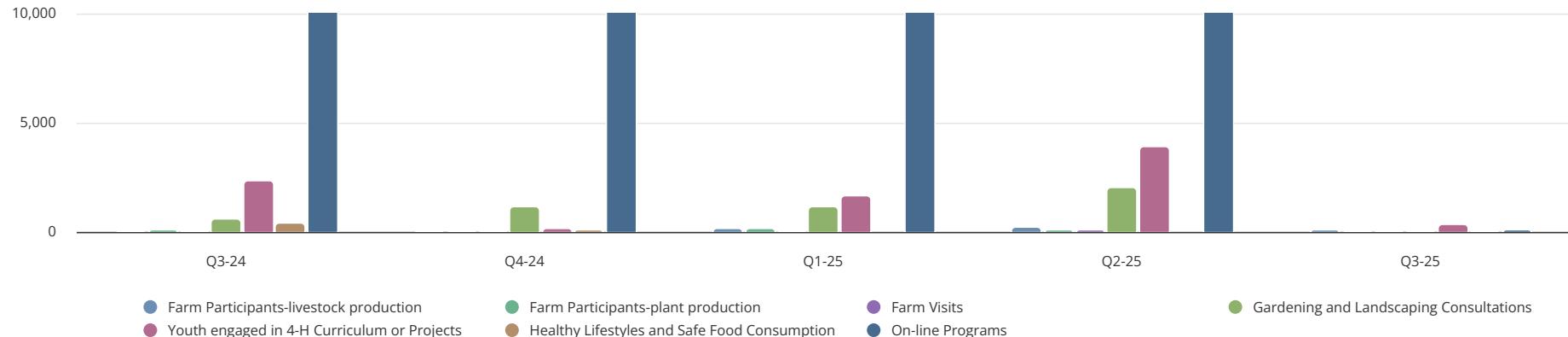
Budgeted Staffing Positions

6 Full-Time

Cooperative Extension

Cooperative Extension

Programs/Visitors



Department of Social Services

Social Services FY26

Moore County Department of Social Services (General Fund)

The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department. Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

Budget Information

Revenue Sources FY26 Budget:		% Allocation
Fees	\$6,000	.05%
Grants	\$7,164,188	57.76%
County Property Tax	\$5,231,508	42.19%
Total FY26 Expenditure Budget:	\$12,401,696	

Department Director



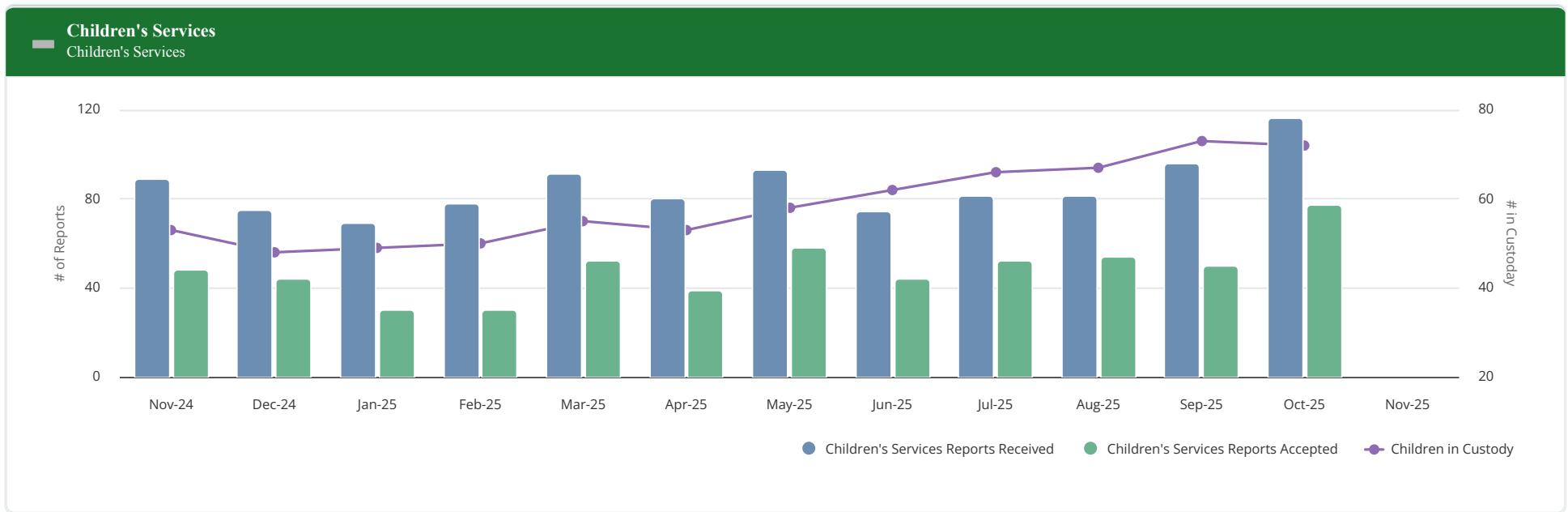
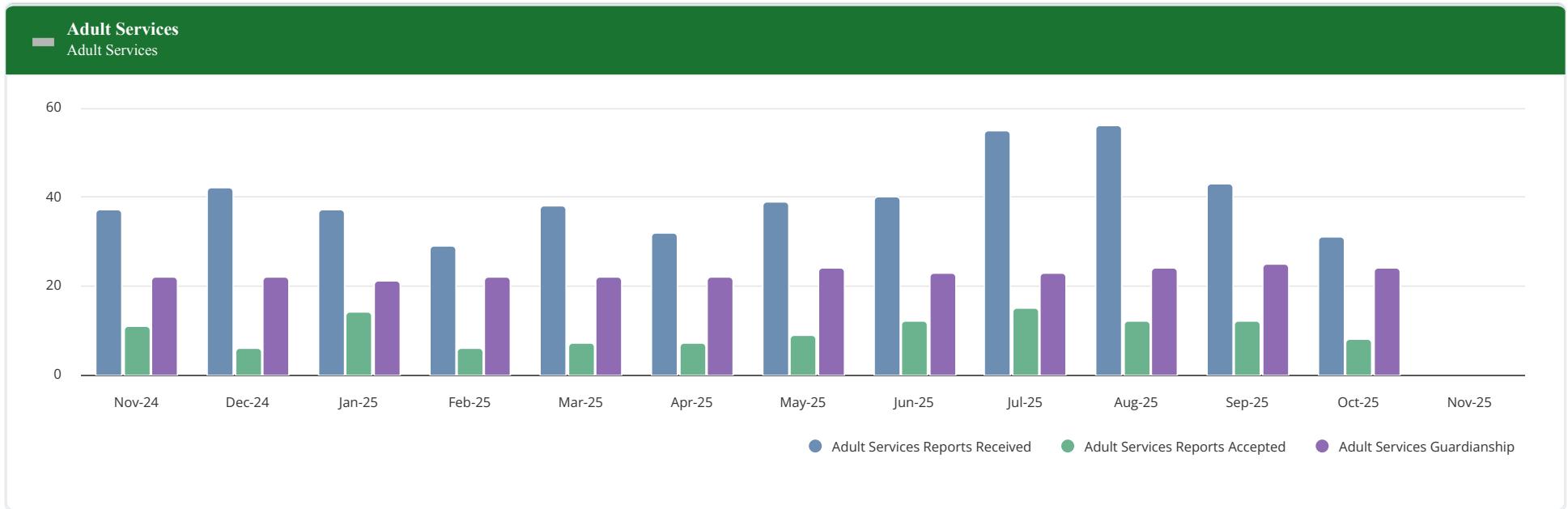
David Richmond (Social Services)

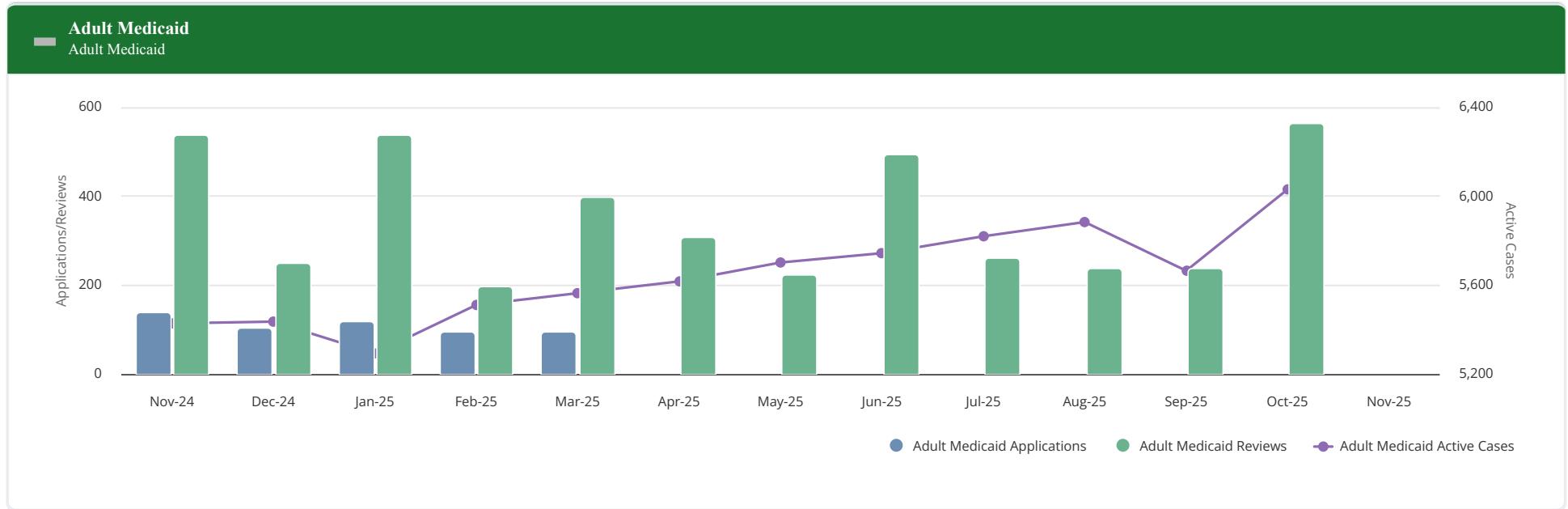
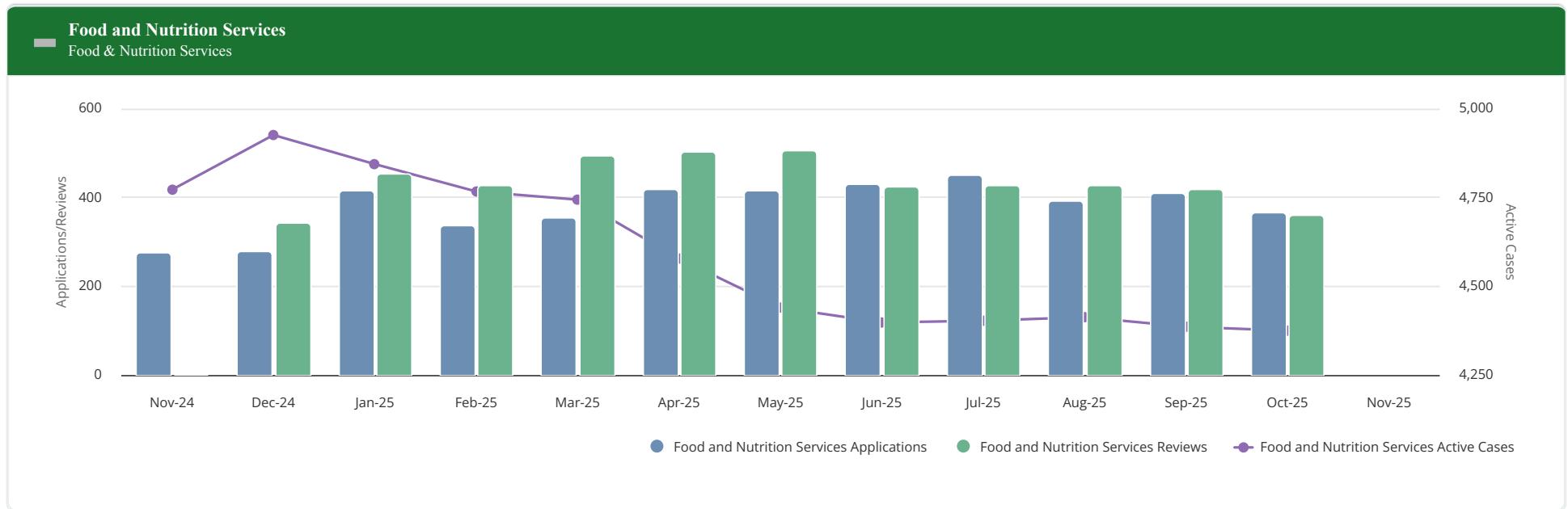
Department Director Email

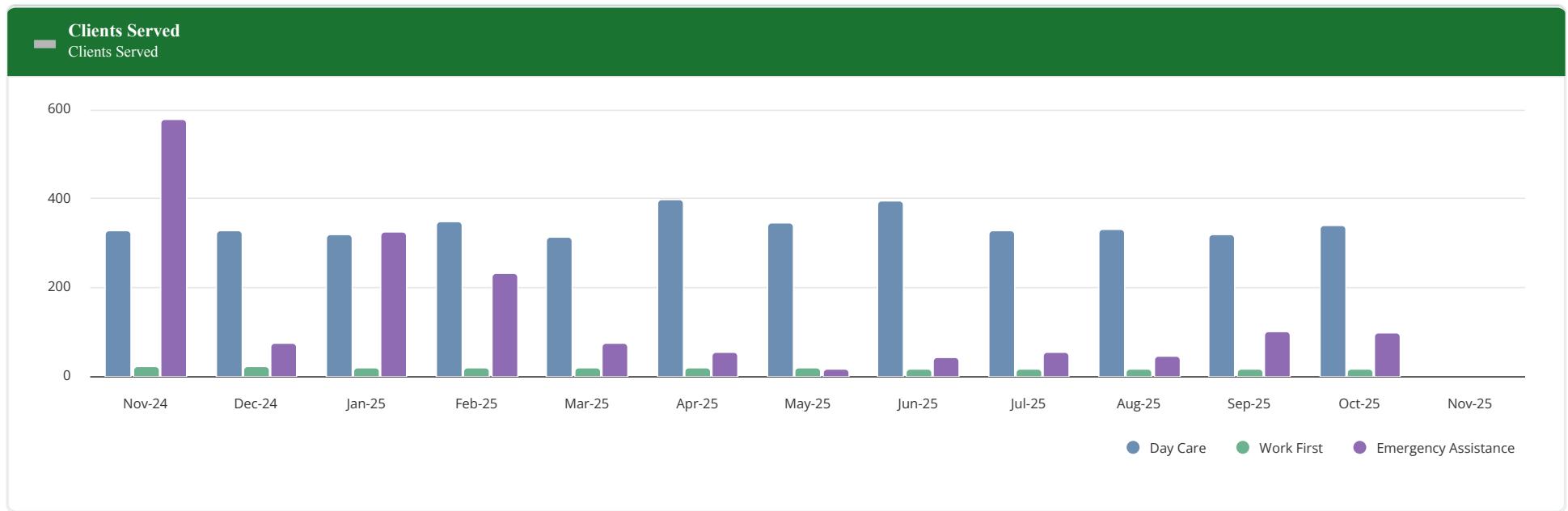
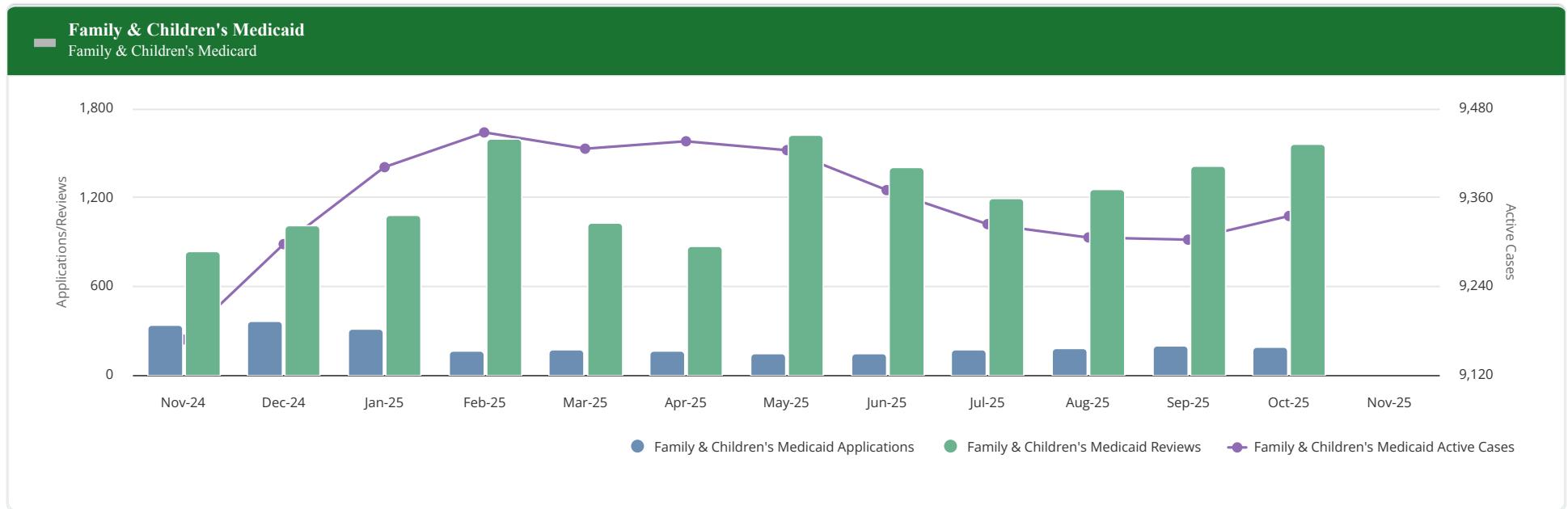
drichmond@moorecountync.gov

Budgeted Staffing Positions

116 Full-Time







Elections

Elections FY26

The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

Budget Information

Revenue Sources FY26 Budget:	
Fees	\$4,000
Municipal Elections	\$115,000
County Property Tax	\$1,082,145
Total FY26 Expenditure Budget:	\$1,201,145

Department Director

TD Towanna Dixon

Department Director Email

elections@moorecountync.gov

Budgeted Staffing Positions

5 Full-Time 0 Part-Time

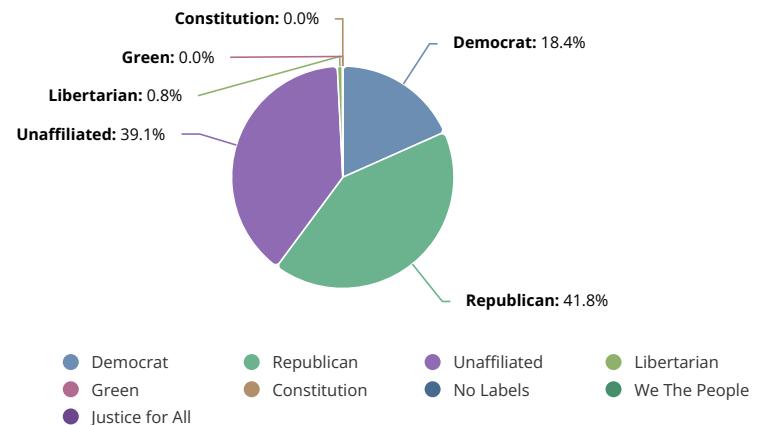
Registration Totals

Voter Registration Totals



Voters by Party

Voters by Party



Public Safety Communications/Fire Marshal

Public Safety Communications/Fire Marshal FY26

Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Star, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Specialty Dogs in Gray, Maine.

Budget Information

Revenue Sources FY26 Budget:	\$2,559,563
Fire Inspection Fees	\$10,000
County Property Tax	\$2,549,563
Total FY26 Expenditure Budget:	\$2,559,563
Fire Marshal	\$579,609
Communications	\$1,987,274

Department Director

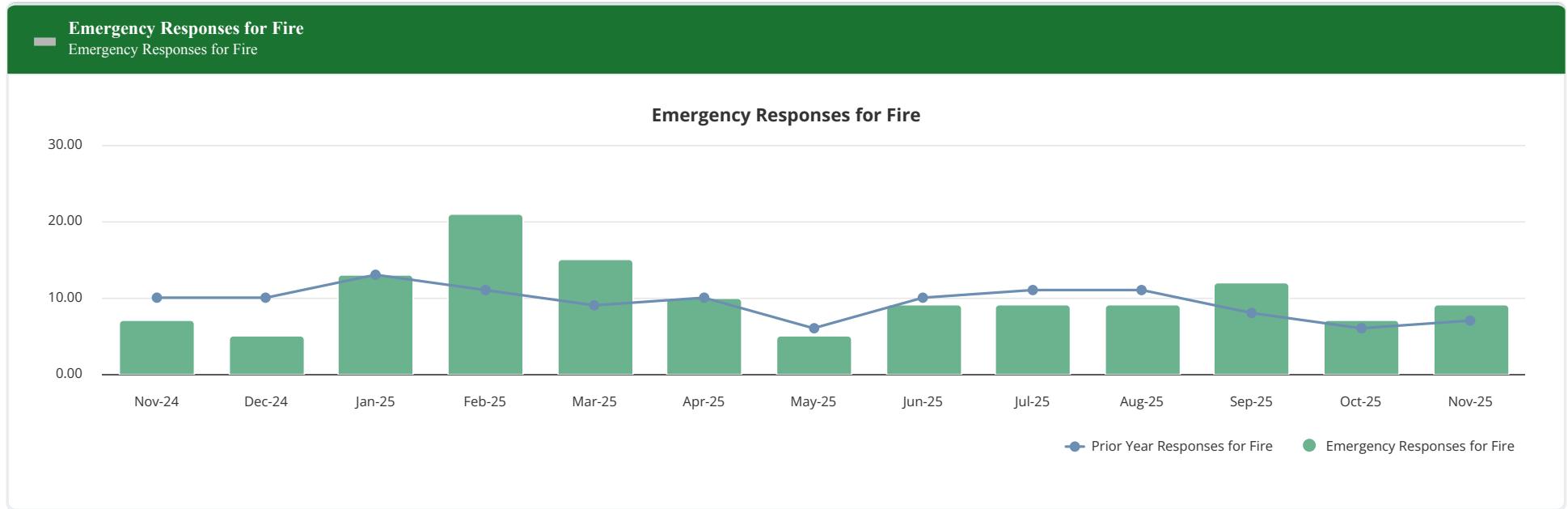
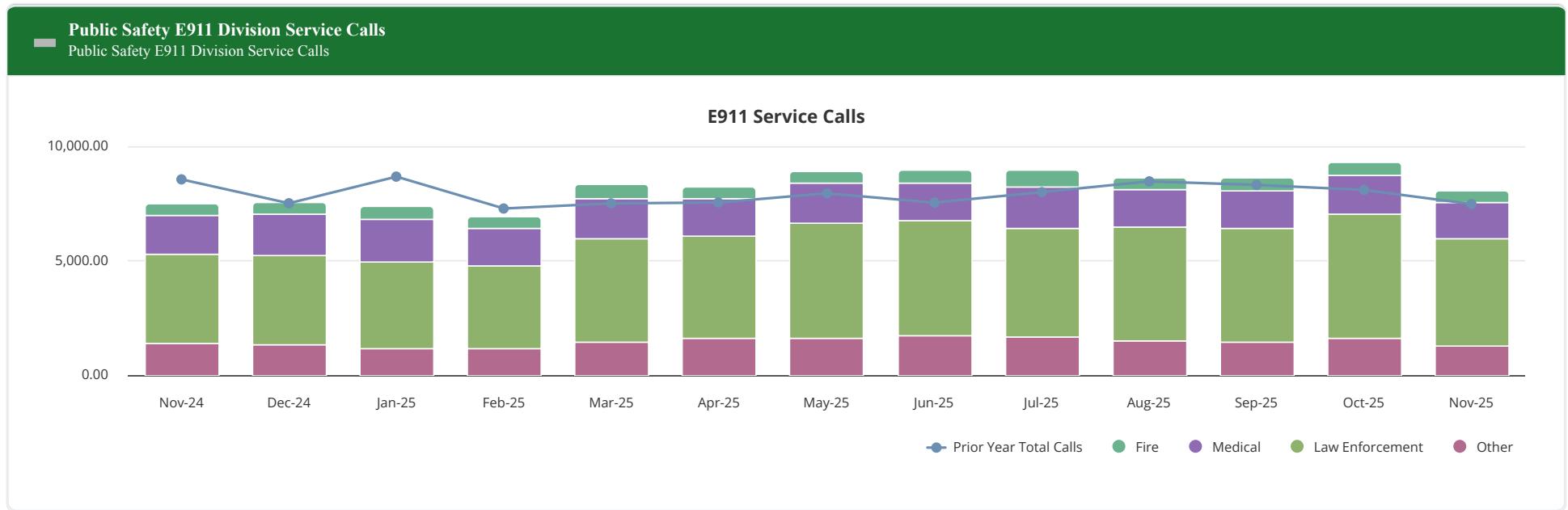
 Bryan Phillips (Public Safety)

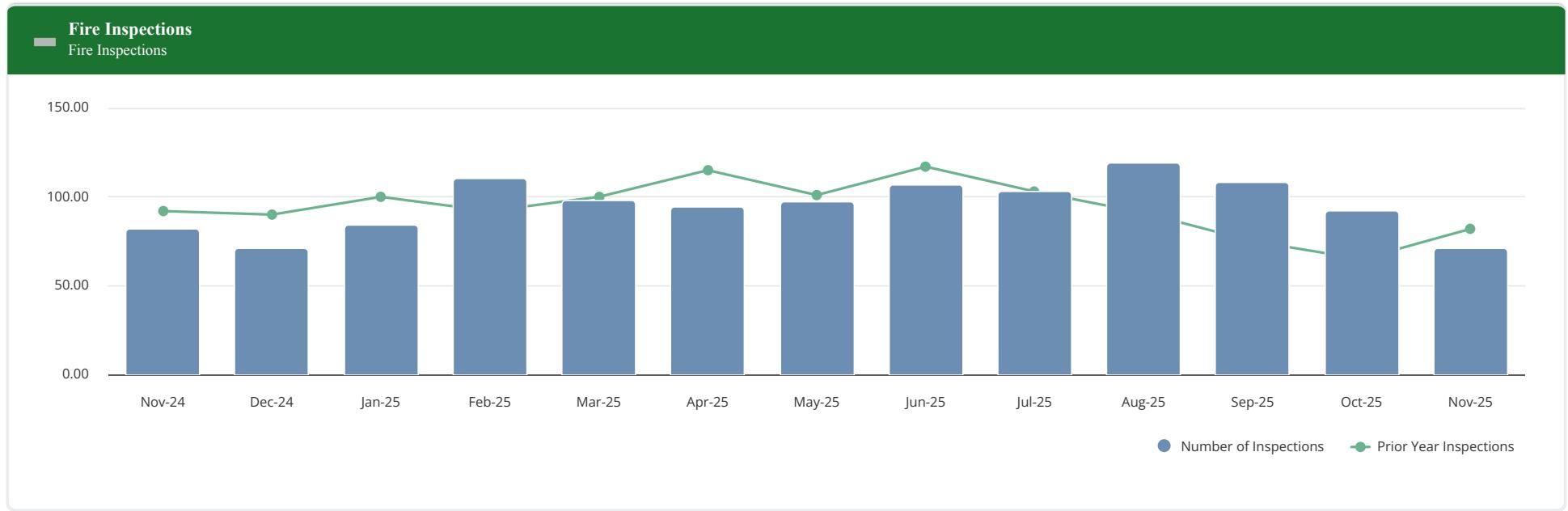
Department Director Email

bphillips@moorecountync.gov

Budgeted Staffing Positions

23.3 Full-Time (3.8 Fire Marshal/19 Communications) .50 Part-Time





Emergency Management Services (EMS)

Emergency Services FY26

Moore County Department Emergency Services (Fund 200 - ALS Fund) Special Revenue Fund

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hour. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

Budget Information

Revenues Sources FY26 Budget:	\$14,615,897
Fees/Insurance Payments	\$5,191,412
Medicaid Cost Reimbursement	\$250,000
County ALS Tax	\$8,570,408
Appropriated Fund Balance	\$604,077
Total Expenses FY26 Budget:	\$14,615,897
Ambulatory Services	\$14,385,359
Special Operations	\$25,038
Capital	\$205,500

Budgeted Staffing Positions

108.7 Full-Time .50 Part-Time

Department Director



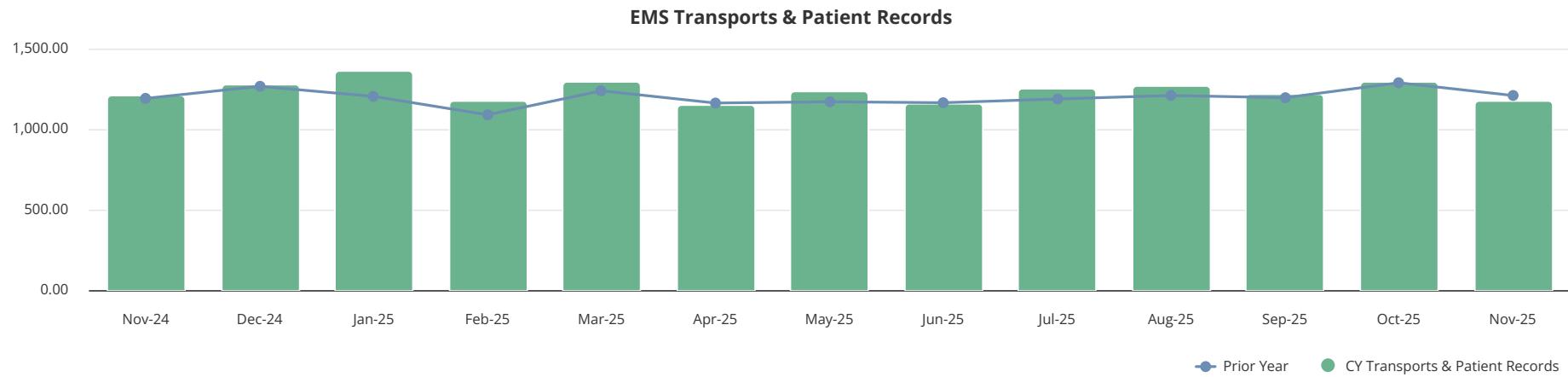
Bryan Phillips (Public Safety)

Department Director Email

bphillips@moorecountync.gov

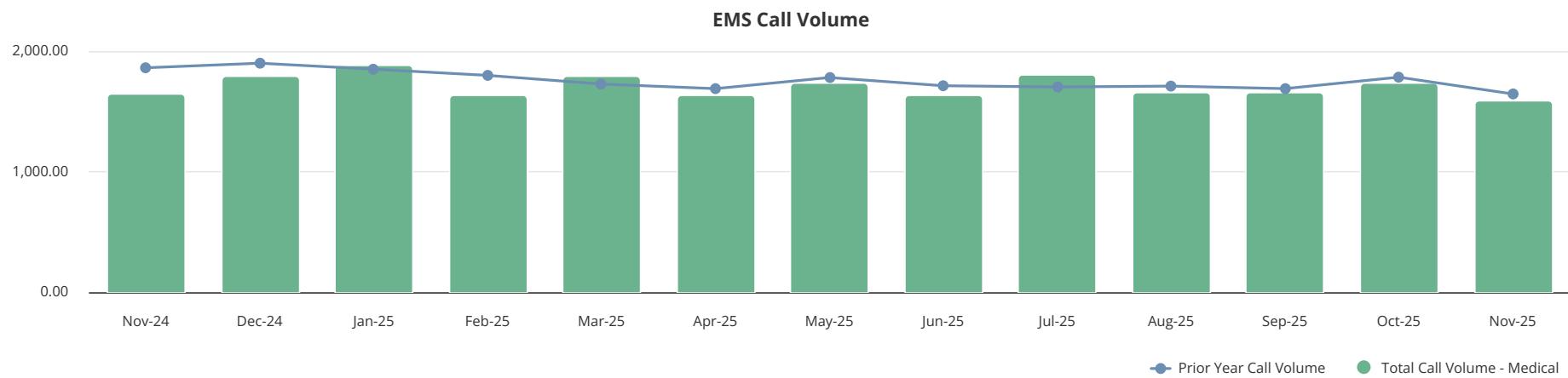
EMS Transports and Patient Records

EMS Transports & Patient Records



EMS Call Volume-Medical

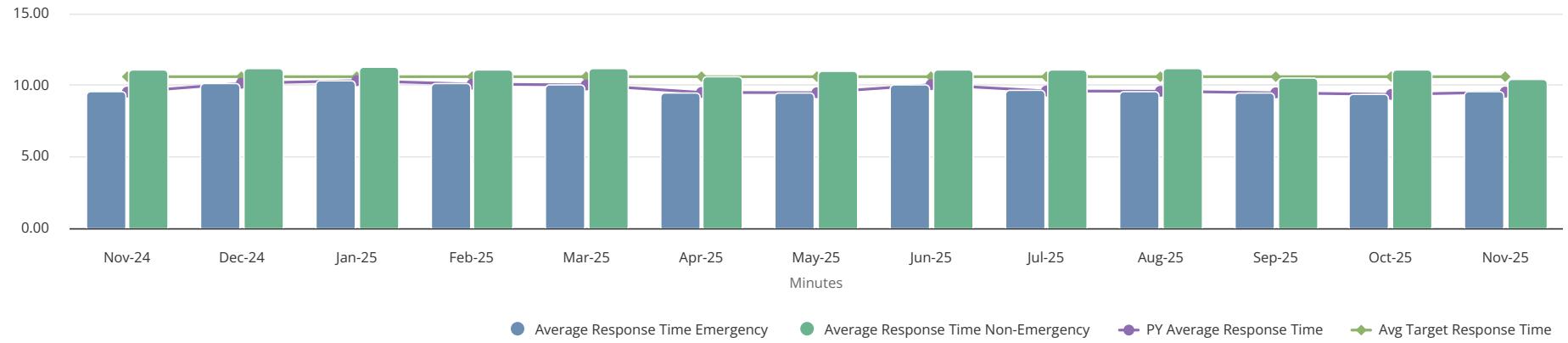
EMS Call Volume



Average Response Time

Average Response Time

Average Response Time



Health Department

Health Services FY26

Moore County Department of Health Services (General Fund)

Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

Budget Information

Revenue Sources FY26 Budget:		% Allocation
Fees/Donations	\$1,116,298	20.51%
Grants	\$866,215	15.92%
County Property Tax	\$3,458,846	63.57%
Total FY26 Expenditure Budget:	\$5,441,359	

Department Director



Matthew Garner (Health)

Department Director Email

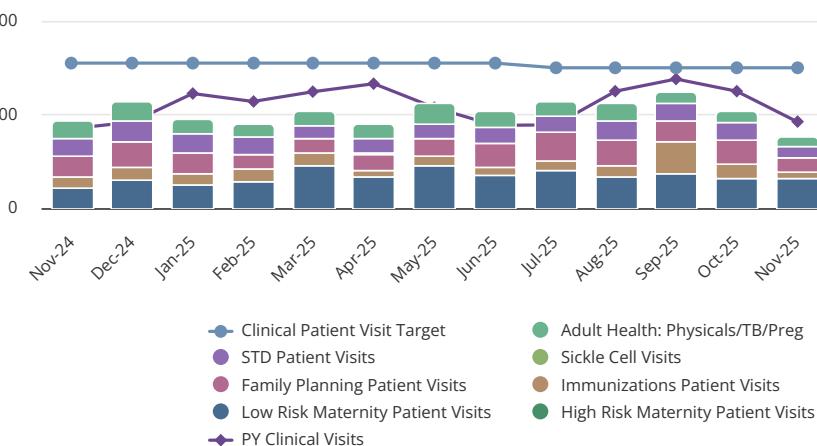
mgarner@moorecountync.gov

Budgeted Staffing Positions

46.25 Full-Time

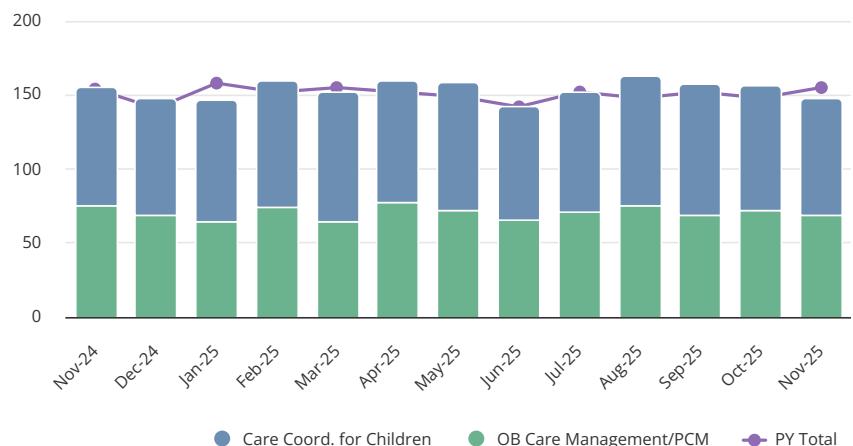
Clinical Patient Visits

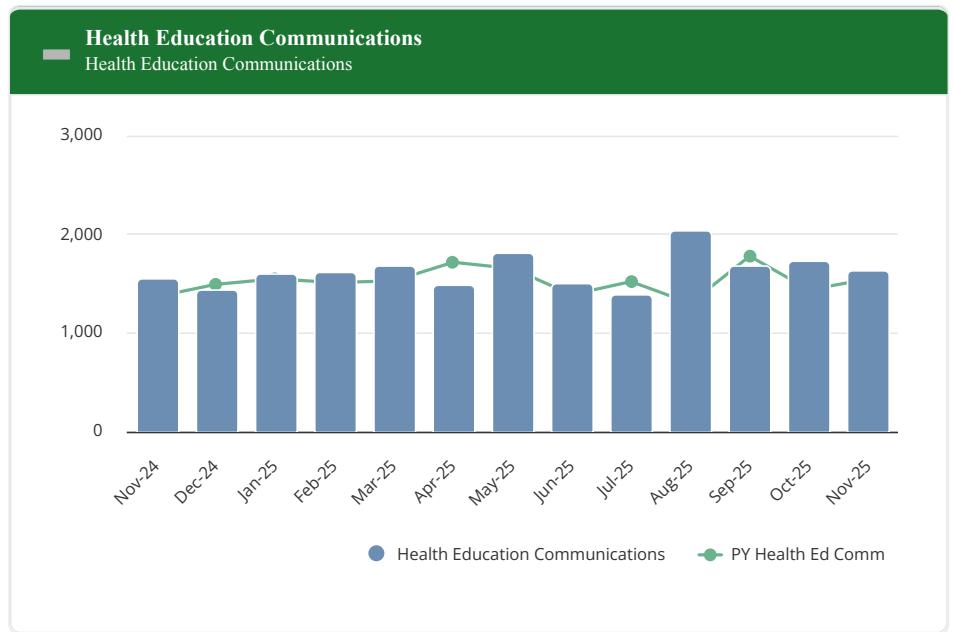
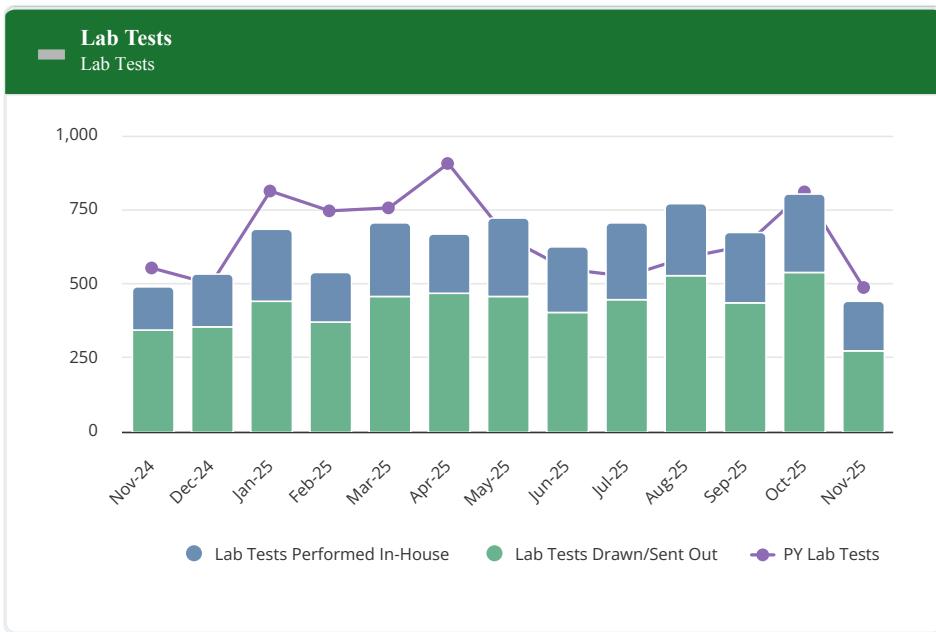
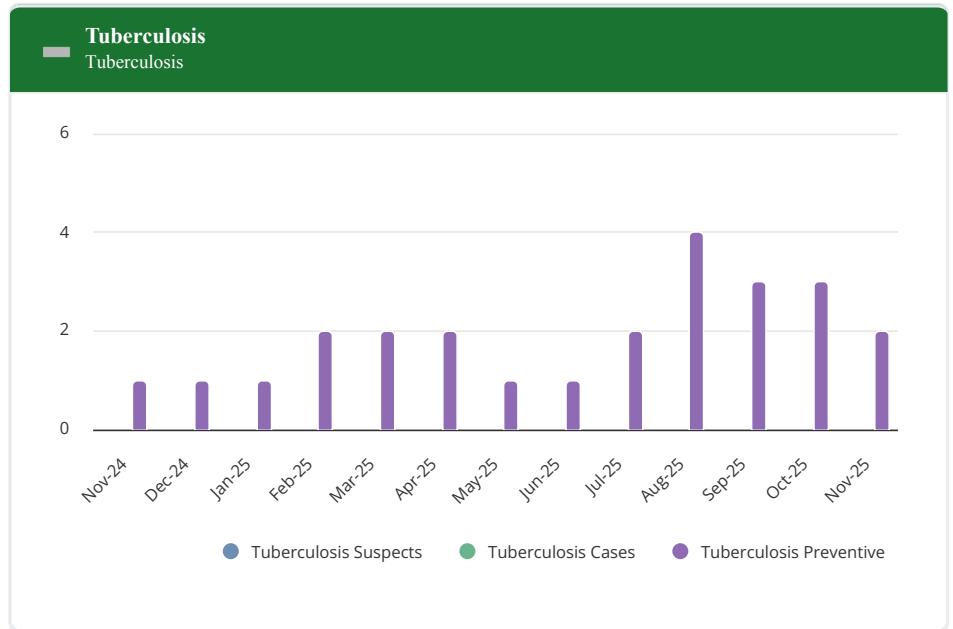
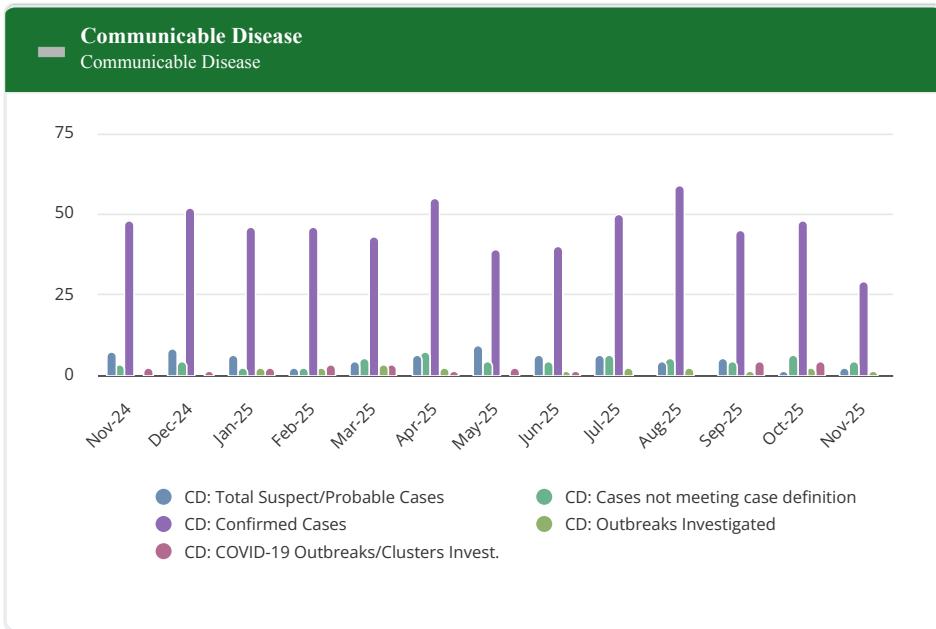
Clinical Patient Visits

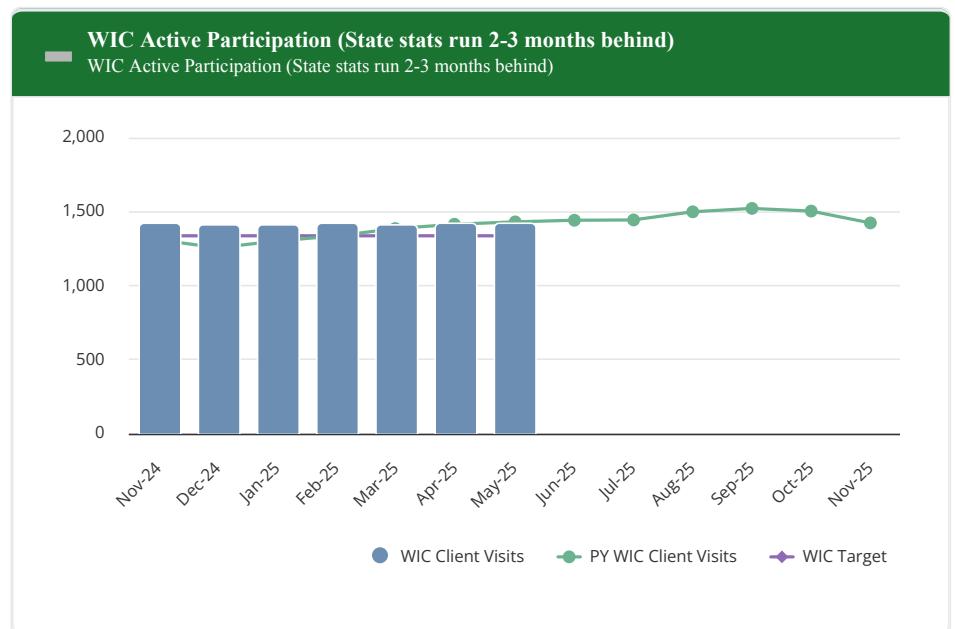
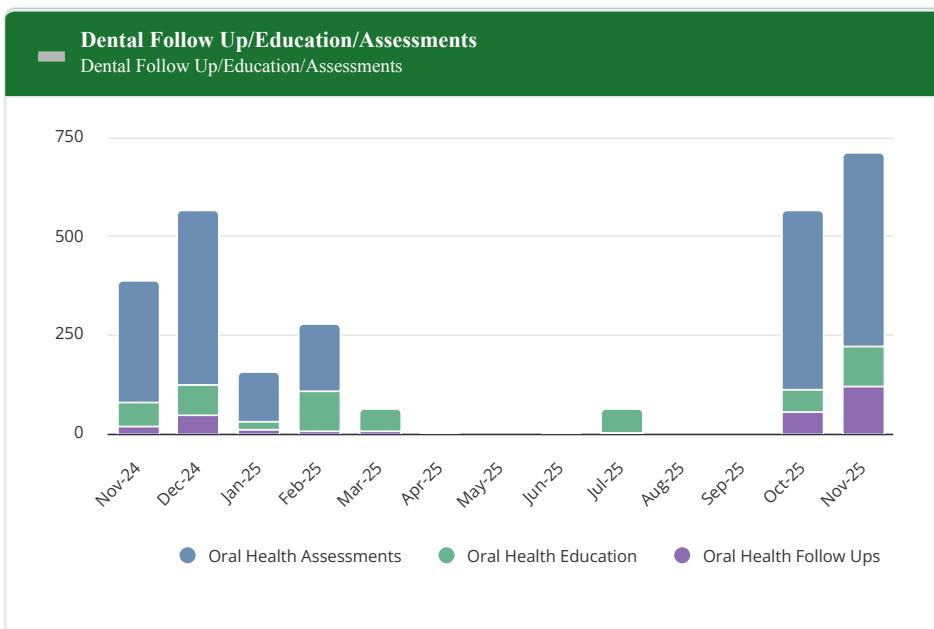
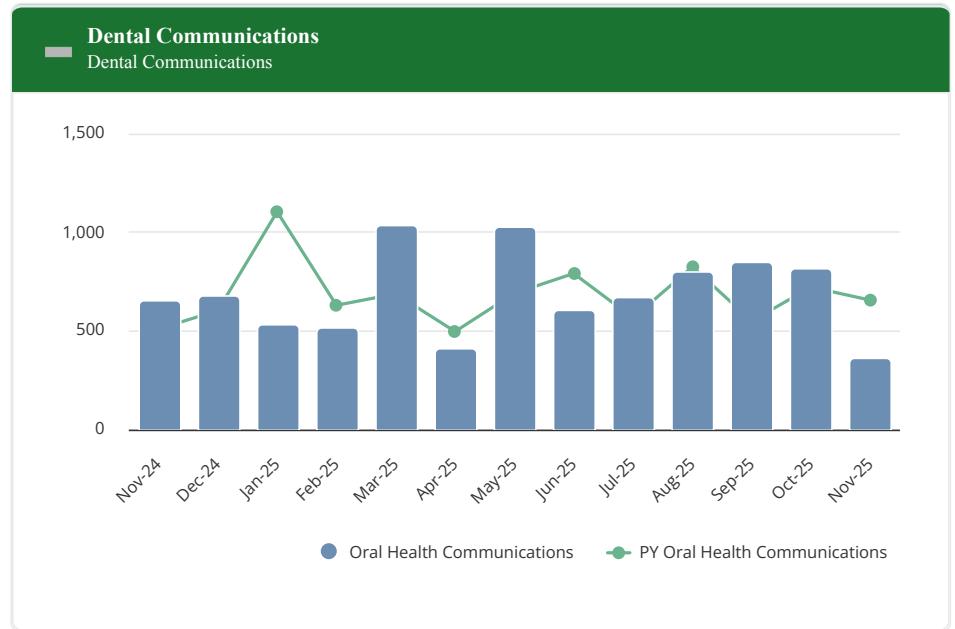
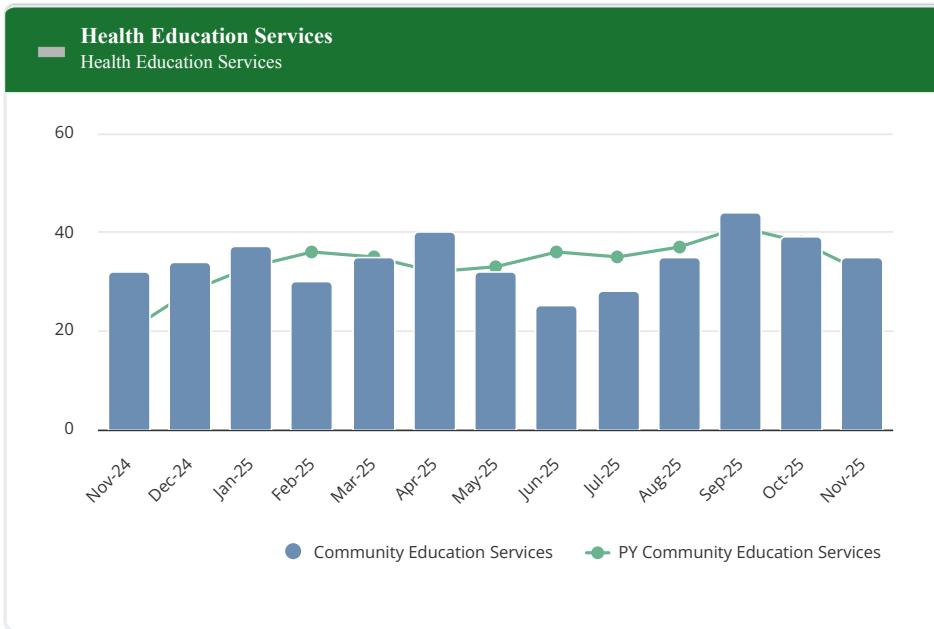


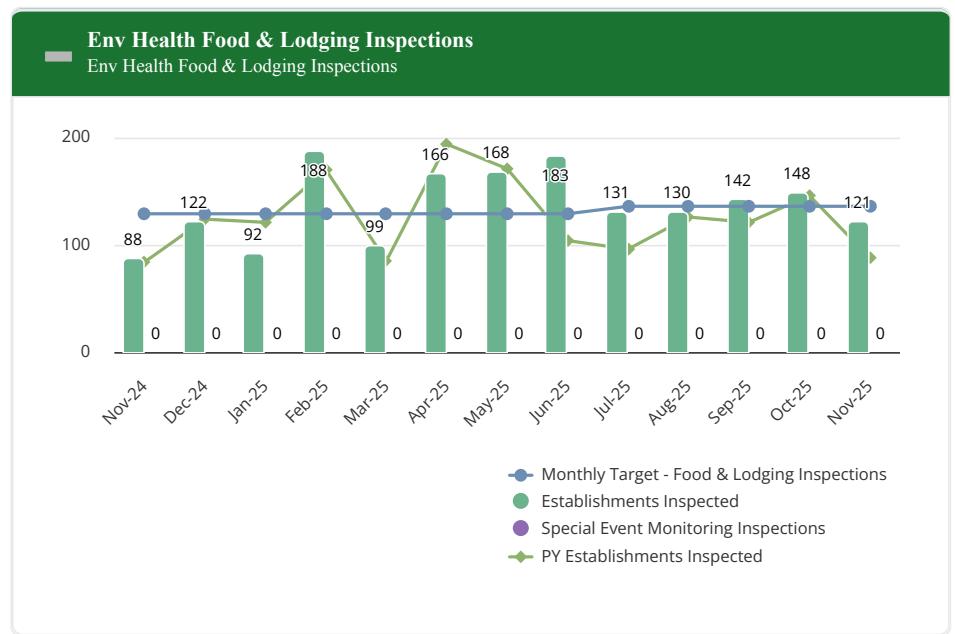
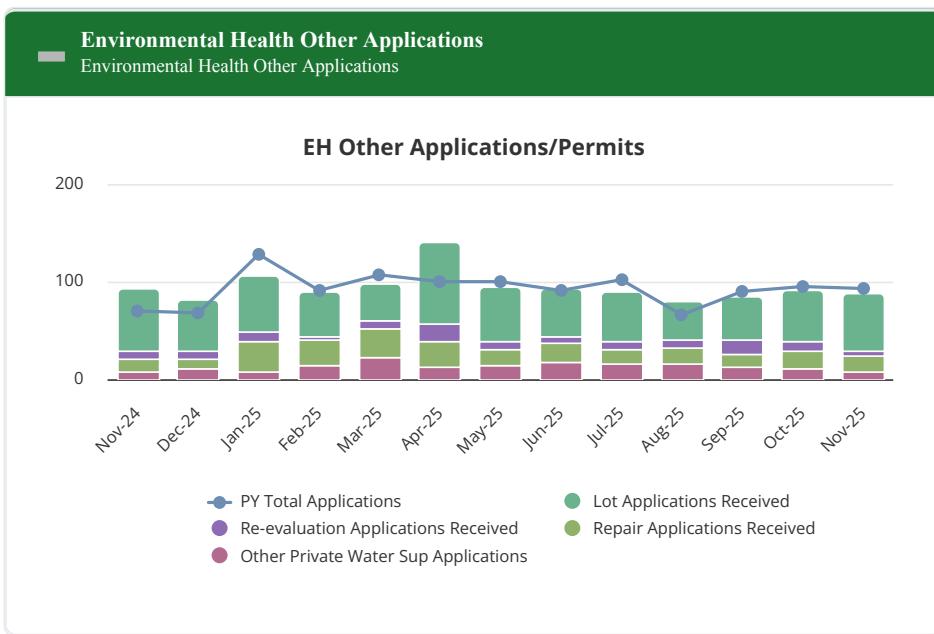
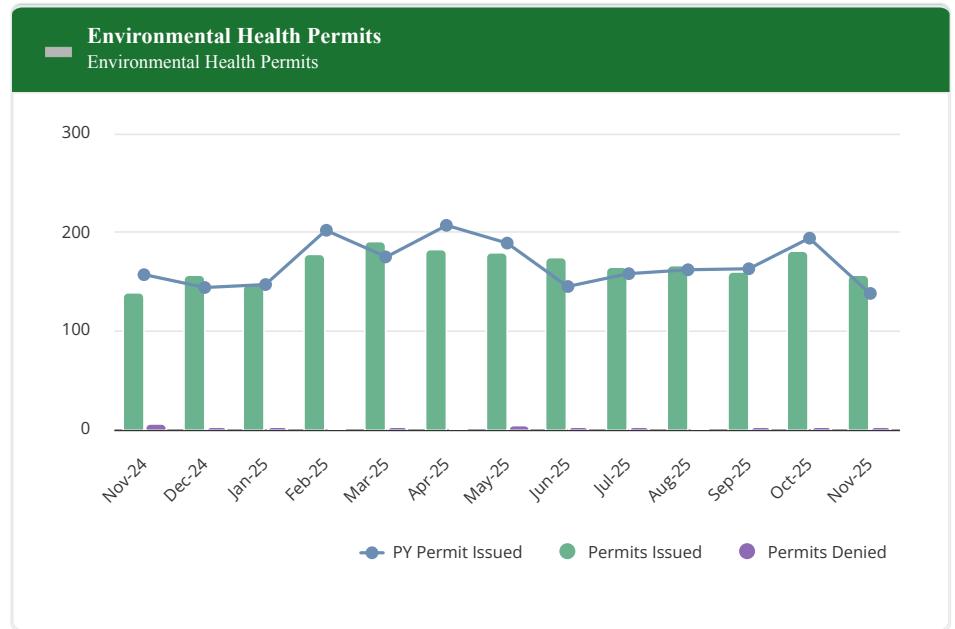
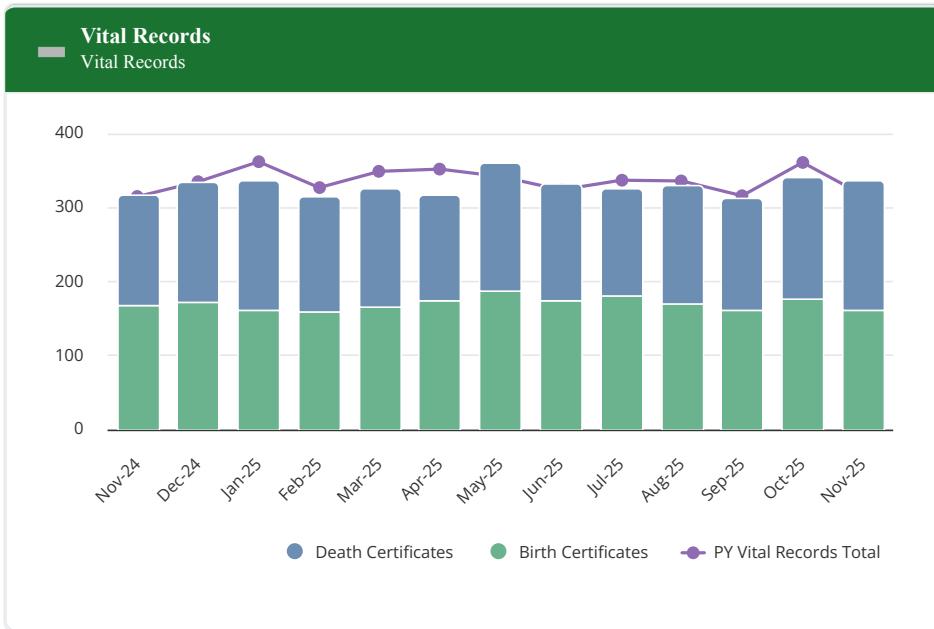
Care Coordination

Care Coordination









Human Resources

Human Resources FY26

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention.

Budget Information

Revenue Sources FY26 Budget:	\$718,461
County Property Tax	\$718,461
Total FY26 Expenditure Budget:	\$718,461

Department Director

 Dawn Gilbert

Department Director Email

dgilbert@moorecountync.gov

Budgeted Staffing Positions

5 Full-Time

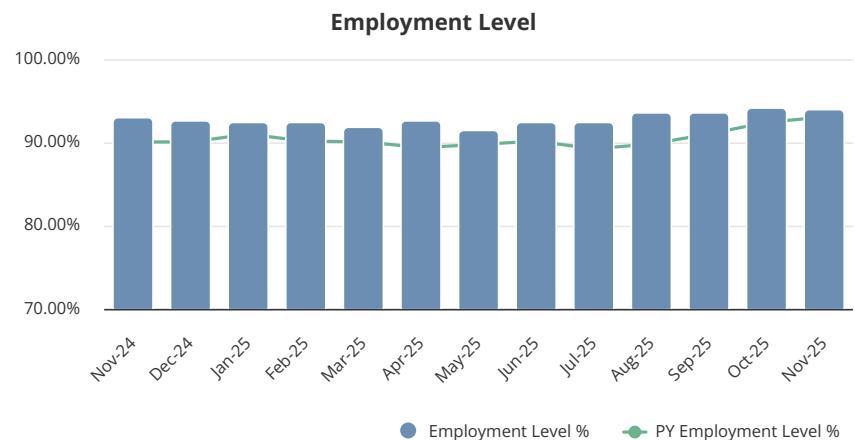
Vacant Positions based on Budgeted Positions

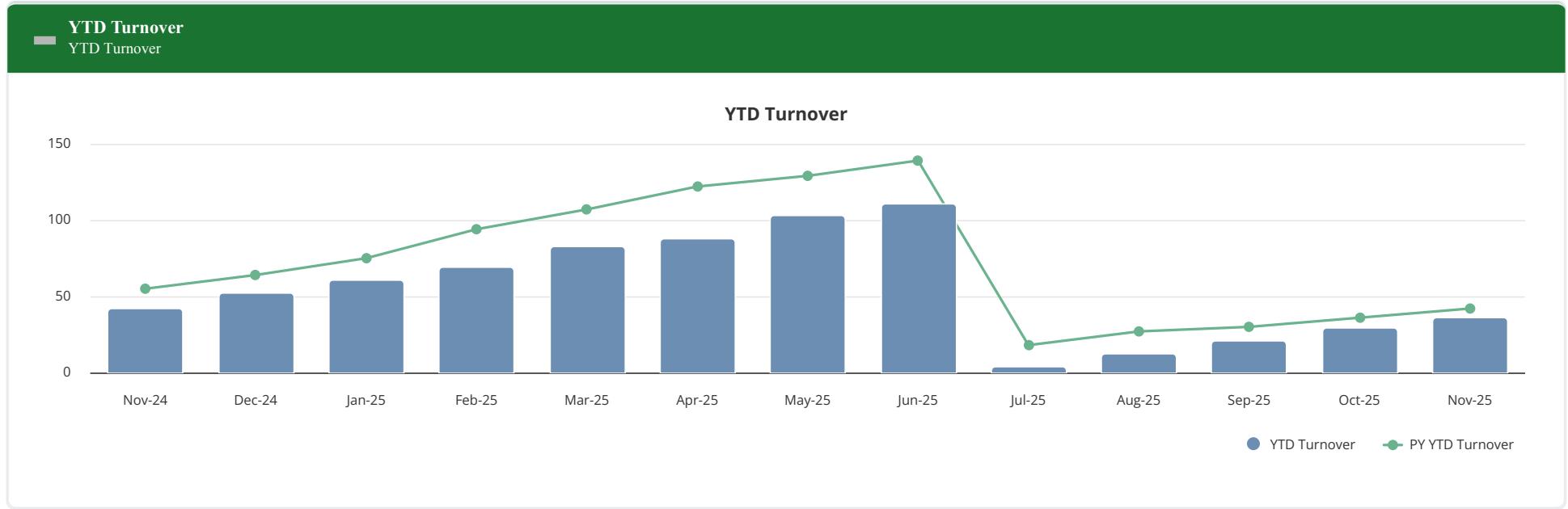
Vacant Positions based on Budgeted Positions



Employment Level

Employment Level





Risk Management

Risk Management FY26

Moore County Department of Risk Management (Internal Service Fund)

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

Budget Information

Revenue Sources FY26 Budget:	\$13,651,884
Health, Dental, Pharmacy Claims	\$7,890,000
Liability & Property Insurance	\$429,450
Life Insurance	\$179,128
Unemployment	\$40,063
Wellness Works	\$394,000
Worker's Compensation Premium	\$239,032
Worker's Compensation Claims	\$209,394
Insurance Reimbursements	\$900,000
EWIP Non Participation	\$11,310
Non-Employer Contributions	\$1,357,990
Appropriated Retained Earnings	\$2,001,517
Total FY26 Expenditure Budget:	\$13,651,884

Department Director

 Dawn Gilbert

Department Director Email

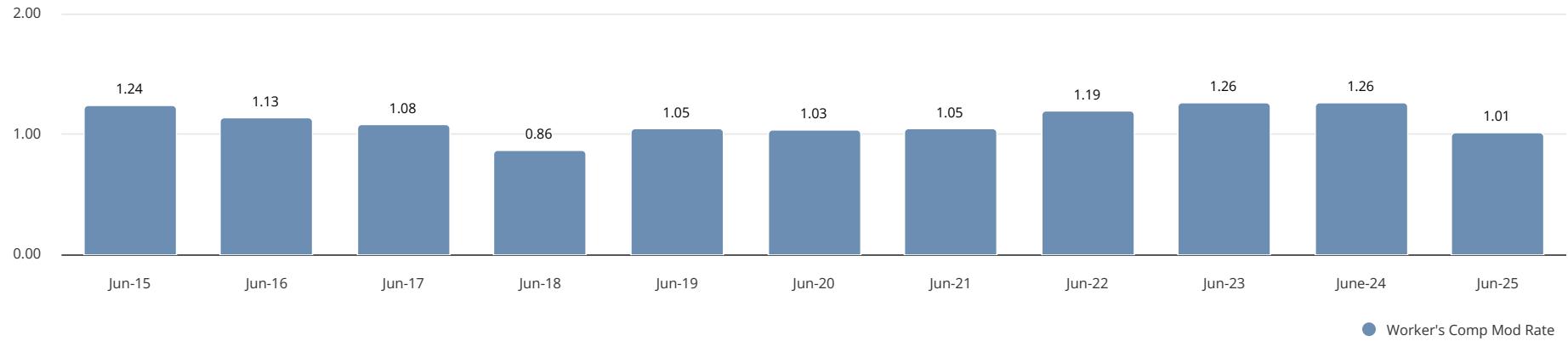
dgilbert@moorecountync.gov

Budgeted Staffing Positions

Full-Time 1

Worker's Compensation Modification Rate
Workers Compensation Modification Rate

Worker's Comp Mod Rate



IT and GIS

Information Technology FY26

Moore County Department of Information Technology/Geographic Information Systems (General Fund)

The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

The IT Department is also over the Geographic Information Systems (GIS) division. The GIS division provides analysis and mapping services for all County departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The GIS division assigns, new addresses or makes changes and updates to existing addresses as needed. The GIS website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically.

Budget Information

Revenue Sources FY26 Budget:	\$3,370,745
Fees/Road Name Changes	\$1,100
E911 Services	\$4,000
Utility Services	\$40,000
County Property Tax	\$3,325,645
Total FY26 Expenditure Budget:	\$3,370,745

Budgeted Staffing Positions

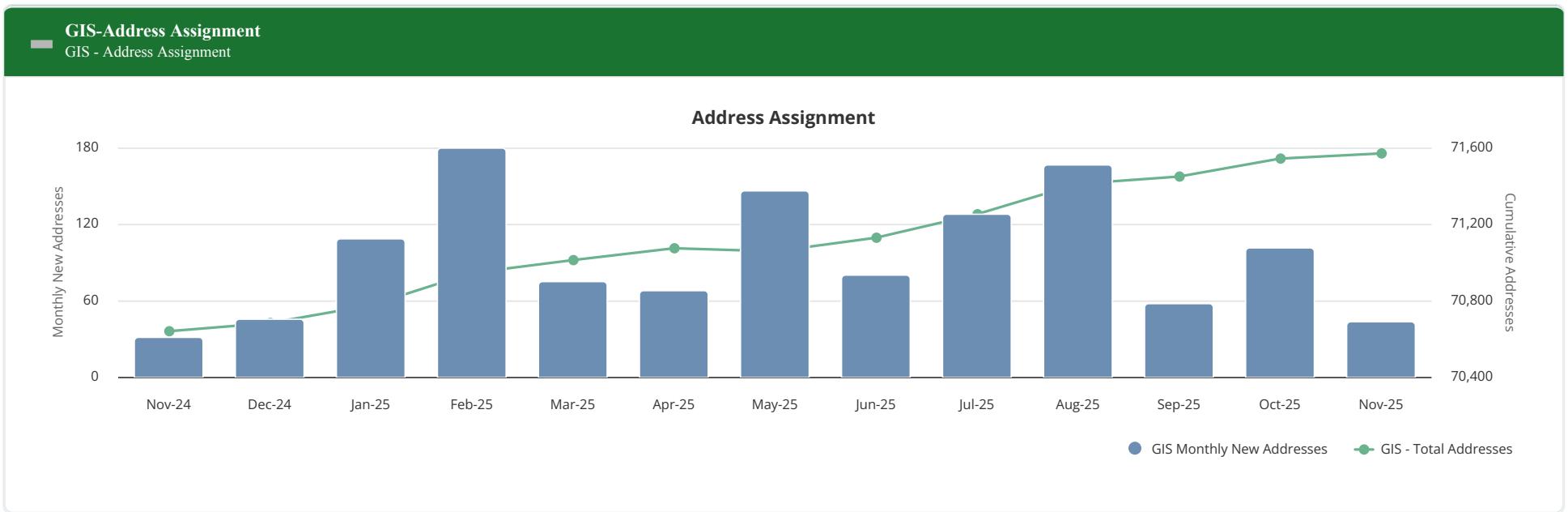
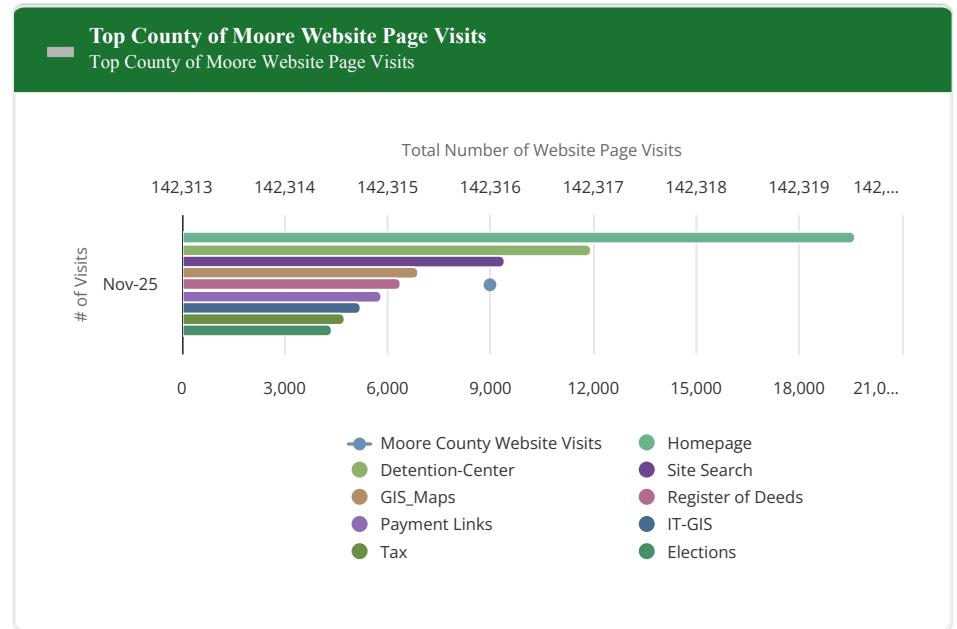
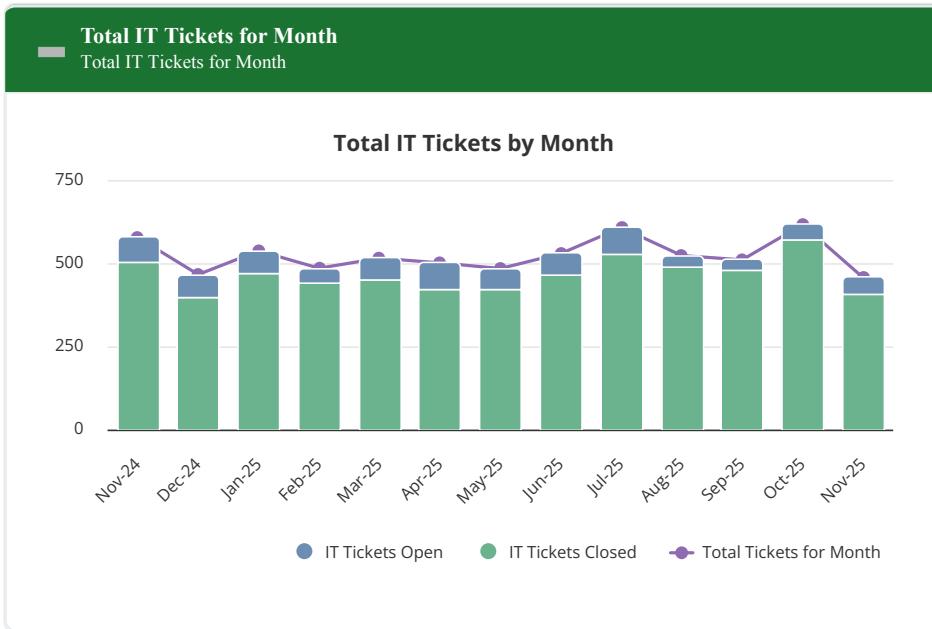
16 Full-Time

Department Director Email

kingram@moorecountync.gov

Department Director

 Kay Ingram (IT Department)



Library

Library FY26

Moore County Library (General Fund)

A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage, Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week.) The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at www.srls.info. Information about upcoming programs may also be found on Moore County Library's Facebook page.

Budget Information

Revenue Sources FY26 Budget:	\$1,003,519
Fees/Donations	\$75,884
County Property Tax	\$927,635
Total FY26 Expenditure Budget:	\$1,003,519

Department Director

 Alice Thomas (Library)

Department Director Email

alice.thomas@srls.info

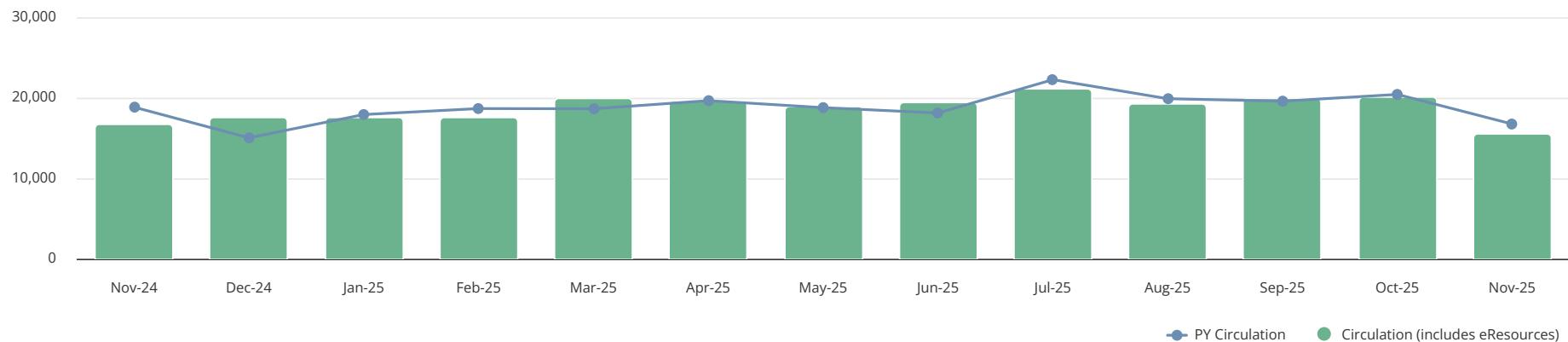
Budgeted Staffing Positions

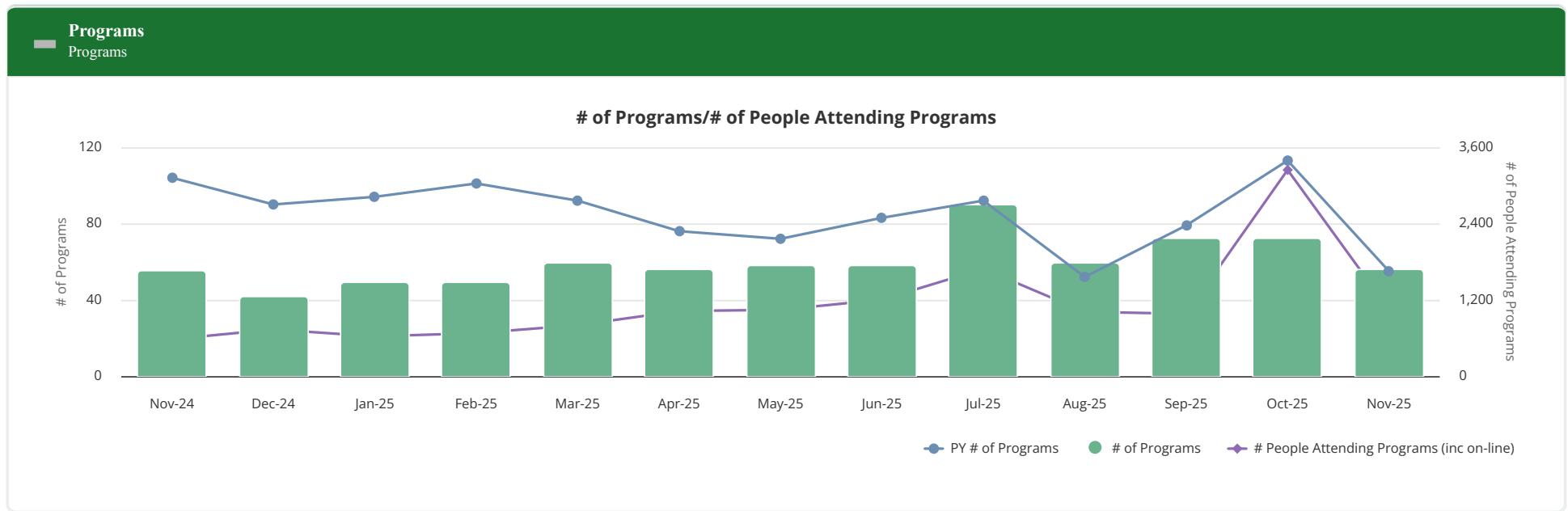
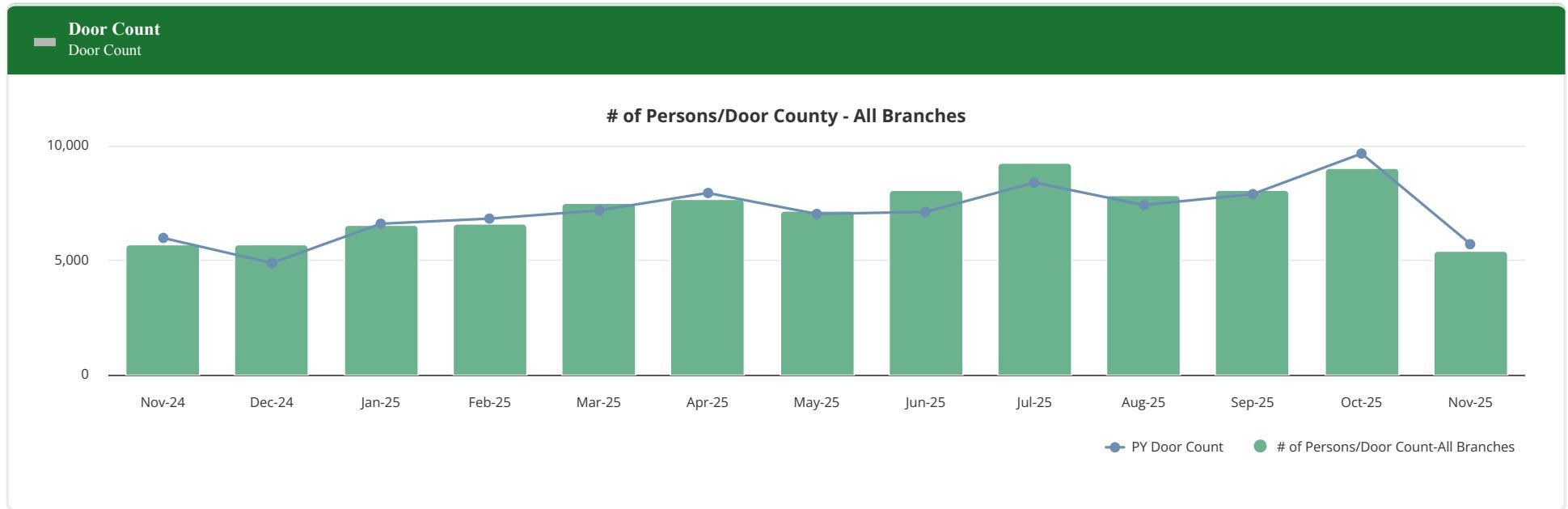
10 Full-time

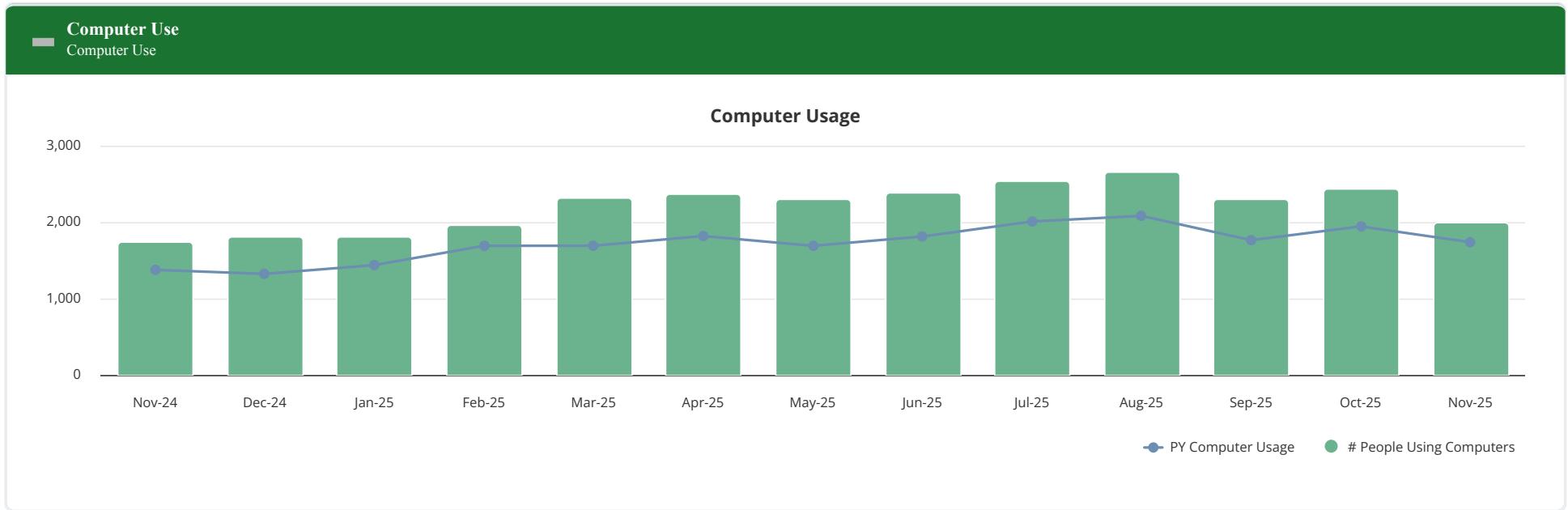
Circulation

Circulation

Circulation (includes eResources)







Parks & Recreation

Parks & Recreation FY26

Moore County Department of Parks & Recreation (General Fund)

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult, and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

Budget Information

Revenue Sources FY26 Budget:	\$1,075,725
Fees/Donations/Sponsors	\$189,380
Concession Sales	\$69,000
County Property Tax	\$817,345
Total FY26 Expenditure Budget	\$1,075,725

Department Director



Chris Wiley

Department Director Email

cwiley@moorecountync.gov

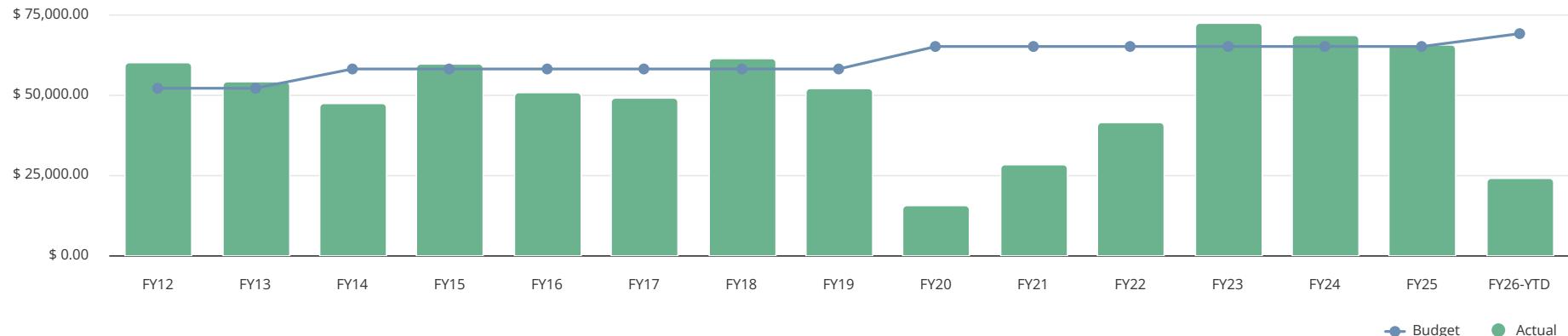
Budgeted Staffing Positions

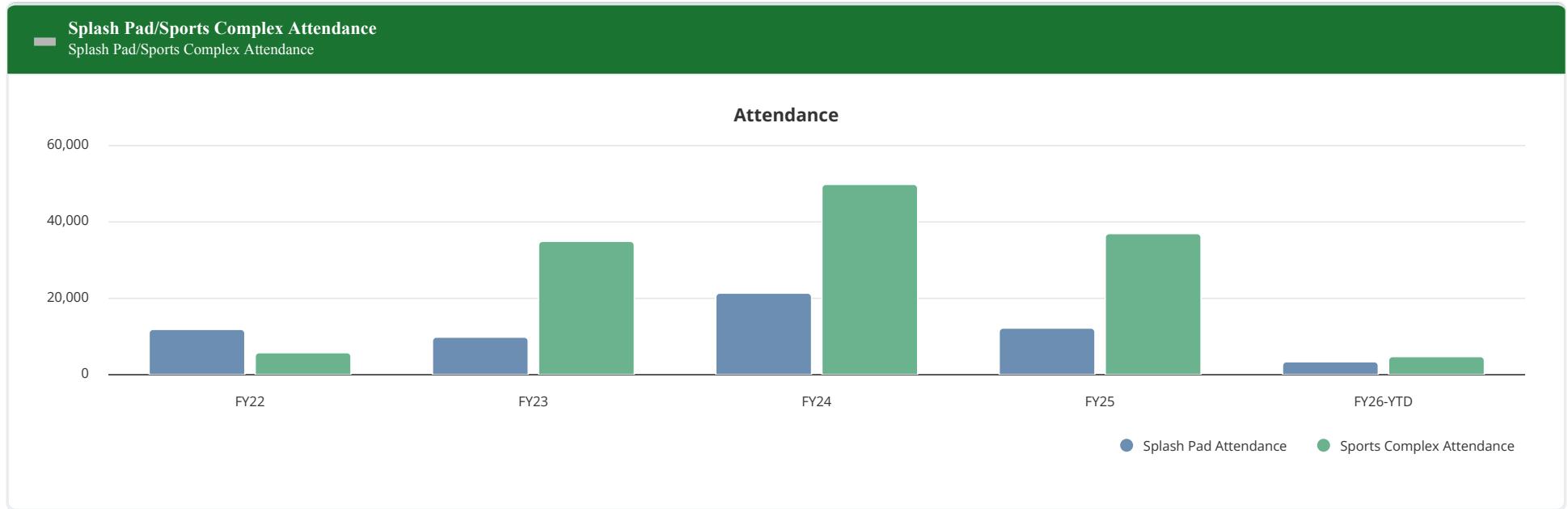
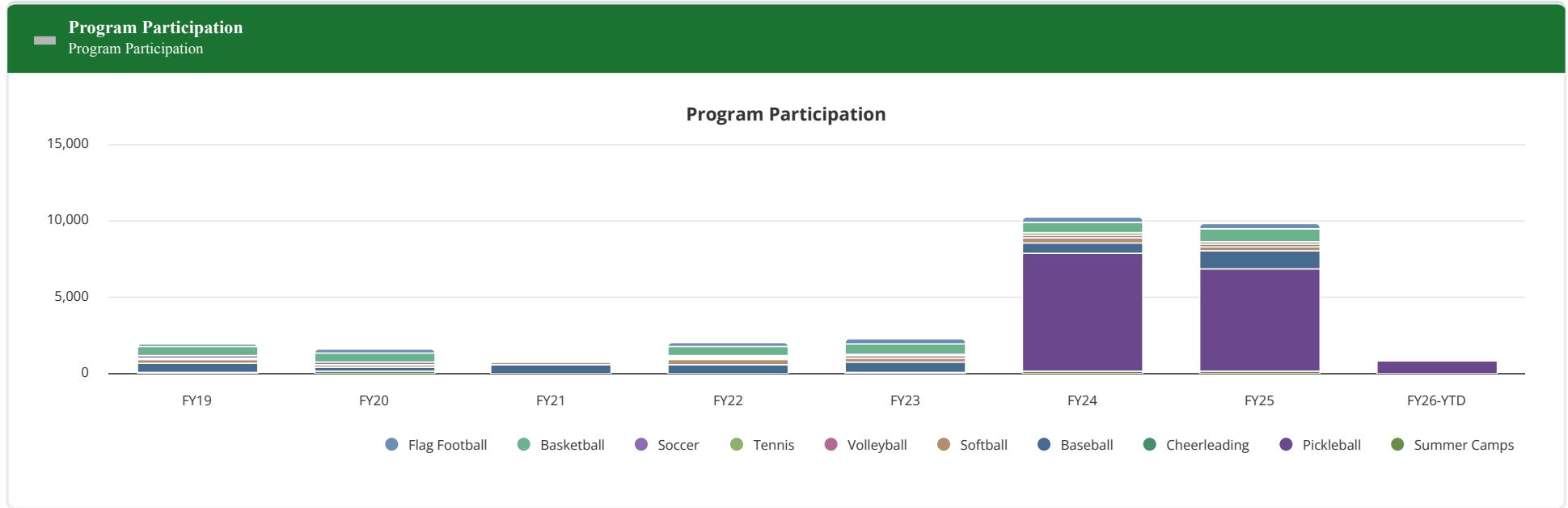
6 Full-Time

Concession Sales Budget vs Actual

Concession Sales Budget vs Actual

Concession Sales





Planning & Permitting

Planning and Permitting FY26

Moore County Department of Planning and Permitting (General Fund)

Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreements with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

Budget Information

Planning Budget	
Revenue Sources FY26 Budget:	\$974,947
Zoning Ordinance Fees	\$70,000
County Property Tax	\$904,947
Total FY26 Planning Expenditure Budget:	\$974,947
Permitting Budget	
Revenue Sources FY26 Budget:	\$1,711,903
Code Enforcement Fees	\$1,207,000
Appropriated Fund Balance	\$504,903
Total FY26 Code/Permitting Expenditure Budget:	\$1,711,903

Budgeted Staffing Positions

Planning 6 Full-Time
Permitting 12.75 Full-Time

Department Director

 Ruth Pedersen (Planning)

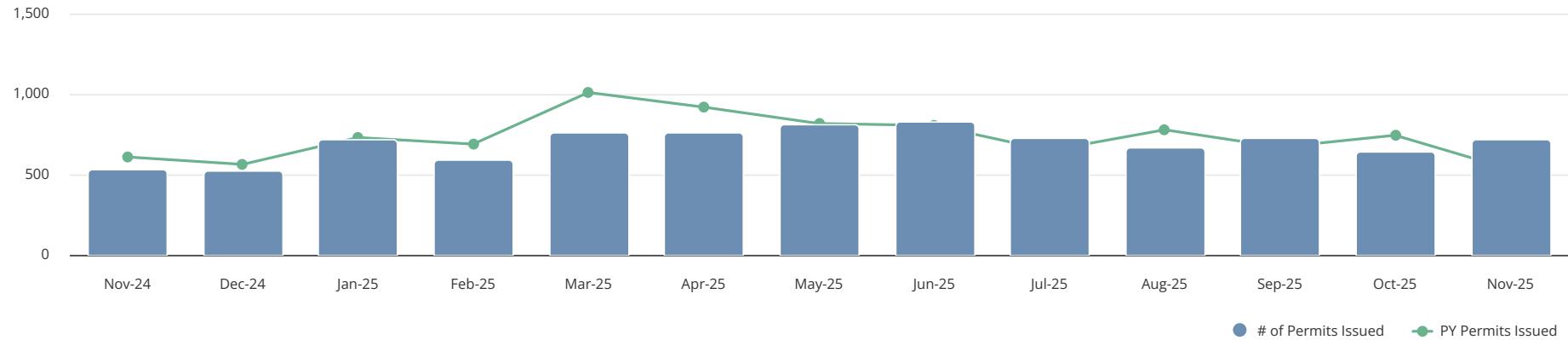
Department Director 2

 Chuck Hill (Permitting)

Permits Issued

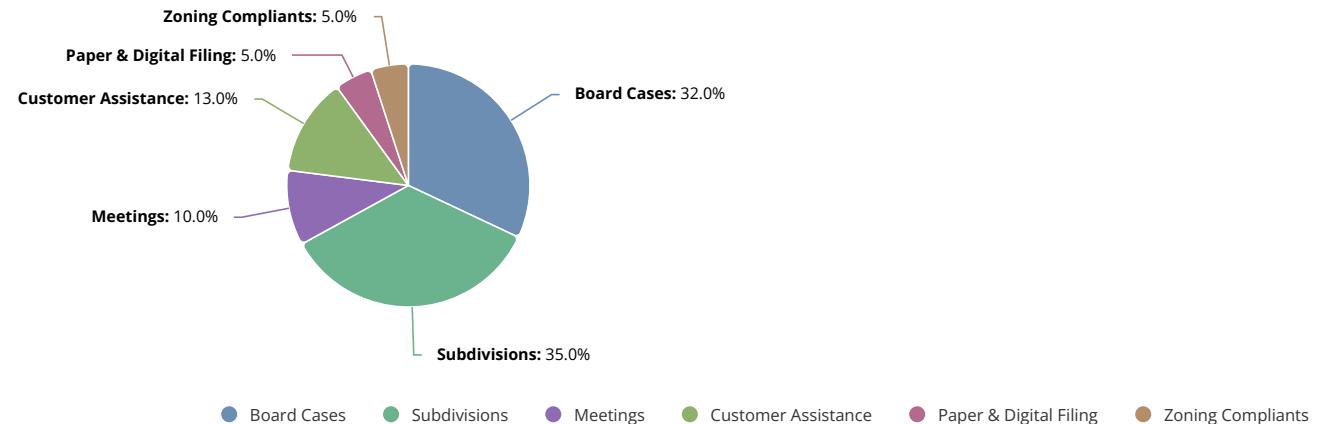
Permits Issued

Permits Issued



Planning & Zoning Time Management

Planning & Zoning Time Management



Property Management

Property Management FY26

Moore County Property Management (General Fund)

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

Budget Information

Revenue Sources FY26 Original Budget:	\$8,687,150
Property Tax	\$8,647,150
Fuel Sales	\$40,000
Total FY26 Expenditure Original Budget:	\$8,687,150

Department Director Email

gboles@moorecountync.gov

Department Director

 Gene Boles

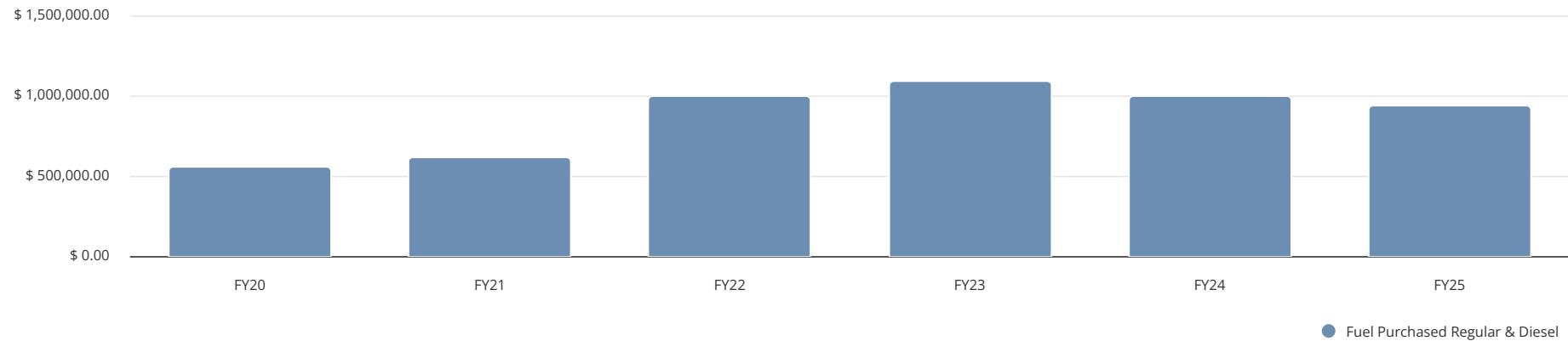
Budgeted Staffing Positions

32 Full-Time 1 Part-Time

Vehicle Fuel Purchased \$ (Regular & Diesel)

Regular and Diesel Gallons Purchased

Regular and Diesel Purchased \$

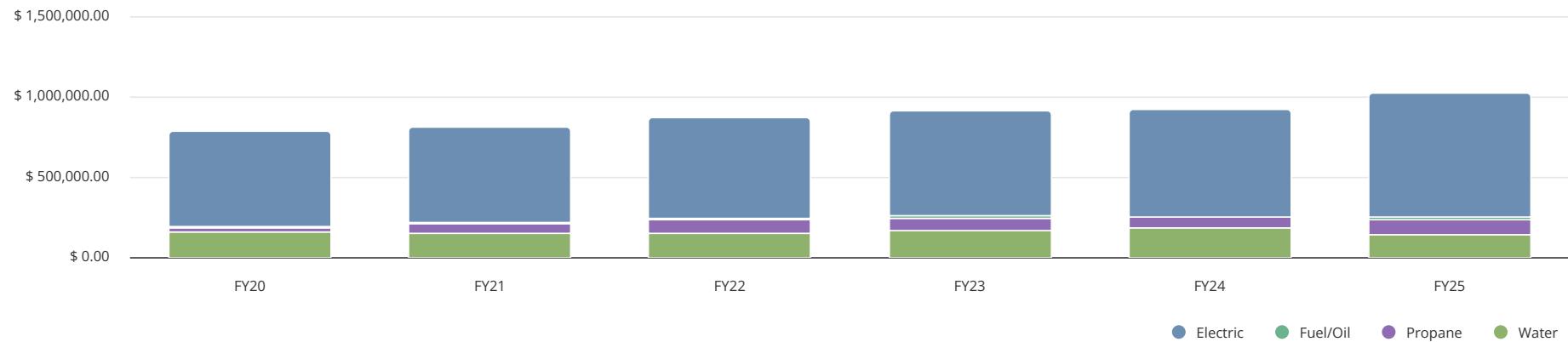


● Fuel Purchased Regular & Diesel

Utility Costs

Utility Costs

Annual Utility Costs



● Electric ● Fuel/Oil ● Propane ● Water

Register of Deeds

Register of Deeds FY26

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (<http://rod.moorecountync.gov>). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

Budget Information

Revenue Sources FY26 Budget:	\$3,700,000
Fees	\$3,500,000
Automation Fund	\$78,000
Vital Records Fund	\$2,000
State Treasurer Fund	\$120,000
Total FY26 Expenditure Budget:	\$2,648,503

Department Director

WB William Britton

Department Director Email

rodinfo@moorecountync.gov

Budgeted Staffing Positions

10 Full-Time

Vital Statistics-Births

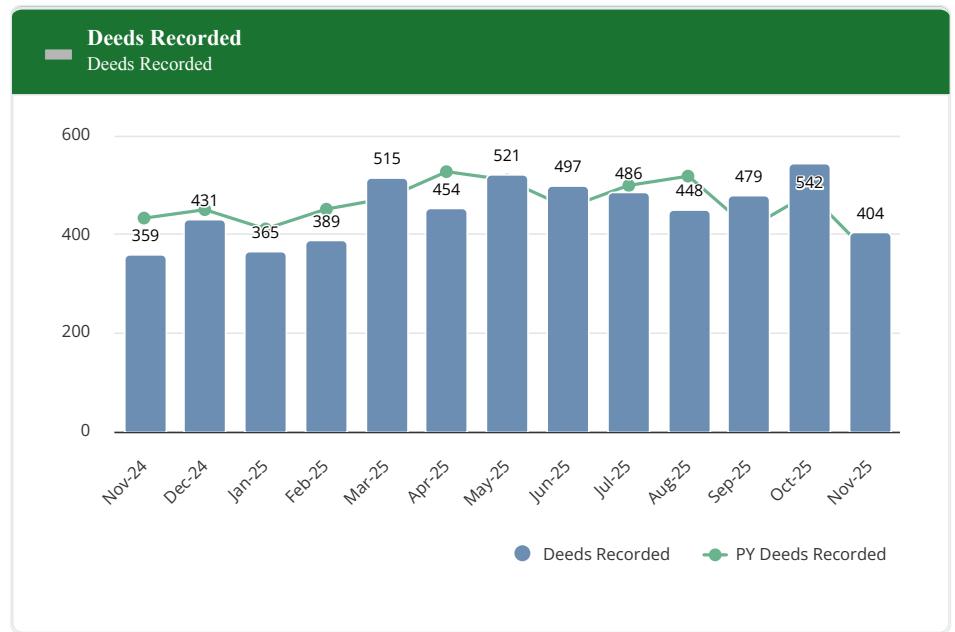
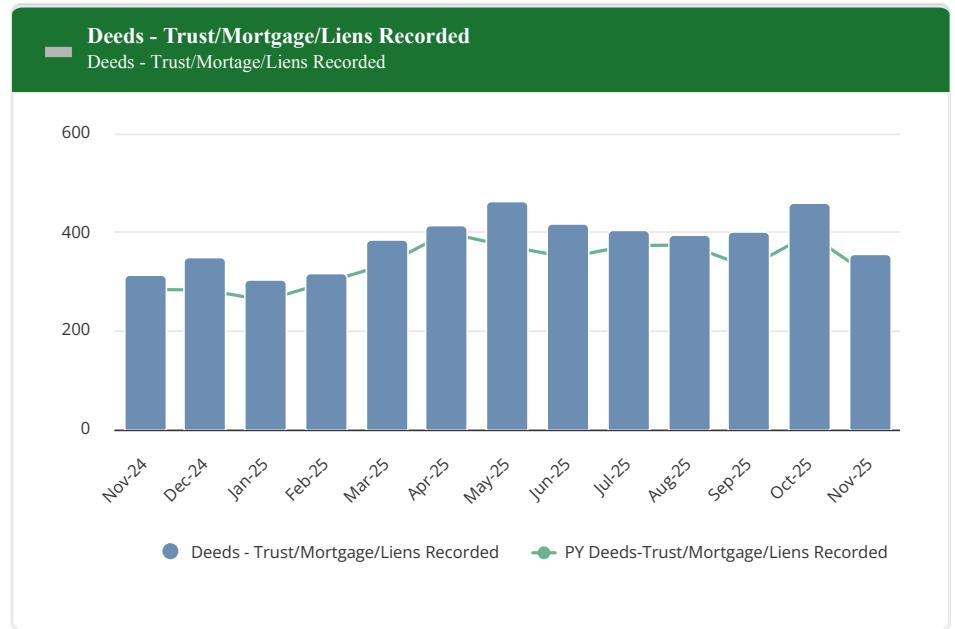
Vital Statistics-Births

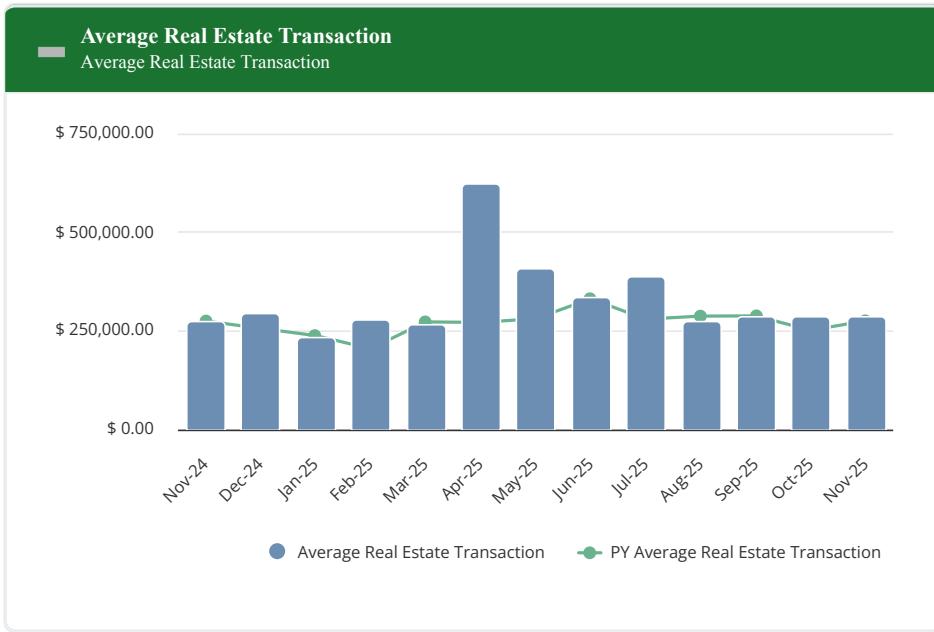


Vital Statistics-Deaths

Vital Statistics-Deaths







Animal Services

Animal Services FY26

The mission of the Animal Services Division of the Moore County Sheriff's Office is to safeguard our community by addressing the multifaceted challenges related to animal welfare. We are dedicated to protecting the public from potentially dangerous animals, responding to concerns with professionalism and expertise while adhering strictly to federal, state, and local laws. Our commitment extends to providing responsible solutions for domestic animals, offering a compassionate alternative that ensures the well-being of both animals and the community. Through proactive adoption programs, we strive to save as many domestic animals as possible, facilitating their transition to loving and permanent homes. Moreover, our mission encompasses a steadfast dedication to disease control and public health. By implementing rigorous health protocols and community education initiatives, we aim to mitigate the spread of diseases associated with animals, fostering a safer and healthier environment for both residents and their animal companions. In alignment with the values of the Moore County Sheriff's Office, our Animal Services Division is unwavering in its commitment to excellence, empathy, and public service, working tirelessly to harmonize the needs of the community with the well-being of our animal residents, all while ensuring strict compliance with federal, state, and local laws.

Budget Information

Revenue Sources FY26 Budget:	
Fees/Donations	\$46,900
County Property Tax	\$1,194,226
Total FY26 Expenditure Budget	\$1,241,126

Budgeted Staffing Positions

12 Full-Time

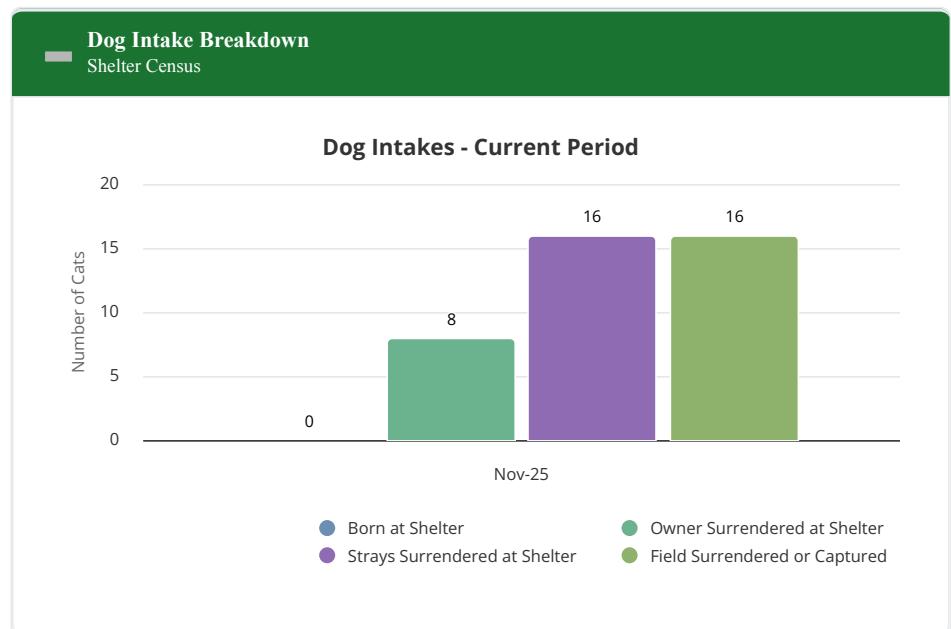
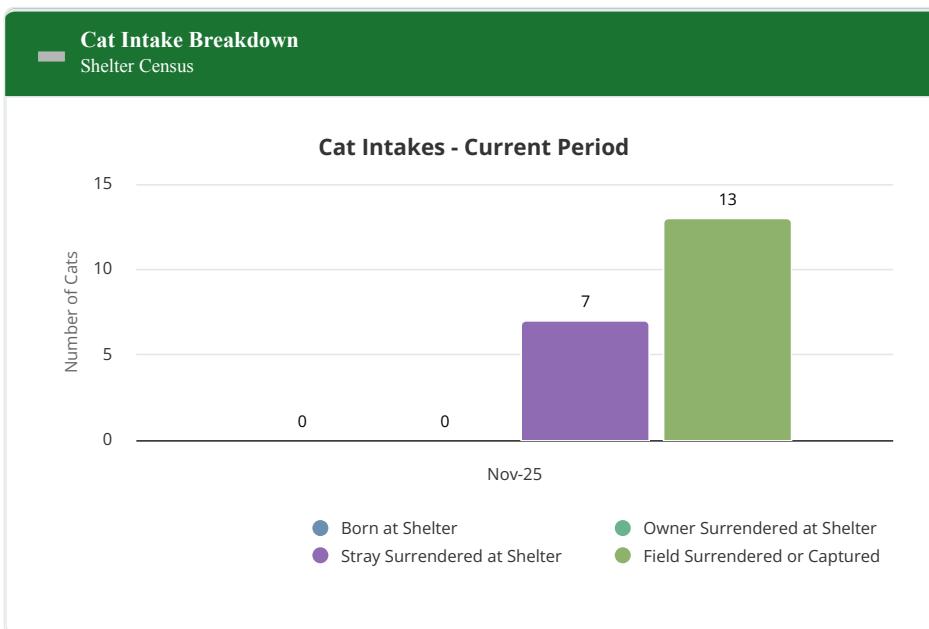
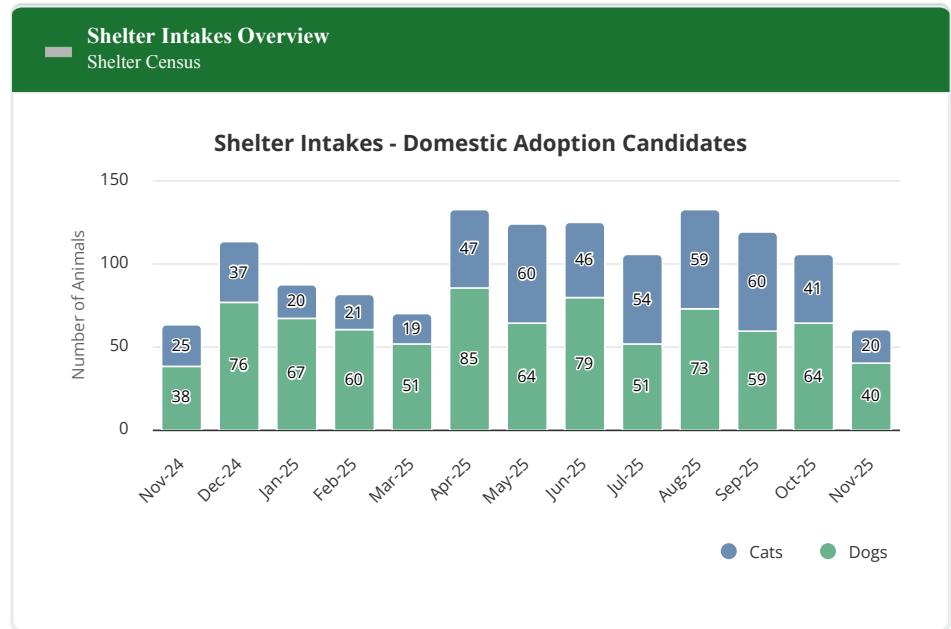
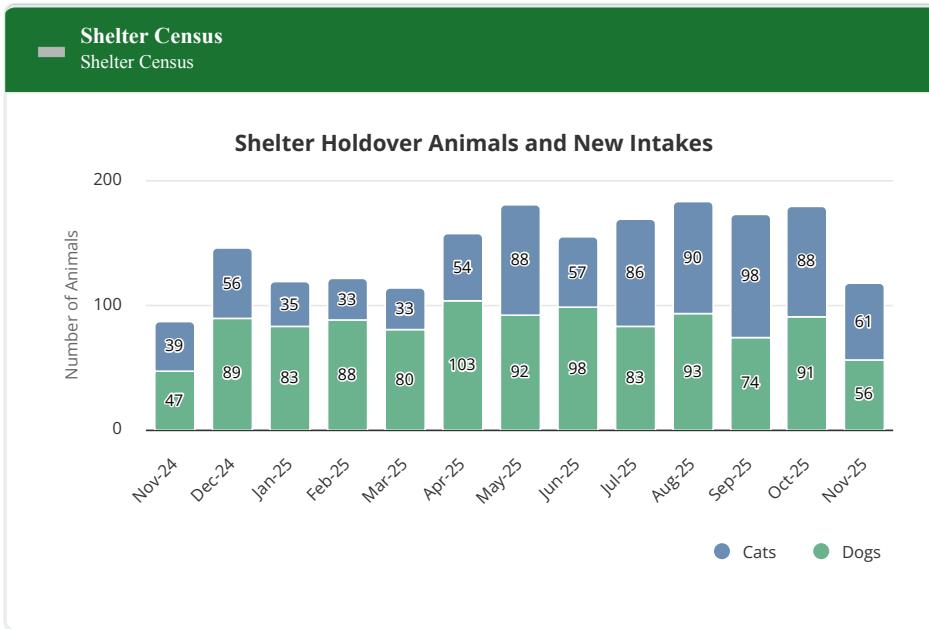
Department Director



Captain Adam Goins (Moore County Sheriff's Office)

Department Director Email

cgoins@moorecountync.gov

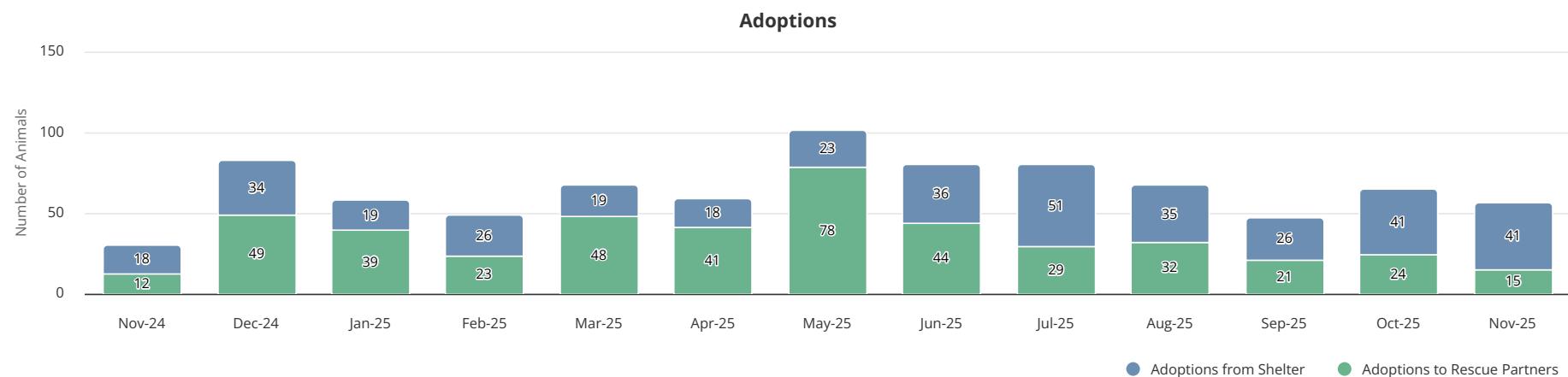


Adoptions

In our dedicated efforts to address the welfare of domestic animals, our sincere goal is the adoption of every domestic animal that enters our shelter. We believe in giving every animal the opportunity to find a loving and permanent home. However, we acknowledge that some domestic animals, while well-suited to their previous families, may struggle with adapting to new environments or individuals. For such cases, we implement a comprehensive monitoring and behavioral intervention program. During this time, our dedicated team assesses the animal's behavior and works diligently to address any challenges. If there are positive signs of adjustment, an additional period of focused interaction ensues. Throughout this process, the animals remain available to our adoption partner facilities for collaborative efforts. However, recognizing that some animals may exhibit inherent dangerous behaviors that pose risks to public safety, we prioritize the well-being of our community by making informed decisions to ensure that these animals cannot be adopted. Our commitment lies in finding the right balance between providing a second chance for domestic animals and safeguarding the public.

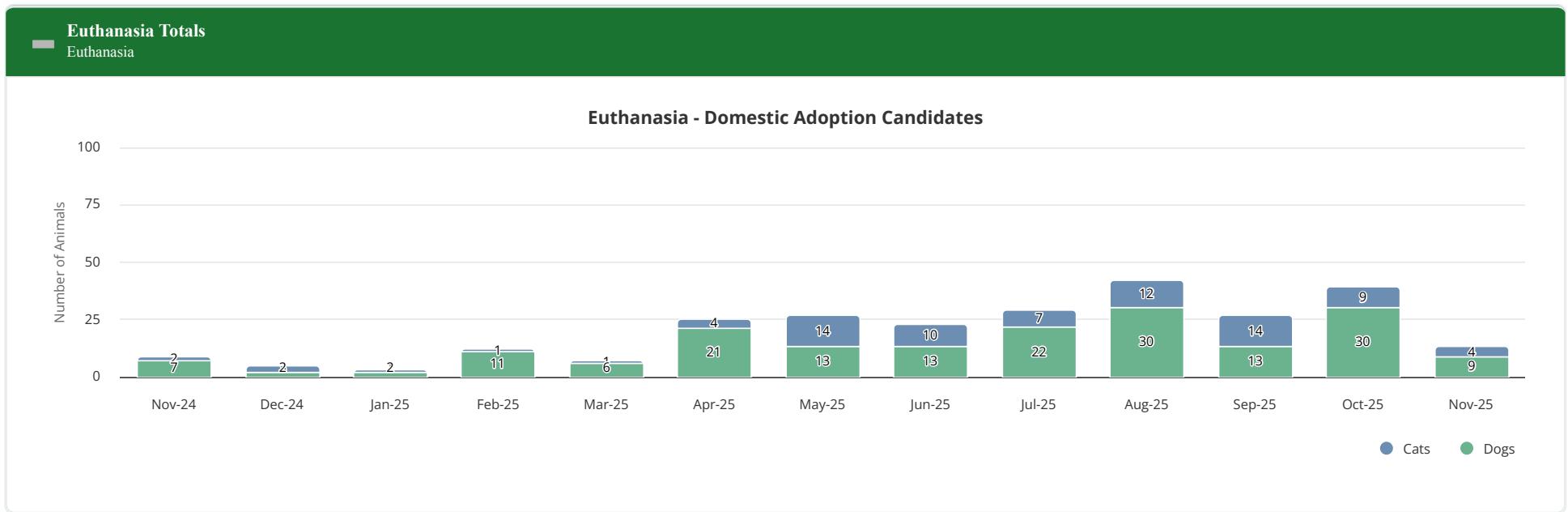
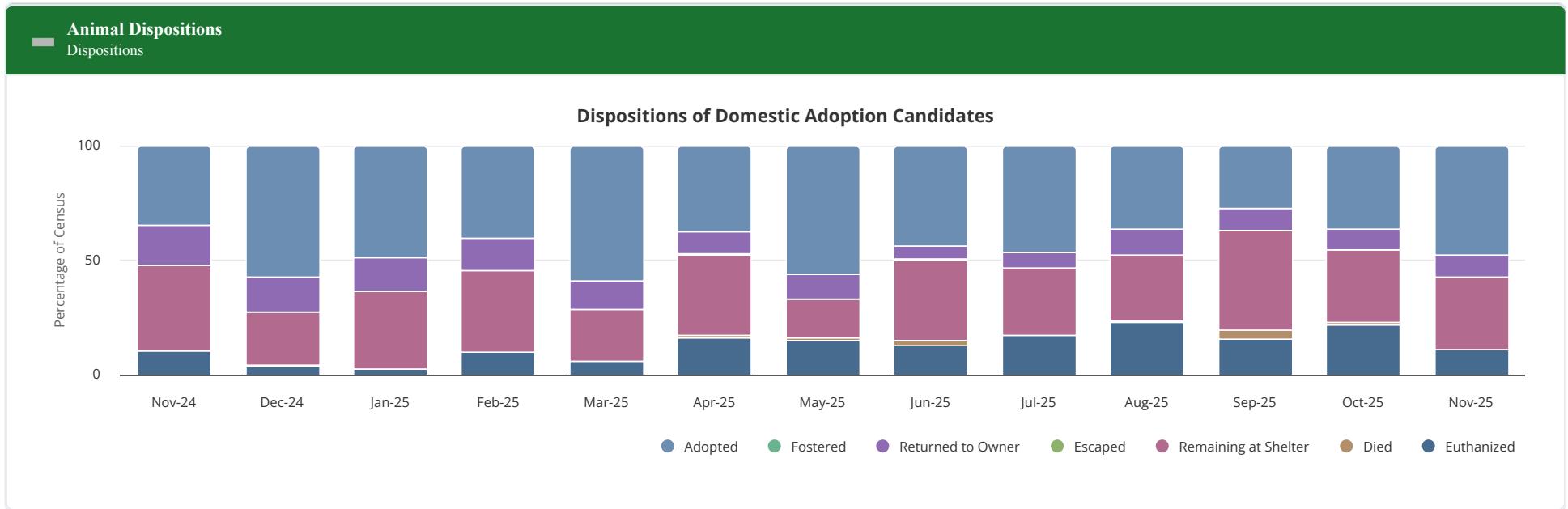
Adoptions Overview

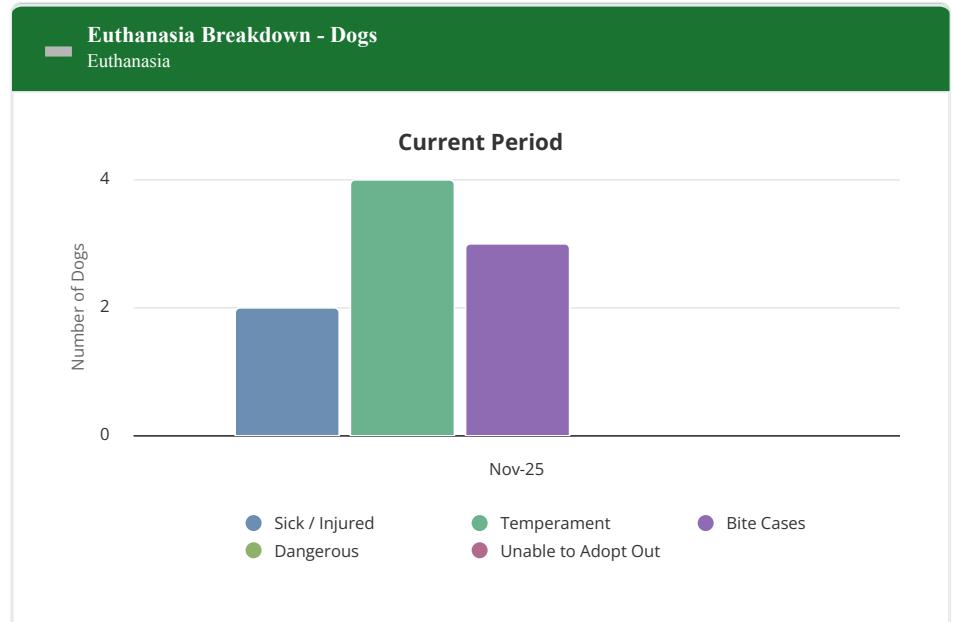
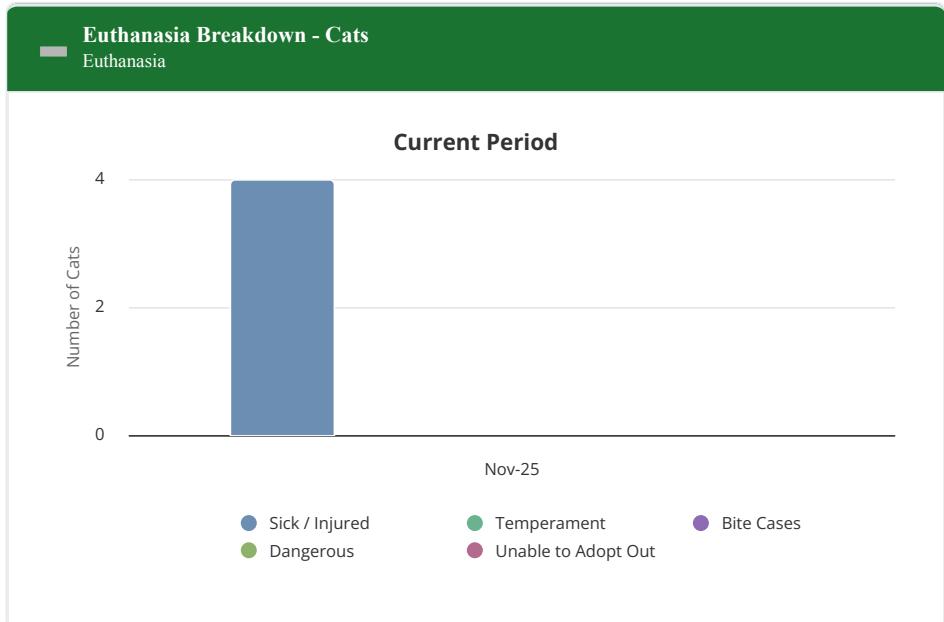
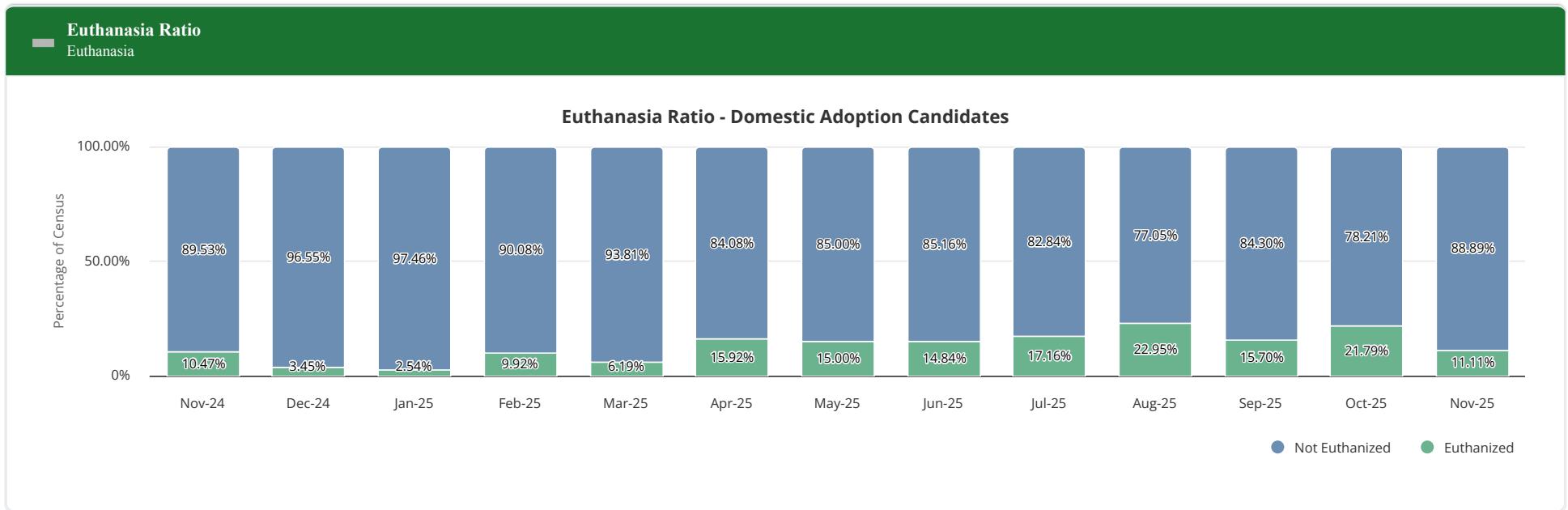
Adoptions



Rescue Partners

Our Animal Services Division thrives on collaborations with an extensive network of rescue facilities, fostering a collective commitment to the well-being of domestic animals. We are particularly grateful for the exceptional dedication of partners such as Tilted Acres Rescue and Adoption, Feline Friends of Moore County, Paws of the Pines Rescue, Central Carolina Community College, Holly's Rescue, It takes a Village, and Saving Grace Rescue, among others. These exemplary organizations have played a vital role in the successful rescue and adoption of numerous animals from our facility. It is noteworthy that our division maintains partnerships with over 60 rescues, each contributing uniquely to our shared mission. Together, these collaborations have resulted in the successful rehoming and safeguarding of hundreds of animals, underscoring the positive impact that a robust network of rescue partnerships can have on achieving our collective goal of providing loving homes for every animal in need.

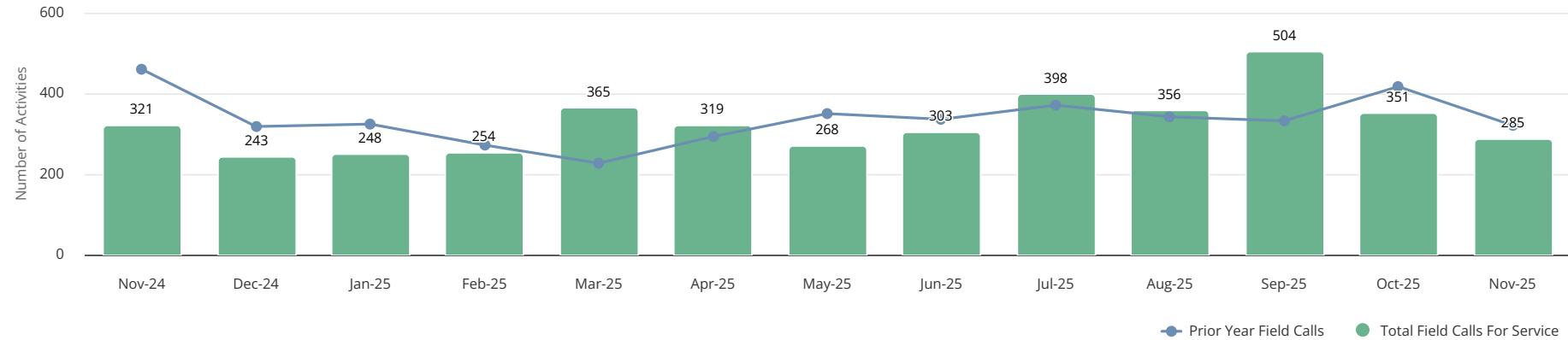




Animal Services - Field Activity

Field Activity

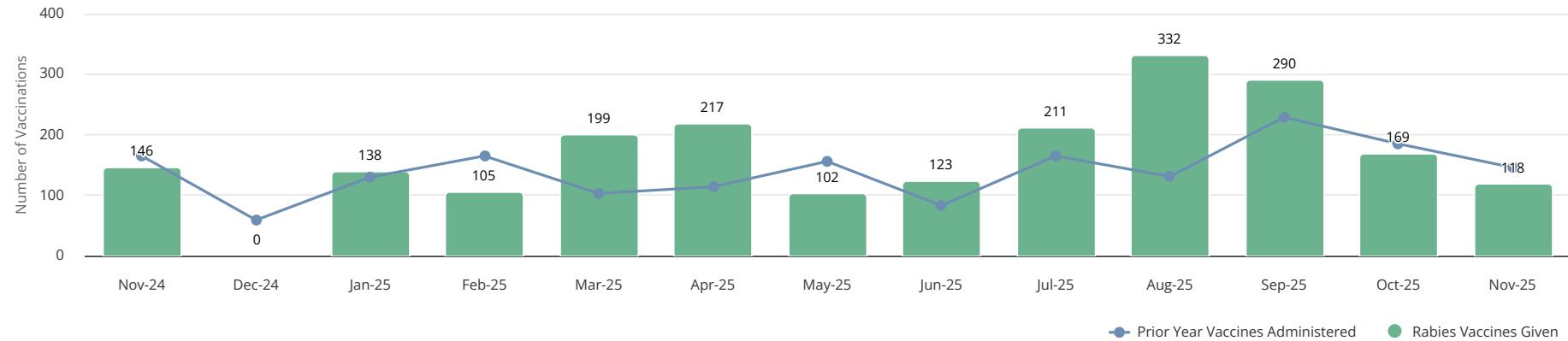
(Animal Call Responses, Enforcement Actions, Field Vaccinations, Public Events)



Rabies Vaccines

Vaccinations

Rabies Vaccines Administered

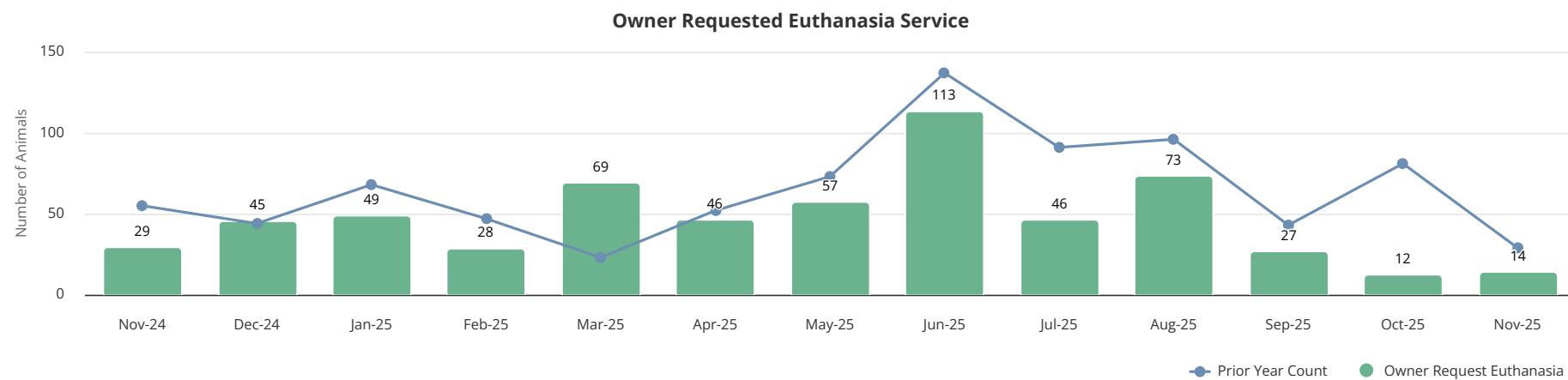


Vaccinations

We prioritize the health and well-being of our animals through a comprehensive care regimen. As part of our commitment to responsible pet ownership and public safety, we diligently ensure that all adoptable animals in our care are up to date on vaccinations. This proactive approach not only safeguards the health of the animals within our facility but also provides assurance to potential adopters that their new companions have received essential vaccinations. By adhering to these rigorous health protocols, we aim to create a safe and healthy environment for both the adopted animals and the broader community.

Owner Requested Euthanasia Service

Owner Requested Euthanasia

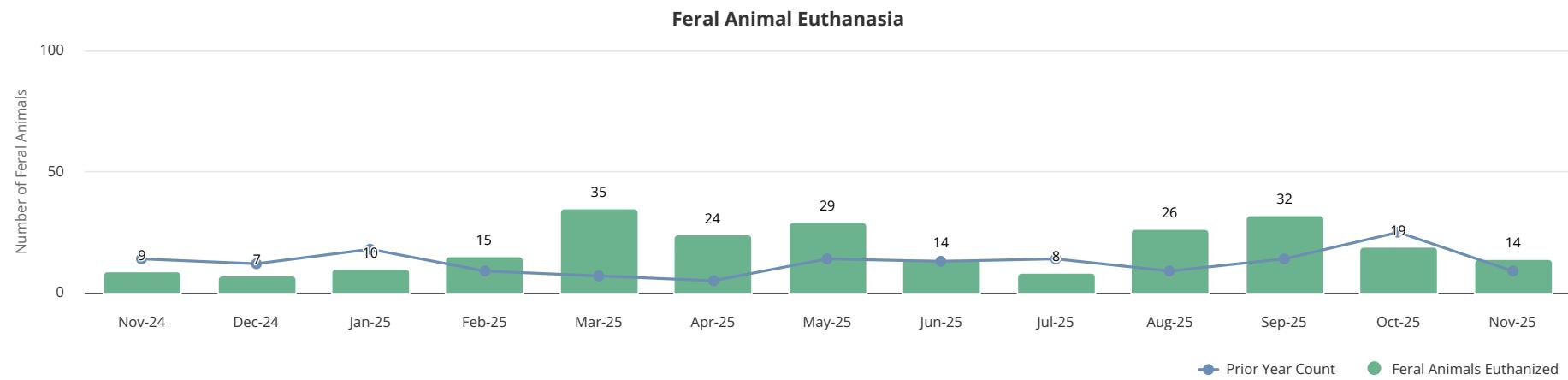


Owner Requested Euthanasia Service

As part of our compassionate approach to animal welfare, we provide the crucial service of owner-requested euthanasia. Recognizing the difficult decisions that pet owners may face, we extend this service at no cost for individuals with sick, injured, or elderly animals. Our commitment is rooted in empathy and understanding, acknowledging the challenges associated with caring for pets during times of illness or advanced age. By offering this service without financial burden, we aim to support owners in making compassionate decisions for their beloved companions, ensuring a dignified and humane end-of-life experience for animals in need. Our dedicated team navigates these situations with sensitivity and professionalism, always prioritizing the well-being of both the animals and their owners.

Feral Animal Euthanasia

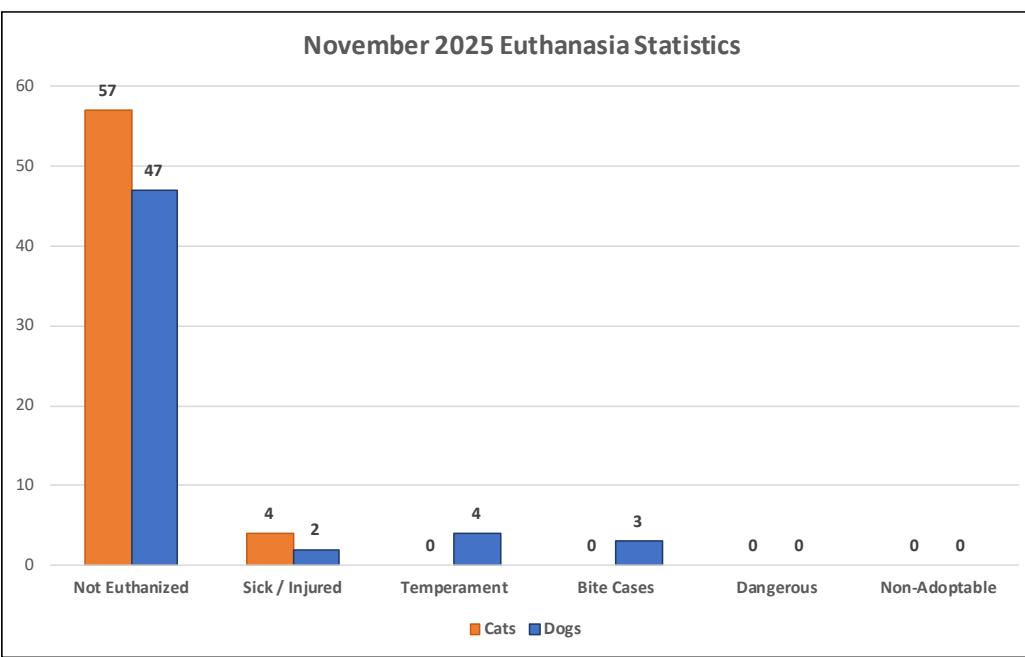
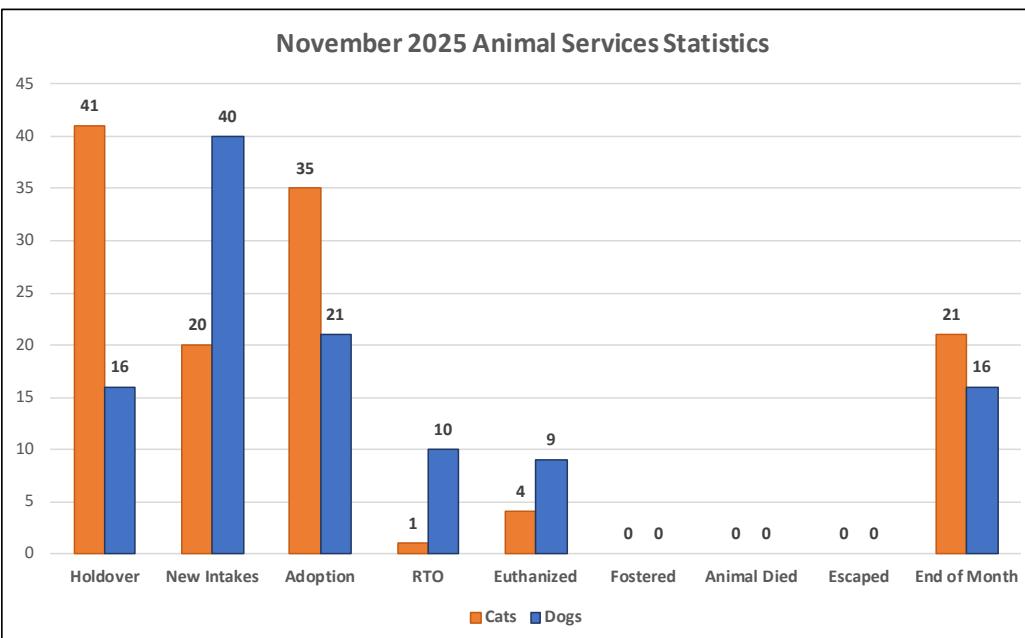
Feral Animal Euthanasia



Feral Animals

Feral animals, referring to domesticated animals that have reverted to a wild state, pose unique challenges to their well-being and the community. These animals often face challenges in integrating into human environments due to their lack of socialization and may exhibit behaviors that can be unsafe, both for themselves and others. Additionally, the unchecked reproduction of feral animals, such as feral cat overpopulation, can lead to overpopulation, further exacerbating the complexities of their management. This overpopulation poses risks not only to the animals themselves but also has broader implications for the local wildlife community. Feral cats, for instance, are prolific hunters and can have a significant impact on the local wildlife population. Their predatory behavior can lead to a decline in small mammals, birds, and reptiles, disrupting the natural balance of the ecosystem. At Moore County Animal Services, we recognize the inherent dangers associated with feral animals, including the potential transmission of diseases that can compromise public health and the health of other animals. Regrettably, due to their untamed nature and the difficulty in rehabilitating them for domestic life, feral animals cannot be adopted into traditional homes. As a responsible and compassionate organization, when euthanasia becomes a necessity, it is carried out with careful consideration, prioritizing the welfare of the animal and the broader community. Our commitment remains unwavering in addressing the complexities of feral animal management while striving to minimize the impact on public health, safety, and the delicate balance of the local wildlife community.

Holdover from October			
	Cats	Dogs	Total
In House	41	16	57
Fostered	0	0	0
Total	41	16	57
Fosters			
	Cats	Dogs	Total
New Foster	0	0	0
Fosters Returned	0	0	0
Intakes			
	Cats	Dogs	Total
Born at Shelter	0	0	0
Owner Surrender-AC	0	3	3
Owner Surrender-Field	0	5	5
Stray Surrender-AC	7	16	23
Stray Sur/Capture-Field	13	16	29
<i>Non-Intake Observation</i>	0	0	0
<i>Observation Complete</i>	0	0	0
Total	20	40	60
Live Release			
	Cats	Dogs	Total
Adoptions-AC	34	7	41
Adoptions-Partners	1	14	15
Adoptions from Foster	0	0	0
Total Adopted	35	21	56
Returned to Owner	1	10	11
Animal Escaped	0	0	0
Total Live Release	36	31	67
Outliers			
	Cats	Dogs	Total
Deaths	0	0	0
Euthanasia			
	Cats	Dogs	Total
Sick / Injured	4	2	6
Temperament	0	4	4
Bite Cases	0	3	3
Dangerous Animals	0	0	0
Non-Adoptable	0	0	0
Total	4	9	13
End of Month Animals			
	Cats	Dogs	Total
In House	21	16	37
Fostered	0	0	0
Total	21	16	37



Monthly Activity	
Dangerous Animals	6
Animal Bite	19
Cruelty Reports	1
Injured Animals	2
Cat Colony Issues	0
Wildlife Calls	30
Nuisance / At Large	95
Police / Fire Assistance	0
Special Assignments	6
Other	91
Citations / Warnings	0
Equine / Livestock	8
Rabies Vacc-Field	27
Rabies Vacc-AC	91
Owner Req Euthanasia	14
Feral Animal Euthanasia	14
Animals Positive for Rabies	0
Total Activity	285
Live Percentages	
Live Total	88.89%
Adoption	47.86%
Returned to Owner	9.40%
Fostered	0.00%
Escaped	0.00%
End of Month Animals	31.62%
Euthanasia Percentages	
Total Euthanized	11.11%
Sick / Injured	5.13%
Temperament	3.42%
Bite Cases	2.56%
Dangerous	0.00%
Non-Adoptable	0.00%
Outliers	
Deaths	0.00%

Sheriff Department

Sheriff Department FY26

The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

Budget Information

Revenue Sources FY26 Budget:	
Fees	\$335,431
County Property Tax	\$13,229,389
Total FY26 Expenditure Budget:	\$13,564,820

Department Director



Ronnie Fields (Moore County Sheriff's Office)

Department Director Email

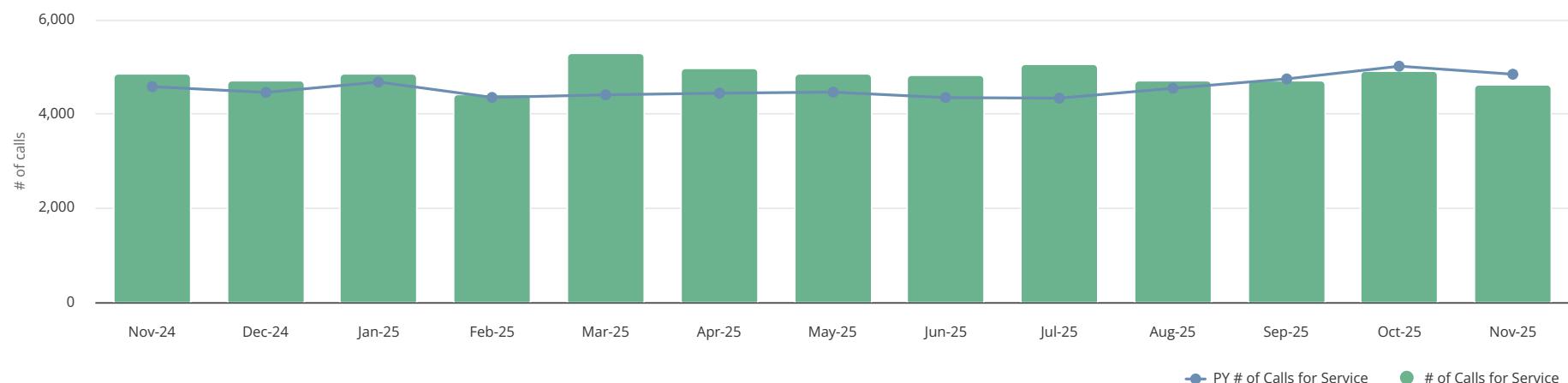
sheriff@moorecountync.gov

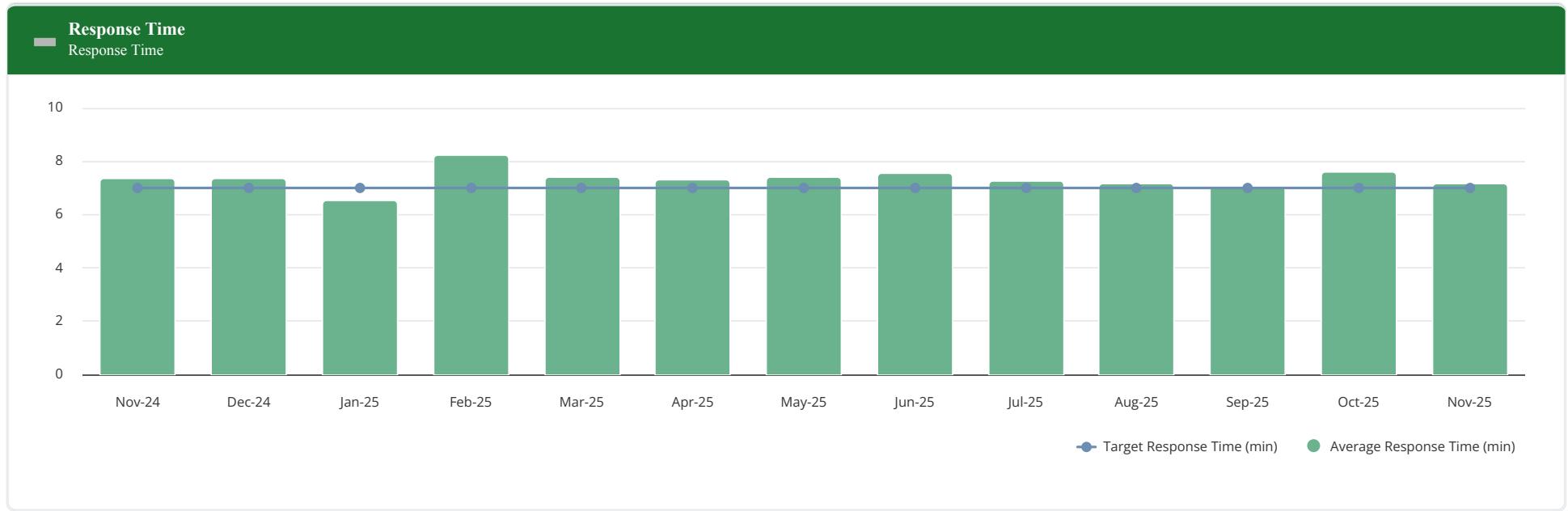
Budgeted Staffing Positions

105 Full-Time 0 Part-Time

Calls for Service

Calls for Service





Detention

Detention FY26

The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

Budget Information

Revenue Sources FY26 Budget:	
Telephone Deposits	\$65,000
Inmate/Video/Commissary/Health	\$414,000
County Property Tax	\$7,986,873
Total FY26 Expenditure Budget:	\$8,465,873

Department Director



Ronnie Fields (Moore County Sheriff's Office)

Department Director Email

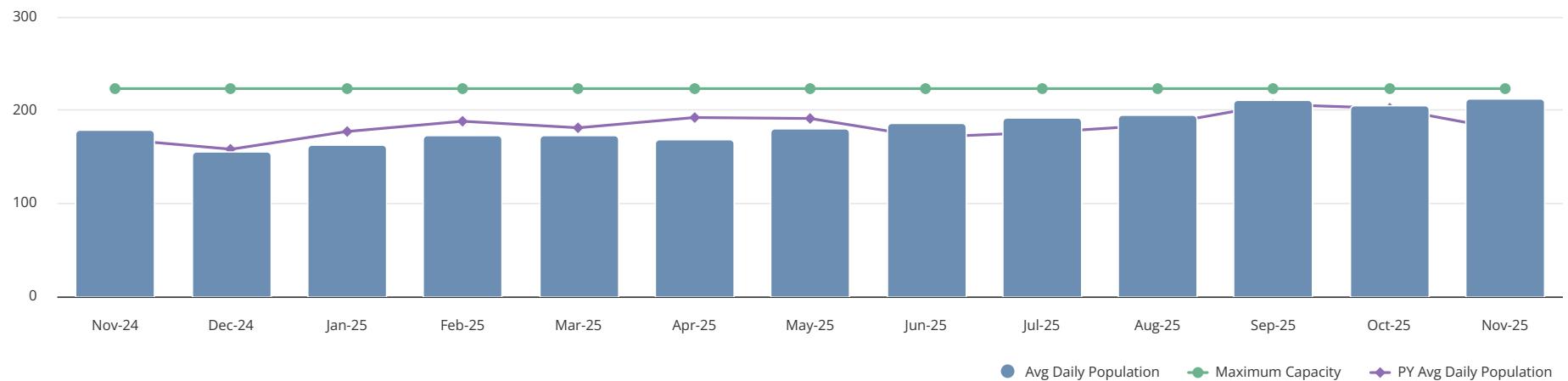
sheriff@moorecountync.gov

Budgeted Staffing Positions

81 Full-Time 0 Part-Time

Average Daily Population

Detention



Soil & Water Conservation

Soil & Water Conservation FY26

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

Budget Information

Revenue Sources FY26 Budget:		
General Fund	Grant-State Dept of Ag	\$30,000
General Fund	County Property Tax	\$211,703
District Fund	District Fund-220-Fees/Rentals	\$20,153
District Fund	District Matching Grant	\$3,600
Total FY26 Expenditure Budget:		
General Fund		\$241,703
District Fund		\$23,753

Budgeted Staffing Positions

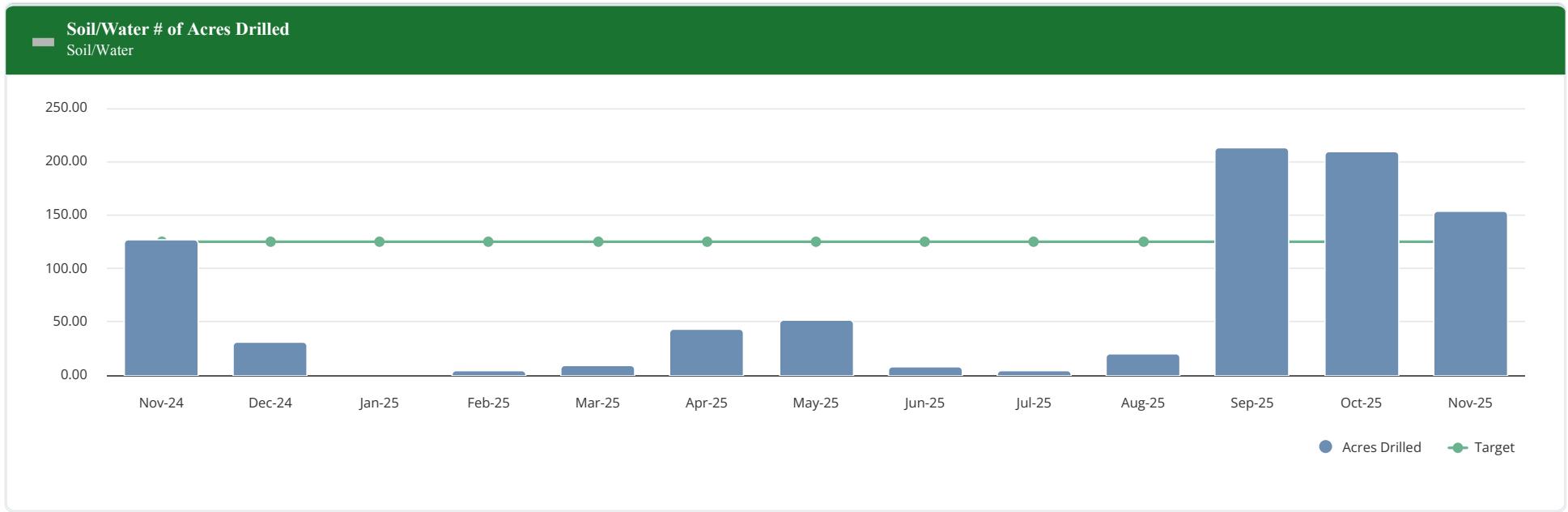
2 Full-Time 0 Part-Time

Department Director

 Jonathan Russell

Department Director Email

jrussell@moorecountync.gov



Solid Waste

Solid Waste FY26

Moore County Solid Waste is a division of Property Management and operates seven staffed convenient centers to accept residential solid waste and recyclables at no cost to the citizens. The Moore County Landfill located at 456 Turning Leaf way in Aberdeen houses the Municipal Solid Waste (MSW) transfer station, Construction and Demolition landfill, yard waste facility, and the collection of special waste such as scrap tires and white goods. Landfill fees are charged at the landfill for Commercial C&D, MSW, as well as all yard waste. Each year the disposal rate or landfill fees are set by the Moore County Board of Commissioners based on a per ton charge.

Budget Information

Revenue Sources FY26 Original Budget:	
Fees	\$6,069,690
Grants/Restricted	\$334,000
Property Tax	\$2,447,320
Total FY26 Expense Original Budget:	\$8,851,010

Department Director



Gene Boles

Department Director Email

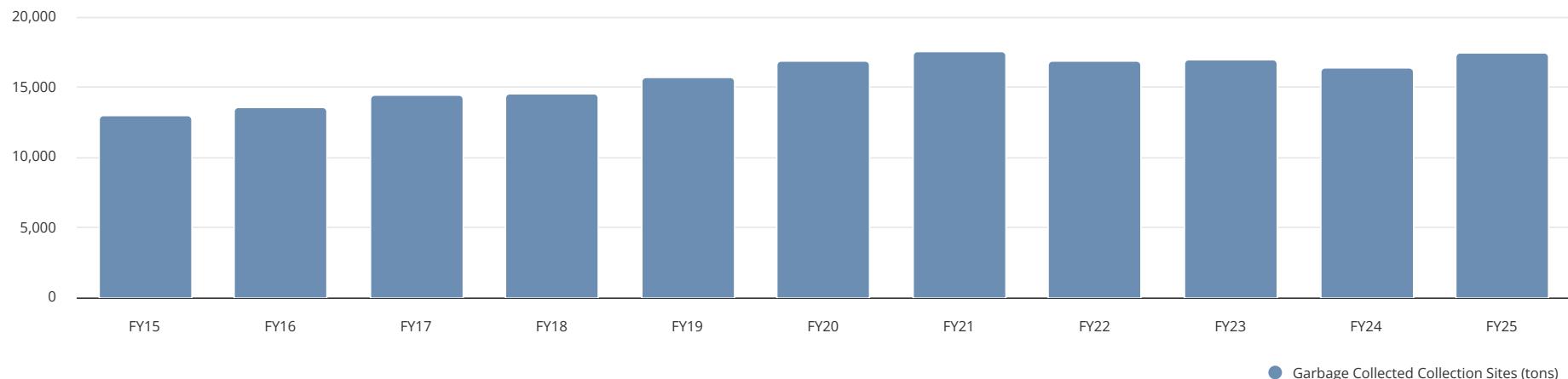
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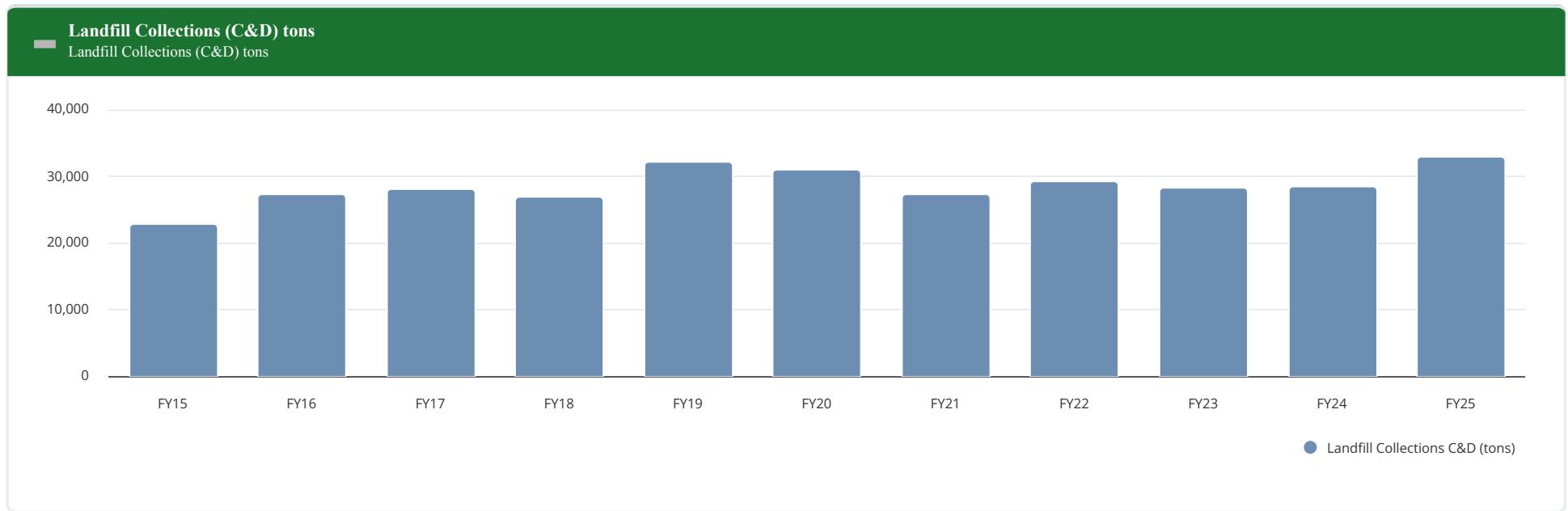
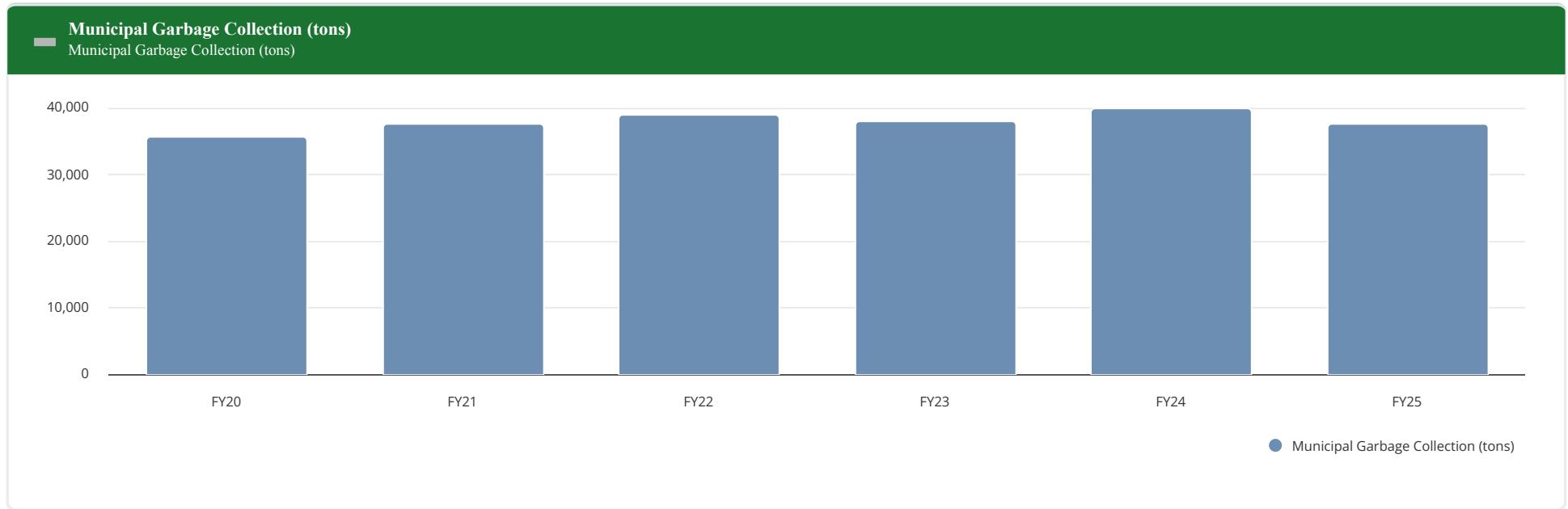
Budgeted Staffing Positions

11 Full-Time 8 Part-Time

Garbage Collected at Convenience Sites (tons)

Garbage Collected at Convenience Sites (tons)







Tax and Revaluation

Tax and Revaluation FY26

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

Budget Information

Revenue Sources FY26 Original Budget:	
Property Tax	\$3,234,821
Total FY26 Expenditure Original Budget	\$3,234,821

Department Director

GB Gary Briggs

Department Director Email

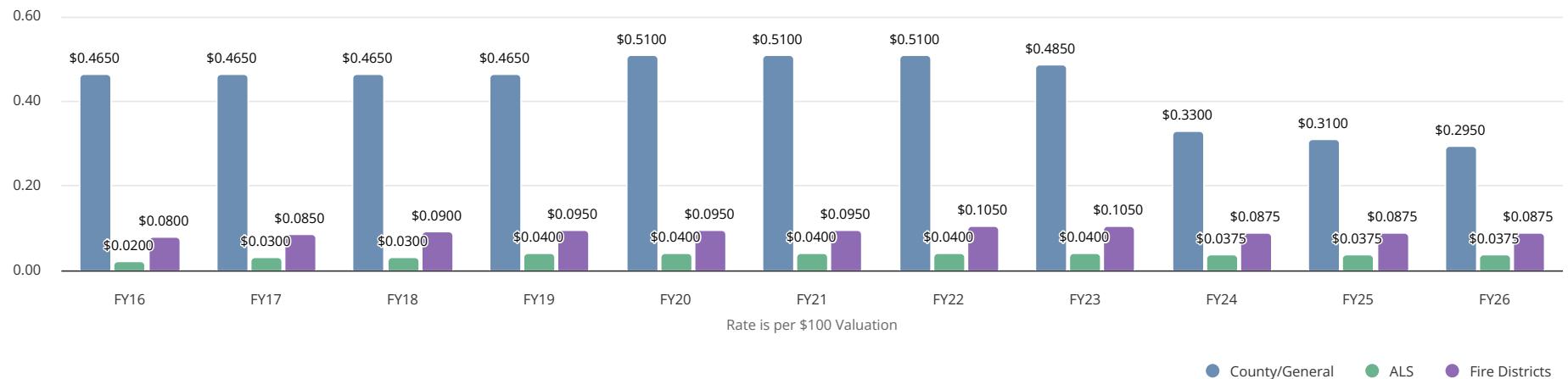
gbriggs@moorecountync.gov

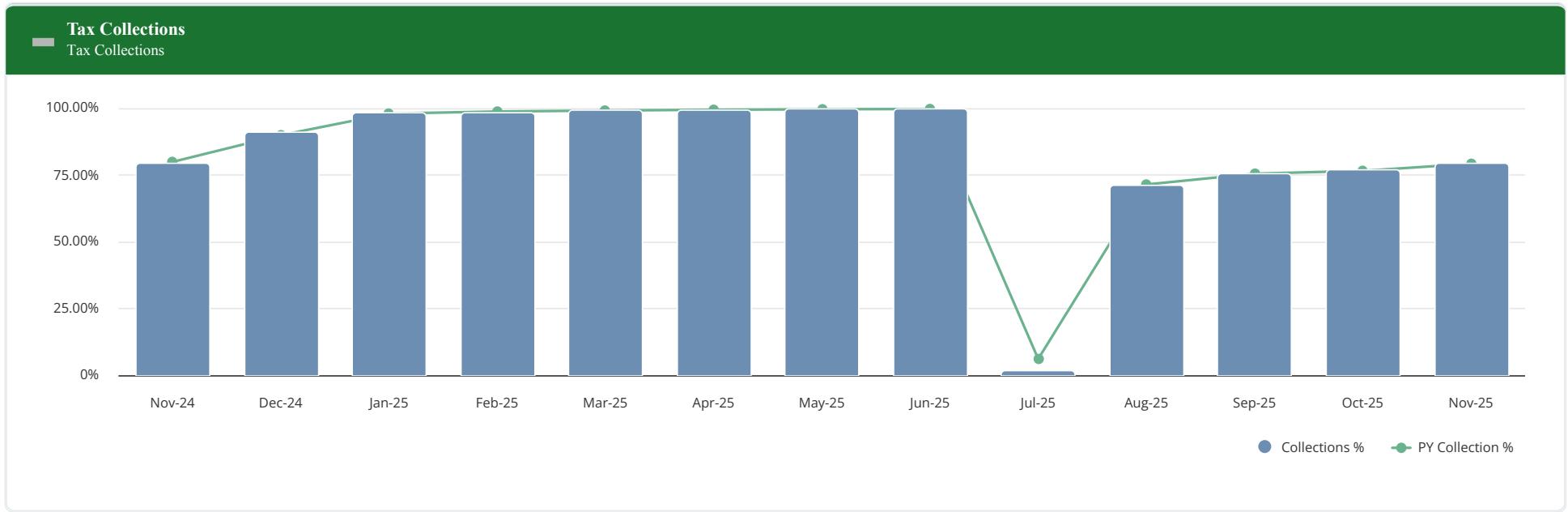
Budgeted Staffing Positions

28 Full-Time 0 Part-Time

Tax Rates

Tax Rates





Moore County Transportation Services (MCTS)

Transportation Services FY26

Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis. Transportation services receives funding to operate through grant funding and user fees.

Budget Information

Revenue Sources FY26 Budget:	
User Fees	\$768,852
Grants	\$1,546,726
Sales of Capital Assets	\$244,427
Total FY26 Expenditure Budget:	\$2,560,005

Department Director

 Sonia Biggs

Department Director Email

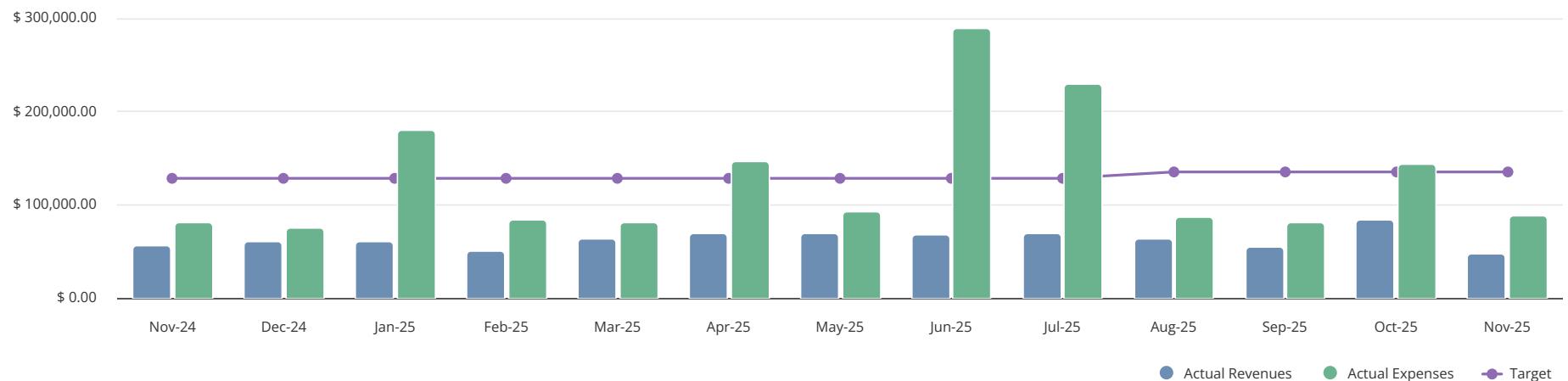
sbiggs@moorecountync.gov

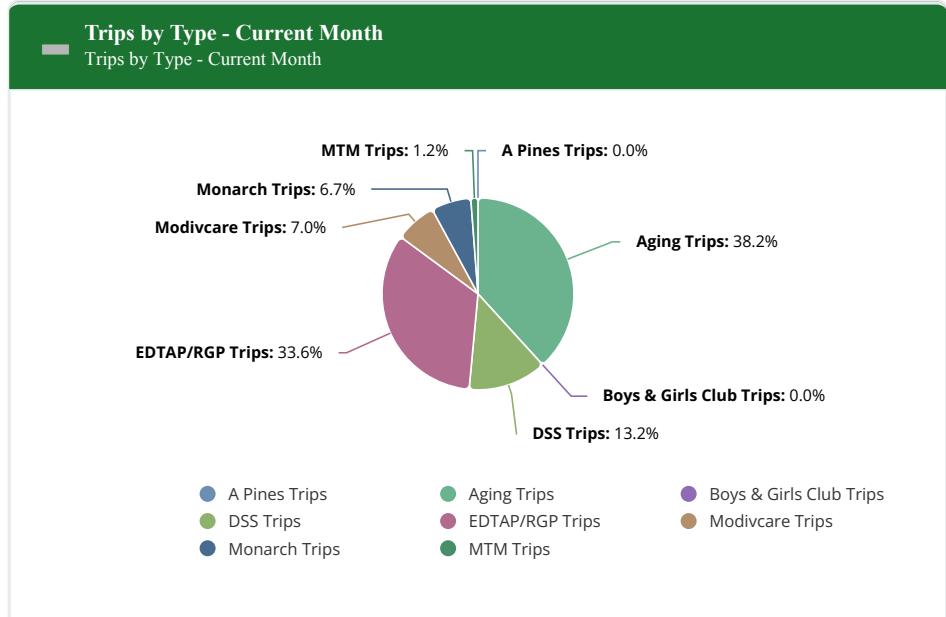
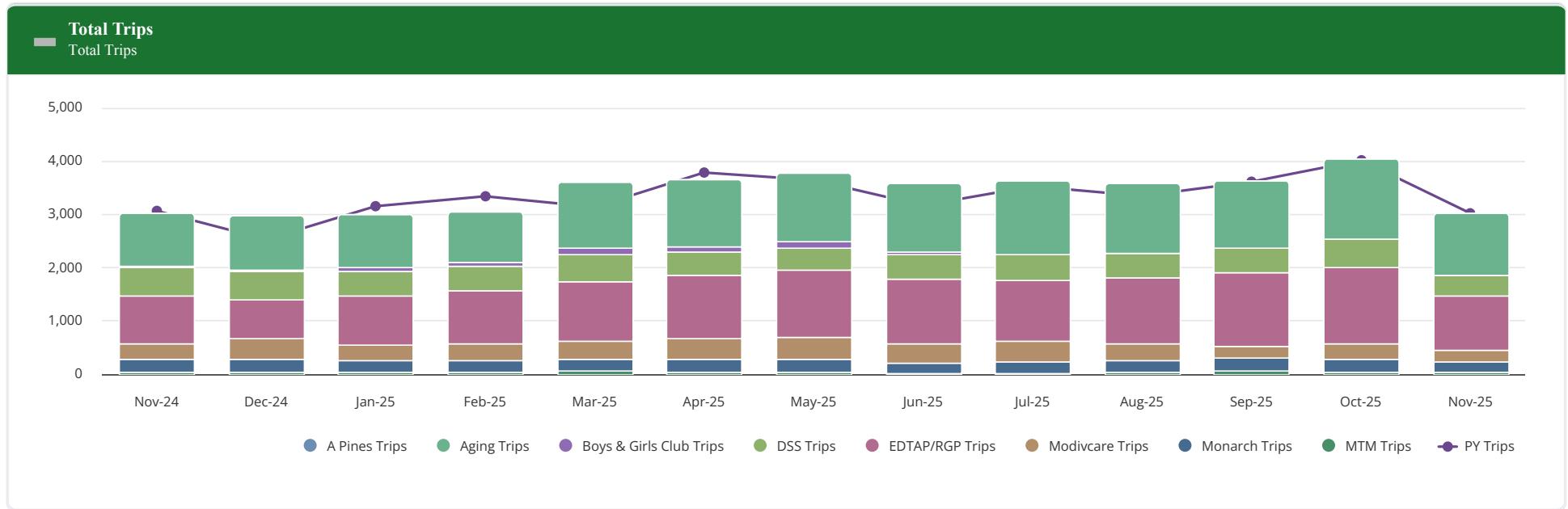
Budgeted Staffing Positions

13 Full-Time 2 Part-Time

MCTS Revenues vs Expenditures

MCTS Revenues vs Expenditures





Public Works

Public Works FY26

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates nine permitted water systems as follows: Pinehurst (includes Seven Lakes), Vass, Robbins, Addor, High Falls, Hyland Hills, East Moore and West Moore and Hidden Lakes. MCPU provides sewer service to Pinehurst, Vass and a few rural customers.

Budget Information

Revenue Sources FY26 Original Budget:	
Fees	\$16,257,689
Interest/Surplus/Other	\$1,431,576
Total FY26 Expenditure Original Budget:	\$17,689,265

Department Director

 Brian Patnode

Department Director Email

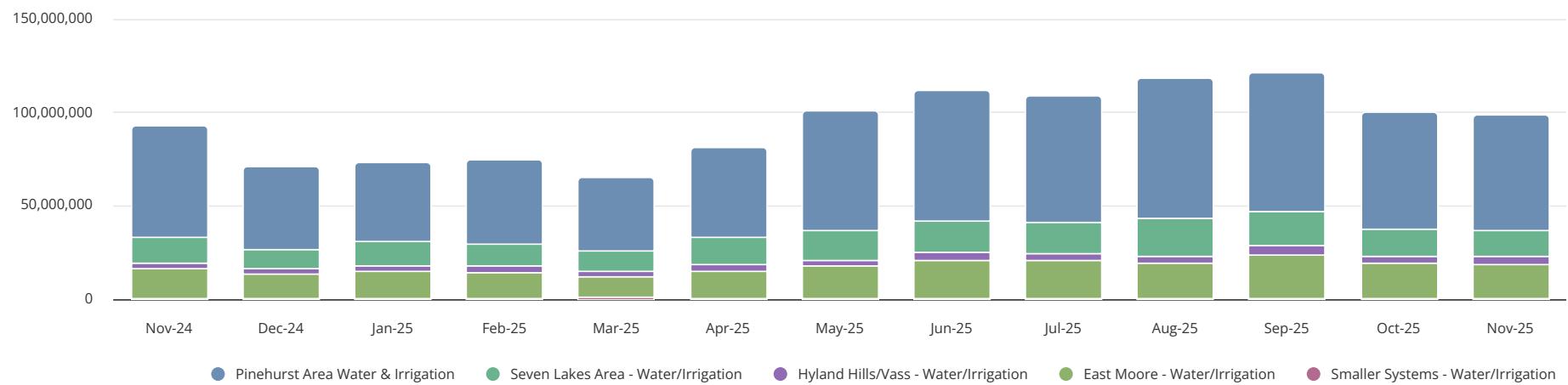
cpatnode@moorecountync.gov

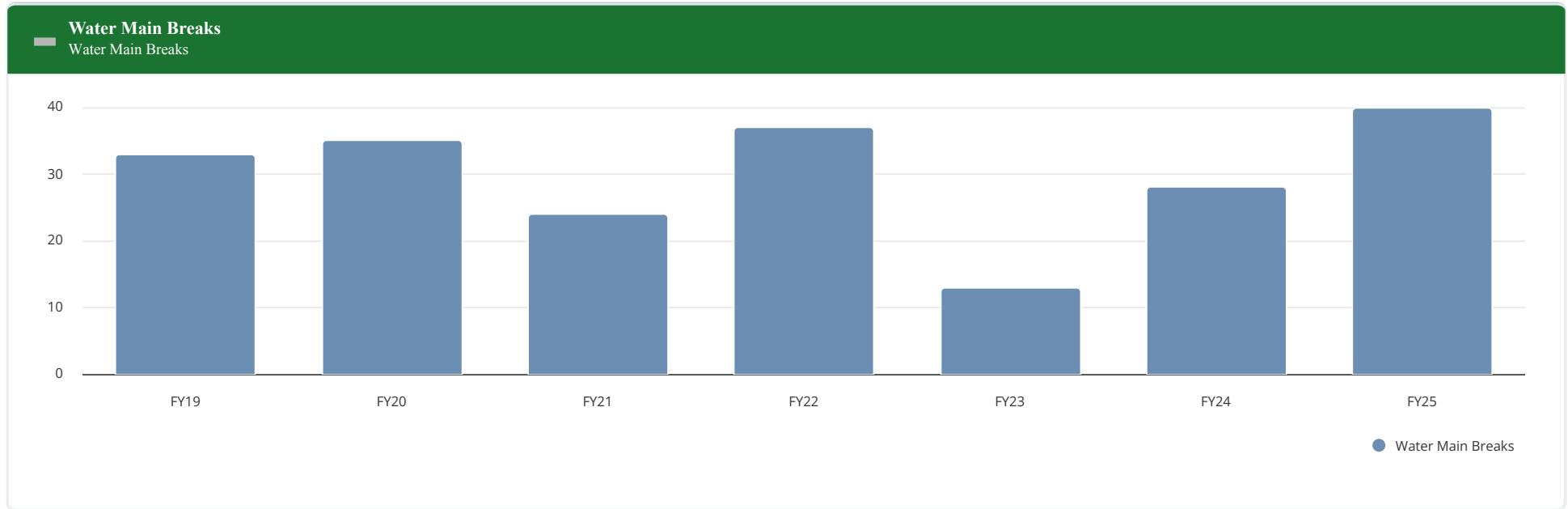
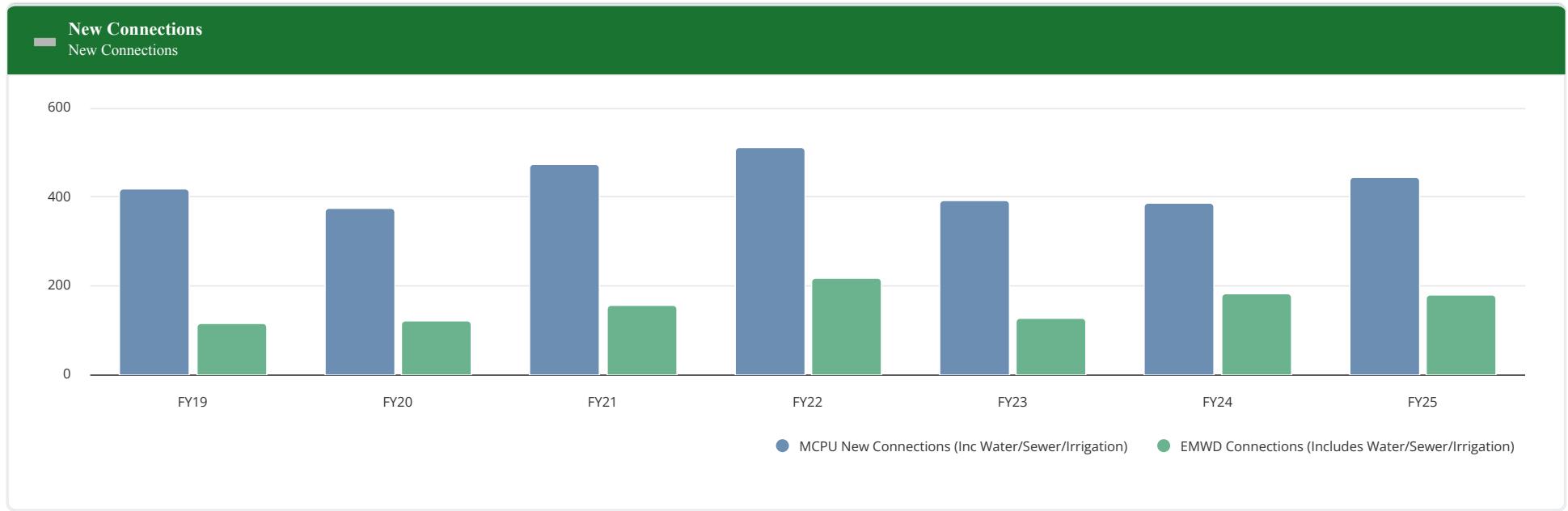
Budgeted Staffing Positions

45 Full-Time 0 Part-Time

Water & Irrigation Consumption

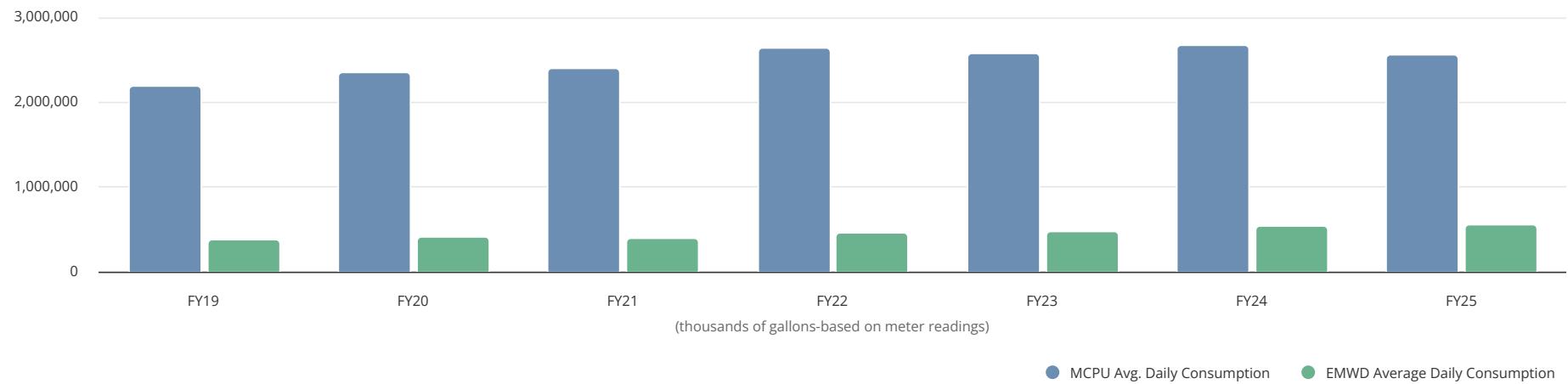
Water & Irrigation Consumption





Average Daily Water Consumptions

Average Daily Water Consumption



Veteran Services

Veteran Services FY26

Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans license plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting military service records.

Veteran Services also assists with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that dies as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

Budget Information

Revenue Sources FY26 Budget:	
Service Grant-State	\$2,084
County Property Tax	\$554,456
Total FY26 Expenditure Budget:	\$556,540

Department Director

 Kelly Greene

Department Director Email

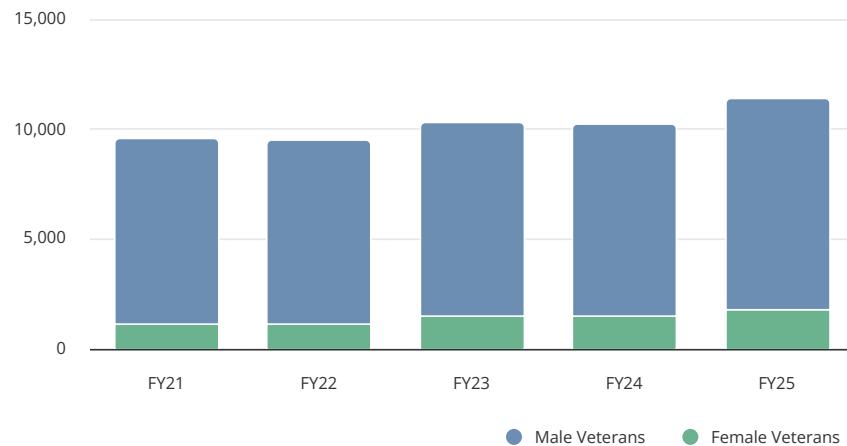
kgreene@moorecountync.gov

Budgeted Staffing Positions

6 Full-Time 1 Resource

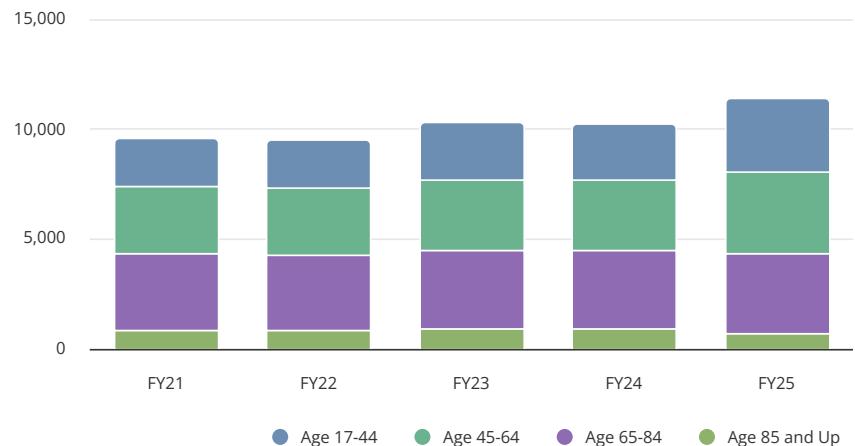
Number of Veterans in Moore County

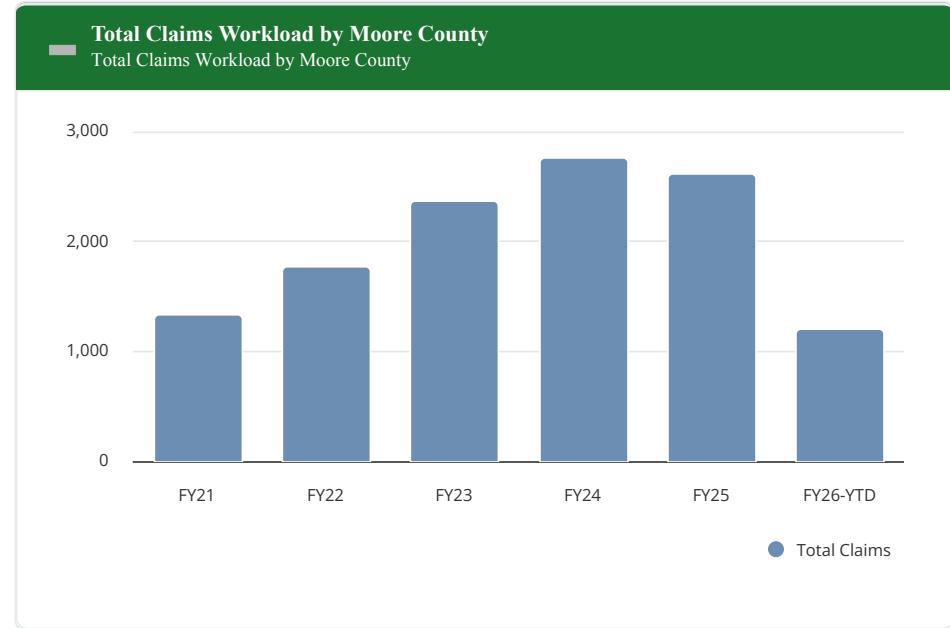
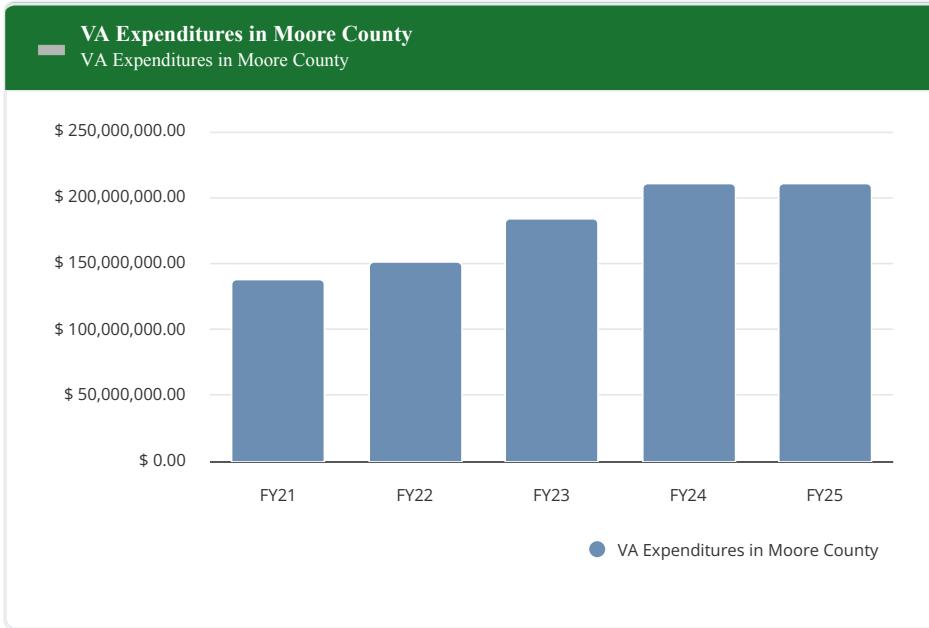
Number of Veterans in Moore County

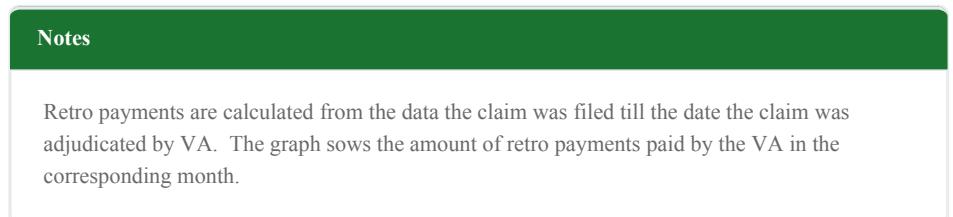
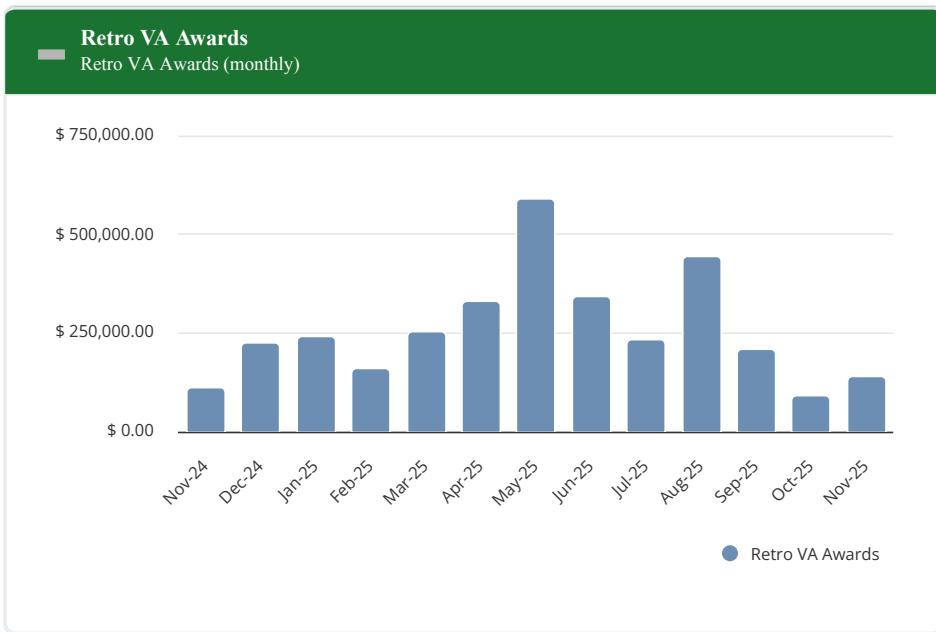
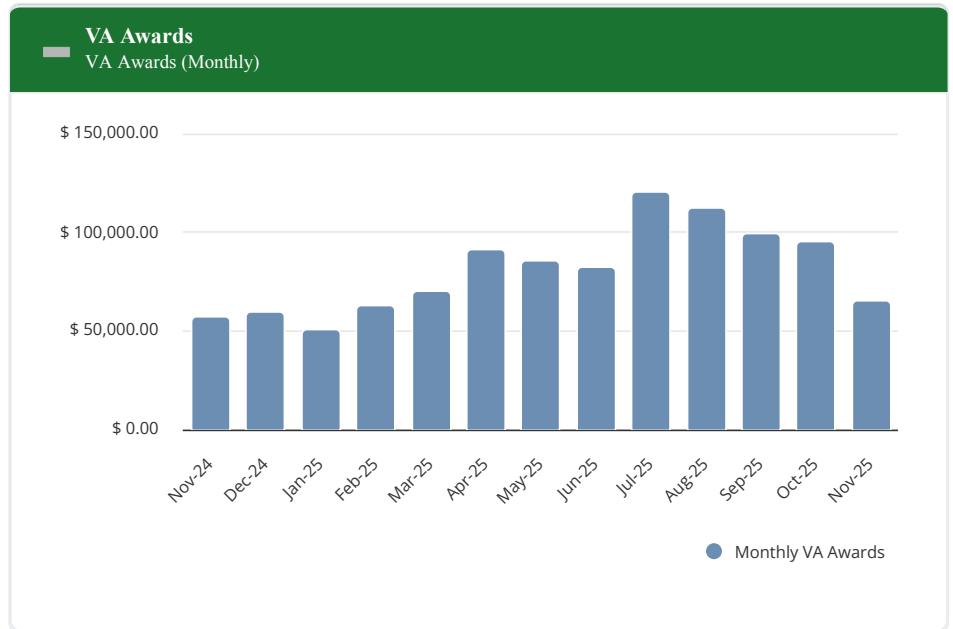
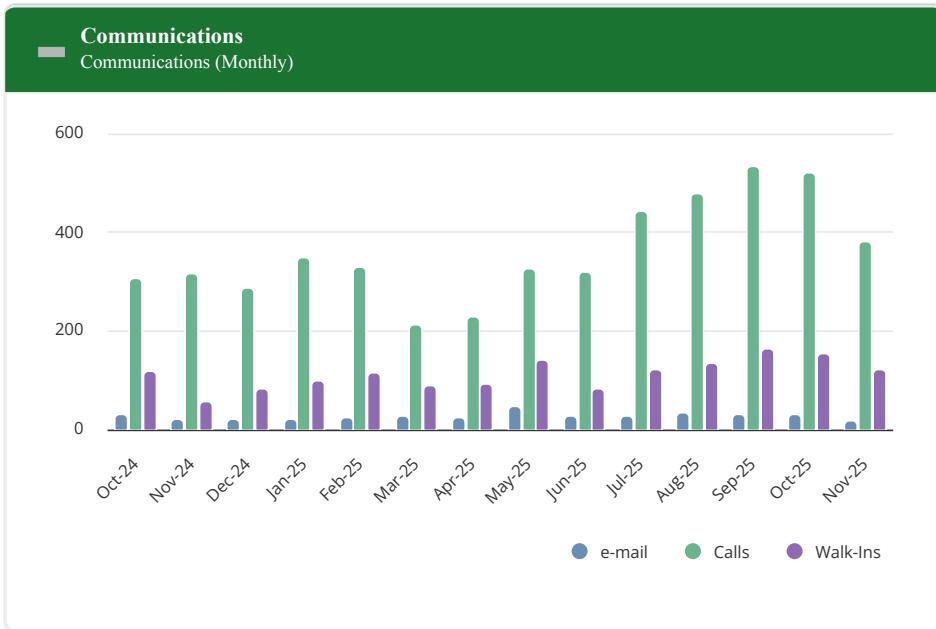


Veterans by Age

Veterans by Age







Water Pollution Control Plant

Water Pollution Control Plant FY26

The Water Pollution Control Plant (WPCP) is a division of Public Works. The WPCP treats wastewater produced within Moore County, Hoffman, and Camp Mackall under strict guidelines of the National Pollutant Discharge Elimination System (NPDES) permit and Moore County Sewer Use Ordinance. Flow is invoiced monthly to each town based on meter readings at the monitoring stations. Flow treated versus flow invoiced is measured to determine accuracy of revenues and detect inflow and infiltration in the interceptor. Capacity is tracked to determine when the next expansion will be required.

Budget Information

Revenue Sources FY26 Original Budget:	
User Fees	\$7,132,365
Appropriated	\$387,120
Total FY26 Expenditure Budget:	\$7,519,485

Department Director

 Brian Patnode

Department Director Email

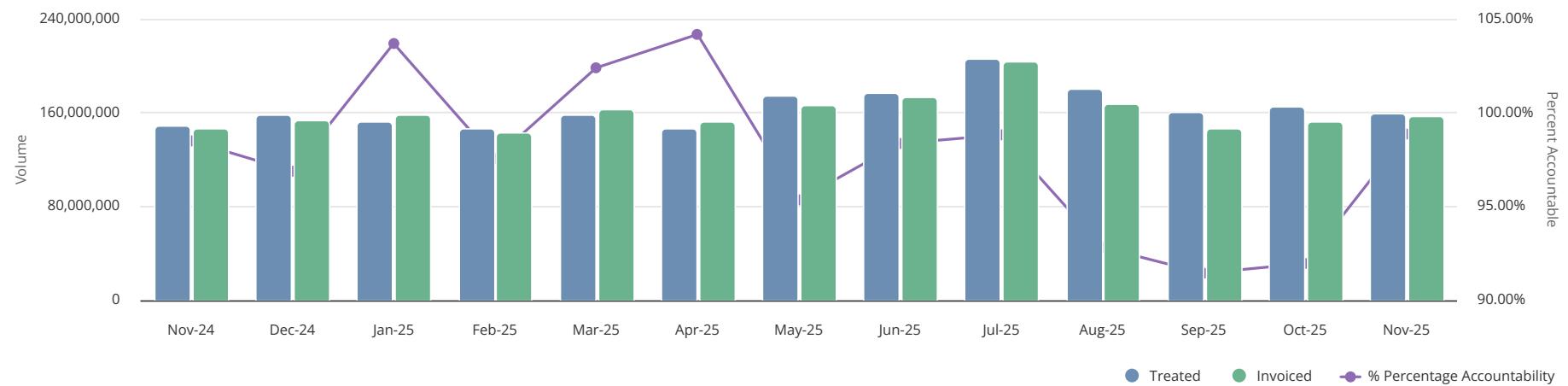
cpatnode@moorecountync.gov

Budgeted Staffing Positions

19 Full-Time 1 Part-Time

WPCP Percent Accountability

WPCP Percent Accountability



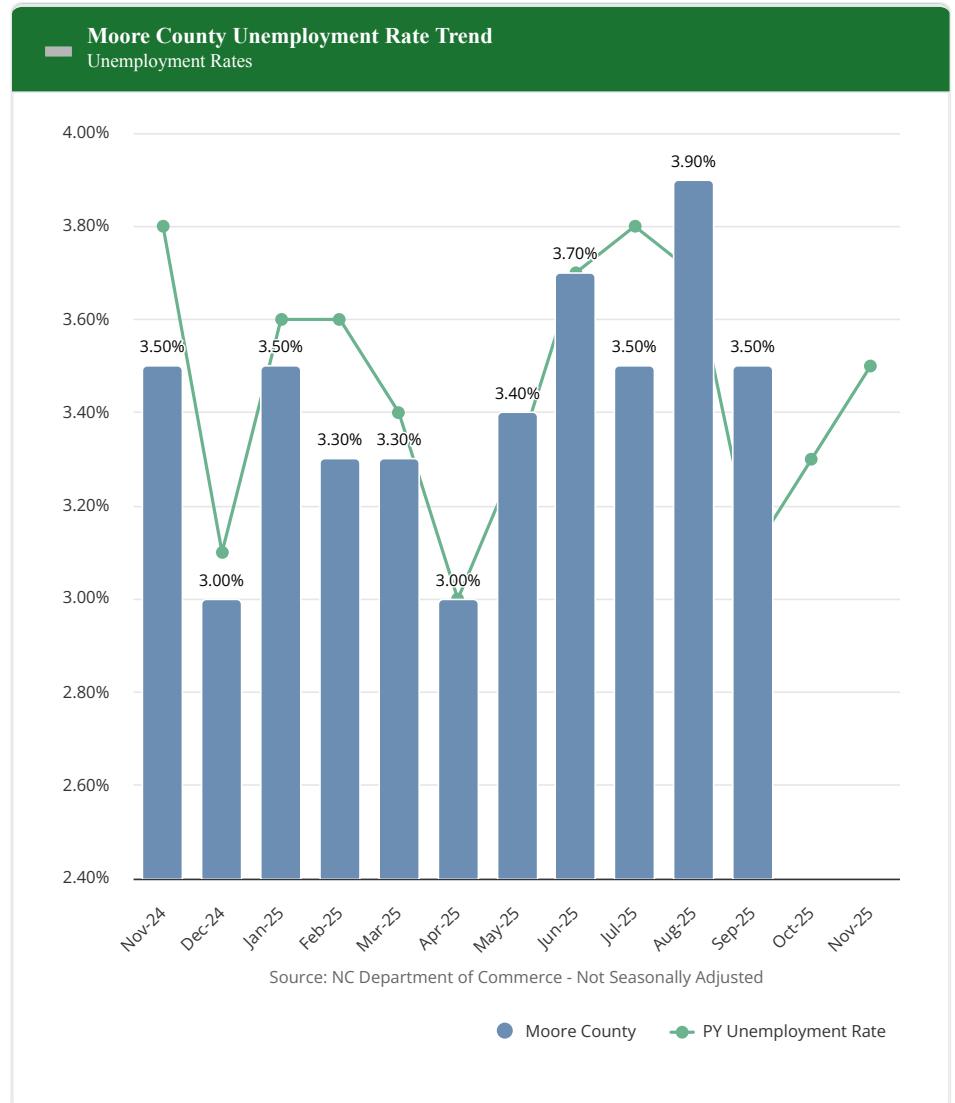
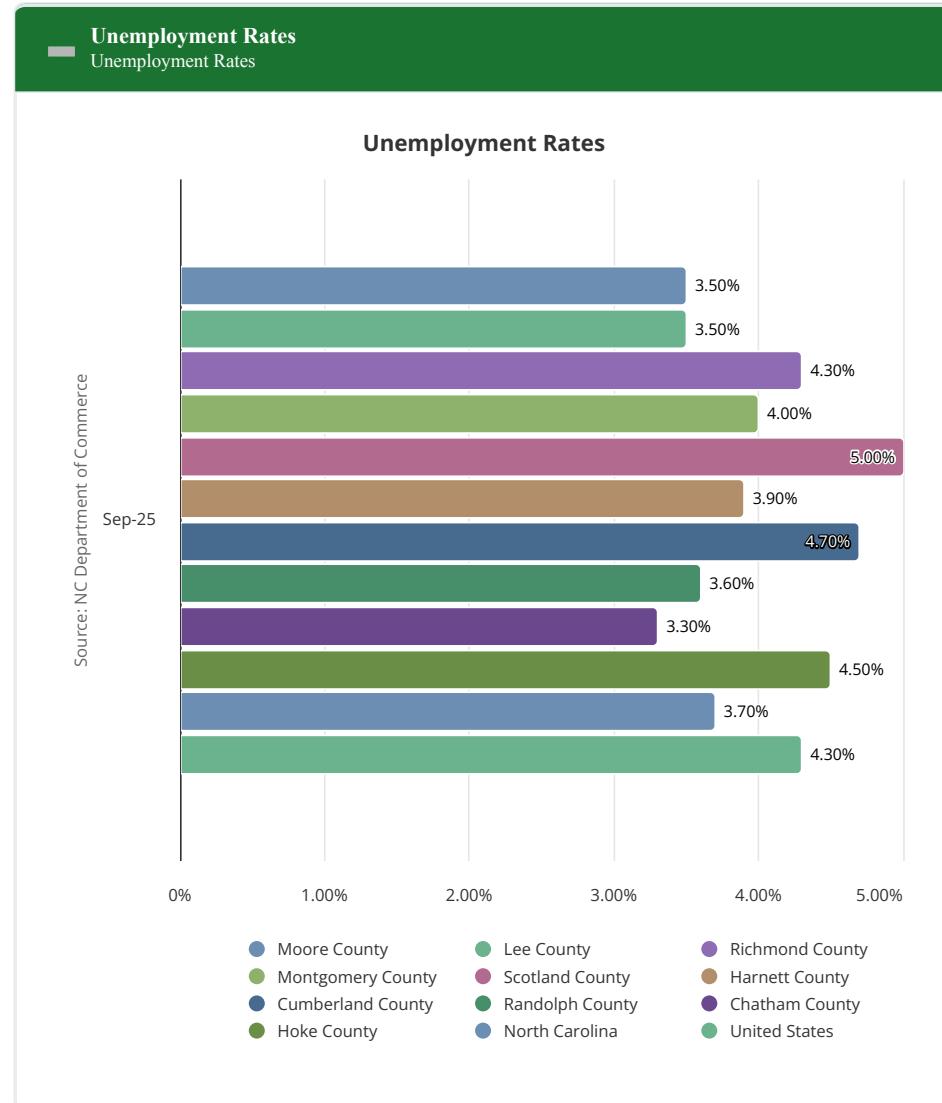
Average Daily Flow - Permitted 10 million gallons per day

Average Daily Flow - Permitted 10 million gallons per day



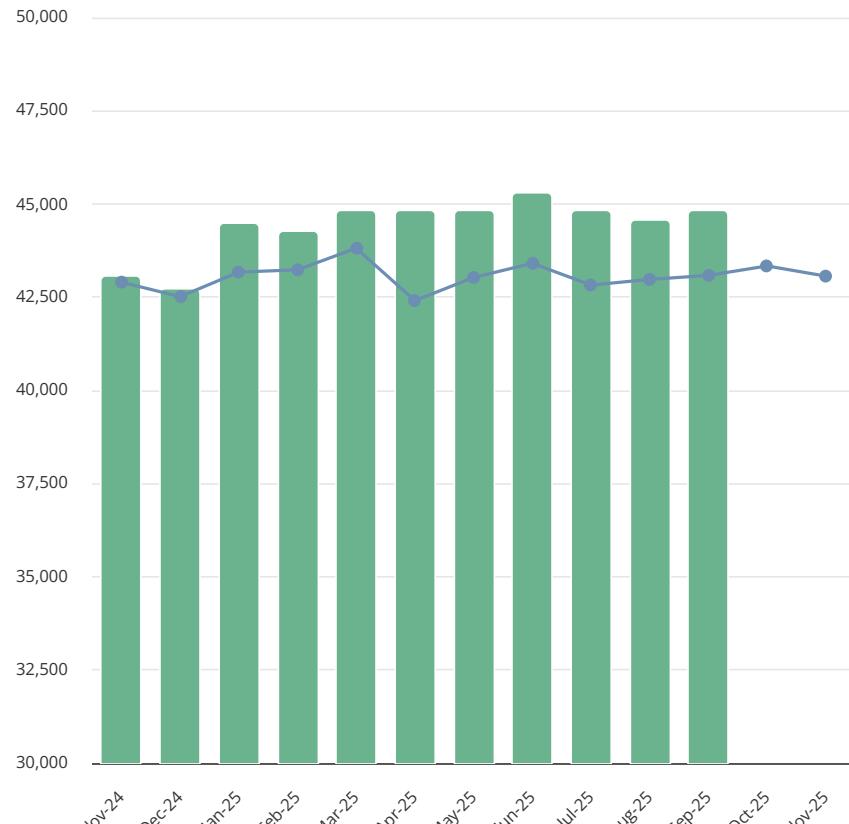
Economic Indicators

Economic Indicators FY26



Moore County Labor Force

Moore County Labor Force

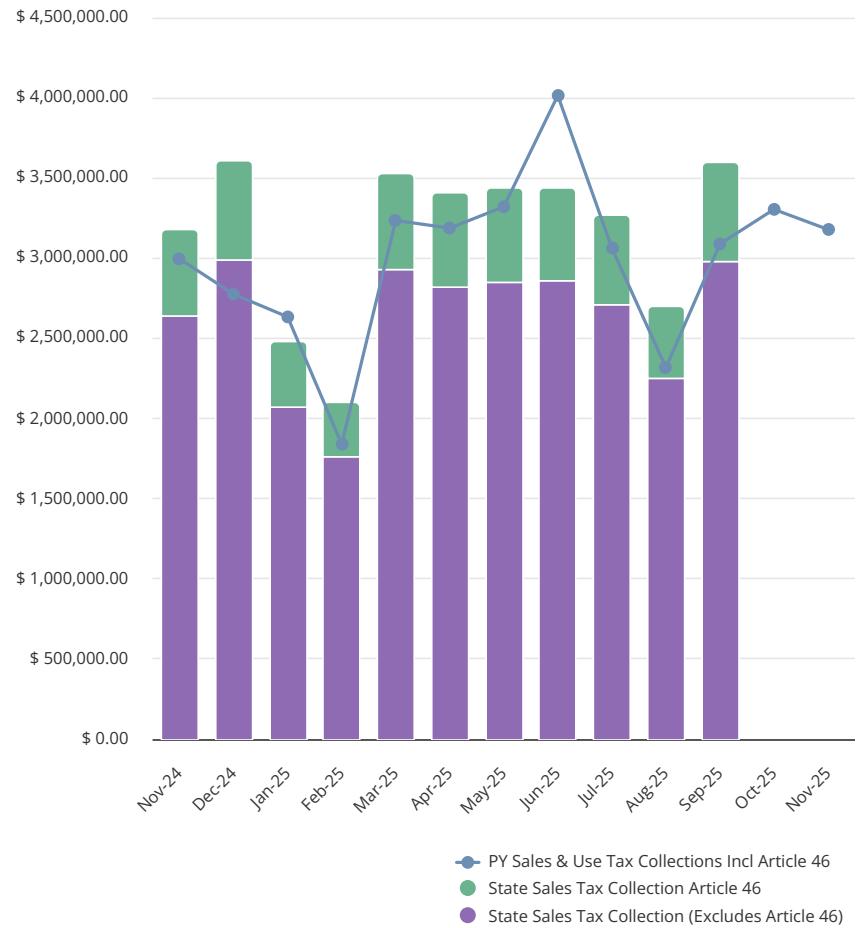


Source: NC Department of Commerce

● PY Labor Force #'s ● Moore County Labor Force

State Sales & Use Tax Collection (Moore County)

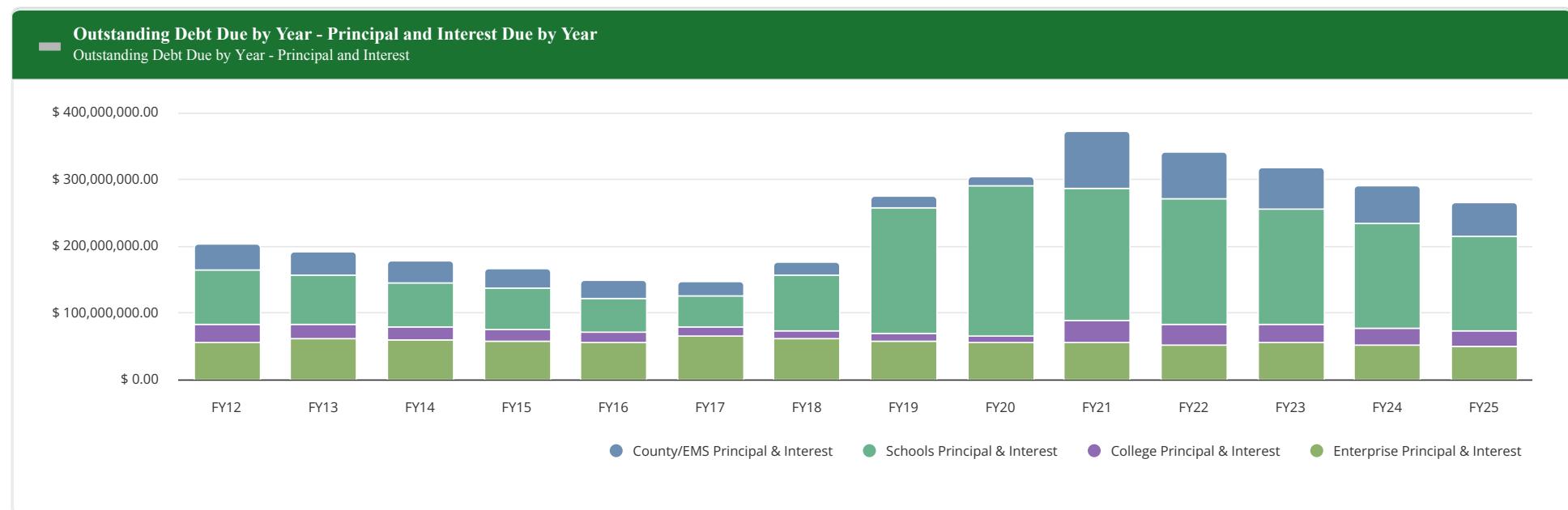
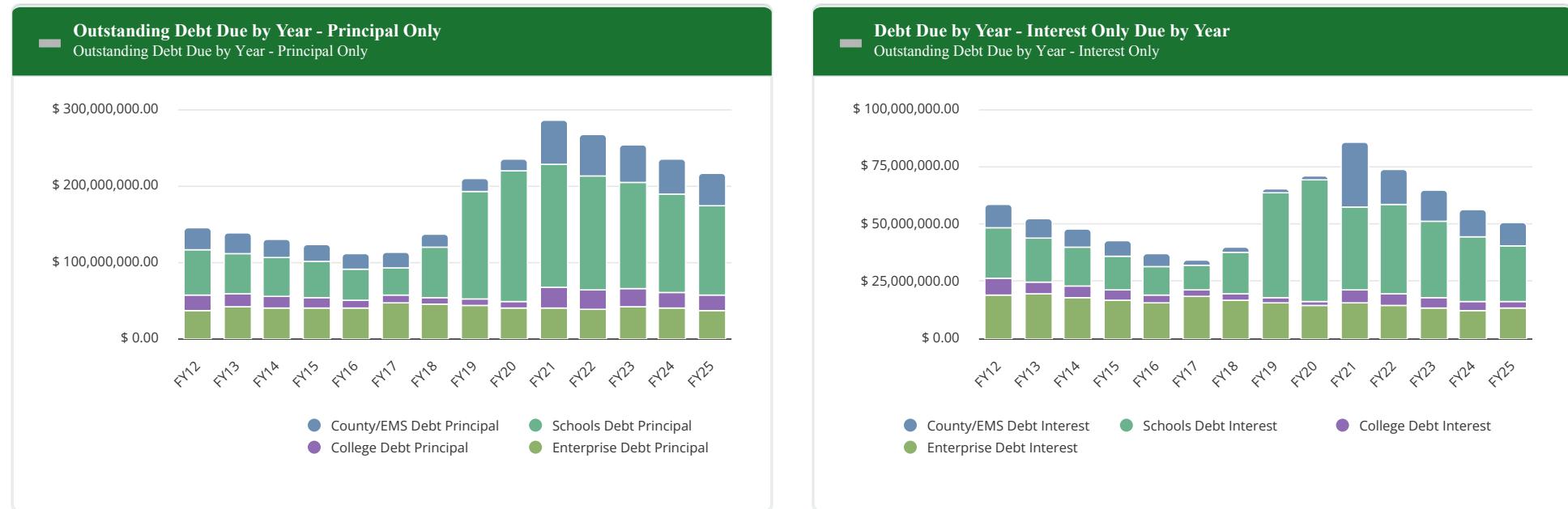
State Sales & Use Tax Collection (Moore County)



● PY Sales & Use Tax Collections Incl Article 46
● State Sales Tax Collection Article 46
● State Sales Tax Collection (Excludes Article 46)

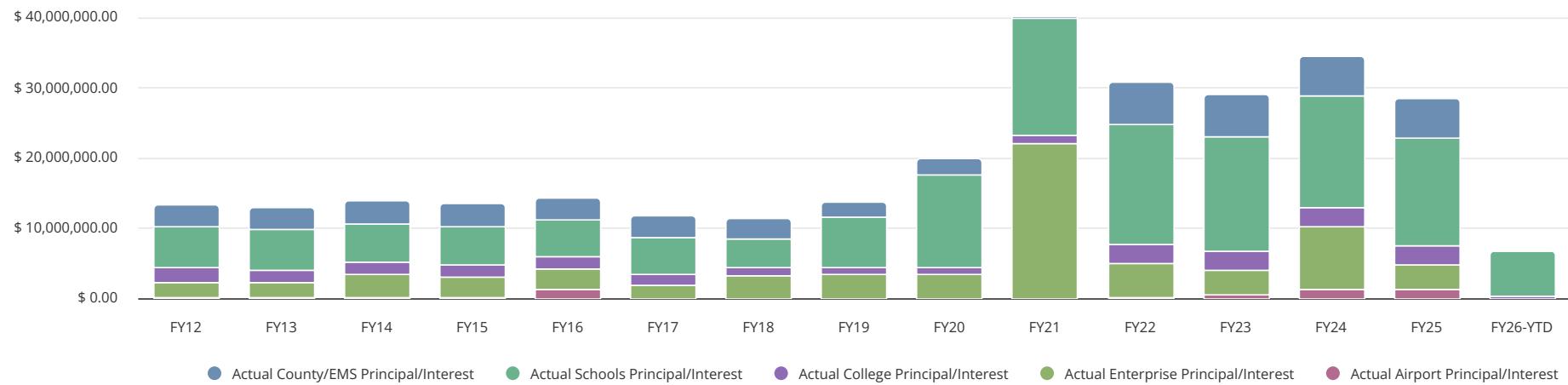
Debt

Debt FY26



Actual Debt Service Payments by Fiscal Year (Principal & Interest)

Actual Debt Service Payments by Fiscal Year (Principal & Interest)



FY20 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$28,437,686	\$37,350,678
200-EMS	\$2,607,046	\$3,055,092
210-E911	\$835,945	\$826,182
215-Fire District	\$1,027,233	\$1,063,096
220-SWCD	\$67,623	\$66,771
230-MCTS	\$8,690	\$76,621
260-CVB	\$982,380	\$1,081,449
600-WPCP	\$10,368,272	\$20,476,814
610-Utilities	\$4,603,591	\$25,530,079
620-EMWD	\$1,825,441	\$1,063,925
640-Airport	\$2,460,971	\$5,491,556
810-Risk	\$2,516,726	\$1,930,911
250-CR Projects	\$19,946,031	\$19,946,031
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$1,919,216	\$1,916,216
254-CR SCC Debt	\$743,601	\$743,601
256-CR MCS Debt	\$4,198,628	\$4,198,628

FY21 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$40,879,241	\$53,043,052
200-EMS	\$2,807,214	\$3,872,596
210-E911	\$856,099	\$876,649
215-Fire District	\$1,374,509	\$1,416,640
220-SWCD	\$78,614	\$78,201
230-MCTS	\$31,683	\$104,964
260-CVB	\$1,379,408	\$1,604,319
600-WPCP	\$12,589,345	\$21,506,057
610-Utilities	\$5,533,231	\$26,512,480
620-EMWD	\$1,973,030	\$735,773
640-Airport	\$3,196,809	\$6,048,448
810-Risk	\$2,617,743	\$1,981,183
250-CR Projects	\$21,843,617	\$21,843,617
251-CR Debt	\$4,000,000	\$4,000,000
252-CR Enterprise	\$2,306,978	\$2,306,978
254-CR SCC Debt	\$1,514,622	\$1,514,622
256-CR MCS Debt	\$3,824,453	\$3,824,453

FY22 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance/Net Position
100-General	\$50,526,056	\$64,127,759
200-EMS	\$3,344,357	\$4,676,054
210-E911	\$1,023,062	\$1,046,525
215-Fire District	\$1,342,309	\$1,395,680
220-SWCD	\$88,296	\$87,004
230-MCTS	\$3,519	\$277,125
260-CVB	\$2,161,352	\$2,435,976
600-WPCP	\$14,168,444	\$22,027,930
610-Utilities	\$8,285,591	\$29,083,764
620-EMWD	\$2,344,403	\$1,596,798
640-Airport	\$3,789,291	\$7,251,302
810-Risk	\$3,811,704	\$2,867,399
250-CR Projects	\$27,227,476	\$27,227,476
251-CR Debt	\$5,946,375	\$5,946,375
252-CR Enterprise	\$2,715,903	\$2,715,903
254-CR SCC Debt	\$1,355,775	\$1,355,775
256-CR MCS Debt	\$2,087,376	\$2,087,376

FY23 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance/Net Position
100-General	\$52,260,582	\$66,250,534
200-EMS	\$4,231,856	\$4,684,395
210-E911	\$1,322,164	\$1,337,993
215-Fire District	\$1,897,248	\$1,949,404
220-SWCD	\$90,318	\$90,318
230-MCTS	\$4,451	\$271,853
260-CVB	\$2,922,197	\$2,574,582
600-WPCP	\$14,982,133	\$22,641,641
610-Utilities	\$10,869,729	\$33,310,390
620-EMWD	\$3,199,160	\$2,154,238
640-Airport	\$4,527,781	\$13,863,968
810-Risk	\$4,429,381	\$3,617,730
250-CR Projects	\$33,931,749	\$33,931,749
251-CR Debt	\$5,946,375	\$5,946,375
252-CR Enterprise	\$4,421,123	\$4,421,123
253-CR SCC	\$258,015	\$258,015
254-CR SCC Debt	\$1,197,783	\$1,197,783
255-Article 46	\$2,635,633	\$2,635,633
256-CR MCS Debt	\$865,979	\$865,979

FY24 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance/Net Position
100-General	\$57,232,706	\$73,707,734
200-EMS	\$5,692,183	\$6,356,228
210-E911	\$1,125,765	\$1,134,003
215-Fire District	\$2,663,208	\$2,707,829
220-SWCD	\$99,069	\$98,471
230-MCTS	\$73,383	\$416,532
260-CVB	\$2,885,077	\$2,903,018
600-WPCP	\$9,242,660	\$22,383,440
610-Utilities	\$19,169,313	\$46,865,111
620-EMWD	\$3,738,837	\$3,955,165
640-Airport	\$9,502,831	\$20,190,711
810-Risk	\$5,206,906	\$3,679,623
250-CR Projects	\$38,803,123	\$38,803,123
251-CR Debt	\$5,946,375	\$5,946,375
252-CR Enterprise	\$4,810,777	\$4,810,777
253-CR SCC	\$438,598	\$438,598
254-CR SCC Debt	\$1,126,286	\$1,126,286
255-Article 46	\$54,008	\$54,008
256-CR MCS Debt	\$0	\$0

FY25 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance/Net Position
100-General	\$53,036,632	\$68,746,569
200-EMS	\$7,968,583	\$8,214,925
210-E911	\$771,407	\$516,056
215-Fire District	\$323,888	\$373,956
216-Fire District	\$30,844	\$30,844
220-SWCD	\$91,449	\$95,928
230-MCTS	\$12,141	\$347,457
260-CVB	\$3,606,528	\$3,197,121
290 - Opioid Settlement	\$0	\$3,680,967
600-WPCP	\$8,589,184	\$23,590,880
610-Utilities	\$19,574,433	\$57,618,790
620-EMWD	\$4,559,044	\$4,939,313
640-Airport	\$8,371,911	\$20,896,529
810-Risk	\$5,862,616	\$4,564,775
250-CR Projects	\$43,323,826	\$43,323,826
251-CR Debt	\$4,000,000	\$4,000,000
252-CR Enterprise	\$4,895,411	\$4,895,411
253-CR SCC	\$416,215	\$416,215
254-CR SCC Debt	\$1,054,789	\$1,054,789
255-Article 46	\$374,116	\$374,116
258-CR Fire Capital	\$3,131,556	\$3,131,556

General Fund 100
Fund Balance by Year (Audited)

Fiscal Year	Beginning FB	Actual		Transfers		Cash Equity (including investments-)	
		Revenues	Expenditures	In/Out	Rev less Exp	Ending FB	NCCMT)
2019-20*	\$35,653,413	\$116,572,805	\$103,431,584	-\$11,443,956	\$1,697,265	\$37,350,678	\$28,437,686
2020-21	\$37,350,678	\$129,650,394	\$110,852,871	-\$3,105,149	\$15,692,374	\$53,043,052	\$40,879,241
2021-22	\$53,043,052	\$136,969,084	\$121,753,648	-\$4,130,729	\$11,084,707	\$64,127,759	\$50,526,056
2022-23	\$64,127,759	\$142,027,806	\$131,373,225	-\$8,531,806	\$2,122,775	\$66,250,534	\$52,260,582
2023-2024	\$66,250,534	\$146,949,115	\$137,255,319	-\$2,298,967	\$7,394,829	\$73,645,363	\$57,232,706
2024-2025	\$66,250,534	\$144,392,223	\$143,856,006	-\$5,497,382	-\$4,961,165	\$61,289,369	\$53,036,632

Breakdown of FB:	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025
Reserved for:						
State Statute	\$10,088,771	\$12,352,524	\$15,015,557	\$13,997,918	\$18,806,827	\$16,366,841
Financing Agreement compliance	\$0	\$0	\$0	\$0	\$0	\$0
Inventories	\$87,616	\$104,397	\$113,447	\$101,178	\$106,265	\$97,228
Long-term Receivables	\$0	\$0	\$0	\$0	\$200,000	\$200,000
Leases	\$0	\$0	\$3	\$22	\$127	\$173
Encumbrances, HR, ENV, Prepays, Permitting	\$1,839,641	\$2,604,953	\$3,530,613	\$4,256,152	\$5,001,683	\$4,844,149
Unreserved, assigned/committed for:						
Subsequent Year's Expenditures	\$0	\$602,005	\$496,095	\$4,400,000	\$8,000,000	\$7,695,180
Risk Management Fund	\$800,000	\$1,500,000	\$750,000	\$1,000,000	\$1,000,000	\$1,500,000
Capital Reserve Fund/Debt Service F251	\$2,000,000	\$4,000,000	\$5,946,375	\$5,946,375	\$5,946,375	\$4,000,000
Capital Reserve Fund/Govt Projects F250	\$0	\$0	\$5,019,333	\$0	\$0	\$0
Capital Reserve Fund/Govt Projects F258	\$0	\$0	\$0	\$0	\$1,000,000	\$0
Courts Project	\$0	\$0	\$0	\$0	\$0	\$0
Environmental Protection/Solid Waste	\$0	\$0	\$0	\$355,000	\$0	\$0
Parks & Recreation Project	\$0	\$10,877	\$11,722	\$5,012	\$0	\$0
Capital Expenses	\$600,000	\$7,650,000	\$3,620,000	\$0	\$0	\$0
Elections Capital Project	\$0	\$0	\$0	\$0	\$0	\$0
General Operational Expenses	\$0	\$0	\$1,115,800	\$3,764,364	\$1,800,000	\$0
Vehicle Replacement Plan	\$940,000	\$700,000	\$650,000	\$0	\$0	\$0
Gov'tl Projects from PY	\$0	\$0	\$0	\$0	\$0	\$0
Moore County Schools Art 46 Proceeds F255	\$951,627	\$1,431,509	\$2,191,341	\$2,255,631	\$1,067,687	\$904,460
MCS - Digital Learning	\$2,521	\$10,802	\$0	\$0	\$0	\$0
CR Fund - Subsequent years	\$0	\$0	\$0	\$0	\$0	\$0
Revaluation - Subsequent years	\$279,783	\$196,182	\$800,000	\$525,462	\$508,448	\$507,798
Landfill - Cell 5 - Subsequent years	\$0	\$0	\$0	\$0	\$0	\$0
Assigned for Subsequent Years Exp-Longev	\$0	\$0	\$0	\$0	\$0	\$0
Unassigned Fund Balance	\$19,760,719	\$21,879,803	\$24,867,473	\$29,643,420	\$30,270,322	\$32,630,740
Total Fund Balance	\$37,350,678	\$53,043,052	\$64,127,759	\$66,250,534	\$73,707,734	\$68,746,569
Total Fund Balance (page 16 ACFR)	\$37,350,678	\$53,043,052	\$64,127,759	\$66,250,534	\$73,707,734	\$68,746,569

Emergency Mgmt Fund 200						
Fund Balance by Year (Audited)						
Fiscal Year	Actual		Actual		Ending FB	Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp		
2019-20	\$2,711,522	\$8,854,968	\$8,511,398	\$343,570	\$3,055,092	\$2,607,046
2020-21	\$3,055,092	\$10,171,780	\$9,354,276	\$817,504	\$3,872,596	\$2,807,214
2021-22	\$3,872,596	\$11,139,374	\$10,335,916	\$803,458	\$4,676,054	\$3,344,357
2022-23	\$4,676,054	\$11,617,402	\$11,609,061	\$8,341	\$4,684,395	\$4,231,856
2023-24	\$4,684,395	\$13,734,869	\$12,063,036	\$1,671,833	\$6,356,228	\$5,692,183
2024-25	\$6,356,228	\$14,891,570	\$13,032,873	\$1,858,697	\$8,214,925	\$7,968,583

E911 Telephone Fund 210						
Fund Balance by Year (Audited)						
Fiscal Year	Actual		Actual		Ending FB	Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp		
2019-20	\$811,054	\$345,860	\$330,732	\$15,128	\$826,182	\$835,945
2020-21	\$826,182	\$366,874	\$316,407	\$50,467	\$876,649	\$856,099
2021-22	\$876,649	\$371,363	\$201,487	\$169,876	\$1,046,525	\$1,023,062
2022-23	\$1,046,525	\$441,722	\$150,254	\$291,468	\$1,337,993	\$1,322,164
2023-24	\$1,337,993	\$176,954	\$380,944	-\$203,990	\$1,134,003	\$1,125,765
2024-25	\$1,134,003	\$200,166	\$818,113	-\$617,947	\$516,056	\$771,407

Moore County Transportation Services Fund 230						
Fund Balance by Year (Audited)						
Fiscal Year	Actual		Actual		Ending FB	Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp		
2019-20	\$134,024	\$1,826,061	\$1,883,464	-\$57,403	\$76,621	\$8,690
2020-21	\$76,621	\$966,766	\$938,423	\$28,343	\$104,964	\$31,683
2021-22	\$104,964	\$1,198,342	\$1,026,181	\$172,161	\$277,125	\$3,519
2022-23	\$277,125	\$1,077,539	\$1,082,811	-\$5,272	\$271,853	\$4,451
2023-24	\$271,853	\$1,323,028	\$1,178,349	\$144,679	\$416,532	\$73,383
2024-25	\$416,532	\$1,461,127	\$1,530,192	-\$69,065	\$347,467	\$12,141

Risk Management Fund 810						
Fund Balance by Year (Audited)						
Fiscal Year	Beginning	Actual	Actual	Rev less Exp	Ending	Cash Equity
	Net Position	Revenues	Expenditures	Rev less Exp	Net Position	
2019-20	\$1,605,897	\$10,080,649	\$9,755,635	\$325,014	\$1,930,911	\$2,516,726
2020-21	\$1,930,911	\$10,226,251	\$10,175,979	\$50,272	\$1,981,183	\$2,617,743
2021-22	\$1,981,183	\$12,165,536	\$11,279,320	\$886,216	\$2,867,399	\$3,811,704
2022-23	\$2,867,399	\$12,244,662	\$11,494,331	\$750,331	\$3,617,730	\$4,429,381
2023-24	\$3,617,730	\$12,139,826	\$12,077,933	\$61,893	\$3,679,623	\$5,206,906
2024-25	\$3,679,623	\$12,584,785	\$11,699,633	\$885,152	\$4,564,775	\$5,862,616

Water Pollution Control Plant Fund 600						
Net Position by Year (Audited) Enterprise						
Fiscal Year	Beginning	Actual	Actual	Rev less Exp	Ending	Cash Equity
	Net Position	Revenues	Expenditures	Rev less Exp	Net Position	
2019-20	\$19,192,914	\$6,083,419	\$4,799,519	\$1,283,900	\$20,476,814	\$10,368,272
2020-21	\$20,476,814	\$6,717,469	\$5,688,226	\$1,029,243	\$21,506,057	\$12,589,345
2021-22	\$21,506,057	\$6,010,434	\$5,488,562	\$521,872	\$22,027,929	\$14,168,444
2022-23	\$22,027,929	\$6,146,195	\$5,532,483	\$613,712	\$22,641,641	\$14,982,133
2023-24	\$22,641,641	\$6,493,038	\$6,751,239	-\$258,201	\$22,383,440	\$9,242,660
2024-25	\$22,383,440	\$7,468,584	\$6,261,144	\$1,207,440	\$23,590,880	\$8,589,184
	(includes transfers in & out, restatements)				(includes assets)	

Public Utilities Fund 610 Water & Sewer						
Net Position by Year (Audited) Enterprise						
Fiscal Year	Beginning	Actual	Actual	Rev less Exp	Ending	Cash Equity
	Net Position	Revenues	Expenditures	Rev less Exp	Net Position	
2019-20	\$24,088,342	\$13,272,734	\$11,830,997	\$1,441,737	\$25,530,079	\$4,603,591
2020-21	\$25,530,079	\$13,670,696	\$12,688,295	\$982,401	\$26,512,480	\$5,533,231
2021-22	\$26,512,480	\$15,211,489	\$12,640,205	\$2,571,284	\$29,083,764	\$8,285,591
2022-23	\$29,083,764	\$17,562,711	\$13,336,085	\$4,226,626	\$33,310,390	\$10,869,729
2023-24	\$33,310,390	\$28,930,868	\$15,376,147	\$13,554,721	\$46,865,111	\$19,169,313
2024-25	\$46,865,111	\$25,664,297	\$14,910,618	\$10,753,679	\$57,618,790	\$19,574,433
	(includes transfers in & out, restatements)				(includes assets and bonds payable)	

East Moore Water District Fund 620 Net Position by Year (Audited) Enterprise					
Fiscal Year	Beginning	Actual	Actual	Ending	Cash
	Net Position	Revenues	Expenditures	Rev less Exp	Equity
2019-20	\$1,049,788	\$2,823,769	\$2,809,632	\$14,137	\$1,063,925
2020-21	\$1,063,925	\$3,036,690	\$3,364,842	-\$328,152	\$735,773
2021-22	\$735,773	\$3,980,008	\$3,118,983	\$861,025	\$1,596,798
2022-23	\$1,596,798	\$3,877,792	\$3,320,352	\$557,440	\$2,154,238
2023-24	\$2,154,238	\$5,551,296	\$3,750,369	\$1,800,927	\$3,955,165
2024-25	\$3,955,165	\$4,117,248	\$3,133,100	\$984,148	\$4,939,313

(includes transfers in & out, restatements)

(includes assets and bonds payable)

Capital Reserve for Govt Projects - Fund 250						
Fiscal Year	Actual	Actual			Cash	
	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	Equity
2019-20	\$14,168,396	\$7,032,021	\$1,254,386	\$5,777,635	\$19,946,031 (Schools, GO Reimb)	\$19,946,031
2020-21	\$19,946,031	\$1,897,586	\$0	\$1,897,586	\$21,843,617 (SCC, GO Reimb, Cell 6)	\$21,843,617
2021-22	\$21,843,617	\$5,383,859	\$0	\$5,383,859	\$27,227,476 (Cell 6 reimb, 17%, Assign)	\$27,227,476
2022-23	\$27,227,476	\$7,104,273	\$400,000	\$6,704,273	\$33,931,749 (Cell 6 reimb, 17%, Assign)	\$33,931,749
2023-24	\$33,931,749	\$4,871,374	\$0	\$4,871,374	\$38,803,123 (Cell 6 reimb, 17%, Assign)	\$38,803,123
2024-25	\$38,803,123	\$4,520,703	\$0	\$4,520,703	\$43,323,826 (Cell 6 reimb, 17%, Assign)	\$43,323,826

Capital Reserve for Debt Service - Fund 251						
Fiscal Year	Actual	Actual			Cash	
	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	Equity
2019-20	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$2,000,000
2020-21	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$4,000,000	\$4,000,000
2021-22	\$4,000,000	\$2,000,000	\$53,625	\$1,946,375	\$5,946,375	\$5,946,375
2022-23	\$5,946,375	\$2,000,000	\$2,000,000	\$0	\$5,946,375	\$5,946,375
2023-24	\$5,946,375	\$2,000,000	\$2,000,000	\$0	\$5,946,375	\$5,946,375
2024-25	\$5,946,375	\$2,000,000	\$3,946,375	-\$1,946,375	\$4,000,000	\$4,000,000

Capital Reserve for Enterprise Capital - Fund 252 - Special Revenue Fund						
Fiscal Year	Actual	Actual			Cash	
	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	Equity
2019-20	\$1,433,391	\$485,825	\$0	\$485,825	\$1,919,216	\$1,919,216
2020-21	\$1,919,216	\$574,749	\$186,987	\$387,762	\$2,306,978	\$2,306,978
2021-22	\$2,306,978	\$408,925	\$0	\$408,925	\$2,715,903	\$2,715,903
2022-23	\$2,715,903	\$1,705,220	\$0	\$1,705,220	\$4,421,123	\$4,421,123
2023-24	\$4,421,123	\$389,654	\$0	\$389,654	\$4,810,777	\$4,810,777
2024-25	\$4,810,777	\$84,634	\$0	\$84,634	\$4,895,411	\$4,895,411

Capital Reserve for Capital Projects - Fund 253 - Sandhills Community College (6% of CR transfer)						
Fiscal Year	Actual	Actual			Cash	
	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	Equity
2019-20 (from FY19)	\$0	\$136,980	\$136,980	\$0	\$0 transfer to SCC	\$0
2020-21 (from FY20)	\$0	\$130,641	\$130,641	\$0	\$0 transfer to SCC	\$0
2021-22 (from FY21)	\$0	\$182,089	\$0	\$182,089	\$182,089 transfer to SCC	\$182,089
2022-23 (from FY22)	\$182,089	\$258,015	\$182,089	\$75,926	\$258,015 transfer to SCC	\$258,015
2023-24 (from FY23)	\$258,015	\$438,598	\$258,015	\$180,583	\$438,598 transfer to SCC	\$438,598
2024-25 (from FY24)	\$438,598	\$416,215	\$438,598	-\$22,383	\$416,215 transfer to SCC	\$416,215

Capital Reserve for Debt Service Reduction - Fund 254 - Sandhills Community College (loan payback-future Debt Service) to cover GF Debt Service						
Fiscal Year	Actual	Actual			Cash	
	Beginning FB	Revenues	Expenditures	Rev less Exp	Ending FB	Equity
2019-20	\$0	\$1,380,383	\$636,782	\$743,601	\$743,601 (inc \$743,601 debt)	\$743,601
2020-21	\$743,601	\$771,021	\$0	\$771,021	\$1,514,622 (inc \$771,021 debt)	\$1,514,622
2021-22	\$1,514,622	\$0	\$158,847	-\$158,847	\$1,355,775	\$1,355,775
2022-23	\$1,355,775	\$0	\$157,992	-\$157,992	\$1,197,783	\$1,197,783
2023-24	\$1,197,783	\$0	\$71,497	-\$71,497	\$1,126,286	\$1,126,286
2024-25	\$1,126,286	\$0	\$71,497	-\$71,497	\$1,054,789	\$1,054,789

Capital Reserve for Capital Reserve Projects MCS - Fund 255 - Moore County Schools Article 46 Proceeds					
<u>Fiscal Year</u>	Actual		Actual		<u>Cash Equity</u>
	<u>Beginning FB</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Rev less Exp</u>	
2019-20	\$0	\$1,000,568	\$0	\$1,000,568	\$1,000,568 Art 46 (4/19-6/19)
2020-21	\$1,000,568	\$951,627	\$0	\$1,952,195	\$1,952,195 Art 46 proceeds FY20
2021-22	\$1,952,195	\$1,431,509	\$0	\$3,383,704	\$3,383,704 Art 46 proceeds FY21
2022-23	\$3,383,704	\$2,191,341	\$2,939,412	\$2,635,633	\$2,635,633 Art 46 proceeds FY22
2023-24	\$2,635,633	\$554,008	\$3,135,633	\$54,008	\$54,008 Art 46 proceeds FY23
2024-25	\$54,008	\$1,067,687	\$747,579	\$374,116	\$374,116 Art 46 proceeds FY24

Capital Reserve for Debt Service Reduction - Fund 256 - Moore County Schools to cover GF Debt					
<u>Fiscal Year</u>	Actual		Actual		<u>Cash Equity</u>
	<u>Beginning FB</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Rev less Exp</u>	
2018-19	\$208,290	\$1,315,331	\$936,136	\$379,195	\$587,485 AB Interest Pmt
2019-20	\$587,485	\$3,611,143	\$0	\$3,611,143	\$4,198,628 (inc \$2,175,867 debt PH)
2020-21	\$4,198,628	\$1,140,760	\$1,514,935	-\$374,175	\$3,824,453 trans to GF to cover debt
2021-22	\$3,824,453	\$0	\$1,737,077	-\$1,737,077	\$2,087,376 trans to GF to cover debt
2022-23	\$2,087,376	\$0	\$1,221,397	-\$1,221,397	\$865,979 trans to GF to cover debt
2023-24	\$865,979	\$0	\$865,979	-\$865,979	\$0 trans to GF to cover debt
2024-25	\$0	\$0	\$0	\$0	\$0

Capital Reserve for Fire Service District Debt - Fund 258					
<u>Fiscal Year</u>	Actual		Actual		<u>Cash Equity</u>
	<u>Beginning FB</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Rev less Exp</u>	
2024-25	\$0	\$3,625,556	\$494,000	\$3,131,556	\$3,131,556

General Fund 100 Budget Ordinance FY26

Revenue Category	Revenue Original Budget by Category	Actual Revenue November 2025	% Collected	ExpenditureCategory	Expenditure Original Budget by Category	Actual November 2025	% Spent
Property Tax Collections	\$67,821,982	\$52,088,356	76.80%	General Government (Admin, HR, Fin, Attorney, Tax, Elect, ROD, IT, PM)	\$23,790,599	\$10,618,970	44.64%
Rental Vehicle Tax/Video Franchise Tax (all other taxes)	\$132,000	\$113,572	86.04%	Public Safety (Sheriff/Det, Animal, DRC, Youth Serv, Fire Marshal & Communications)	\$26,085,910	\$11,476,129	43.99%
Sales Tax (includes MHH, and Article 46)	\$39,491,547	\$5,967,852	15.11%	Environmental/Community Development (Solid Waste, Planning & Code Enf, Cooperative Ext and Soil/Water)	\$12,158,348	\$3,625,351	29.82%
ABC Tax Revenues/Other Taxes	\$410,000	\$55,146	13.45%	Human Services (DSS, Health, Aging, Child Support, Veterans)	\$21,475,925	\$8,491,670	39.54%
Interest Income	\$6,000,000	\$2,773,623	46.23%	Cultural Development (Parks & Rec, Library)	\$2,079,244	\$868,119	41.75%
Misc. Revenues	\$98,000	\$112,944	115.25%	Education including Debt/Transfers	\$63,561,588	\$25,913,929	40.77%
Transfers In (Debt Service, Capital Reserve)	\$8,366,911	\$10,684,460	127.70%	Non-Profits Non-Departmental (Undistributed Benefits, SMH, Forestry, PIP, Econ Dev, School of Govt)	\$4,292,373	\$384,510	8.96%
Departmental Fees	\$16,775,526	\$7,436,748	44.33%	Court Facility Project Transfer, other transfers to projects and CR transfer	\$0	\$2,404,460	0.00%
Child Support Enforcement Grants	\$847,950	\$304,196	35.87%	Debt Service P & I - excluding Educator	\$5,283,012	\$49,757	0.94%
Social Services Grants	\$7,164,188	\$1,709,466	23.86%				
Public Health Grants	\$866,215	\$282,733	32.64%				
Other Grants & Restricted Funds, (Veterans, JCPC, Solid Waste, Sheriff, Soil/Water, Elections, Deeds)	\$1,513,126	\$354,214	23.41%				
Aging Grants	\$1,009,171	\$251,482	24.92%				
Fund Balance Appropriations	\$8,230,383	\$531,000	6.45%				
Total Budget	\$158,726,999	\$82,665,792	52.08%	Total Budget	\$158,726,999	\$63,832,895	40.22%

Advanced Life Support/ALS Fund 200 Budget Ordinance FY26

Revenue Category	Revenue Original Budget by Category	Actual Revenue - November 2025	% Collected	ExpenditureCategory	Expenditure Original Budget by Category	Actual Expenditures-November 2025	% Spent
Property Tax	\$8,570,408	\$6,632,855	77.39%	EMS Fund 200 Admin	\$14,385,359	\$6,005,995	41.75%
Donations/Insurance Reimburse	\$0	\$0		Special Ops Team	\$25,038	\$17,812	71.14%
Medicaid Cost Settlement, estimated	\$250,000	\$0	0.00%	Capital Outlay/Purchases (includes encumbered vehicle purchase)	\$205,500	\$1,156,335	562.69%
EMS Insurance Payments	\$5,191,412	\$2,337,222	45.02%	EMS Transfers to Fire Fund 215	\$0	\$0	0.00%
Capital Lease Proceeds	\$0	\$795,281	0.00%	Debt Principal & Interest - Stretchers & Defibrillators	\$0	\$0	0.00%
Educational Service	\$0	\$1,875	0.00%	Transfer to Pandemic	\$0	\$0	0.00%
Transfer from General Fund	\$0	\$0	0.00%				
Transfer from CSLFR	\$0	\$0	0.00%				
Appropriated Fund Balance	\$604,077	\$0	0.00%				
Total Budget	\$14,615,897	\$9,767,233	66.83%	Total Budget	\$14,615,897	\$7,180,142	49.13%

Fund 250 Capital Reserve for Governmental Projects
Activity Detail by Fiscal Year

Activity Detail in Capital Reserve for FY	Additional Notes	Amount	Balance
Audited for June 30, 2019		\$14,168,395	\$14,168,395
FY2019-2020			
Pinehurst - Reimbursement of Design Fees	Reimbursed from GO's October 16, 2019	\$2,453,000	\$16,621,395
Pinehurst - Reimbursement of Modular Classrooms	Reimbursed from GO's October 16, 2019	\$2,400,000	\$19,021,395
North Moore - LOB Reimbursement of Design Fees	Reimbursed from Bank Loan Project on October 16, 2019	\$1,033,000	\$20,054,395
Transfer in from FY19 Unassigned Fund Balance General Fund	Transfer in from FY19 GF Unassigned FB in FY20	\$1,000,000	\$21,054,395
Transfer in from Fiscal Policy over 17% Calculation FY19	Transfer in 17% Fiscal Policy from FY19 Calculation	\$146,021	\$21,200,416
Transfer to Solid Waste Project Cell 6 Ordinance Fund 435	Transfer to Fund 435 Cell 6 Project Ordinance 12/3/2019 BOC	-\$1,254,385	\$19,946,031
Transfer from Area I Roadway Improvements - DOT to Reimb (not reimb by DOT as of 6/30/2020- carried to FY2021)	Approved at BOC meeting 12/4/17 DOT to Reimburse	\$0	\$19,946,031
Audited for June 30, 2020		\$19,946,031	\$19,946,031
FY2020-2021			
Sandhills Community College Reimburse Architect Fees from FY19	Reimburse Architect Fees from GO's FY20 or FY21	\$1,600,000	\$21,546,031
Payment from Solid Waste Project Cell 6 Project Ordinance Fund 435	Reimburse back to CR from Fund 100 Solid Waste Pmt 1 of 5	\$250,877	\$21,796,908
Transfer in from Fiscal Policy over 17% Calculation FY20	Transfer in 17% Fiscal Policy from FY20 Calculation	\$46,709	\$21,843,617
Audited for June 30, 2021		\$21,843,617	\$21,843,617
Payment from Solid Waste Project Cell 6 Project Ordinance Fund 435	Reimburse back balance due from GF Cell 6 BOC approved 10/19/21	\$1,003,508	\$22,847,125
Transfer in from Fiscal Policy over 17% Calculation FY21	Transfer in 17% Fiscal Policy from FY21 Calculation	\$852,726	\$23,699,851
Transfer from Assigned Fund Balance BOC approved 10/19/21	Transfer in from Assigned Fund Balance BOC approved 10/19/21	\$3,527,625	\$27,227,476
Audited for June 30, 2022		\$27,227,476	\$27,227,476
Transfer in from FY22 Assigned Fund Balance		\$5,019,333	\$32,246,809
Transfer in from FY22 17% Fiscal Policy Allocation		\$2,042,240	\$34,289,049
DOT ROW Payments		\$42,700	\$34,331,749
Transfer to General Fund for SCC		-\$400,000	\$33,931,749
Audited for June 30, 2023		\$33,931,749	\$33,931,749
Transfer from General Fund 17% Fiscal Policy Allocation		\$4,871,374	\$38,803,123
Audited for June 30, 2024		\$38,803,123	\$38,803,123
Transfer from General Fund 17% Fiscal Policy Allocation		\$4,520,703	\$43,323,826
Audited for June 30, 2025		\$43,323,826	\$43,323,826