

## Moore County Department of Aging/Senior Enrichment Center (General Fund)

### Department Narrative:

The Moore County Department of Aging provides many services - nutrition, transportation, in-home aide, SHIIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents aged 50 and over will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn a new skill (knitting, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). Lots of opportunities also exist to volunteer and serve the older adults of the Moore County community.

### Revenue Sources FY22 Budget:

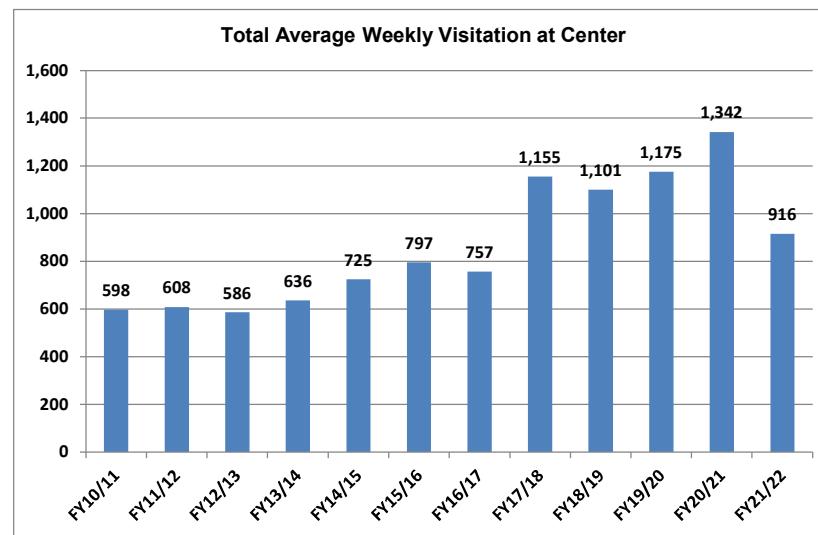
Grants	\$906,000	55.97%
Fees/Donations	\$50,520	3.12%
County Property Tax/Local Match	\$662,101	40.91%
Total Budget FY22	\$1,618,621	

### FY22 Budgeted Staffing Positions:

20 Full-Time  
1 Part-Time

Department Director: Terri Prots

Department Director email: [tprots@moorecountync.gov](mailto:tprots@moorecountync.gov)



Aging - Senior Enrichment Center - Average Weekly Participation									
Fiscal Year	Program Participation (Weekly Avg)	Facility Tours/Fitness Orientations/Other (Virtual)	Fitness Room (weekly avg)	Recreation Room (weekly avg)	Diner's Club (weekly avg)	Total Average Weekly Visitation at Center	Home Delivered Meals Ordered	Home Delivered Meals Served	Home Delivered Meals Over Ordered (under 2%)
FY10/11	247	16	240	0	95	598			
FY11/12	269	15	233	0	91	608			
FY12/13	253	10	232	0	91	586			
FY13/14	289	10	189	76	73	636			
FY14/15	302	11	176	173	62	725			
FY15/16	347	14	192	185	59	797			
FY16/17	355	12	168	174	48	757			
FY17/18	456	10	266	367	56	1,155	21,403	21,320	83
FY18/19	476	7	277	282	59	1,101	24,494	24,407	87
FY19/20	456	5	300	363	51	1,175	21,076	20,847	229
FY20/21	117	703	334	163	25	1,342	23,972	23,957	15
FY21/22	516	1	180	176	43	916	17,532	17,433	99

(Sr Enrichment Center has been closed since 5 p.m. on Tuesday, March 17, 2020 due to COVID-19)

Opened on limited basis March 15, 2021

## Moore County Department of Child Support/Day Reporting/Youth Services (General Fund)

### Department Narrative:

**Child Support:** The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collection information.

**Day Reporting:** The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

**Youth Services:** The Youth Services Program provides juvenile restitution, Teen Court, and Interpersonal Skill Building components for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The Interpersonal Skill Building Program, Why, Try, provides a 10 week curriculum addressing social skills that assist youth in dealing with life's challenges in a positive way in order to reduce their further involvement in the juvenile legal system and improve their participation as productive citizens.

### Revenue Sources FY22 Budget:

Child Support:	Federal Grants	\$847,085
Child Support:	CSE Collections	\$14,500
Child Support:	Application Fees	\$900
Child Support:	Paternity Fees	\$1,500
Day Reporting:	Contract Revenue	\$119,486
Youth Services:	JCPC Grant	\$90,391

### Total FY22 Expenditure Budget:

Child Support	\$814,235
Day Reporting	\$119,486
Youth Services	\$90,391

### FY22 Budgeted Staffing Positions:

	Full-time	Part-time
Child Support	11	0
Day Reporting	0.15	1
Youth Services	0.85	0

Department Director: Teresa Brewer  
Department Director email: tbrewer2@moorecountync.gov

Day Reporting			
	Successful Program Completion %		
Month	Monthly %	YTD %	Target %
Jul-21	63%	63.0%	70%
Aug-21	72.7%	66.7%	70%
Sep-21	75.0%	68.3%	70%
Oct-21	85.7%	72.7%	70%
Nov-21	84.6%	75.0%	70%
Dec-21	71.4%	74.7%	70%
Jan-22	100.0%	78.7%	70%
Feb-22	33.3%	77.2%	70%
Mar-22	0.0%	73.2%	70%
Apr-22	75.0%	73.3%	70%
May-22	90.9%	75.0%	70%
Jun-22	100.0%	76.7%	70%

Child Support Case Collections				
Collection Month	Month-FY20/21	Month-FY21/22	YTD FY20/21	YTD FY21/22
July	\$528,926	\$485,164	\$528,926	\$485,164
August	\$536,699	\$475,230	\$1,065,625	\$960,394
September	\$476,507	\$475,714	\$1,542,132	\$1,436,108
October	\$473,822	\$444,554	\$2,015,954	\$1,880,662
November	\$468,713	\$437,553	\$2,484,667	\$2,318,215
December	\$488,165	\$473,136	\$2,972,832	\$2,791,351
January	\$448,966	\$423,481	\$3,421,798	\$3,214,832
February	\$454,640	\$424,041	\$3,876,438	\$3,638,873
March	\$562,612	\$519,308	\$4,439,050	\$4,158,181
April	\$542,303	\$492,078	\$4,981,353	\$4,650,259
May	\$481,109	\$498,939	\$5,462,462	\$5,149,198
June	\$514,976	\$491,599	\$5,977,438	\$5,640,797

## Moore County Department of NC State Cooperative Extension (General Fund)

### Department Narrative:

Cooperative Extension provides educational programming for Moore County involving agriculture, local foods, youth/adult leadership development and healthy families. The program goals are to improve the lives of Moore County residents through detailed observation and interaction as listed in the chart.

### Revenue Sources FY22 Budget:

Aerator Revenue	\$500
CVB Contribution	\$0
County Property Tax	\$298,722

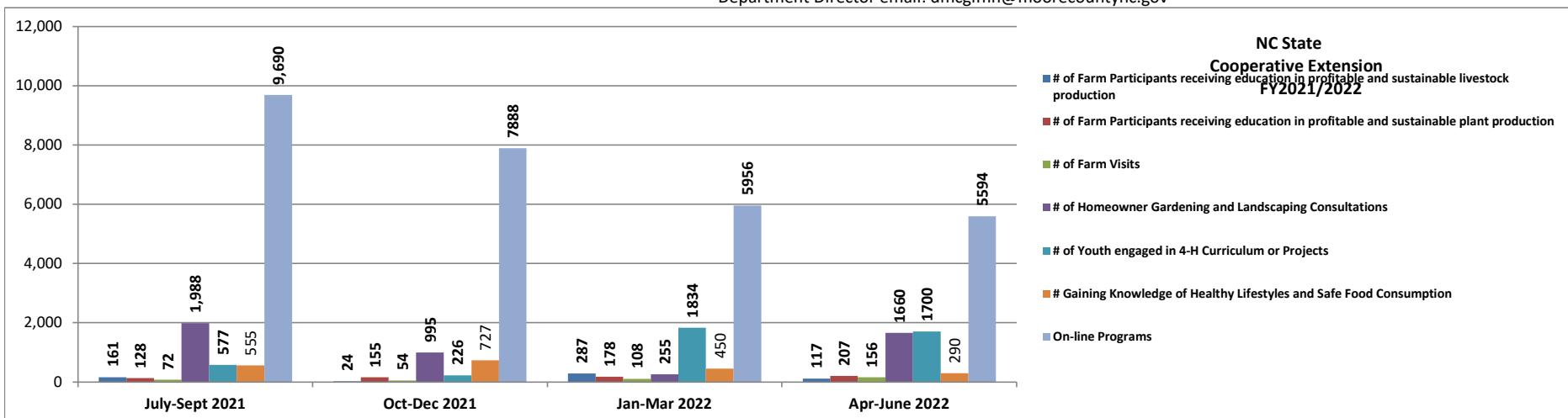
**Total FY22 Expenditure Budget:** \$299,222

### FY22 Budgeted Staffing Positions:

6 Full-Time (NC State University Coop Extension reimburses up to 50% of Salaries.  
0 Part-Time (County pays 100% Live Stock Agent & the Family & Consumer Science Agent County pays at 34% because we share with them another County)  
(6 includes Director, 4H, Fam & Con Science, Horticulture, Livestock Agent and Admin Secretary). There is one resource covered 100% County.

Department Director: Deborah McGiffin

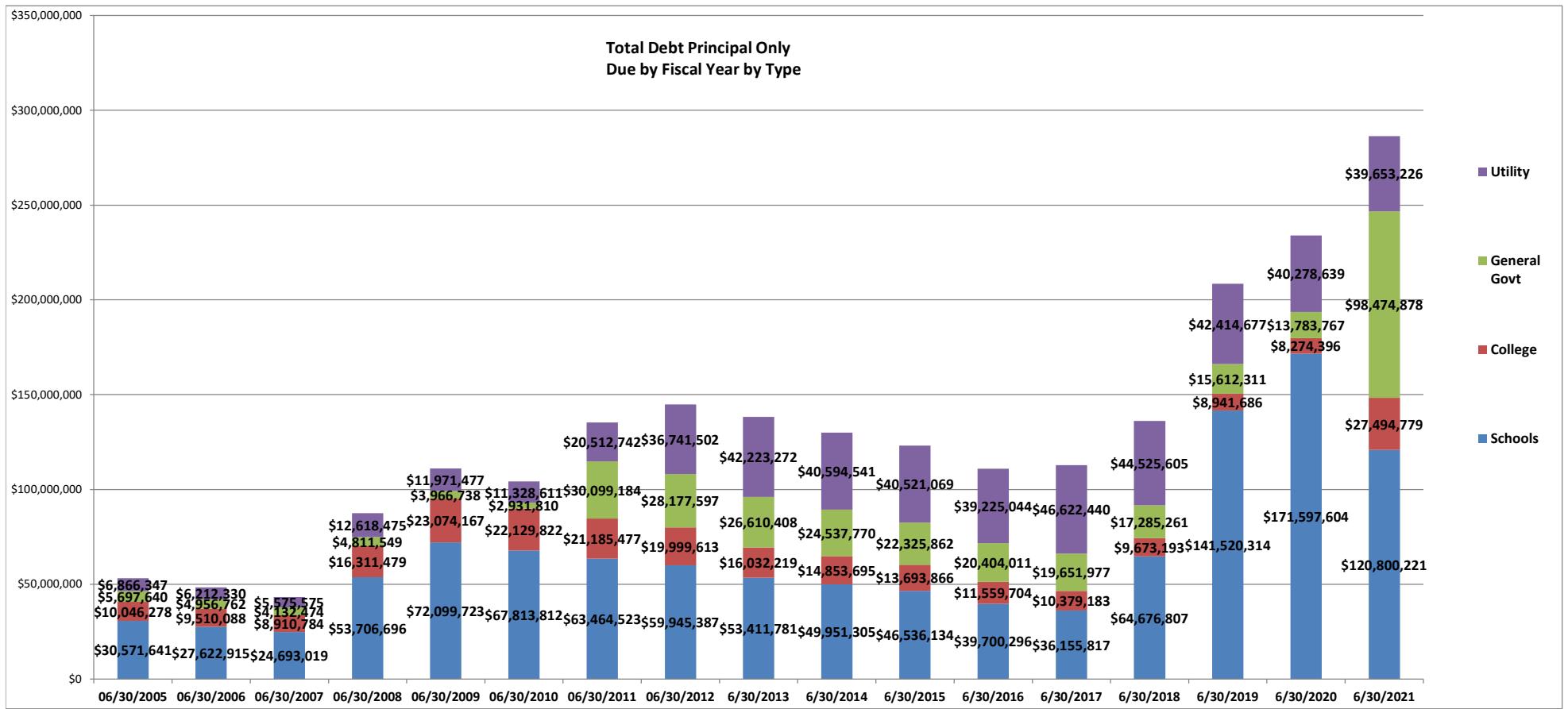
Department Director email: [dmcgiffin@moorecountync.gov](mailto:dmcgiffin@moorecountync.gov)

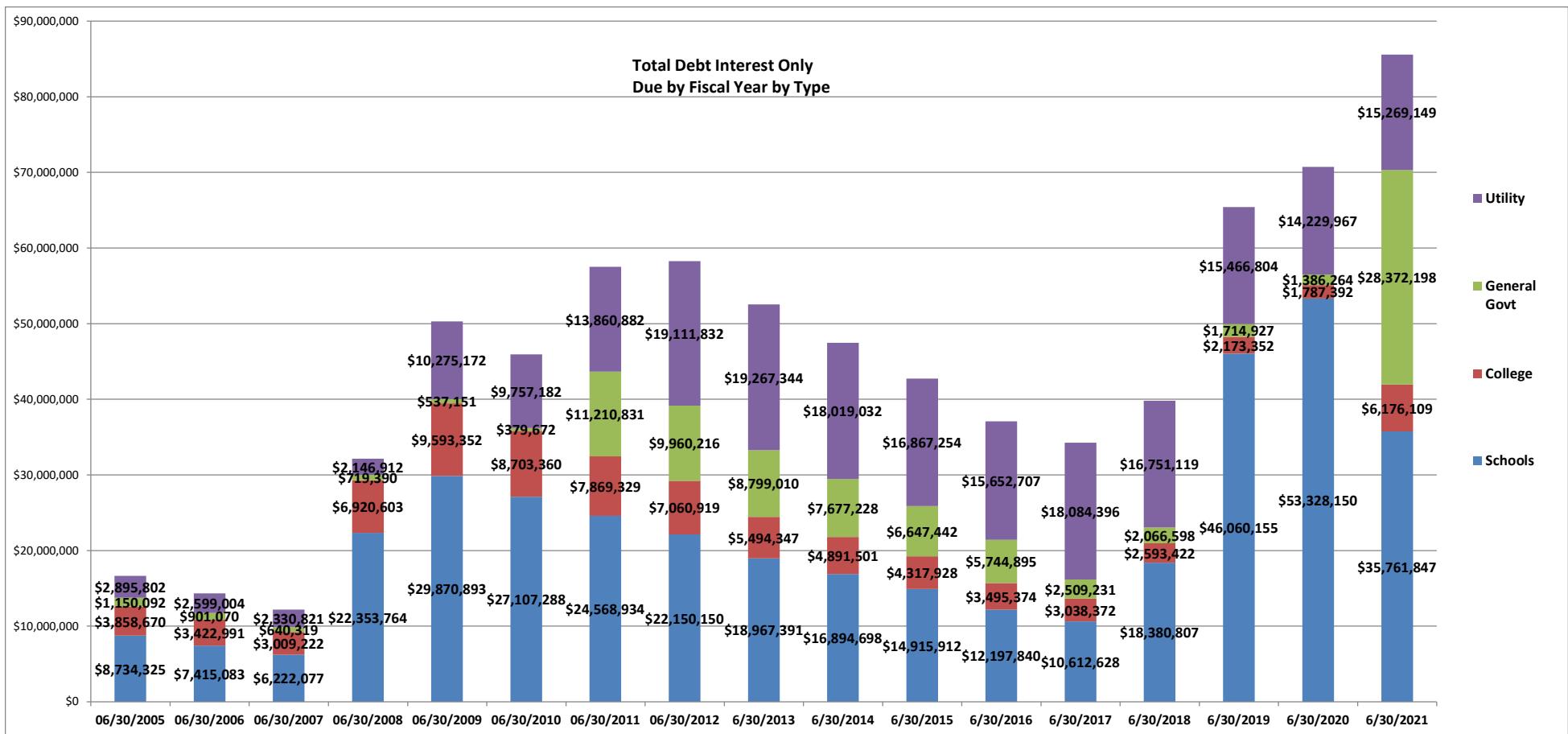


\*COVID-19 has moved several programs to on-line, for October-December 2021 reduction in program area numbers due to staff vacancies.

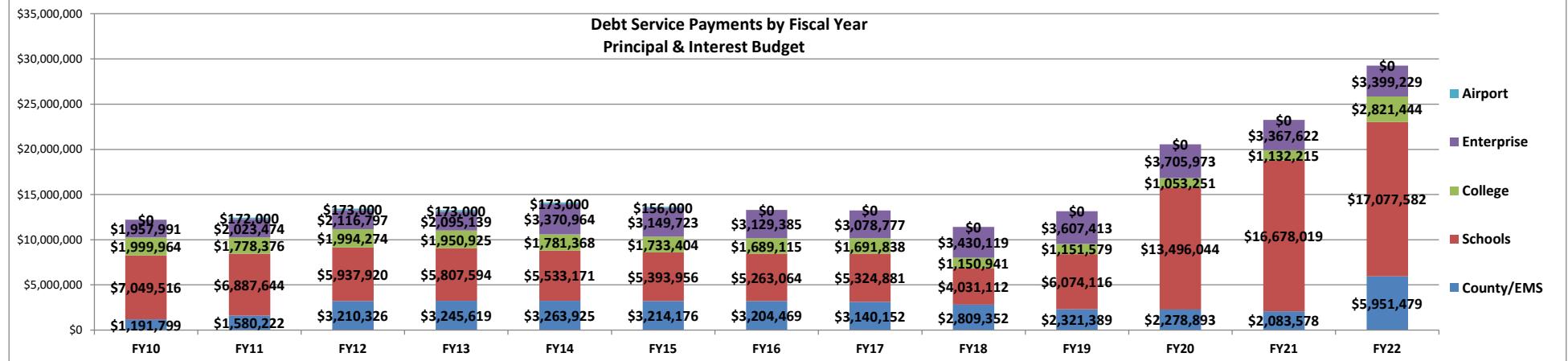
Cooperative Extension						
			July-Sept 2021	Oct-Dec 2021	Jan-Mar 2022	Apr-June 2022
# of Farm Participants receiving education in profitable and sustainable livestock production			161	24	287	117
# of Farm Participants receiving education in profitable and sustainable plant production			128	155	178	207
# of Farm Visits			72	54	108	156
# of Homeowner Gardening and Landscaping Consultations			1,988	995	255	1660
# of Youth engaged in 4-H Curriculum or Projects			577	226	1834	1700
# Gaining Knowledge of Healthy Lifestyles and Safe Food Consumption			555	727	450	290
On-line Programs			9,690	7888	5956	5594
Mass Media (radio/publications)			120,000	99474	56000	67200

**Total Debt Principal Only  
Due by Fiscal Year by Type**



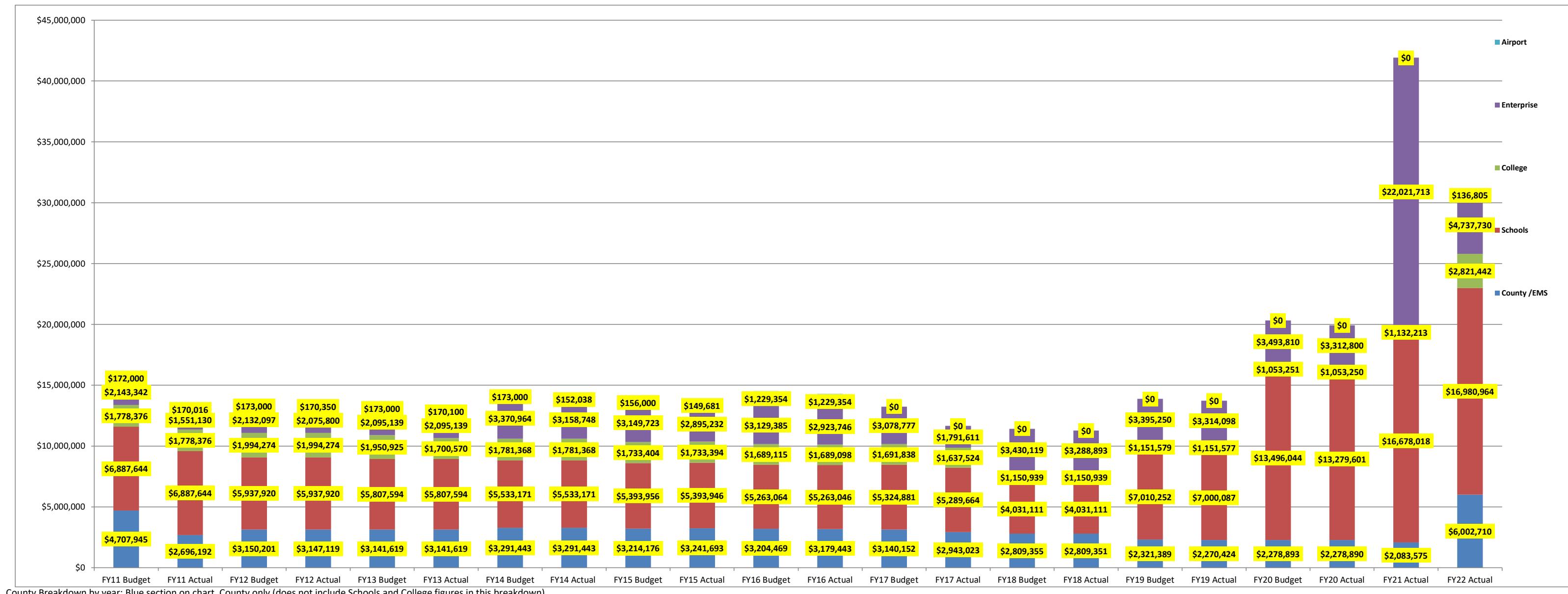


**Debt Service Payments by Fiscal Year**  
**Principal & Interest Budget**



Moore County Budget & Actual Debt Service Payments by Fiscal Year by Category (includes Principal and Interest)

Category	FY11 Budget	FY11 Actual	FY12 Budget	FY12 Actual	FY13 Budget	FY13 Actual	FY14 Budget	FY14 Actual	FY15 Budget	FY15 Actual	FY16 Budget	FY16 Actual	FY17 Budget	FY17 Actual	FY18 Budget	FY18 Actual	FY19 Budget	FY19 Actual	FY20 Budget	FY20 Actual	FY21 Actual	FY22 Actual
County /EMS	\$4,707,945	\$2,696,192	\$3,150,201	\$3,147,119	\$3,141,619	\$3,291,443	\$3,291,443	\$3,214,176	\$3,241,693	\$3,204,469	\$3,179,443	\$3,140,152	\$2,943,023	\$2,809,355	\$2,809,351	\$2,321,389	\$2,270,424	\$2,278,893	\$2,278,890	\$2,083,575	\$6,002,710	
Schools	\$6,887,644	\$6,887,644	\$5,937,920	\$5,937,920	\$5,807,594	\$5,807,594	\$5,533,171	\$5,533,171	\$5,393,956	\$5,393,946	\$5,263,064	\$5,263,046	\$5,324,881	\$5,289,664	\$4,031,111	\$4,031,111	\$7,010,252	\$7,000,087	\$13,279,601	\$16,678,018	\$16,980,964	
College	\$1,778,376	\$1,778,376	\$1,994,274	\$1,994,274	\$1,950,925	\$1,700,570	\$1,781,368	\$1,781,368	\$1,733,404	\$1,733,394	\$1,689,115	\$1,689,098	\$1,691,838	\$1,637,524	\$1,150,939	\$1,150,939	\$1,151,579	\$1,151,577	\$1,053,251	\$1,053,250	\$1,132,213	\$2,821,442
Enterprise	\$2,143,342	\$1,551,130	\$2,132,097	\$2,075,800	\$2,095,139	\$2,095,139	\$3,370,964	\$3,158,748	\$3,149,723	\$2,895,232	\$3,129,385	\$2,923,746	\$3,078,777	\$1,791,611	\$3,430,119	\$3,288,893	\$3,395,250	\$3,314,098	\$3,493,810	\$3,312,800	\$22,021,713	\$4,737,730
Airport	\$172,000	\$170,016	\$173,000	\$170,350	\$173,000	\$170,100	\$173,000	\$152,038	\$156,000	\$149,681	\$1,229,354	\$1,229,354	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$136,805
Total	\$15,689,307	\$13,083,358	\$13,387,492	\$13,325,463	\$13,168,277	\$12,915,022	\$14,149,946	\$13,916,767	\$13,647,259	\$13,413,947	\$14,515,387	\$14,284,687	\$13,235,648	\$11,661,822	\$11,421,524	\$11,280,294	\$13,878,470	\$13,736,186	\$20,321,998	\$19,924,541	\$41,915,520	\$30,679,651



County Breakdown by year: Blue section on chart, County only (does not include Schools and College figures in this breakdown)

FY11 Budget-County	FY12 Budget-County	FY13 Budget-County	FY14 Budget-County	FY15 Budget-County	FY16 Budget-County	FY17 Budget-County	FY18 Budget-County	FY19 Budget-County	FY20 & FY21 Budget-County	FY22 County Debt
NarrowBand	NarrowBand	Roll Off Truck	Roll Off Truck	Roll Off Truck	Roll Off Truck	San Lease - IT	RRPS Center & refunding	RRPS Center & refunding	RRPS Center & refunding	RRPSC
Animal Bldg	Roll Off Truck	RRPS Center	San Lease - IT	San Lease - IT	RRPS Center	RRPS Center	EMS Stretchers Lease	EMS Stretchers Lease	EMS Stretchers Lease	EMS Stretchers
Carriage Oaks	RRPS Center	EMS Stretchers Lease	EMS Debriffrillator Lease	EMS Debriffrillator Lease	EMS Debriffrillator Lease	Courthouse				
DSS Bldg						EMS Debriffrillator Lease				Dozer - Swaste

## Moore County Department of Social Services (General Fund)

### Department Narrative:

The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department. Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

#### Revenue Sources FY22 Budget:

		% Allocation
Fees	\$30,000	0.30%
Grants	\$6,031,201	60.03%
County Property Tax	\$3,985,342	39.67%

#### Total FY22 Expenditure Budget:

\$10,046,543

Department Director: Tammy Schrenker

Department Director email: [tschrenker@moorecountync.gov](mailto:tschrenker@moorecountync.gov)

#### FY22 Budgeted Staffing Positions:

108 Full-Time  
1 Part-Time

Duties of the DSS Board: exclusive authority to recruit and select the Director of DSS after consultation with County Commissioners and to advise county and municipal authorities regarding policy and plans to improve the community's social conditions.

The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.

MOORE COUNTY SOCIAL SERVICES - JUNE 2022			
ADULT SERVICES			
	Reports Received	Reports Accepted	Guardianship
Current Month	35	26	28
YTD Totals	527	301	
CHILDREN'S SERVICES			
	Reports Received	Reports Accepted	Children in Custody
Current Month	73	42	72
YTD Totals	1160	661	
FOOD AND NUTRITION SERVICES			
	Application	Reviews	Active Cases
Current Month	514	485	5180
YTD Totals	3,662	3,181	
ADULT MEDICAID			
Current Month	81	293	5634
YTD Totals	1207	3738	
FAMILY AND CHILDREN'S MEDICAID			
	Application	Reviews	Active Cases
Current Month	122	740	8162
YTD Totals	1627	9982	
Day Care	481	Clients served by each	
Work First	46	respective program for the	
Emer. Assistance	30	current Month.	

## Moore County Board of Elections (General Fund)

### Department Narrative:

The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

### Revenue Sources FY22 Budget:

Fees	\$6,100
Municipal Elections	\$113,785
County Property Tax	\$629,992

### FY22 Budgeted Staffing Positions:

4	Full-Time
0	Part-Time

**Total FY22 Expenditure Budget:** \$749,877

Department Director: Towanna Dixon

Department Director email: elections@moorecountync.gov

Elections - Registration Totals							
Month	Total Voters	Democrat	Republican	Unaffiliated	Libertarian	Green	Constitution
January 1, 2020	68,271	15,802	28,033	23,966	426	16	28
February 1, 2020	68,957	15,899	28,314	24,263	434	15	32
March 1, 2020	69,124	15,893	28,360	24,389	434	16	32
April 1, 2020	69,550	15,866	28,582	24,612	436	17	37
May 3, 2020	69,565	15,857	28,598	24,621	435	17	37
June 1, 2020	69,605	15,852	28,630	24,625	442	18	38
July 1, 2020	69,870	15,894	28,716	24,749	450	22	39
August 3, 2020	70,085	15,913	28,819	24,826	462	24	41
September 1, 2020	70,784	15,994	29,184	25,061	472	26	47
October 1, 2020	72,090	16,204	29,840	25,468	498	28	52
November 1, 2020	73,912	16,476	30,786	26,031	529	30	60
December 1, 2020	74,049	16,493	30,886	26,051	529	30	60
January 10, 2021	71,627	15,798	30,150	25,060	516	34	69
February 1, 2021	71,702	15,786	30,055	25,224	530	33	74
March 1, 2021	71,732	15,778	30,001	25,313	532	34	74
April 1, 2021	71,539	15,754	29,818	25,325	532	35	75
May 3, 2021	71,666	15,775	29,856	25,381	540	35	79
June 1, 2021	71,808	15,787	29,880	25,479	547	36	79
July 1, 2021	71,990	15,792	29,937	25,709	552	0	0
August 1, 2021	72,191	15,801	30,013	25,818	559	0	0
September 1, 2021	72,562	15,846	30,132	26,023	561	0	0
October 1, 2021	72,628	15,829	30,124	26,106	569	0	0
November 1, 2021	72,662	15,820	30,143	26,132	567	0	0
December 1, 2021	73,102	15,856	30,290	26,381	575	0	0
January 1, 2022	73,257	15,863	30,350	26,465	579	0	0
February 1, 2022	73,289	15,819	30,349	26,537	584	0	0
March 1, 2022	73,463	15,813	30,396	26,665	589	0	0
April 1, 2022	74,063	15,856	30,621	26,986	600	0	0
May 1, 2022	74,166	15,818	30,665	27,085	598	0	0
June 1, 2022	74,075	15,793	30,648	27,039	595	0	0
July 1, 2022	74,699	15,819	30,914	27,369	597	0	0
Net Change	+624	+26	+266	+330	+2	+0	+0

The County Board of Elections chooses the Director and forwards their recommendation to the State Board of Elections Executive Director who makes the formal appointment. The County Board of Elections has the authority for hiring and firing other Election Employees. County Board of Elections controls the number of employees it employs and what they are to be paid, so long as the Board of Elections spends on salaries no more than the amount appropriated by the Board of Commissioners.

## Moore County Department Emergency Services (Fund 200 - ALS Fund) Special Revenue Fund

### Department Narrative:

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hour. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

<b>Revenue Sources FY22 Budget:</b>	<b>\$9,784,320</b>	<b>Total FY22 Expenditure Budget:</b>	<b>\$9,784,320</b>	<b>FY22 Budgeted Staffing Positions:</b>
Fees/EMS Consultants	\$3,284,140 (Insurance Payments)	Debt Service (Stretchers)	\$73,499	87.4 Full-Time
Medicaid Cost Reimb	\$370,000 (DHHS Med Cost Settlement)	Ambulatory Services	\$8,955,553	0 Part-Time
County ALS Tax	\$5,680,180 (.04 cents/\$100 value)	Special Operations	\$25,038	
Transfer from GF	\$450,000 (Rescue/Fire)	Capital	\$280,230	
Total Revenue Budget	\$9,784,320	Transfers Out	\$450,000	
		Total Expenditure Budget:	\$9,784,320	

Department Director: Bryan Phillips, Director; Scot Brooks, Deputy Director

Department Director email: bphillips@moorecountync.gov, sbrooks@moorecountync.gov

EMS # of Calls & Response Time FY22				
Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time	Avg Target Response Time
Jul-21	1,790	1,162	10 min, 49 sec	<10 min 59 sec
Aug-21	1,894	1,211	10 min, 30 sec	<10 min 59 sec
Sep-21	1,692	1,053	10 min, 54 sec	<10 min 59 sec
Oct-21	1,635	1,095	10 min, 28 sec	<10 min 59 sec
Nov-21	1,597	1,040	10 min, 22 sec	<10 min 59 sec
Dec-21	1,705	1,161	10 min, 33 sec	<10 min 59 sec
Jan-22	1,876	1,222	11 min, 23 sec	<10 min 59 sec
Feb-22	1,549	1,033	10 min, 32 sec	<10 min 59 sec
Mar-22	1,667	1,123	10 min, 32 sec	<10 min 59 sec
Apr-22	1,748	1,095	10 min, 32 sec	<10 min 59 sec
May-22	1,847	1,194	10 min, 42 sec	<10 min 59 sec
Jun-22	1,656	1,062	10 min, 40 sec	<10 min 59 sec
Total	20,656	13,451		

EMS # of Calls & Response Time FY21				
Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time	Avg Target Response Time
Jul-20	1,402	920	10 min, 58 sec	<10 min 59 sec
Aug-20	1,468	944	10 min, 56 sec	<10 min 59 sec
Sep-20	1,418	960	10 min, 53 sec	<10 min 59 sec
Oct-20	1,597	1,087	10 min, 37 sec	<10 min 59 sec
Nov-20	1,456	978	11 min, 3 sec	<10 min 59 sec
Dec-20	1,646	1,115	10 min, 53 sec	<10 min 59 sec
Jan-21	1,580	1,022	10 min, 42 sec	<10 min 59 sec
Feb-21	1,374	904	10 min, 23 sec	<10 min 59 sec
Mar-21	1,523	987	10 min, 29 sec	<10 min 59 sec
Apr-21	1,507	1,004	10 min, 22 sec	<10 min 59 sec
May-21	1,567	1,068	10 min, 47 sec	<10 min 59 sec
Jun-21	1,613	1,014	10 min, 42 sec	<10 min 59 sec
Total	18,151	12,003		

## Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

### Department Narrative:

The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Friday, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Speciality Dogs in Gray, Maine.

### Revenue Sources FY22 Budget:

Fire Inspection Fees	\$5,000
County Property Tax	\$1,697,596

### Total FY22 Expenditure Budget:

Fire Marshall	\$323,601
Communications	\$1,378,995
<b>Total</b>	<b>\$1,702,596</b>

### FY22 Budgeted Staffing Positions:

19.6 Full-Time (2.6 Fire Marshal/17 Communications)

Department Director: Bryan Phillips, Director

Department Director email: bphillips@moorecountync.gov

Public Safety E911 Division Service Calls FY21					
FY20/21	Fire	Medical	Law Enforcement	Other	Total 911 Calls for Service
Jul-20	365	1402	3777	2789	8,333
Aug-20	324	1468	4189	2282	8,263
Sep-20	292	1418	3762	2097	7,569
Oct-20	308	1597	4573	2206	8,684
Nov-20	330	1456	4710	2011	8,507
Dec-20	296	1646	4772	2044	8,758
Jan-21	237	1580	4586	1981	8,384
Feb-21	273	1374	4040	1978	7,665
Mar-21	362	1523	4448	2142	8,475
Apr-21	330	1507	4167	1876	7,880
May-21	331	1567	4621	2355	8,874
Jun-21	351	1613	4282	2134	8,380
	3,799	18,151	51,927	25,895	99,772
					99,772

Public Safety E911 Division Service Calls FY22					
FY21/22	Fire	Medical	Law Enforcement	Other	Total 911 Calls for Service
Jul-21	343	1790	4429	2361	8,923
Aug-21	305	1894	4014	2343	8,556
Sep-21	316	1692	3665	1989	7,662
Oct-21	308	1635	4113	2129	8,185
Nov-21	334	1597	3683	2065	7,679
Dec-21	322	1705	4078	2105	8,210
Jan-22	828	1876	3955	1849	8,508
Feb-22	328	1549	4226	1748	7,851
Mar-22	409	1667	4734	1943	8,753
Apr-22	330	1748	4857	1854	8,789
May-22	394	1847	4744	2195	9,180
Jun-22	425	1656	4722	1961	8,764
	4,642	20,656	51,220	24,542	101,060
					101,060

Fire Inspections	# of Inspections FY18	# of Inspections FY19	# of Inspections FY20	# of Inspections FY21	# of Inspections FY22	Target
July	54	120	172	35	176	80
August	81	88	154	39	176	80
September	48	13	128	39	166	80
October	31	60	150	213	148	80
November	20	80	132	149	111	80
December	10	52	112	110	151	80
January	32	111	163	76	127	80
February	100	124	110	29	75	80
March	68	148	119	147	105	80
April	38	91	72	177	110	80
May	51	106	20	187	123	80
June	50	136	42	157	125	80
Total	583	1,129	1,374	1,358	1,593	960

FY20 Emergency Responses for Fire	FY21 Emergency Responses for Fire	FY22 Emergency Responses for Fire
10	10	16
11	19	10
13	12	10
10	13	11
11	14	9
13	9	11
12	2	11
7	15	17
10	7	19
11	9	7
21	8	8
11	3	17
140	121	146

FY16 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$20,946,171	\$27,060,438
200-EMS	\$1,274,469	\$1,538,375
210-E911	\$1,190,574	\$1,209,313
215-Fire District	\$82,938	\$118,147
220-SWCD	\$64,587	\$63,862
230-MCTS	\$328	\$111,259
260-CVB	\$370,826	\$458,288
600-WPCP	\$6,419,343	\$16,920,752
610-Utilities	\$2,628,495	\$23,847,733
620-EMWD	\$753,977	\$2,002,200
640-Airport	\$1,757,059	\$3,100,818
810-Risk	\$2,041,227	\$1,432,259
250-CR Projects	\$22,186,278	\$22,186,278
251-CR Debt	\$0	\$0
252-CR Enterprise	\$0	\$0
253-CR SCC Proj	\$0	\$0
254-CR SCC Debt	\$0	\$0

FY17 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$22,723,837	\$29,080,929
200-EMS	\$1,576,274	\$1,857,184
210-E911	\$927,881	\$1,207,529
215-Fire District	\$478,784	\$510,802
220-SWCD	\$72,611	\$71,551
230-MCTS	\$54,796	\$133,066
260-CVB	\$405,928	\$523,458
600-WPCP	\$7,542,950	\$17,664,733
610-Utilities	\$3,220,749	\$23,663,752
620-EMWD	\$1,056,261	\$1,188,746
640-Airport	\$2,178,351	\$3,387,455
810-Risk	\$1,747,897	\$1,111,367
250-CR Projects	\$23,680,690	\$23,680,690
251-CR Debt	\$0	\$0
252-CR Enterprise	\$514,405	\$514,405
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$208,290	\$208,290

FY18 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$27,535,305	\$34,495,050
200-EMS	\$1,412,238	\$2,099,893
210-E911	\$711,355	\$733,237
215-Fire District	\$697,835	\$738,846
220-SWCD	\$57,929	\$57,756
230-MCTS	\$57,991	\$156,142
260-CVB	\$551,883	\$650,203
600-WPCP	\$8,774,842	\$17,740,516
610-Utilities	\$4,195,496	\$24,001,764
620-EMWD	\$1,365,566	\$1,458,315
640-Airport	\$2,315,671	\$3,526,337
810-Risk	\$1,796,026	\$1,232,238
250-CR Projects	\$18,031,390	\$18,031,390
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$941,775	\$941,775
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$208,290	\$208,290

FY19 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$27,510,634	\$35,653,413
200-EMS	\$2,157,120	\$2,711,522
210-E911	\$796,219	\$811,054
215-Fire District	\$798,563	\$838,225
220-SWCD	\$62,102	\$61,602
230-MCTS	\$28,451	\$134,024
260-CVB	\$897,045	\$1,024,400
600-WPCP	\$10,537,653	\$19,192,914
610-Utilities	\$3,810,873	\$24,088,342
620-EMWD	\$1,534,446	\$1,049,788
640-Airport	\$2,285,821	\$5,071,917
810-Risk	\$2,242,173	\$1,605,897
250-CR Projects	\$14,168,395	\$14,168,395
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$1,433,391	\$1,433,391
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$587,485	\$587,485

FY20 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$28,437,686	\$37,350,678
200-EMS	\$2,607,046	\$3,055,092
210-E911	\$835,945	\$826,182
215-Fire District	\$1,027,233	\$1,063,096
220-SWCD	\$67,623	\$66,771
230-MCTS	\$8,690	\$76,621
260-CVB	\$982,380	\$1,081,449
600-WPCP	\$10,368,272	\$20,476,814
610-Utilities	\$4,603,591	\$25,530,079
620-EMWD	\$1,825,441	\$1,063,925
640-Airport	\$2,460,971	\$5,491,556
810-Risk	\$2,516,726	\$1,930,911
250-CR Projects	\$19,946,031	\$19,946,031
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$1,919,216	\$1,916,216
254-CR SCC Debt	\$743,601	\$743,601
256-CR MCS Debt	\$4,198,628	\$4,198,628

FY21 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$40,879,241	\$53,043,052
200-EMS	\$2,807,214	\$3,872,596
210-E911	\$856,099	\$876,649
215-Fire District	\$1,374,509	\$1,416,640
220-SWCD	\$78,614	\$78,201
230-MCTS	\$31,683	\$104,964
260-CVB	\$1,379,408	\$1,604,319
600-WPCP	\$12,589,345	\$21,506,057
610-Utilities	\$5,533,231	\$26,512,480
620-EMWD	\$1,973,030	\$735,773
640-Airport	\$3,196,809	\$6,048,448
810-Risk	\$2,617,743	\$1,981,183
250-CR Projects	\$21,843,617	\$21,843,617
251-CR Debt	\$4,000,000	\$4,000,000
252-CR Enterprise	\$2,306,978	\$2,306,978
254-CR SCC Debt	\$1,514,622	\$1,514,622
256-CR MCS Debt	\$3,824,453	\$3,824,453

Total County Educational Funding by Fiscal Year												
FY	Student Enrollment	Current Expense	Decline in Debt Service added back to Current Expense	New School Operating Impact- One Time	Additional CE Funding from Appropriated FB	Capital Outlay/CR Projects SCC	Digital Learning	Total Current/Capital Digital	Debt Service	Decline in Debt Service moved to Capital Reserve for Future Debt Payments	Additional Funding advanced from CR (to be refunded from Bonds)	Total Funding
FY13-14-Schools	12,812	\$25,165,140				\$711,932	\$750,000	\$26,627,072	\$5,533,171			\$32,160,243
FY14-15-Schools	12,802	\$25,315,140				\$1,200,000	\$600,000	\$27,115,140	\$5,393,955			\$32,509,095
FY15-16-Schools	12,769	\$26,265,140				\$750,000	\$750,000	\$27,765,140	\$5,263,064			\$33,028,204
FY16-17-Schools	12,578	\$27,029,515				\$750,000	\$750,000	\$28,529,515	\$5,129,691	\$208,290	\$2,171,000	\$36,038,496
FY17-18-Schools	12,665	\$27,704,812	\$1,386,540		\$1,250,000	\$750,000	\$750,000	\$31,841,352	\$4,031,111		\$2,949,300	\$38,821,763
FY18-19-Schools	12,759	\$29,050,000			\$450,000	\$750,000	\$750,000	\$31,000,000	\$6,074,114	\$1,315,331	\$5,984,360	\$44,373,805
FY19-20-Schools	12,775	\$29,500,000		\$739,133	\$850,000	\$750,000	\$750,000	\$32,589,133	\$15,671,910	\$1,435,276		\$49,696,319
FY20-21-Schools	12,363	\$30,350,000				\$750,000	\$750,000	\$31,850,000	\$16,678,019	\$1,140,760		\$49,668,779
FY21-22-Schools	12,363	\$30,350,000				\$750,000	\$750,000	\$31,850,000	\$17,077,581	\$0		\$48,927,581
FY13-14-College		\$4,121,819				\$0	\$0	\$4,121,819	\$1,781,368			\$5,903,187
FY14-15 College		\$4,265,064				\$454,079	\$0	\$4,719,143	\$1,733,404	\$47,964		\$6,500,511
FY15-16 College		\$4,265,064				\$208,048	\$0	\$4,473,112	\$1,689,115	\$92,254		\$6,254,481
FY16-17 College		\$4,279,427				\$233,963	\$0	\$4,513,390	\$1,637,524	\$89,530		\$6,240,444
FY17-18 College		\$4,380,722				\$240,168	\$0	\$4,620,890	\$1,150,939	\$598,906		\$6,370,735
FY18-19 College		\$4,512,262				\$180,000	\$0	\$4,692,262	\$1,151,577	\$604,165	\$1,600,000	\$8,048,004
FY19-20 College		\$4,612,262				\$136,980	\$0	\$4,749,242	\$1,796,852	\$636,782	\$743,601	\$7,926,477
FY20-21 College		\$4,612,262				\$130,641	\$0	\$4,742,903	\$1,132,215	\$571,885	\$771,021	\$7,218,024
FY21-22 College		\$4,800,586				\$182,089	\$0	\$4,982,675	\$2,821,444	\$0	\$0	\$7,804,119

FY22 Adopted Gross and Net Budget by Fund FY 2021-2022						
Fund	Fund Name	Fund Type	Gross Budget	Less Transfers	Net Budget	Rate/Source
100	General	General	\$124,798,868	-\$6,032,440	\$118,766,428	\$.51/\$100 valuation
200	Public Safety/Emergency Mgmt	Special Revenue	\$9,784,320	-\$2,204,247	\$7,580,073	\$.04/\$100 valuation
210	E911 Telephone	Special Revenue	\$364,275	\$0	\$364,275	PSAP Funding
215	Fire, Ambulance, Rescue District	Special Revenue	\$5,771,330	\$0	\$5,771,330	\$.105/\$100 valuation
220	Soil Water Conservation District	Special Revenue	\$19,891	\$0	\$19,891	Rental Fees/State
230	Transportation Services	Special Revenue	\$1,078,318	-\$334,780	\$743,538	Fees/Grants
280	DSS Charitable	Special Revenue	\$15,000	\$0	\$15,000	Fees
281	DSS Rep Payee	Special Revenue	\$420,000	\$0	\$420,000	Fees
600	Water Pollution Control Plant	Enterprise	\$6,180,458	-\$301,153	\$5,879,305	User Fees
610	Public Utilities - Water & Sewer	Enterprise	\$12,991,598	-\$1,034,695	\$11,956,903	User Fees
620	East Moore Water District	Enterprise	\$2,387,300	\$0	\$2,387,300	User Fees
810	Risk Management	Internal Service	\$10,050,756	-\$9,400	\$10,041,356	Internal (transfers)
	<b>Total County Funds</b>		<b>\$173,862,114</b>	<b>-\$9,916,715</b>	<b>\$163,945,399</b>	
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	\$1,775,842	-\$59,400	\$1,716,442	Occupancy Tax
640	Airport Authority	Comp Unit/Enterprise	\$4,545,906	-\$98,500	\$4,447,406	User Fees
	<b>Total Component Units</b>		<b>\$6,321,748</b>	<b>-\$157,900</b>	<b>\$6,163,848</b>	
		<b>Totals</b>	<b>\$180,183,862</b>	<b>-\$10,074,615</b>	<b>\$170,109,247</b>	

FY21 Adopted Gross and Net Budget by Fund FY 2020-2021					
Fund	Fund Name	Fund Type	Gross Budget	Less Transfers	Net Budget
100	General/IT/PM	General	\$115,787,913	-\$5,529,234	\$110,258,679
200	Public Safety/Emergency Mgmt	Special Revenue	\$9,467,764	-\$2,067,108	\$7,400,656
210	E911 Telephone	Special Revenue	\$338,676	\$0	\$338,676
215	Fire, Ambulance, Rescue District	Special Revenue	\$5,113,790	\$0	\$5,113,790
220	Soil Water Conservation District	Special Revenue	\$19,891	\$0	\$19,891
230	Transportation Services	Special Revenue	\$1,161,106	-\$365,880	\$795,226
600	Water Pollution Control Plant	Enterprise	\$5,642,557	-\$299,107	\$5,343,450
610	Public Utilities	Enterprise	\$13,794,488	-\$913,215	\$12,881,273
620	East Moore Water District	Enterprise	\$2,779,059	\$0	\$2,779,059
810	Risk Management	Internal Service	\$9,228,842	-\$8,900	\$9,219,942
<b>Total County Funds</b>			<b>\$163,334,086</b>	<b>-\$9,183,444</b>	<b>\$154,150,642</b>
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	\$1,254,000	-\$48,000	\$1,206,000
640	Airport Authority	Comp Unit/Enterprise	\$3,716,759	-\$84,600	\$3,632,159
<b>Total Component Units</b>			<b>\$4,970,759</b>	<b>-\$132,600</b>	<b>\$4,838,159</b>
		<b>Totals</b>	<b>\$168,304,845</b>	<b>-\$9,316,044</b>	<b>\$158,988,801</b>

### General Fund 100 Budget Ordinance FY22

Revenue Category	Revenue Original Budget by Category	Actual Revenue June 2022	% Collected	ExpenditureCategory	Expenditure Original Budget by Category	Actual June 2022	% Spent
Property Tax Collections	\$72,317,287	\$73,439,323	101.55%	General Government (Admin, HR, Fin, Attorney, Tax, Elect, ROD, IT, PM)	\$15,579,316	\$16,486,850	105.83%
Rental Vehicle Tax/Video Franchise Tax (all other taxes)	\$116,000	\$188,160	162.21%	Public Safety (Sheriff/Det, Animal, DRC, Youth Serv, Fire Marshal & Communications)	\$17,025,637	\$16,219,807	95.27%
Sales Tax (includes MHH, and Article 46)	\$23,497,757	\$27,157,557	115.58%	Environmental/Community Development (Solid Waste, Planning & Code Enf, Cooperative Ext and Soil/Water)	\$8,217,091	\$7,219,205	87.86%
ABC Tax Revenues/Other Taxes	\$674,000	\$2,682,064	397.93%	Human Services (DSS, Health, Aging, Child Support, Veterans)	\$17,348,326	\$16,630,660	95.86%
Interest Income	\$150,000	\$122,934	81.96%	Cultural Development (Parks & Rec, Library)	\$1,374,890	\$1,239,332	90.14%
Transfers In (Debt Service, Capital Reserve)	\$4,883,708	\$10,095,665	206.72%	Education including Debt/Transfers	\$56,549,612	\$56,420,683	99.77%
Departmental Fees	\$13,555,338	\$15,406,081	113.65%	Non-Profits Non-Departmental (Undistributed Benefits, SMH, Forestry, PIP, Econ Dev, School of Govt)	\$2,376,016	\$727,463	30.62%
Child Support Enforcement Grants	\$847,085	\$734,539	86.71%	Court Facility Project Transfer, other transfers to projects and CR transfer	\$450,000	\$17,109,351	3802.08%
Social Services Grants	\$6,031,201	\$5,158,417	85.53%	Debt Service P & I - excluding Educaton	\$5,877,980	\$5,929,213	100.87%
Public Health Grants	\$777,649	\$963,374	123.88%				
Other Grants & Restricted Funds, (Veterans, JCPC, Solid Waste, Sheriff, Soil/Water, Elections, Deeds)	\$1,042,843	\$936,502	89.80%				
Aging Grants	\$906,000	\$606,359	66.93%				
Fund Balance Appropriations	\$0	\$0	0.00%				
<b>Total Budget</b>	<b>\$124,798,868</b>	<b>\$137,490,976</b>	<b>110.17%</b>	<b>Total Budget</b>	<b>\$124,798,868</b>	<b>\$137,982,564</b>	<b>110.56%</b>

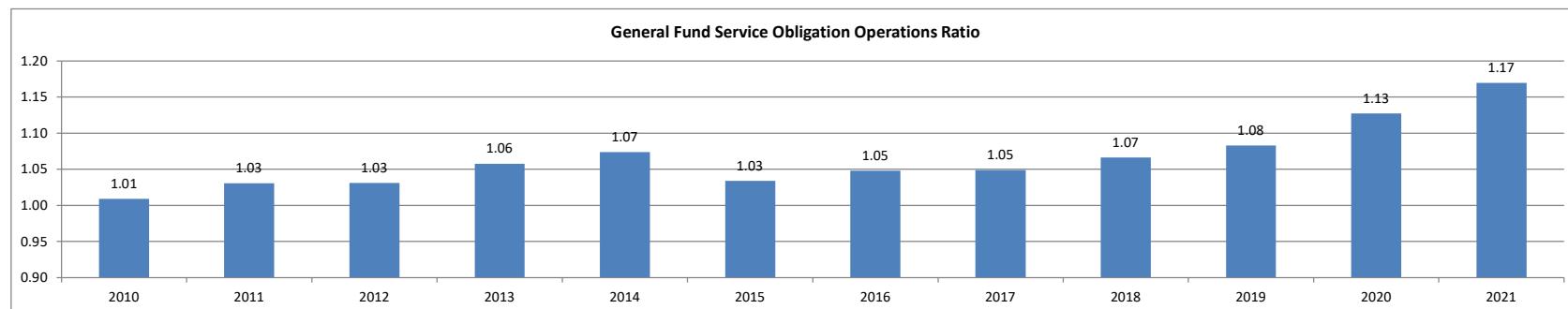
### Advanced Life Support/ALS Fund 200 Budget Ordinance FY22

Revenue Category	Revenue Original Budget by Category	Actual Revenue - June 2022	% Collected	ExpenditureCategory	Expenditure Original Budget by Category	Actual Expenditures-June 2022	% Spent
Property Tax	\$5,680,180	\$5,734,800	100.96%	EMS Fund 200 Admin	\$8,955,553	\$8,692,558	97.06%
Donations/Insurance Reimburse	\$0	\$0	0.00%	Special Ops Team	\$25,038	\$25,085	100.19%
Medicaid Cost Settlement, estimated	\$370,000	\$0	0.00%	Capital Outlay/Purchases (includes encumbered vehicle purchase)	\$280,230	\$893,067	318.69%
EMS Insurance Payments	\$3,284,140	\$4,105,697	125.02%	EMS Transfers to Fire Fund 215	\$450,000	\$450,000	100.00%
Capital Lease Proceeds	\$0	\$0	0.00%	Debt Principal & Interest - Stretchers & Defibrillators	\$73,499	\$73,498	100.00%
Narcan Grant	\$0	\$0	0.00%	Transfer to Pandemic		\$4,103,983	
Transfer from General Fund	\$450,000	\$450,000	0.00%				
Transfer from CSLFR		\$4,103,983					
<b>Total Budget</b>	<b>\$9,784,320</b>	<b>\$14,394,480</b>	<b>147.12%</b>	<b>Total Budget</b>	<b>\$9,784,320</b>	<b>\$14,238,191</b>	<b>145.52%</b>

## Moore County General Fund Financial Condition Analysis

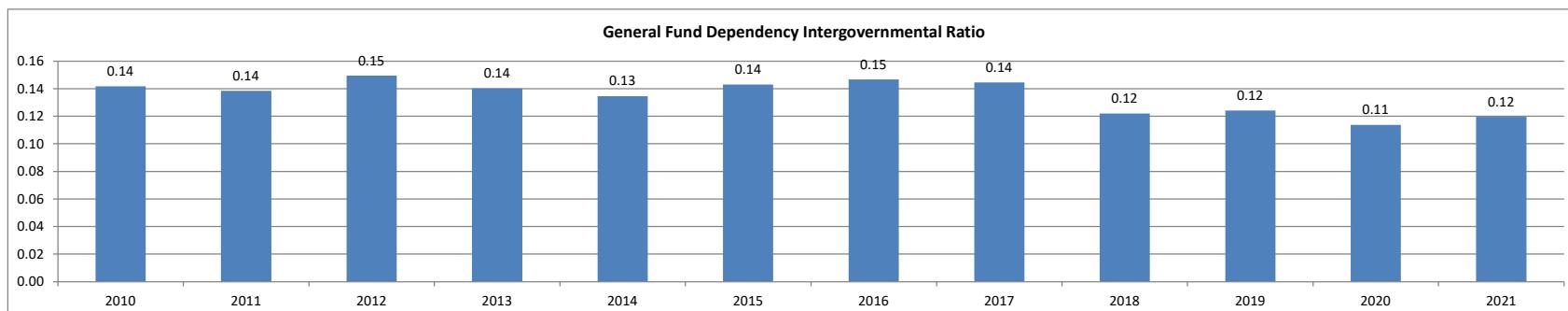
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<b>Service Obligation</b>	Operations Ratio	1.01	1.03	1.03	1.06	1.07	1.03	1.05	1.05	1.07	1.08	1.13	1.17
	Total Revenues	\$83,014,318	\$84,412,559	\$85,292,227	\$87,657,134	\$89,664,730	\$91,014,621	\$91,398,922	\$94,249,242	\$95,511,412	\$100,902,206	\$116,572,805	\$129,650,394
	Total Expenditures	\$82,265,248	\$81,887,524	\$82,721,258	\$82,871,243	\$83,504,851	\$88,016,373	\$87,203,143	\$89,859,421	\$89,597,922	\$93,192,201	\$103,431,584	\$110,852,871

Service obligation measures whether or not a government's annual revenues were sufficient to pay for annual operations. The operations ratio is calculated as total revenues divided by total expenditures (plus transfers to debt service fund, if any).



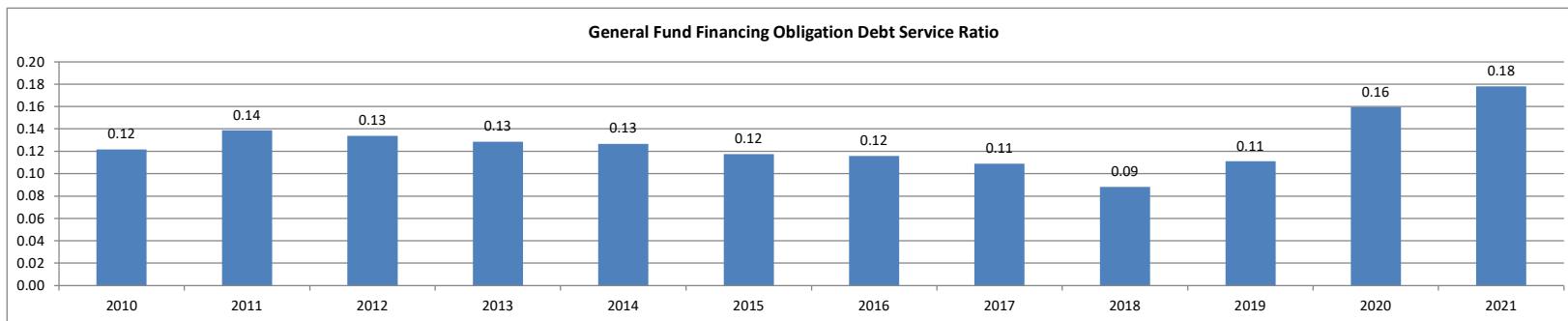
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<b>Dependency</b>	Intergovernmental Ratio	0.14	0.14	0.15	0.14	0.13	0.14	0.15	0.14	0.12	0.12	0.11	0.12
	Intergovernmental Revenue	\$11,763,106	\$11,699,948	\$12,749,246	\$12,293,461	\$12,079,469	\$13,025,030	\$13,407,664	\$13,628,281	\$11,654,289	\$12,534,937	\$13,267,049	\$15,516,769
	Total Revenue	\$83,014,318	\$84,412,559	\$85,292,227	\$87,657,134	\$89,664,730	\$91,014,621	\$91,398,922	\$94,249,242	\$95,511,412	\$100,902,206	\$116,572,805	\$129,650,394

Dependency measures the extent to which a government relies on other governments for resources. The intergovernmental ratio is calculated as total intergovernmental revenue divided by total revenue.



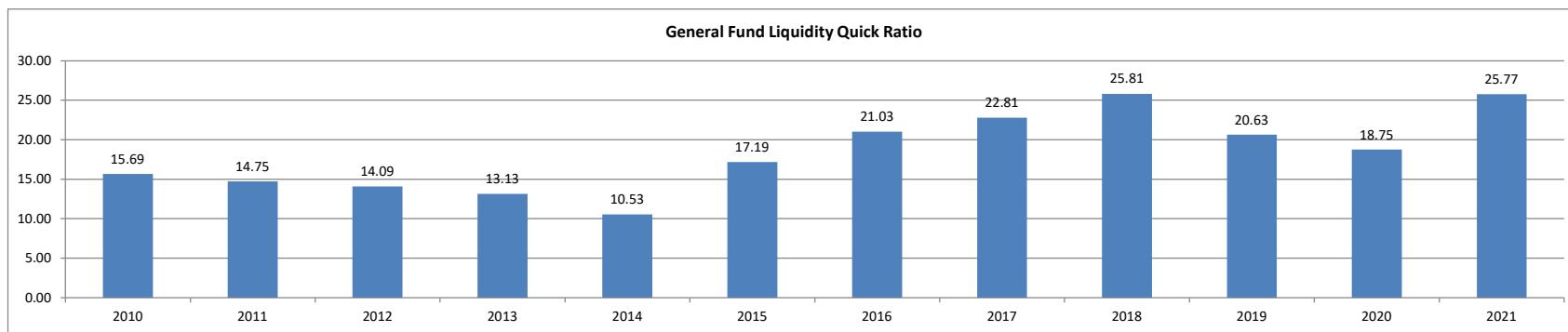
Financing Obligation	Debt Service Ratio	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
		0.12	0.14	0.13	0.13	0.13	0.12	0.12	0.11	0.09	0.11	0.16	0.18
		\$10,011,380	\$11,362,211	\$11,079,312	\$10,649,783	\$10,578,464	\$10,341,515	\$10,104,069	\$9,791,970	\$7,913,157	\$10,351,080	\$16,491,572	\$19,749,300
	Total Expenditures	\$82,265,248	\$81,887,524	\$82,721,258	\$82,871,243	\$83,504,851	\$88,016,373	\$87,203,143	\$89,859,421	\$89,597,922	\$93,192,201	\$103,431,584	\$110,852,871

Financing obligation addresses service flexibility or the amount of expenditures committed to annual debt service. The debt service ratio is calculated as debt service divided by total expenditures (plus transfers to debt service fund, if any).



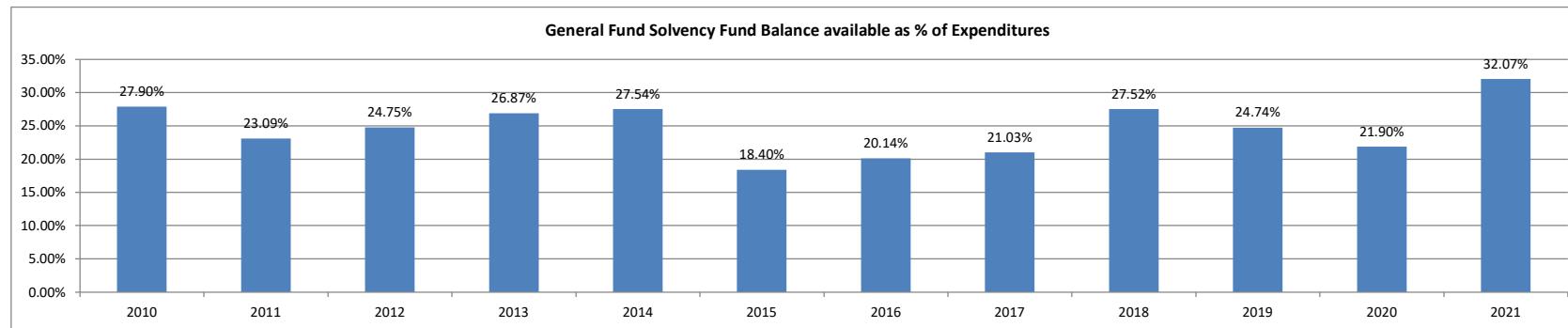
Liquidity	Quick Ratio	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
		15.69	14.75	14.09	13.13	10.53	17.19	21.03	22.81	25.81	20.63	18.75	25.77
		\$25,741,179	\$23,312,531	\$23,387,757	\$25,153,473	\$26,471,444	\$43,412,635	\$43,132,449	\$46,404,527	\$45,566,495	\$41,679,030	\$48,383,717	\$62,722,858
	Cash & Investments	\$1,640,966	\$1,581,044	\$1,660,074	\$1,915,605	\$2,513,484	\$2,526,050	\$2,051,187	\$2,034,791	\$1,765,500	\$2,020,765	\$2,580,362	\$2,433,706
	Current Liabilities												

Liquidity measures a government's ability to meet its short-term obligations. The quick ratio is calculated as cash and investments divided by current liabilities. FY2015 started including Capital Reserve for Governmental Projects per UNC School of Govt



	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021
<b>Solvency</b> (based on LGC calculation)												
Fund Balance available as % of Expenditures	27.90%	23.09%	24.75%	26.87%	27.54%	18.40%	20.14%	21.03%	27.52%	24.74%	21.90%	32.07%
Total Fund Balance	\$30,254,251	\$32,047,308	\$31,340,972	\$31,699,289	\$31,779,675	\$25,485,736	\$27,060,438	\$29,080,929	\$34,495,050	\$35,653,413	\$37,350,678	\$53,043,052
Less: Non spendable	-\$3,612	-\$4,367	-\$507,541	-\$109,654	-\$109,767	-\$106,781	-\$445,008	-\$205,979	-\$94,394	-\$83,699	-\$87,616	-\$104,397
Less: Stabilization by Statute	<u>\$6,405,657</u>	<u>-\$10,677,817</u>	<u>-\$9,097,467</u>	<u>-\$7,940,606</u>	<u>-\$6,876,351</u>	<u>-\$7,089,668</u>	<u>-\$8,329,083</u>	<u>-\$8,790,370</u>	<u>-\$8,690,926</u>	<u>-\$10,449,239</u>	<u>-\$11,928,412</u>	<u>-\$14,957,477</u>
Available Fund Balance	\$23,844,982	\$21,365,124	\$21,735,964	\$23,649,029	\$24,793,557	\$18,289,287	\$18,286,347	\$20,084,580	\$25,709,730	\$25,120,475	\$25,334,650	\$37,981,178
Expenditures + transfers out	\$85,477,637	\$92,524,744	\$87,808,871	\$88,004,107	\$90,041,728	\$99,421,521	\$90,800,192	\$95,496,899	\$93,419,885	\$101,521,566	\$115,677,165	\$118,439,910

Solvency measures a government's ability to meet long-term obligations. Fund balance as a % of expenditures is calculated as available fund balance as defined by the Local Government Commission divided by expenditures plus transfers out.



**Fund 250 Capital Reserve for Governmental Projects**  
**Activity Detail by Fiscal Year**

Activity Detail in Capital Reserve for FY	Additional Notes	Amount	Balance
<b>Audited for June 30, 2018</b>		<b>\$18,031,390</b>	<b>\$18,031,390</b>
<b>FY2018-2019</b>			
Request for Design Fees for Pinehurst Elementary School	Architect Fees	-\$2,453,000	\$15,578,390
Pinehurst Modular Classrooms	Modular Classrooms	-\$2,400,000	\$13,178,390
SP Elementary BOC Meeting 1/8/19	Early Grading Project BOC meeting 1/8/19	-\$1,131,361	\$12,047,029
Sandhills Community College 2/19/19 BOC meeting	Request for Arch Fees on Medical Facility to be reimbursed GO	-\$1,600,000	\$10,447,029
FY17-18 plus 17% Fiscal Policy, trans in FY18-19	Fiscal Policy 17% overage, \$2M to Debt Reserve Fund for MCS	\$820,005	\$11,267,034
SP Elementary (JE completed 4/3/19)	Early Grading Project	\$1,131,361	\$12,398,395
Southern Pines - Reimbursement of Design Fees (4/3/19)	February-March 2019 Reimburse from GO's	\$1,770,000	\$14,168,395
<b>Audited for June 30, 2019</b>		<b>\$14,168,395</b>	<b>\$14,168,395</b>
<b>FY2019-2020</b>			
Pinehurst - Reimbursement of Design Fees	Reimbursed from GO's October 16, 2019	\$2,453,000	\$16,621,395
Pinehurst - Reimbursement of Modular Classrooms	Reimbursed from GO's October 16, 2019	\$2,400,000	\$19,021,395
North Moore - LOB Reimbursement of Design Fees	Reimbursed from Bank Loan Project on October 16, 2019	\$1,033,000	\$20,054,395
Transfer in from FY19 Unassigned Fund Balance General Fund	Transfer in from FY19 GF Unassigned FB in FY20	\$1,000,000	\$21,054,395
Transfer in from Fiscal Policy over 17% Calculation FY19	Transfer in 17% Fiscal Policy from FY19 Calculation	\$146,021	\$21,200,416
Transfer to Solid Waste Project Cell 6 Ordinance Fund 435	Transfer to Fund 435 Cell 6 Project Ordinance 12/3/2019 BOC	-\$1,254,385	\$19,946,031
Transfer from Area I Roadway Improvements - DOT to Reimb (not reimb by DOT as of 6/30/2020- carried to FY2021)	Approved at BOC meeting 12/4/17 DOT to Reimburse	\$0	\$19,946,031
<b>Audited for June 30, 2020</b>		<b>\$19,946,031</b>	<b>\$19,946,031</b>
<b>FY2020-2021</b>			
Sandhills Community College Reimburse Architect Fees from FY19	Reimburse Architect Fees from GO's FY20 or FY21	\$1,600,000	\$21,546,031
Payment from Solid Waste Project Cell 6 Project Ordinance Fund 435	Reimburse back to CR from Fund 100 Solid Waste Pmt 1 of 5	\$250,877	\$21,796,908
Transfer in from Fiscal Policy over 17% Calculation FY20	Transfer in 17% Fiscal Policy from FY20 Calculation	\$46,709	\$21,843,617
<b>Audited for June 30, 2021</b>		<b>\$21,843,617</b>	<b>\$21,843,617</b>

General Fund 100 Fund Balance by Year ( Audited)						
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Revenues</u>	<u>Expenditures</u>	<u>Transfers In/Out</u>	<u>Rev less Exp</u>	<u>Ending FB</u>
2014-15	\$31,779,675	\$91,014,621	\$88,016,373	-\$9,292,187	-\$6,293,939	\$25,485,736
2015-16	\$25,485,736	\$91,398,922	\$87,203,143	-\$2,621,077	\$1,574,702	\$27,060,438
2016-17	\$27,060,438	\$94,249,242	\$89,859,421	-\$2,369,330	\$2,020,491	\$29,080,929
2017-18	\$29,080,929	\$95,511,412	\$89,597,922	-\$499,369	\$5,414,121	\$34,495,050
2018-19	\$34,495,050	\$100,902,206	\$93,192,201	-\$6,551,642	\$1,158,363	\$35,653,413
2019-20	\$35,653,413	\$116,572,805	\$103,431,584	-\$11,443,956	\$1,697,265	\$37,350,678
2020-21	\$37,350,678	\$129,650,694	\$110,852,871	-\$3,105,149	\$15,692,674	\$53,043,352
<b>Breakdown of FB:</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>
<b>Reserved for:</b>						
State Statute	\$7,034,566	\$7,590,104	\$7,581,778	\$9,085,688	\$10,088,771	\$12,352,524
Financing Agreement compliance	\$0	\$0	\$0	\$0	\$0	\$0
Inventories	\$82,304	\$92,868	\$94,394	\$83,699	\$87,616	\$104,397
Long-term Receivables	\$362,704	\$113,111	\$0	\$0	\$0	\$0
Encumbrances, HR, ENV, Prepays	\$901,835	\$984,751	\$1,109,148	\$1,363,551	\$1,839,641	\$2,604,953
<b>Unreserved, designated for:</b>						
Subsequent Year's Expenditures	\$252,924	\$0	\$0	\$0	\$0	\$602,005
Capital Reserve Fund-Debt	\$0	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$4,000,000
Capital Expenses	\$400,000	\$200,000	\$400,000	\$500,000	\$600,000	\$7,650,000
Elections Capital Project	\$200,000	\$0	\$0	\$0	\$0	\$0
Risk Mgmt Fund	\$0	\$0	\$1,000,000	\$1,000,000	\$800,000	\$1,500,000
Courts Project	\$0	\$0	\$2,112,611	\$0	\$0	\$0
Env Protection/Solid Waste	\$0	\$0	\$170,000	\$0	\$0	\$0
Parks & Recreation Project	\$0	\$0	\$962,700	\$1,000,000	\$0	\$10,877
Vehicle Replacement Plan	\$315,000	\$250,000	\$400,000	\$260,000	\$940,000	\$700,000
Gov'tl Projects from FY2016	\$560,240	\$0	\$0	\$0	\$0	\$0
Moore County Schools/Art 46 start 4/2019	\$0	\$1,700,000	\$0	\$1,000,568	\$951,627	\$1,431,509
MCS - Digital Learning	\$0	\$418,310	\$224,768	\$20,848	\$2,521	\$10,802
CR Fund - Subsequent years	\$0	\$0	\$0	\$1,000,000	\$0	\$0
Revaluation - Subsequent years	\$139,758	\$215,515	\$207,999	\$213,384	\$279,783	\$196,182
Landfill - Cell 5 - Subsequent years	\$0	\$0	\$0	\$0	\$0	\$0
Assigned for Subsequent Years Exp-Longev	\$0	\$0	\$0	\$0	\$0	\$0
<b>Unassigned Fund Balance</b>	<b>\$16,811,107</b>	<b>\$17,516,270</b>	<b>\$18,231,652</b>	<b>\$18,125,675</b>	<b>\$19,760,719</b>	<b>\$21,879,803</b>
Total Fund Balance	\$27,060,438	\$29,080,929	\$34,495,050	\$35,653,413	\$37,350,678	\$53,043,052
Committed for Debt Service (CR Fund-Debt) Re	\$0	\$0	\$0	\$0	\$0	\$0
Total Fund Balance (page 16 CAFR)	\$27,060,438	\$29,080,929	\$34,495,050	\$35,653,413	\$37,350,678	\$53,043,052

Emergency Mgmt Fund 200 - Special Revenue Fund Fund Balance by Year ( Audited)					
Fiscal Year	Actual		Actual		Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp	
2014-15	\$2,718,288	\$5,884,982	\$6,678,809	-\$793,827	\$1,924,461
2015-16	\$1,924,461	\$5,852,651	\$6,238,737	-\$386,086	\$1,538,375
2016-17	\$1,538,375	\$6,887,097	\$6,568,288	\$318,809	\$1,857,184
2017-18	\$1,857,184	\$7,074,127	\$6,831,418	\$242,709	\$2,099,893
2018-19	\$2,099,893	\$8,760,627	\$8,148,998	\$611,629	\$2,711,522
2019-20	\$2,711,522	\$8,854,968	\$8,511,398	\$343,570	\$3,055,092
2020-21	\$3,055,092	\$10,171,780	\$9,354,276	\$817,504	\$3,872,596

E911 Telephone Fund 210 - Special Revenue Fund (PSAP) Fund Balance by Year ( Audited)					
Fiscal Year	Actual		Actual		Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp	
2014-15	\$793,569	\$431,926	\$221,595	\$210,331	\$1,003,900
2015-16	\$1,003,900	\$428,032	\$222,619	\$205,413	\$1,209,313
2016-17	\$1,209,313	\$545,817	\$547,601	-\$1,784	\$1,207,529 (Backup 911 Center)
2017-18	\$1,207,529	\$535,146	\$1,009,438	-\$474,292	\$733,237 (Backup 911 Center)
2018-19	\$733,237	\$390,654	\$312,837	\$77,817	\$811,054
2019-20	\$811,054	\$345,860	\$330,732	\$15,128	\$826,182
2020-21	\$826,182	\$366,874	\$316,407	\$50,467	\$876,649

Moore County Transportation Services Fund 230 - Special Revenue Fund Fund Balance by Year ( Audited)					
Fiscal Year	Actual		Actual		Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp	
2014-15	\$86,939	\$1,067,770	\$1,052,410	\$15,360	\$102,299
2015-16	\$102,299	\$977,519	\$968,559	\$8,960	\$111,259
2016-17	\$111,259	\$1,013,909	\$992,102	\$21,807	\$133,066
2017-18	\$133,066	\$929,092	\$906,016	\$23,076	\$156,142
2018-19	\$156,142	\$930,327	\$952,445	-\$22,118	\$134,024
2019-20	\$134,024	\$1,826,061	\$1,883,464	-\$57,403	\$76,621
2020-21	\$76,621	\$966,766	\$938,423	\$28,343	\$104,964

Risk Management Fund 810 - Internal Service Fund						
Fund Balance by Year (Audited)						
Fiscal Year	<u>Beginning FB</u>	Actual	Actual	Unrestricted		Cash Equity
		<u>Revenues</u>	<u>Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	
2014-15	\$237,348	\$8,414,389	\$7,376,988	\$1,037,401	\$1,274,749	\$1,826,391
2015-16	\$1,274,749	\$8,304,365	\$8,146,855	\$157,510	\$1,432,259	\$2,041,227
2016-17	\$1,432,259	\$8,024,446	\$8,345,338	-\$320,892	\$1,111,367	\$1,747,897
2017-18	\$1,111,367	\$8,353,224	\$8,232,353	\$120,871	\$1,232,238	\$1,796,026
2018-19	\$1,232,238	\$10,605,592	\$10,231,933	\$373,659	\$1,605,897	\$2,242,173
2019-20	\$1,605,897	\$10,080,649	\$9,755,635	\$325,014	\$1,930,911	\$2,516,726
2020-21	\$1,930,911	\$10,226,251	\$10,175,979	\$50,272	\$1,981,183	\$2,617,743

Water Pollution Control Plant Fund 600						
Fund Balance by Year (Audited) Enterprise						
Fiscal Year	<u>Beginning FB</u>	Actual	Actual	<u>Ending FB (inc</u>		Cash Equity & Investments
		<u>Revenues</u>	<u>Expenditures</u>	<u>Rev less Exp</u>	<u>Assets)</u>	
2014-15	\$18,190,749	\$5,146,873	\$6,996,203	-\$1,849,330	\$16,341,419	\$1,256,144
2015-16	\$16,341,419	\$5,474,078	\$4,894,745	\$579,333	\$16,920,752	\$6,419,343
2016-17	\$16,920,752	\$5,306,285	\$4,562,304	\$743,981	\$17,664,733	\$7,542,950
2017-18	\$17,664,733	\$5,265,673	\$5,189,888	\$75,785	\$17,740,518	\$8,774,842
2018-19	\$17,740,518	\$6,483,565	\$5,031,169	\$1,452,396	\$19,192,914	\$10,537,653
2019-20	\$19,192,914	\$6,083,419	\$4,799,519	\$1,283,900	\$20,476,814	\$10,368,272
2020-21	\$20,476,814	\$6,717,469	\$5,688,226	\$1,029,243	\$21,506,057	\$12,589,345

(includes transfers in & out) (includes assets)

Public Utilities Fund 610 Water & Sewer						
Fund Balance by Year (Audited) Enterprise						
	Actual	Actual				
2014-15	\$19,490,615	\$11,851,051	\$9,927,097	\$1,923,954	\$21,414,569	\$3,278,316
2015-16	\$21,414,569	\$12,288,502	\$9,855,338	\$2,433,164	\$23,847,733	\$2,628,495
2016-17	\$23,847,733	\$11,407,787	\$11,591,768	-\$183,981	\$23,663,752	\$3,220,749
2017-18	\$23,663,752	\$12,534,846	\$12,196,834	\$338,012	\$24,001,764	\$4,195,496
2018-19	\$24,001,764	\$12,237,551	\$12,150,973	\$86,578	\$24,088,342	\$3,810,873
2019-20	\$24,088,342	\$13,272,734	\$11,830,997	\$1,441,737	\$25,530,079	\$4,603,591
2020-21	\$25,530,079	\$13,670,696	\$12,688,295	\$982,401	\$26,512,480	\$5,533,231
	(includes transfers in & out)			(includes assets)		

East Moore Water District Fund 620						
Fund Balance by Year (Audited) Enterprise						
	Actual	Actual				
2014-15	\$2,626,689	\$1,707,991	\$2,130,530	-\$422,539	\$2,204,150	\$482,202
2015-16	\$2,204,150	\$1,944,319	\$2,146,269	-\$201,950	\$2,002,200	\$753,977
2016-17	\$2,002,200	\$2,182,999	\$2,996,453	-\$813,454	\$1,188,746	\$1,056,261
2017-18	\$1,188,746	\$2,955,744	\$2,686,175	\$269,569	\$1,458,315	\$1,365,566
2018-19	\$1,458,315	\$2,299,918	\$2,708,445	-\$408,527	\$1,049,788	\$1,534,446
2019-20	\$1,049,788	\$2,823,769	\$2,809,632	\$14,137	\$1,063,925	\$1,825,441
2020-21	\$1,063,925	\$3,036,690	\$3,364,842	-\$328,152	\$735,773	\$1,973,030
	(includes assets and bonds payable)					

**Capital Reserve for Govt Projects - Fund 250 - Special Revenue Fund**

<b>Fiscal Year</b>		<b>Actual</b>	<b>Actual</b>		<b>Cash</b>	<b>Equity</b>
	<b>Beginning FB</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Rev less Exp</b>	<b>Ending FB</b>	
2014-2015	\$12,742,772	\$10,202,922	\$2,789,475	\$7,413,447	\$20,156,219	\$20,156,219
2015-2016	\$20,156,219	\$3,259,413	\$1,229,355	\$2,030,058	\$22,186,277 (Airport)	\$22,186,277
2016-2017	\$22,186,277	\$3,755,431	\$2,261,018	\$1,494,413	\$23,680,690 (Schools/Courts)	\$23,680,690
2017-2018	\$23,680,690	\$0	\$5,649,300	-\$5,649,300	\$18,031,390 (P&Rec, Schools)	\$18,031,390
2018-2019	\$18,031,390	\$3,721,366	\$7,584,360	-\$3,862,994	\$14,168,396 (Schools, SCC)	\$14,168,396
2019-2020	\$14,168,396	\$7,032,021	\$1,254,386	\$5,777,635	\$19,946,031 (Schools, GO Reimb)	\$19,946,031
2020-2021	\$19,946,031	\$1,897,586	\$0	\$1,897,586	\$21,843,617 (SCC, GO Reimb, Cell 6)	\$21,843,617
2021-2022	\$21,843,617	\$5,383,859	\$0	\$5,383,859	\$27,227,476 (Cell 6 reimb, 17%, Assign)	\$27,227,476

**Capital Reserve for Debt Service - Fund 251 - Special Revenue Fund**

<b>Fiscal Year</b>		<b>Actual</b>	<b>Actual</b>		<b>Cash</b>	<b>Equity</b>
	<b>Beginning FB</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Rev less Exp</b>	<b>Ending FB</b>	
2014-2015	\$3,773,949	\$0	\$3,773,949	-\$3,773,949	\$0	\$0
2017-2018	\$0	\$2,000,000	\$0	\$2,000,000	\$2,000,000	\$2,000,000
2018-2019	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$2,000,000
2019-2020	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$2,000,000
2020-2021	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$4,000,000	\$4,000,000
2021-2022	\$4,000,000	\$2,000,000	\$53,625	\$1,946,375	\$5,946,375	\$5,946,375

**Capital Reserve for Enterprise Capital - Fund 252 - Special Revenue Fund**

<b>Fiscal Year</b>		<b>Actual</b>	<b>Actual</b>		<b>Cash</b>	<b>Equity</b>
	<b>Beginning FB</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Rev less Exp</b>	<b>Ending FB</b>	
2010-2011	\$0	\$2,944,046	\$0	\$2,944,046	\$2,944,046	\$2,944,046
2011-2012	\$2,944,046	\$1,616,478	\$4,320,000	-\$2,703,522	\$240,524	\$240,524
2012-2013	\$240,524	\$1,454,341	\$0	\$1,454,341	\$1,694,865	\$1,694,865
2013-2014	\$1,694,865	\$0	\$0	\$0	\$1,694,865	\$1,694,865
2014-2015	\$1,694,865	\$452,636	\$2,147,501	-\$1,694,865	\$0	\$0
2015-2016	\$0	\$289,914	\$289,914	\$0	\$0	\$0
2016-2017	\$0	\$514,405	\$0	\$514,405	\$514,405	\$514,405
2017-2018	\$514,405	\$789,788	\$362,418	\$427,370	\$941,775 (trans to Vass PH II)	\$941,775
2018-2019	\$941,775	\$491,616	\$0	\$491,616	\$1,433,391	\$1,433,391
2019-2020	\$1,433,391	\$485,825	\$0	\$485,825	\$1,919,216	\$1,919,216
2020-2021	\$1,919,216	\$574,749	\$186,987	\$387,762	\$2,306,978	\$2,306,978
2021-2022	\$2,306,978	\$0	\$0	\$0	\$2,306,978	\$2,306,978

Capital Reserve for Capital Projects - Fund 253 - Sandhills Community College (6% of CR transfer)						
Fiscal Year	<u>Beginning FB</u>	Actual	Actual	<u>Rev less Exp</u>	<u>Ending FB</u>	Cash Equity
		<u>Revenues</u>	<u>Expenditures</u>			
2014-2015	\$0	\$454,079	\$0	\$454,079	\$454,079	\$454,079
2015-2016	\$454,079	\$208,048	\$662,127	-\$454,079	\$0 transfer to SCC	\$0
2016-2017	\$0	\$233,963	\$233,963	\$0	\$0 transfer to SCC	\$0
2017-2018	\$0	\$240,168	\$240,168	\$0	\$0 transfer to SCC	\$0
2018-2019	\$0	\$180,000	\$180,000	\$0	\$0 transfer to SCC	\$0
2019-2020 (from FY19)	\$0	\$136,980	\$136,980	\$0	\$0 transfer to SCC	\$0
2020-2021 (from FY20)	\$0	\$130,641	\$130,641	\$0	\$0 transfer to SCC	\$0
2021-2022 (from FY21)	\$0	\$182,089	\$0	\$182,089	\$182,089 transfer to SCC	\$182,089

Capital Reserve for Debt Service Reduction - Fund 254 - Sandhills Community College (loan payback-future Debt Service) to cover GF Debt Service						
Fiscal Year	<u>Beginning FB</u>	Actual	Actual	<u>Rev less Exp</u>	<u>Ending FB</u>	Cash Equity
		<u>Revenues</u>	<u>Expenditures</u>			
2014-2015	\$0	\$47,964	\$0	\$47,964	\$47,964	\$47,964
2015-2016	\$47,964	\$92,254	\$140,218	-\$47,964	\$0	\$0
2016-2017	\$0	\$89,530	\$89,530	\$0	\$0	\$0
2017-2018	\$0	\$598,906	\$598,906	\$0	\$0	\$0
2018-2019	\$0	\$604,165	\$604,165	\$0	\$0	\$0
2019-2020	\$0	\$1,380,383	\$636,782	\$743,601	\$743,601 (inc \$743,601 debt)	\$743,601
2020-2021	\$743,601	\$771,021	\$0	\$771,021	\$1,514,622 (inc \$771,021 debt)	\$1,514,622
2021-2022	\$1,514,622	\$0	\$158,847	-\$158,847	\$1,355,775	\$1,355,775

Capital Reserve for Capital Reserve Projects MCS - Fund 255 - Moore County Schools Article 46 Proceeds						
Fiscal Year	<u>Beginning FB</u>	Actual	Actual	<u>Rev less Exp</u>	<u>Ending FB</u>	Cash Equity
		<u>Revenues</u>	<u>Expenditures</u>			
2019-2020	\$0	\$1,000,568	\$0	\$1,000,568	\$1,000,568 Art 46 (4/19-6/19)	\$1,000,568
2020-2021	\$1,000,568	\$951,627	\$0	\$1,952,195	\$1,952,195 Art 46 proceeds FY20	\$1,952,195
2021-2022	\$1,952,195	\$1,431,509	\$0	\$3,383,704	\$3,383,704 Art 46 proceeds FY21	\$3,383,704

Capital Reserve for Debt Service Reduction - Fund 256 - Moore County Schools to cover GF Debt						
Fiscal Year	<u>Beginning FB</u>	Actual	Actual	<u>Rev less Exp</u>	<u>Ending FB</u>	Cash Equity
		<u>Revenues</u>	<u>Expenditures</u>			
2014-2015	\$0	\$0	\$0	\$0	\$0	\$0
2015-2016	\$0	\$0	\$0	\$0	\$0	\$0
2016-2017	\$0	\$208,290	\$0	\$208,290	\$208,290	\$208,290
2017-2018	\$208,290	\$0	\$0	\$0	\$208,290	\$208,290
2018-2019	\$208,290	\$1,315,331	\$936,136	\$379,195	\$587,485 AB Interest Pmt	\$587,485
2019-2020	\$587,485	\$3,611,143	\$0	\$3,611,143	\$4,198,628 (inc \$2,175,867 debt PH)	\$4,198,628
2020-2021	\$4,198,628	\$1,140,760	\$1,514,935	-\$374,175	\$3,824,453 trans to GF to cover debt	\$3,824,453
2021-2022	\$3,824,453	\$0	\$1,737,077	-\$1,737,077	\$2,087,376 trans to GF to cover debt	\$2,087,376

## Moore County Department of Health Services (General Fund)

### Department Narrative:

Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

### Revenue Sources FY22 Budget:

		% Allocation	FY22 Budgeted Staffing Positions:	
Fees/Donations	\$1,210,037	26.25%	48.66	Full-Time
Grants	\$777,649	16.87%	0	Part-Time
County Property Tax	\$2,622,278	56.88%	The Health Board appoints a local Health Director after consultation with the Board of Commissioners. The Health Board also may impose fees for services rendered by the Health Department. The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.	

### Total FY22 Expenditure Budget:

\$4,609,964

Department Director: Matthew Garner, Interim Director

Department Director email: [mgarner@moorecountync.gov](mailto:mgarner@moorecountync.gov)

Env Health Food & Lodging Inspections	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	Monthly Target - Food & Lodging Inspections
MONTH	# of Inspections	Target								
July	104	95	94	97	49	105	42	48	76	129
August	112	110	90	142	108	147	107	108	104	129
September	121	116	133	111	104	71	138	127	86	129
October	133	148	111	132	99	129	123	119	104	129
November	124	103	107	119	59	101	81	116	79	129
December	137	149	154	121	62	123	114	154	103	129
January	55	78	91	82	58	143	117	93	31	129
February	104	106	206	90	92	105	93	122	48	129
March	161	155	139	118	54	125	45	66	86	129
April	137	138	148	87	94	146	16	50	117	129
May	182	212	192	128	130	221	54	81	142	129
June	109	200	236	45	87	266	114	53	123	129
Total	1479	1610	1701	1272	996	1682	1044	1137	1099	1545

### Health Clinical Patient Visits

MONTH	FY13 Patient Visits	FY14 Patient Visits	FY15 Patient Visits	FY16 Patient Visits	FY17 Patient Visits	FY18 Patient Visits	FY19 Patient Visits	FY20 Patient Visits	FY21 Patient Visits	FY22 Patient Visits	Target
July	499	430	375	396	345	211	285	304	215	163	460
August	487	443	376	438	466	321	312	283	189	180	460
September	449	475	418	416	398	253	253	244	196	158	460
October	671	468	400	395	374	330	332	332	229	194	460
November	469	335	309	386	351	302	250	222	178	176	460
December	412	362	335	359	324	217	213	218	138	136	460
January	480	382	288	375	325	329	307	296	124	162	460
February	412	361	275	425	300	290	250	261	153	176	460
March	373	359	376	401	282	303	259	189	194	183	460
April	445	418	374	366	190	297	279	147	210	151	460
May	442	346	282	366	271	311	250	172	163	184	460
June	397	365	387	383	205	292	252	181	200	218	460
Total	5,536	4,744	4,195	4,706	3,831	3,456	3,242	2,849	2,189	2,081	5,520

COVID Vaccines										FY22	
COVID-19 Vaccine Visits										8,505	

Environmental Health Permits													
	Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Total
Permits issued	178	148	117	101	161	149	88	145	128	140	158	139	1652
Revaluation Permits	<u>26</u>	<u>46</u>	<u>40</u>	<u>19</u>	<u>40</u>	<u>31</u>	<u>38</u>	<u>34</u>	<u>35</u>	<u>53</u>	<u>45</u>	<u>40</u>	<u>447</u>
Total Permits	204	194	157	120	201	180	126	179	163	193	203	179	2099
Target/Days Process	14	14	14	14	14	14	14	14	14	14	14	14	14
Other Applications/Permits													
Lot Applications	64	43	41	67	75	58	42	34	30	29	18	21	522
Repair Applications	<u>18</u>	<u>19</u>	<u>14</u>	<u>18</u>	<u>18</u>	<u>15</u>	<u>9</u>	<u>21</u>	<u>21</u>	<u>27</u>	<u>16</u>	<u>15</u>	<u>211</u>
Total Applications	82	62	55	85	93	73	51	55	51	56	34	36	733
Other Private Water Sup	<u>15</u>	<u>20</u>	<u>15</u>	<u>8</u>	<u>17</u>	<u>11</u>	<u>7</u>	<u>14</u>	<u>12</u>	<u>24</u>	<u>25</u>	<u>24</u>	<u>192</u>
Total all Permits	301	276	227	213	311	264	184	248	226	273	262	239	3024
Permits Denied	0	0	0	0	0	2	0	1	0	0	0	1	4

FY 2022: July 1, 2021 - June 30, 2022	July 2021	Aug. 2021	Sept. 2021	Oct. 2021	Nov. 2021	Dec. 2021	Jan. 2022	Feb. 2022	Mar. 2022	April 2022	May 2022	June 2022	Total To-Date	Avg. per Month
General Walk-ins	13	19	17	15	11	15	18	13	22	13	17	14	187	16
Phone Calls - Health Dept.	667	1,648	1,869	1,574	1,316	1,489	1,568	1,309	1,688	1,556	1,632	1,795	18,111	1,509
<b>Clinical Services:</b>														
Adult Health: Physicals/TB/Preg. Test	31	18	14	25	19	11	25	25	34	28	34	41	305	25
STD Patient Visits	40	35	29	59	40	24	30	39	34	26	43	43	442	37
Sickle Cell Visits	0	1	0	0	0	0	0	0	0	0	1	1	3	0
Family Planning Patient Visits	39	51	30	43	41	26	48	46	60	38	49	63	534	45
Immunizations Patient Visits	9	17	24	17	33	33	19	13	15	11	9	27	227	19
COVID-19 Vaccine Visits	326	748	952	1153	1300	1526	653	227	148	728	438	306	8,505	709
Low Risk Maternity Patient Visits	44	58	61	50	43	42	40	53	40	48	48	43	570	48
High Risk Maternity Patient Visits	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Total Clinical Visits</b>	<b>489</b>	<b>928</b>	<b>1110</b>	<b>1347</b>	<b>1476</b>	<b>1662</b>	<b>815</b>	<b>403</b>	<b>331</b>	<b>879</b>	<b>622</b>	<b>524</b>	<b>10,586</b>	<b>882</b>
<b>Care Coordination:</b>														
Care Coord. For Children/CC4C (# Patients)	49	98	81	85	77	88	71	82	76	81	74	70	932	78
OB Care Management/PCM (# Patients)	53	88	76	72	69	73	68	73	70	75	68	64	849	71
<b>Communicable Disease:</b>														
CD: Total Suspect/Probable Cases	81	2	3	2	4	2	0	0	0	0	0	0	94	8
CD: Cases not meeting case definition	10	12	5	9	6	11	7	6	5	7	6	5	89	7
CD: Confirmed Cases	63	54	56	50	51	50	40	59	53	55	49	53	633	53
CD: Outbreaks Investigated	0	0	2	0	0	0	0	0	0	0	0	0	2	0
CD: COVID-19 Cases	536	1,617	1,539	700	340	1,470	6,282	904	208	309	646	1017	15,568	1,297
CD: COVID-19 Outbreaks/Clusters Invest.	1	10	12	2	0	1	23	23	2	0	4	3	81	7
Tuberculosis Suspects	1	0	0	0	0	0	1	1	1	0	1	0	5	0
Tuberculosis Cases	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Tuberculosis Preventive	0	0	0	0	1	1	1	1	1	1	1	1	8	1
<b>Lab Tests:</b>														
Lab Tests performed in-house	176	156	126	146	113	99	151	165	138	141	176	175	1,762	147
Lab Tests Drawn/Sent Out	372	281	264	347	257	171	348	352	342	293	376	419	3,822	319
<b>Total Laboratory Tests</b>	<b>548</b>	<b>437</b>	<b>390</b>	<b>493</b>	<b>370</b>	<b>270</b>	<b>499</b>	<b>517</b>	<b>480</b>	<b>434</b>	<b>552</b>	<b>594</b>	<b>5,584</b>	<b>465</b>
<b>Health Education:</b>														
Community Education Services	29	35	37	31	26	28	18	15	15	20	16	15	285	24
Health Education Communications	2287	2716	1940	2713	1700	2556	2926	2,459	2,158	2,445	4219	3107	31,226	2,602
<b>Dental:</b>														
Oral Health Assessments	0	0	0	955	0	0	0	0	0	0	0	0	955	80
Oral Health Education	0	0	0	0	0	0	0	0	0	784	0	0	784	65

Oral Health Communications	612	608	776	1554	857	708	653	420	356	443	393	408	7,788	649
Oral Health Follow ups	0	0	0	0	10	0	0	0	0	0	0	0	10	1
<b><u>WIC Active Participation:</u></b>														
Client visits for food vouchers or certification - (State stats run 2-3 mo.behind)	1850	1835	1,866	1,884	1,850	1,852	1,861	1,789	1,835				16,622	1,847
<b><u>Vital Records:</u></b>														
Death Certificates	126	138	147	159	132	164	170	152	146	131	162	150	1,777	148
Birth Certificates	189	177	186	197	181	202	191	185	179	171	193	188	2,239	187
<b><u>Environmental Health:</u></b>														
<b><u>On-Site Wastewater:</u></b>														
Lot Applications Received	64	43	41	67	75	58	42	34	30	29	18	21	522	44
Repair Applications Received	18	19	14	18	18	15	9	21	21	27	16	15	211	18
Re-evaluation Applications Received	26	46	40	19	40	31	38	34	35	53	45	40	447	37
Permits Issued	178	148	117	101	161	149	88	145	128	140	158	139	1,652	138
Permits Denied	0	0	0	0	0	2	0	1	0	0	0	1	4	0
<b><u>Private Water Supplies:</u></b>														
Applications Received	15	20	15	8	17	11	7	14	12	24	25	24	192	16
<b><u>Food and Lodging:</u></b>														
Establishments Inspected	76	104	86	104	79	103	31	48	86	117	142	123	1,099	92

## Moore County Department of Human Resources (General Fund)

### Department Narrative:

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention. Moore County's manpower includes 664 full time and 6 part time positions. The chart is a snapshot of each month's turnover and employment level.

### Revenue Sources FY22 Budget:

County Property Tax \$307,671

### FY22 Budgeted Staffing Positions:

3	Full-Time
0	Part-Time

**Total FY22 Expenditure Budget:** \$307,671

Department Director: Dawn Gilbert, Director

Department Director email: dgilbert@moorecountync.gov

HUMAN RESOURCES						
FY 21-22 By Month	Employee Target Funded FTE's	Filled Positions	Vacant Positions	Month Turnover	YTD Turnover	Employment Level
Jul 21	711	656.5	54.50	15.00	15.0	92.33%
Aug 21	711	657.5	53.50	9.00	24.0	92.48%
Sep 21	712	654.5	57.50	23.00	47.0	91.92%
Oct 21	712	655.5	56.50	12.00	59.0	92.06%
Nov 21	712	656.5	55.50	17.00	76.0	92.21%
Dec 21	712	639.5	72.50	22.00	98.0	89.82%
Jan 22	715	647.5	67.50	10.00	108.0	90.56%
Feb 22	715	643.5	71.50	15.00	123.0	90.00%
Mar 22	715	651.5	63.50	13.00	136.0	91.12%
Apr 22	715	652.5	62.50	12.00	148.0	91.26%
May 22	715	656.5	58.50	11.00	159.0	91.82%
Jun 22	715	659.5	55.50	15.00	174.0	92.24%
<b>Average</b>	713.3	652.6	60.75	14.50	97.25	91.48%

\*BOC approved PHN position 9/7/21

\*BOC approved 3 EH Specialist positions 1/4,

Moore County Department of Risk Management (Internal Service Fund)

## Department Narrative:

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The ex mod for FY 14/15 for our policy that expired on June 30, 2015, would include loss data from July 1, 2010 to June 30, 2013. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

### **Revenue Sources FY22 Budget:**

Health, Dental, Pharmacy Claims	\$6,721,000
Liability & Property Insurance	\$238,260
Life Insurance	\$117,504
Unemployment	\$40,000
Wellness Works	\$357,050
Worker's Compensation Premium	\$297,502
Worker's Compensation Claims	\$486,826
Insurance Reimbursements	\$375,000
Non-Employer Contributions	<u>\$1,417,614</u>
Total Revenue Sources	\$10,050,756

### **FY21 Budgeted Staffing Positions:**

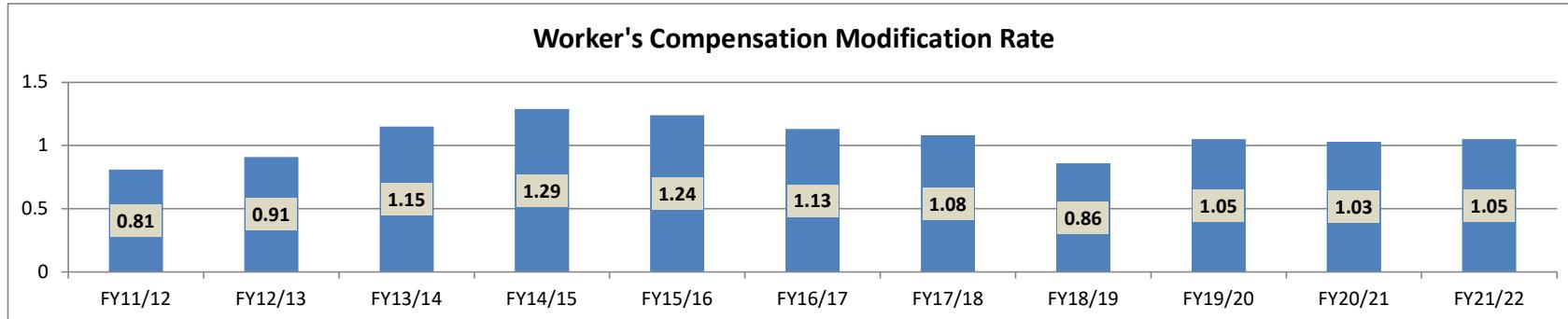
1 Full-Time  
0 Part-Time

**Total FY22 Expenditure Budget** \$10,050,756

Department Director: Dawn Gilbert

Department Director email: dgilbert@moorecountync.gov

## Moore County Department of Risk Management, continued



Risk Management Fund FY21/22			
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget, original \$10,050,756
Jul-21	\$951,070	\$1,060,045	\$837,563
Aug-21	\$585,532	\$469,819	\$837,563
Sep-21	\$869,751	\$1,392,443	\$837,563
Oct-21	\$2,440,933	\$687,794	\$837,563
Nov-21	\$585,336	\$616,378	\$837,563
Dec-21	\$585,465	\$1,216,219	\$837,563
Jan-22	\$1,124,002	\$885,673	\$837,563
Feb-22	\$888,322	\$1,247,857	\$837,563
Mar-22	\$1,075,109	\$790,069	\$837,563
Apr-22	\$615,880	\$886,723	\$837,563
May-22	\$927,218	\$560,402	\$837,563
Jun-22	\$574,169	\$893,965	\$837,563
Totals	\$11,222,787	\$10,707,388	\$10,050,756

\$515,399

Risk Management Fund FY20/21			
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget, original \$9,228,842
Jul-20	\$838,552	\$938,977	\$769,070
Aug-20	\$565,273	\$707,847	\$769,070
Sep-20	\$545,966	\$636,424	\$769,070
Oct-20	\$1,917,235	\$702,264	\$769,070
Nov-20	\$551,806	\$671,902	\$769,070
Dec-20	\$551,648	\$884,690	\$769,070
Jan-21	\$863,212	\$995,221	\$769,070
Feb-21	\$549,772	\$747,616	\$769,070
Mar-21	\$578,140	\$1,226,557	\$769,070
Apr-21	\$1,180,312	\$580,558	\$769,070
May-21	\$812,709	\$987,495	\$769,070
Jun-21	\$1,177,839	\$843,666	\$769,070
Totals	\$10,132,466	\$9,923,218	\$9,228,842

\$209,248

## Moore County Department of Information Technology (General Fund)

### Department Narrative:

The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

### Revenue Sources FY22 Budget:

County Property Tax \$2,137,528

### FY22 Budgeted Staffing Positions:

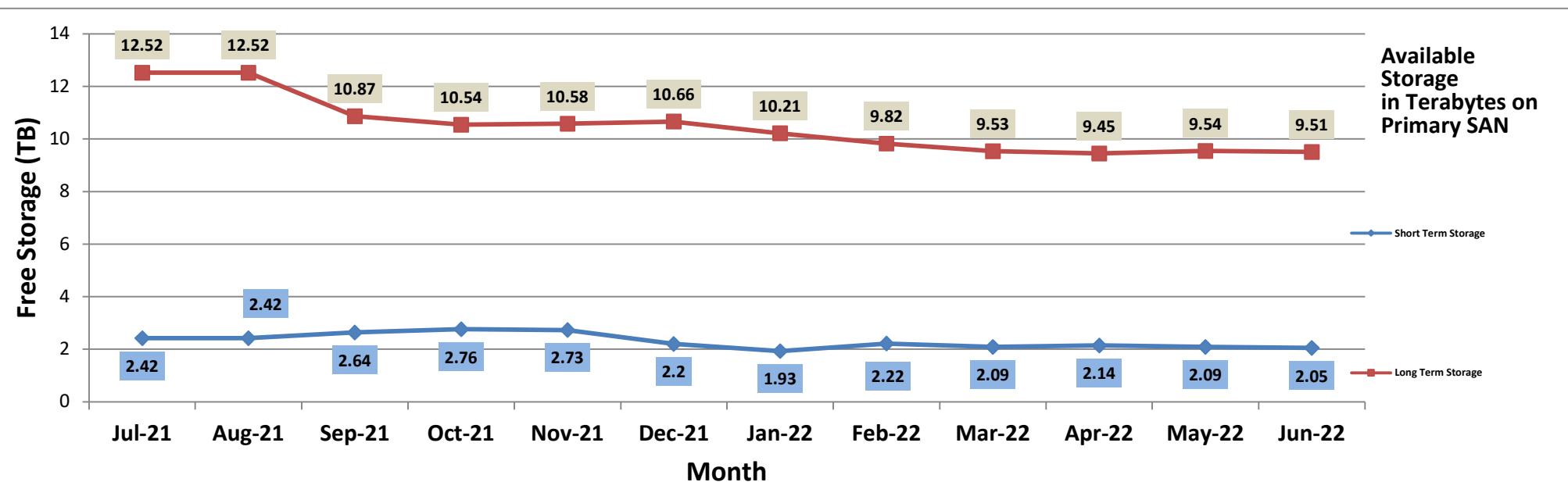
13 Full-Time

0 Part-Time

**Total FY22 Expenditure Budget:** \$2,137,528

Department Director: Chris Butts

Department Director email: cbutts@moorecountync.gov



## Moore County Department of Geographic Information Systems (GIS)

### Department Narrative:

The GIS Department provides analysis and mapping services for all county departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The department assigns new addresses or makes changes and updates to existing addresses as needed. The GIS Website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County Website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically. GIS is more than just a map!

### Revenue Sources FY21/22 Budget:

Fees/Road Names Changes	\$3,000
E911 Services	\$42,000
Utilities Services	\$60,000
County Property Tax	\$208,178

### FY21/22 Staffing Positions:

3 Full-Time  
0 Part-Time

**Total FY21/22 Expenditure Budget:** \$313,178

Supervised by: Rachel Patterson

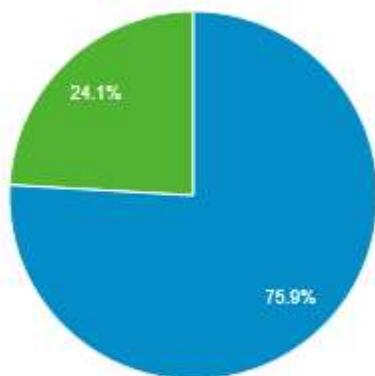
Department Manager email: [rpatterson@moorecountync.gov](mailto:rpatterson@moorecountync.gov)

GIS - E-911 Address Assignment		
Per Interlocal Agreement for Address Assignment with all municipalities the county assigns all address within the county		
Month	New Addresses	Total Addresses
July 2021	268	65,610
August 2021	79	65,678
September 2021	64	65,726
October 2021	201	65,917
November 2021	162	66,078
December 2021	77	66,145
January 2022	33	66,176
February 2022	158	66,313
March 2022	50	66,351
April 2022	99	66,439
May 2022	186	66,619
June 2022	134	66,734

## Moore County Department of Geographic Information Systems (GIS), continued

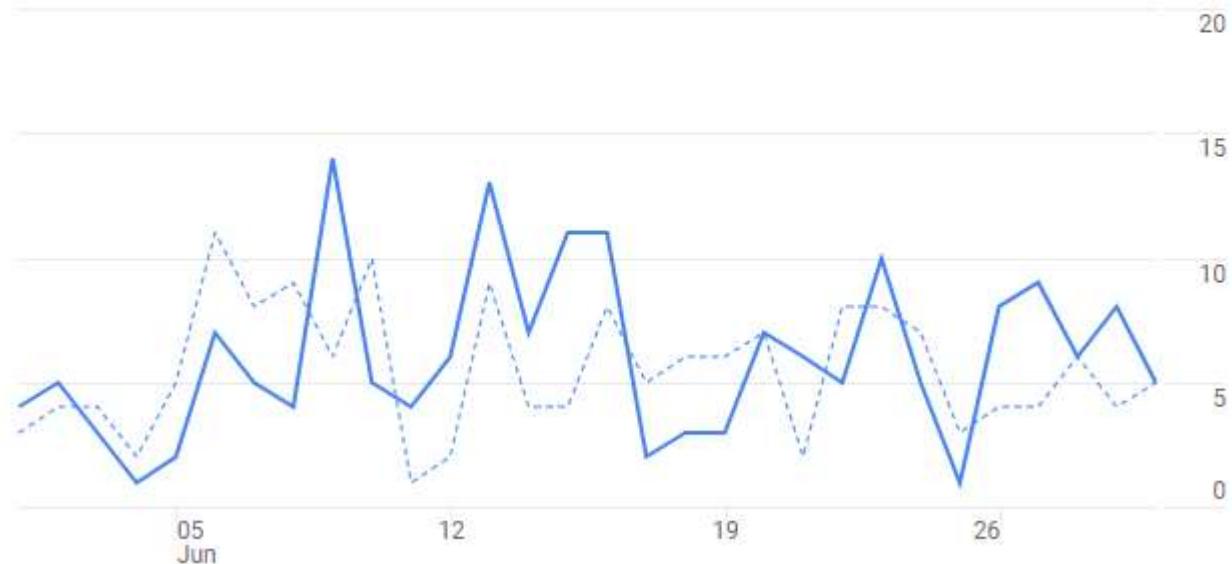
### GIS Interactive Map Website – Fiscal Year 2021-2022

■ New Visitor ■ Returning Visitor



Users % Users

Users	Sessions	Bounce Rate	Session Duration
152	188	87.77%	0m 35s
↑4.8%	↑5.0%	↑2.7%	↓35.9%



## Moore County Library (General Fund)

### Department Narrative:

A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week.) The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at [www.srls.info](http://www.srls.info). Information about upcoming programs may also be found on Moore County Library's Facebook page.

### Revenue Sources FY22 Budget:

Fees/Donations	\$59,723
County Property Tax	\$605,552

### Total FY22 Expenditure Budget:

\$665,275

Department Director: Alice Thomas

Department Director email: [alice.thomas@srls.info](mailto:alice.thomas@srls.info)

### FY22 Budgeted Staffing Positions:

9 Full-Time

0 Part-Time

SRLS (Sandhills Regional Library System) is the governing board of the Regional Library. Director is appointed by the SRLS Board and is an SRLS employee, not paid by the County. County is responsible for all other employees and required to provide funding by contract.

Library FY20/2021					
Month	Circulation (includes eResources)	# of Persons/Door Count-(Inc curbside service)	# of Programs (inc online)	# People Attending Programs (inc on-line)	# People Using Computers and WIFI
Jul-20	4,914	646	29	6,493	142
Aug-20	8,276	719	25	1,662	151
Sep-20	6,368	843	35	3,645	169
Oct-20	6,443	877	75	6,443	196
Nov-20	6,922	858	43	1,984	181
Dec-20	8,827	943	41	2,382	149
Jan-21	10,016	916	45	2,093	126
Feb-21	8,799	1,076	48	3,132	139
Mar-21	9,720	1,511	54	1,867	153
Apr-21	10,022	1,474	39	3,842	229
May-21	10,962	2,423	33	1,245	199
Jun-21	17,806	5,216	23	1,993	468
	109,075	17,502	490	36,781	2,302

Library FY21/22					
Month	Circulation (includes eResources)	# of Persons/Door Count- All Branches	# of Programs	# People Attending Programs (inc on-line)	# People Using Computers
Jul-21	14,524	5,587	17	1,882	556
Aug-21	14,741	5,261	22	880	558
Sep-21	14,441	5,063	24	1,298	667
Oct-21	13,300	4,900	24	1,111	771
Nov-21	13,507	4,494	24	2,279	896
Dec-21	11,634	3,706	25	1,482	886
Jan-22	12,745	3,883	18	994	846
Feb-22	15,191	4,397	23	995	1,057
Mar-22	16,947	5,794	23	815	1,144
Apr-22	15,171	5,639	40	913	1,147
May-22	14,442	5,157	36	563	1,252
Jun-22	17,769	6,812	58	1,139	1,482
	174,412	60,693	334	14,351	11,262

\*includes storytime-July 2020 Forward

## Moore County Department of Parks & Recreation (General Fund)

### Department Narrative:

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

### Revenue Sources FY22 Budget:

Fees/Donations/Sponsors	\$139,700
Concession Sales	\$65,000
County Property Tax	<u>\$504,915</u>
Total Revenue	\$709,615

### Total FY22 Expenditure Budget:

\$709,615

### FY22 Budgeted Staffing Positions:

5 Full-Time  
0 Part-Time

Department Director: Billy Ransom  
Department Director email: [bransom@moorecountync.gov](mailto:bransom@moorecountync.gov)

### Concession Sales Budget vs Actual

FY	Budget	Actual
FY12	\$52,000	\$59,850
FY13	\$52,000	\$54,020
FY14	\$58,000	\$47,183
FY15	\$58,000	\$59,377
FY16	\$58,000	\$50,720
FY17	\$58,000	\$48,870
FY18	\$58,000	\$61,249
FY19	\$58,000	\$51,955
FY20	\$65,000	\$15,460
FY21	\$65,000	\$27,995
FY22	\$65,000	\$41,141

### Parks & Recreation

Event Participants	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22
Flag Football	230	204	230	253	242	252	220	219	225	0	236
Basketball	655	653	612	623	661	608	574	576	600	0	580
Soccer	59	102	75	105	154	162	184	160	170	0	106
Tennis	129	141	122	117	123	104	102	107	0	43	97
Softball	330	322	333	301	251	228	221	260	187	203	258
Baseball	669	734	669	617	590	557	561	532	263	554	593
Splash Pad Attendance	0	0	0	0	0	0	0	0	0	0	11,584
Sports Complex Attendance	0	0	0	0	0	0	0	0	0	0	5,457
Cheerleading	<u>122</u>	<u>120</u>	<u>132</u>	<u>138</u>	<u>145</u>	<u>121</u>	<u>132</u>	<u>74</u>	<u>104</u>	<u>0</u>	<u>0</u>
Total	2,194	2,276	2,173	2,154	2,166	2,032	1,994	1,928	1,549	800	18,911

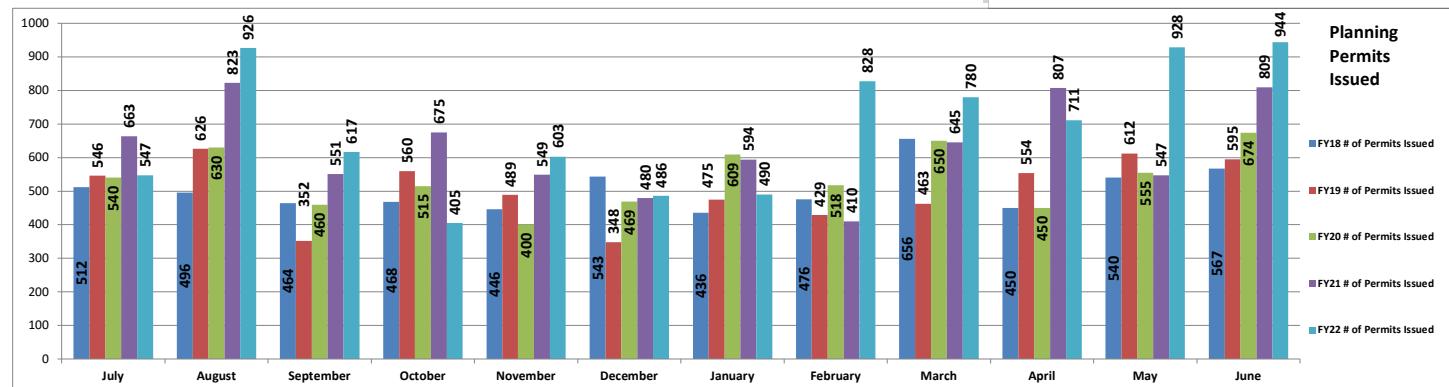
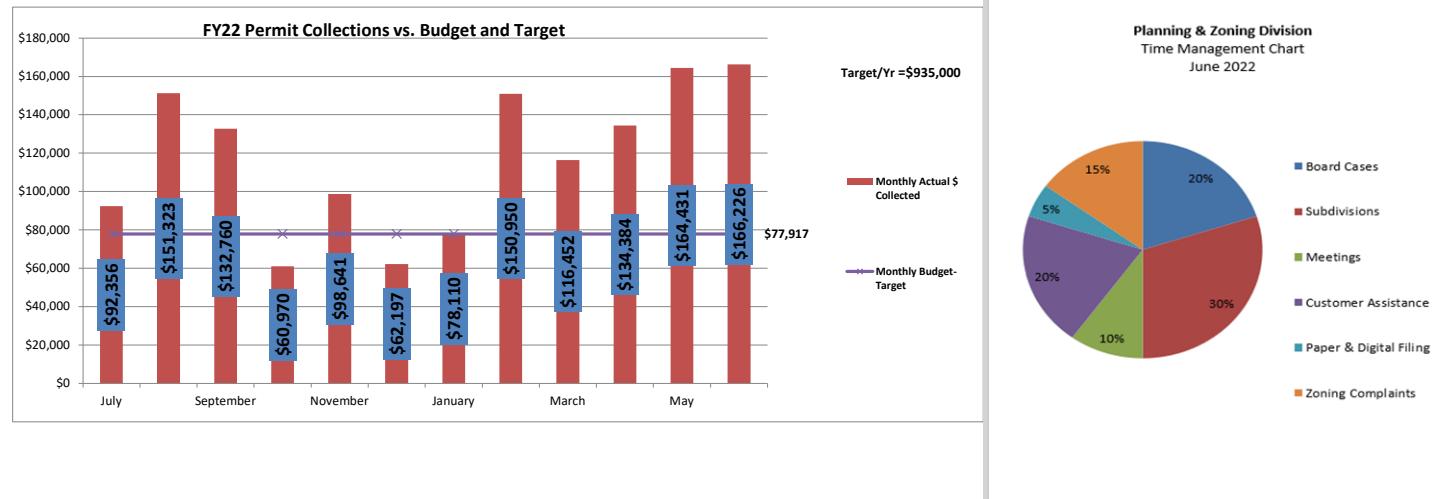
## Moore County Department of Planning and Code Enforcement (General Fund)

### Department Narrative:

Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreements with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

Planning Budget		FY22 Budgeted Staffing Positions:		Code Enforcement/Permitting Budget	
Revenue Sources FY22 Budget:				Revenue Sources FY22 Budget:	
Fees/Home Recovery	\$4,000	4.41	Full-Time	Zoning/Code Enf Fees	\$935,000
County Property Tax	\$549,122	0	Part-Time	Cell Tower Service Fees	\$0
Total FY22 Expenditure Budget:	\$553,122			Total FY22 Expenditure Budget:	\$915,651

Department Director: Debra Ensminger  
Department Director email: densminger@moorecountync.gov



Month	FY18 # of Permits Issued	FY19 # of Permits Issued	FY20 # of Permits Issued	FY21 # of Permits Issued	FY22 # of Permits Issued
July	512	546	540	663	547
August	496	626	630	823	926
September	464	352	460	551	617
October	468	560	515	675	405
November	446	489	400	549	603
December	543	348	469	480	486
January	436	489	400	594	490
February	476	429	518	410	828
March	656	453	650	645	780
April	450	554	450	807	711
May	540	612	555	547	928
June	567	595	674	809	944
	6054	6049	6470	7553	8265

## Moore County Community Development Division Multi Year Grant Fund

### Department Narrative:

Two programs are currently funded through the North Carolina Housing Finance Agency. The Urgent Repair Program (URP21) are funds from the State appropriated North Carolina Housing Trust Fund and the Essential Single Family Rehab Loan Pool Program (ESFRLP20) are funds from the HOME Investment Partnerships Program.

**URP21 Program objectives:** (a) to distribute Program funds equitably across all regions of the state; (b) to serve households with urgent repair needs that cannot be met through other state or federally funded housing assistance programs; (c) to enable the frail elderly and others with physical disabilities to remain in their homes by providing essential accessibility modifications.

**ESFRLP20 Program objectives:** (a) to promote equitable distribution of Program funds across the state; (b) to serve elderly and disabled homeowners, as well as households with elderly and/or disabled fulltime household members or with a child under the age of six whose health is threatened by the presence of lead hazards, with incomes at or below eighty percent (80%) of area median income; (c) to facilitate aging in place amongst elderly and disabled fulltime household members of eligible dwelling units through accessibility modifications; (d) to promote the long-term affordability and lower operating cost of Essential Single Family Rehab Loan Pool Program assisted units through cost-effective, energy efficiency measures and performance testing.

### Budget:

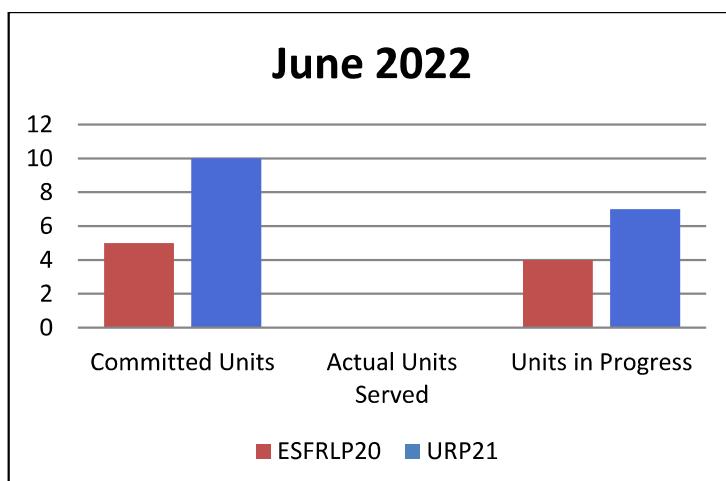
ESFRLP20	\$190,000 up to \$500,000 (no local matching funds)
URP21	\$100,000 plus \$5,000 local matching funds

### Term Dates:

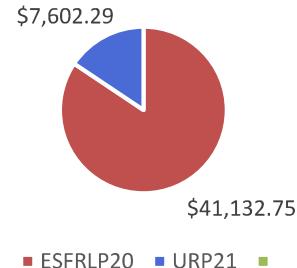
ESFRLP20	August 6, 2020 to June 30, 2023
URP21	September 15, 2021 to December 31, 2022

Department Director: Debra Ensminger

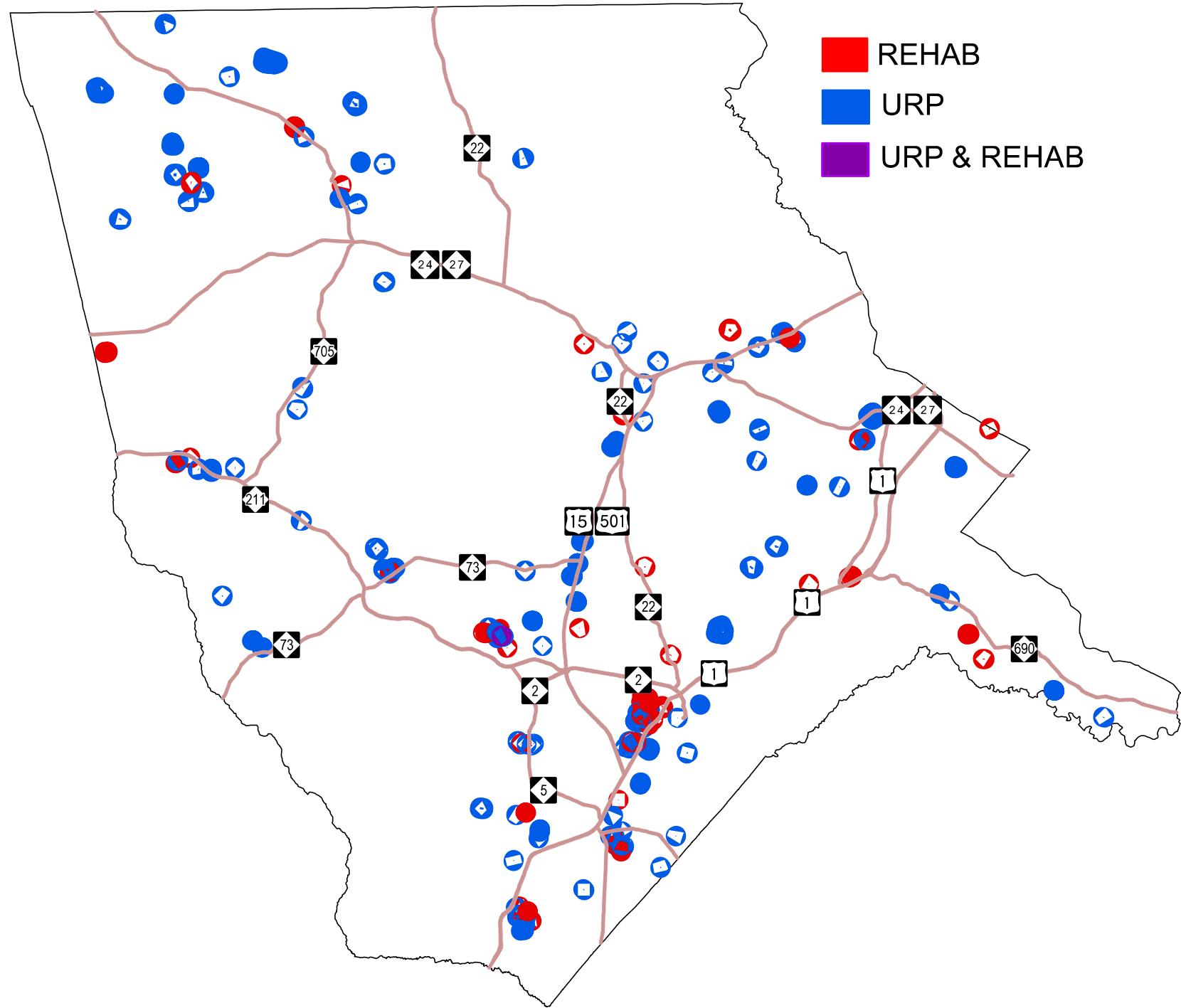
Department Director email: [densminger@moorecountync.gov](mailto:densminger@moorecountync.gov)



### Average Rehab Cost (inclusive of hard and soft cost associated with project)



# CD Program Recipients 2004-Present



## Moore County Property Management (General Fund)

### Department Narrative:

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

#### Revenue Sources FY22 Original Budget:

Property Tax	\$5,270,609
Fuel Sales	\$40,000

#### FY22 Budgeted Staffing Positions:

28	Full-Time
0	Part-Time

#### Total FY22 Expenditure Original Budget:

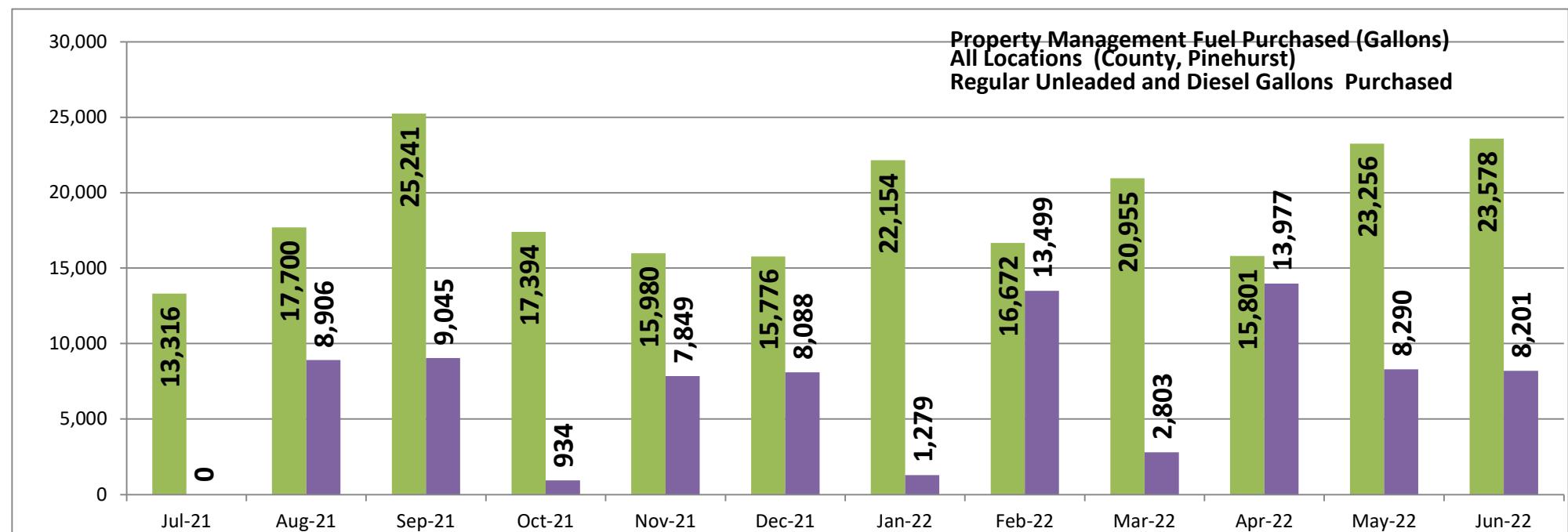
\$5,310,609

Department Director: Gene Boles, Director

Department Director email: [gboles@moorecountync.gov](mailto:gboles@moorecountync.gov)

Utility Costs - FY22 (Month paid in)	Electric Budget	Electric Actual	Fuel/Oil Budget	Fuel/Oil Actual	Propane Budget	Propane Actual	Water Budget	Water Actual	Total Utility Budget	Total Utility Actual
Jul-21	\$59,217	\$0	\$1,088	\$0	\$5,875	\$1,297	\$18,125	\$0	\$84,304	\$1,297
Aug-21	\$59,217	\$53,100	\$1,088	\$0	\$5,875	\$5,346	\$18,125	\$14,249	\$84,304	\$72,695
Sep-21	\$59,217	\$55,147	\$1,088	\$0	\$5,875	\$1,839	\$18,125	\$18,211	\$84,304	\$75,197
Oct-21	\$59,217	\$56,784	\$1,088	\$0	\$5,875	\$8,960	\$18,125	\$13,845	\$84,304	\$79,588
Nov-21	\$59,217	\$3,009	\$1,088	\$0	\$5,875	\$2,697	\$18,125	\$5,761	\$84,304	\$11,467
Dec-21	\$59,217	\$1,963	\$1,088	\$0	\$5,875	\$12,456	\$18,125	\$164	\$84,304	\$14,583
Jan-22	\$59,217	\$135,092	\$1,088	\$438	\$5,875	\$10,661	\$18,125	\$19,426	\$84,304	\$165,616
Feb-22	\$59,217	\$6,486	\$1,088	\$2,399	\$5,875	\$10,136	\$18,125	\$173	\$84,304	\$19,194
Mar-22	\$59,217	\$104,421	\$1,088	\$0	\$5,875	\$15,201	\$18,125	\$21,788	\$84,304	\$141,410
Apr-22	\$59,217	\$3,290	\$1,088	\$0	\$5,875	\$6,941	\$18,125	\$9,360	\$84,304	\$19,591
May-22	\$59,217	\$50,003	\$1,088	\$0	\$5,875	\$1,566	\$18,125	\$546	\$84,304	\$52,116
Jun-22	\$59,217	\$96,267	\$1,088	\$9,998	\$5,875	\$3,623	\$18,125	\$23,641	\$84,304	\$133,529
Totals	\$710,600	\$565,562	\$13,050	\$12,835	\$70,500	\$80,723	\$217,500	\$127,163	\$1,011,650	\$786,283

Utility Costs - FY21 (Month paid in)	Electric Budget	Electric Actual	Fuel/Oil Budget	Fuel/Oil Actual	Propane Budget	Propane Actual	Water Budget	Water Actual	Total Utility Budget	Total Utility Actual
Jul-20	\$56,383	\$44,119	\$1,004	\$0	\$5,567	\$375	\$18,125	\$12,478	\$81,079	\$56,972
Aug-20	\$56,383	\$45,012	\$1,004	\$0	\$5,567	\$972	\$18,125	\$12,180	\$81,079	\$58,164
Sep-20	\$56,383	\$46,771	\$1,004	\$0	\$5,567	\$2,625	\$18,125	\$9,730	\$81,079	\$59,127
Oct-20	\$56,383	\$44,574	\$1,004	\$0	\$5,567	\$2,798	\$18,125	\$8,857	\$81,079	\$56,229
Nov-20	\$56,383	\$43,944	\$1,004	\$0	\$5,567	\$3,299	\$18,125	\$10,401	\$81,079	\$57,644
Dec-20	\$56,383	\$44,955	\$1,004	\$0	\$5,567	\$3,340	\$18,125	\$11,723	\$81,079	\$60,019
Jan-21	\$56,383	\$47,219	\$1,004	\$0	\$5,567	\$1,463	\$18,125	\$9,582	\$81,079	\$58,264
Feb-21	\$56,383	\$47,966	\$1,004	\$0	\$5,567	\$11,719	\$18,125	\$11,271	\$81,079	\$70,956
Mar-21	\$56,383	\$46,338	\$1,004	\$0	\$5,567	\$11,622	\$18,125	\$11,668	\$81,079	\$69,628
Apr-21	\$56,383	\$39,984	\$1,004	\$0	\$5,567	\$6,995	\$18,125	\$9,732	\$81,079	\$56,711
May-21	\$56,383	\$52,080	\$1,004	\$0	\$5,567	\$3,706	\$18,125	\$11,901	\$81,079	\$67,686
Jun-21	\$56,383	\$40,733	\$1,004	\$0	\$5,567	\$4,887	\$18,125	\$231	\$81,079	\$45,851
Totals	\$676,600	\$543,696	\$12,050	\$0	\$66,800	\$53,801	\$217,500	\$119,754	\$972,950	\$717,251



## Moore County Register of Deeds (General Fund)

### Department Narrative:

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (<http://rod.moorecountync.gov>). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

### Revenue Sources FY22 Budget:

Fees	\$2,700,000
Automation Fund	\$75,000
Vital Records Fund	\$2,000
State Treasurer Fund	<u>\$125,880</u>
Total Revenue	\$2,902,880

34,896

### Total FY22 Expenditure Budget:

\$1,888,571

Department Director: Judy Martin

Department Director email: [jmartin@moorecountync.gov](mailto:jmartin@moorecountync.gov)

### FY22 Budgeted Staffing Positions:

10 Full-Time  
0 Part-Time

Register of Deeds - Recordings and Revenues by Month & YTD FY21					
Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY21	FY21 Original Budgeted Revenues	YTD % Rev/FY21 Budget
Jul-20	3,044	\$427,899	\$427,899	\$2,315,004	18.48%
Aug-20	2,803	\$344,763	\$772,662	\$2,315,004	33.38%
Sep-20	2,906	\$345,065	\$1,117,728	\$2,315,004	48.28%
Oct-20	2,881	\$325,656	\$1,443,384	\$2,315,004	62.35%
Nov-20	2,627	\$310,295	\$1,753,678	\$2,315,004	75.75%
Dec-20	3,044	\$328,435	\$2,082,113	\$2,315,004	89.94%
Jan-21	2,845	\$278,943	\$2,361,055	\$2,315,004	101.99%
Feb-21	2,753	\$269,413	\$2,630,468	\$2,315,004	113.63%
Mar-21	3,395	\$359,083	\$2,989,551	\$2,315,004	129.14%
Apr-21	3,051	\$367,512	\$3,357,063	\$2,315,004	145.01%
May-21	2,615	\$372,490	\$3,729,553	\$2,315,004	161.10%
Jun-21	2,932	\$536,532	\$4,266,084	\$2,315,004	184.28%

\*Recordings include Land Records, Birth and Deaths Filed, Marriage Licenses Issued, Military Discharges Filed and Notaries Public Sworn

Register of Deeds - Recordings and Revenues by Month & YTD FY22					
Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY22	FY22 Original Budgeted Revenues	YTD % Rev/FY22 Budget
Jul-21	2,631	\$341,486	\$341,486	\$2,902,880	11.76%
Aug-21	2,608	\$326,855	\$668,342	\$2,902,880	23.02%
Sep-21	2,898	\$346,173	\$1,014,515	\$2,902,880	34.95%
Oct-21	2,589	\$340,110	\$1,354,625	\$2,902,880	46.66%
Nov-21	2,497	\$328,262	\$1,682,887	\$2,902,880	57.97%
Dec-21	2,437	\$368,530	\$2,051,417	\$2,902,880	70.67%
Jan-22	2,364	\$295,892	\$2,347,308	\$2,902,880	80.86%
Feb-22	2,155	\$273,145	\$2,620,454	\$2,902,880	90.27%
Mar-22	2,408	\$354,395	\$2,974,849	\$2,902,880	102.48%
Apr-22	2,368	\$382,673	\$3,357,521	\$2,902,880	115.66%
May-22	2,381	\$428,226	\$3,785,748	\$2,902,880	130.41%
Jun-22	2,353	\$405,103	\$4,190,851	\$2,902,880	144.37%

**COMMERCIAL PROPERTY SALES REPORT**  
**MOORE COUNTY REGISTER OF DEEDS Beginning 7/1/2020-6/30/2022**

<u>DATE</u>	<u>BOOK/PAGE</u>		<u>BUYER</u>			<u>SALES PRICE</u>	<u>TOTAL EXCISE STAMP</u>	<u>COUNTY EXCISE STAMP</u>		<u>DESCRIPTION</u>
7/1/2021	B5651/253		Pinehurst Medical Group, LLC			\$2,975,000	\$6,069.00		\$3,034.50	Lot 18 Regional Medical Park/Heather Glen
7/1/2021	B5651/493		Millen & Millen, LLC			\$1,100,000	\$2,244.00		\$1,122.00	Tract
7/1/2021	B5652/14		Gerber Real Estate Inc			\$750,000	\$1,530.00		\$765.00	Auto Service Garage Sou Pines
7/1/2021	B5652/127		KMDY Properties, LLC			\$540,000	\$1,101.60		\$550.80	Industrial Research & Development
7/1/2021	B5651/172		Tighe, Richard & Rhonda			\$43,000	\$87.72		\$43.86	Commerical Lot 28 Central Business Park
7/27/2021	B5667/542		Premier Pines Storage, LLC			\$1,200,000	<b>\$11,032.32</b>		\$1,224.00	Commercial Warehouse
7/27/2021	B5668/89		Integrated Property Management, LLC			\$725,000	\$1,479.00		\$739.50	Office Condos Pennsylvania Square
7/27/2021	B5668/141		Mountain Portfolio Owner NC LLC			\$2,485,500	\$5,070.42		\$2,535.21	Convenience Store Robbins
7/29/2021	B5670/70		Jett Contractors, LLC			\$320,000	\$652.80		\$326.40	Office Condo Sou Pines
<b>JULY TOTALS</b>						<b>\$10,138,500.00</b>	<b>\$29,266.86</b>		<b>\$10,341.27</b>	
8/31/2021	B5673/88		Farana Properties, LLC			\$1,636,000	\$3,337.44		\$1,668.72	New Dollard General US Hwy 1
8/9/2021	B5676/327		Moore Pediatric Therapy Services, LLC			\$165,000	\$336.60		\$168.30	Office Retail
8/12/2021	B5679/209		Atlas Inspections, LLC			\$128,000	\$261.12		\$130.56	Commercial Retail Old Town Phst
8/19/2021	B5684/43		Thomas, William Wood			\$432,000	\$881.28		\$440.64	Office Bldg
8/31/2021	B5691/178		PILLC2, Inc.			\$800,000	\$1,632.00		\$816.00	22.84 AC Sou Pines
8/31/2021	B5692/117		235 E. Pennsylvania, LLC			\$825,000	\$1,683.00		\$841.50	Office Bldg Sou Pines
<b>AUGUST TOTALS</b>						<b>\$3,986,000.00</b>	<b>\$8,131.44</b>		<b>\$4,065.72</b>	
9/2/2021	B5693/436		GCKMB, LLC			\$975,000	\$1,989.00		\$994.50	Office Park
9/3/2021	B5694/587		Bantembo, LLC			\$700,000	\$1,428.00		\$714.00	Commercial Retail Sou Pines
9/15/2021	B5701/41		Development, LLC			\$1,128,000	\$2,301.12		\$1,150.56	Wood
9/16/2021	B5702/141		LLC			\$1,907,500	\$3,891.30		\$1,945.65	Retail Robbins 2.16 AC
9/16/2021	B5702/236		Longleaf Pines Storage, LLC			\$1,080,000	\$2,203.20		\$1,101.60	Auto Dealer & Auto Garage
9/17/2021	B5703/102		Eastern North Carolina, Inc.			\$1,157,000	\$2,360.28		\$1,180.14	Goodwill Store
<b>SEPTEMBER TOTALS</b>						<b>\$6,947,500.00</b>	<b>\$14,172.90</b>		<b>\$7,086.45</b>	

<u>DATE</u>	<u>BOOK/PAGE</u>		<u>BUYER</u>			<u>SALES PRICE</u>	<u>TOTAL EXCISE STAMP</u>	<u>COUNTY EXCISE STAMP</u>			<u>DESCRIPTION</u>
10/5/2021	B5717/346		Refuel Operating Company, LLC			\$2,060,000	\$4,202.40		\$2,101.20		Convenience Store/McDonald's Bldg.
10/5/2021	B5717/352		Refuel Operating Company, LLC			\$2,200,000	\$4,488.00		\$2,244.00		Convenience Store Hwy 211
10/6/2021	B5718/05		Broughton Building, LLC			\$400,000	\$816.00		\$408.00		Commercial Bldg. Sou Pines
10/6/2021	B5718/64		P and P Investments, LLC			\$375,000	\$765.00		\$382.50		Office Condos Units C & D Sou Pines
10/12/2021	B5721/135		Pinehurst No. VII, LLC			\$1,200,000	\$2,448.00		\$1,224.00		Restaurant/Hotel Magnolia Inn
10/13/2021	B5722/398		FSC II, LLC			\$98,000	\$199.92		\$99.96		Commercial/Industrial Cthg Tp
10/13/2021	B5722/474		JHM Land, LLC			\$225,000	\$459.00		\$229.50		Office Bldg. Pee Dee Commerce Park
10/15/2021	B5724/400		Ubuntu Developer LLC			\$865,000	\$1,764.60		\$882.30		Commercial Vacant
			Hawkes, Emmet J. Jr., McIver, Sherrie, Ochsner, Sally E. Hawkes, Cynthia A.			\$2,593,000	\$5,289.72		\$2,644.86		
10/22/2021	B5729/250		Tuktuk, LLC			\$175,000	\$357.00		\$178.50		Office Bldg. Sou Pines
10/25/2021	B5730/73		Birdsall, Bruce & Birdsall, Cynthia			\$280,000	\$571.20		\$285.60		Lot 32A Sandhills Industrial Park
10/27/2021	B5731/394		Bantembo, LLC			\$525,000	\$1,071.00		\$535.50		Office Retail Sou Pines
10/29/2021	B5734/374		Skallvwag, LLC			\$100,000	\$204.00		\$102.00		Commercial 0.19 AC Town of Robbins
<b>OCTOBER TOTALS</b>						<b>\$11,096,000.00</b>	<b>\$22,635.84</b>		<b>\$11,317.92</b>		
11/2/2021	B5735/476		Broken Arrow Investments, LLC			\$230,000	\$469.20		\$234.60		Retail McGraw Bldg Carthage
11/2/2021	B5736/5		Taproot Holdings, LLC			\$444,000	\$905.76		\$452.88		Commercial Warehouse West End
11/3/2021	B5736/503		JK Community, LLC			\$940,000	\$1,917.60		\$958.80		Office Bldg Village of Phst
11/3/2021	B5736/550		GEMCAP Development, LLC			\$687,000	\$1,401.48		\$700.74		Office Condo Unit C Biltmore Prof Center
11/15/2021	B5744/600		MDC NC3, LP			\$5,203,500	\$10,615.14		\$5,307.57		Car Wash
11/15/2021	B5744/207		S&M Real Estate Investment Group LLC			\$600,000	\$1,224.00		\$612.00		Hotel/Motel
11/17/2021	B5746/327		MDC NC3, LP			\$2,086,500	\$4,256.46		\$2,128.23		DayCare Center Lot 5 Tylers Ridge
11/19/2021	B5748/379		Tiet, Ngan Kim & Nguyen, Justin			\$355,000	\$724.20		\$362.10		Commercial Retail Sandhills Blvd
11/22/2021	B5749/375		Southern Pines Ace Land Company LLC			\$1,950,000	\$3,978.00		\$1,989.00		Land next to Ace Hardward
11/24/2021	B5751/124		Batouli, May			\$185,000	\$377.40		\$188.70		Office Condo Phst Commons
<b>NOVEMBER TOTALS</b>						<b>\$12,681,000.00</b>	<b>\$25,869.24</b>		<b>\$12,934.62</b>		

DATE	BOOK/PAGE	BUYER	SALES PRICE	TOTAL EXCISE STAMP	COUNTY EXCISE STAMP			DESCRIPTION			
					12/7/2021	B5757/233	AJA Construction, LLC	\$475,000	\$969.00	\$484.50	Commercial Lots Central Business Park Sdh Tp
12/8/2021	B5758/287	ITAC 483, LLC	\$1,000,000	\$2,040.00					\$1,020.00		Tracts Morganton Park
12/10/2021	B5759/494	38 Chinquapin Holdings LLC	\$1,500,000	\$3,060.00					\$1,530.00		Shopping Center
12/10/2021	B5759/559	Sowing Seeds Education, LLC	\$250,000	\$510.00					\$255.00		Daycare Center
12/10/2021	B5760/248	Landpoint Tanglewood LLC	\$16,613,000	\$33,890.52					\$16,945.26		Apartment Complex Tanglewood
12/15/2021	B5762/271	The MGN Company	\$525,000	\$1,071.00					\$535.50		Lots Sou Pines Office Bldg
12/15/2021	B5762/414	Esquire Exchange, LLC	\$384,500	\$784.38					\$392.19		Int In Lot 2 Turnberry Woods
12/21/2021	B5766/537	Paul Rothlisberger et ux Lauren Rothlisberger	\$600,000	\$1,224.00					\$612.00		Commercial Warehouses
12/30/2021	B5771/556	Beckett Applecross Management LLC	\$385,000	\$785.40					\$392.70		Int in Lot 2 Turnberry Woods
12/30/2021	B5771/559	ECW Properties, LLC	\$385,000	\$785.40					\$392.70		Int in Lot 2 Turnberry Woods
12/30/2021	B5771/562	WHP Properties, LLC	\$385,000	\$785.40					\$392.70		Int in Lot 2 Turnberry Woods
12/30/2021	B5771/565	Esquire Homes, LLC	\$385,000	\$785.40					\$392.70		Int in Lot 2 Turnberry Woods
12/30/2021	B5771/457	Village Real Estate Partners, LLC	\$1,875,000	\$3,825.00					\$1,912.50		Bank Building
12/30/2021	B5772/102	Pinebluff/Moore, LLC	\$200,000	\$408.00					\$204.00		Commercial Warehouse
12/30/2021	B5772/139	600 Valley View, LLC	\$340,000	\$693.60					\$346.80		Commerical/Education
<b>DECEMBER TOTALS</b>			<b>\$25,302,500.00</b>	<b>\$51,617.10</b>					<b>\$25,808.55</b>		
1/5/2022	B5774/68	Arrowhead Pines Investments, LLC	\$205,000	\$418.20					\$209.10		1 Tract Commerical Vacant 1 Tract Retail
1/6/2022	B5774/380	Town of Southern Pines	\$19,000	\$38.76					\$19.38		Lot B Sou Pines McNeill Tp
1/7/2022	B5776/2	Barbaro Properties V SP LLC	\$459,000	\$936.36					\$468.18		Office Bldg Sou Pines
1/19/2022	B5781/149	EVP Sandhills LLC, 40 Crescent Street -2, LLC, Kick Serve, LLC	\$3,855,000	\$7,864.20					\$3,932.10		Shopping Center 8.152 AC Aberdeen
1/20/2022	B5782/400	Southern Pines Ace Land Company LLC	\$700,000	\$1,428.00					\$714.00		3.812 AC Tyler's Ridge Business Park, LLC
1/20/2022	B5782/556	Drain the Swamp, LLC	\$550,000	\$1,122.00					\$561.00		Single Retail Tracts Phst
<b>JANUARY TOTALS</b>			<b>\$5,788,000.00</b>	<b>\$11,807.52</b>					<b>\$5,903.76</b>		

<u>DATE</u>	<u>BOOK/PAGE</u>		<u>BUYER</u>			<u>SALES PRICE</u>	<u>TOTAL EXCISE STAMP</u>	<u>COUNTY EXCISE STAMP</u>			<u>DESCRIPTION</u>
									\$1,785.00		
2/7/2022	B5793/272		BAT Properties, LLC			\$1,750,000	\$3,570.00			\$1,785.00	Office Bldg Sou Pines
2/15/2022	B5797/376		Bowles, David & KMBC, LLC			\$2,260,000	\$4,610.40			\$2,305.20	Lots 5-7 Office Bldg-Muster Branch Office Park
2/17/2022	B5800/8		Sorbo Rentals, LLC			\$875,000	\$1,785.00			\$892.50	Tracts & Office Bldg
2/18/2022	B5800/285		Finley Grae Properties, LLC			\$180,000	\$367.20			\$183.60	Office Condo Vanderbilt Condo Offices
2/18/2022	B5800/376		Tectonic Holdings, LLC			\$400,000	\$816.00			\$408.00	Lot 2 Remainder Foxfire Shopping Ctr Tract
2/18/2022	B5800/410		Rudveda, Inc			\$125,000	\$255.00			\$127.50	Single Retail Town of Robbins
2/23/2022	B5802/340		75 Trotter Hills Circle, LLC			\$715,000	\$1,458.60			\$729.30	Office Bldg Central Business Park
2/23/2022	B5802/374		75 Trotter Hills Circle, LLC			\$40,000	\$81.60			\$40.80	Lot 24 Central Business Park
2/23/2022	B5802/414		Morganton Park Realty Site 2, LLC			\$1,710,000	\$3,488.40			\$1,744.20	Tract 2A Morganton Park Sou Pines
2/28/2022	B5804/98		Embers BBQ, LLC			\$750,000	\$1,530.00			\$765.00	Part Lot 7 Sou Pines Single Retail
<b>FEBRUARY TOTALS</b>						<b>\$8,805,000</b>	<b>\$17,962.20</b>			<b>\$8,981.10</b>	
3/3/2022	B5807/7		Kelly, Duncan A. Jr. et ux Barbara H. Kelly			\$600,000	\$1,224.00			\$612	DA Kelly's Bldg 4.17 Ac
3/7/2022	B5808/49		Impulso 1006 LLC			\$3,263,500	\$6,657.54			\$3,329	Dept Store Carthage Walgreens 1.23 Ac
3/9/2022	B5809/575		KY Young Investment Partners LLC			\$1,957,500	\$3,993.30			\$1,997	Medical Office Lot 3C Carthage Farms
3/11/2022	B5811/131		Tyson Sinclair LLC			\$315,000	\$642.60			\$321	Multiple Retail Sinclair Bldg Carthage
3/15/2022	B5813/540		Jay Dan Gigev Realty 1405 LLC			\$3,300,000	\$6,732.00			\$3,366	Hotel Sandhills Blvd Aberdeen 3.14 Ac
3/21/2022	B5816/479		VG Pines Residential, LLC			\$4,032,000	\$8,225.28			\$4,113	21.876 AC Commercial & 2 Tracts Sou Pines
3/23/2022	B5818/319		MREA Southern Pines, LLC			\$2,670,000	\$5,446.80			\$2,723	2.52 Ac Murray Hill Place
3/24/2022	B5819/3		JKL Rentals, LLC			\$500,000	\$1,020.00			\$510	Commercial Warehouse Svn Lakes
3/28/2022	B5820/228		Wooten Development Company			\$1,127,000	\$2,299.08			\$1,150	Office Condo Unit C Biltmore Professional Ctr
<b>MARCH TOTALS</b>						<b>17,765,000</b>	<b>\$36,240.60</b>			<b>\$18,120.30</b>	
4/7/2022	B5827/48		Safari Properties, LLC			2,004,500	\$4,089.18			\$2,044.59	Commercial Retail & Restaurant
4/7/2022	B5827/442		Kakouras Holdings, LLC			256,000	\$522.24			\$261.12	Service Station & Restaurant Robbins
4/14/2022	B5831/385		Northern Pines Properties, LLC			412,500	\$841.50			\$420.75	Apartments Sou Pines
4/21/2022	B5836/37		Lee Howell, Inc.			1,400,000	\$2,856.00			\$1,428.00	Bank Bldg Sou Pines
4/22/2022	B5836/174		Eastwood Land, LLC			325,000	\$663.00			\$331.50	Industrial Property
4/25/2022	B5837/496		Pittco Group, LLC			195,000	\$397.80			\$198.90	Commercial Boarding House Sdh Tp
<b>APRIL TOTALS</b>						<b>4,593,000</b>	<b>\$9,369.72</b>			<b>\$4,684.86</b>	

<u>DATE</u>	<u>BOOK/PAGE</u>		<u>BUYER</u>			<u>SALES PRICE</u>	<u>TOTAL EXCISE STAMP</u>	<u>COUNTY EXCISE STAMP</u>			<u>DESCRIPTION</u>
5/3/2022	B5843/38		JNSP Investments, LLC			850,000	\$1,734.00		\$867.00		Restaurant
5/3/2022	B5843/175		Corvette Corral, LLC			1,100,000	\$2,244.00		\$1,122.00		Commercial Manufacturing Atco Property Cthg TP
5/4/2022	B5843/537		Lucas Owen Property Group, LLC			2,000,000	\$4,080.00		\$2,040.00		Parking Lot - Funeral Home - Car Wash Sou Pines
5/4/2022	B5844/90		Drain the Swamp, LLC			2,900,000	\$5,916.00		\$2,958.00		Car Wash US Hwy 1 Near Sou Pines
5/4/2022	B5844/211		RFP Red Lobster, LLC			2,318,000	\$4,728.72		\$2,364.36		1.47 Ac Single Retail
5/5/2022	B5845/135		First Bank			450,000	\$918.00		\$459.00		Tract Single Retail
5/6/2022	B5845/524		Legion Properties, LLC			520,000	\$1,060.80		\$530.40		Warehouse Aberdeen
5/10/2022	B5847/318		State Storage NC, LLC			8,250,000	\$16,830.00		\$8,415.00		4 Ac Warehouse Storage Units
5/11/2022	B5848/348		120 N. Poplar, LLC			285,000	\$581.40		\$290.70		Restaurant Town of Abedeen
5/13/2022	B5849/572		Sorted Rotors, LLC			185,000	\$377.40		\$188.70		Warehouse Town of Abedeen
5/20/2022	B5853/522		Palm Commercial Management, LLC			300,000	\$612.00		\$306.00		Industrial Sou Pines Corporate Park
5/26/2022	B5857/31		Pineview Apartments Owners, LLC			1,775,000	\$3,621.00		\$1,810.50		Apartments Aberdeen
<b>MAY TOTALS</b>						<b>20,933,000</b>	<b>\$42,703.32</b>		<b>\$21,351.66</b>		
<u>DATE</u>	<u>BOOK/PAGE</u>		<u>BUYER</u>			<u>SALES PRICE</u>	<u>TOTAL EXCISE STAMP</u>	<u>COUNTY EXCISE STAMP</u>			<u>DESCRIPTION</u>
6/6/2022	B5861/572		Weyerhaeuser Company			5,404,500	\$11,025.18		\$5,512.59		Commercial Vacant 1 Tract
6/8/2022	B5863/341		Claude Smith Enterprises, Inc.			201,000	\$410.04		\$205.02		Commercial 1.45 Ac Sou Pines
6/9/2022	B5863/486		Bacco Selections, LLC			370,000	\$754.80		\$377.40		Part Lot 33 Sandhills Industrial Park
6/10/2022	B5864/441		Wilson, Mollie			200,000	\$408.00		\$204.00		Office Bldg Town of Aberdeen
6/10/2022	B5864/469		Global Properties and Development, LLC			560,000	\$1,142.40		\$571.20		Office Bldg
6/14/2022	B5866/351		4C Development, LLC			475,000	\$969.00		\$484.50		0.879 Ac Auto Service Garage
6/15/2022	B5867/197		Ivey, Thomas Alvin			220,000	\$448.80		\$224.40		Unit D & Unit D Auxiliary Parkway Commons Condo
6/21/2022	B5869/493		490 Broad, LLC			1,000,000	\$2,040.00		\$1,020.00		Daycare Center & Tract Town of Westend
6/21/2022	B5870/63		Elks Home of Southern Pines, Inc.			800,000	\$1,632.00		\$816.00		Bar/Lounge Sou Pines
6/23/2022	B5871/306		EAJ Futures, LLC			110,000	\$224.40		\$112.20		Lot 29R Central Business Park Aberdeen
<b>JUNE TOTALS</b>						<b>9,340,500</b>	<b>\$19,054.62</b>		<b>\$9,527.31</b>		

County Of Moore  
 Budget - Historical Comparison  
 Sales Tax/Medicaid Hold Harmless

ACCOUNTS FOR: GENERAL		FY16/17 BUDGET	FY16/17 ACTUALS	FY17/18 BUDGET	FY17/18 ACTUALS	FY18/19 BUDGET	FY18/19 ACTUALS	FY19/20 BUDGET	FY19/20 ACTUALS	FY20/21 BUDGET	FY20/21 ACTUALS	FY21/22 BUDGET	FY21/22 ACTUALS (Apr 2022)
<b>10033100 GENERAL FUND</b>													
10033100 30250 ARTICLE 39-LOCAL SALES TAX 1%		\$6,700,000	\$7,140,679	\$6,900,136	\$7,090,961	\$7,000,000	\$7,738,220	\$7,535,000	\$8,093,451	\$6,468,946	\$9,945,563	\$7,535,000	\$8,674,833
10033100 30251 ARTICLE 40-COUNTY 1/2% (70%)		\$3,150,000	\$3,422,790	\$3,200,000	\$3,630,983	\$3,400,000	\$3,876,721	\$3,800,000	\$4,070,605	\$3,386,349	\$4,743,351	\$3,800,000	\$4,307,361
10033100 30252 ARTICLE 42-COUNTY 1/2% (40%)		\$1,723,000	\$1,862,243	\$1,775,000	\$1,894,851	\$1,800,000	\$2,055,341	\$2,010,000	\$2,149,876	\$1,768,512	\$2,606,126	\$2,010,000	\$2,344,779
10033096 30254 ARTICLE 40-SCHOOLS (30%)		\$1,350,000	\$1,466,910	\$1,400,000	\$1,556,136	\$1,500,000	\$1,661,452	\$1,640,000	\$1,744,545	\$1,451,291	\$2,032,865	\$1,640,000	\$1,846,012
10033096 30255 ARTICLE 42-SCHOOLS (60%)		\$2,550,000	\$2,793,365	\$2,600,000	\$2,842,277	\$2,700,000	\$3,083,012	\$3,015,000	\$3,224,814	\$2,652,769	\$3,909,189	\$3,015,000	\$3,517,169
Subtotal Article 39, 40, 42		\$15,473,000	\$16,685,987	\$15,875,136	\$17,015,207	\$16,400,000	\$18,414,746	\$18,000,000	\$19,283,290	\$15,727,867	\$23,237,096	\$18,000,000	\$20,690,153
10033100 30253 Old Article 44/Medicaid Hold Harmless (M 08/09 Article 44)		\$1,000,000	\$2,224,998	\$1,525,000	\$2,406,026	\$1,673,217	\$2,703,869	\$2,000,000	\$3,187,354	\$633,472	\$4,180,324	\$2,397,757	\$4,557,712
10033100 30256 Article 46 - County (1/4 cent) start 4/1/201		\$0	\$0	\$0	\$0	\$0	\$1,000,568	\$2,800,000	\$3,751,627	\$3,100,000	\$4,531,509	\$3,100,000	\$4,290,165

### Sales Tax Collections Detail by Month (Article 39, 40 & 42)

													FY22	FY22	
Actual Revenue by Month for FY22		Jul-21	Aug-21	Sep-21	Oct-21	Nov-21	Dec-21	Jan-22	Feb-22	Mar-22	Apr-22	May-22	Jun-22	Total months	Budget
10033100 30250 ARTICLE 39-LOCAL SALES TAX	1%	\$962,163	\$931,661	\$620,880	\$805,973	\$954,308	\$1,019,159	\$793,057	\$827,216	\$1,001,258	\$759,157			\$8,674,833	\$7,535,000
10033100 30251 ARTICLE 40-COUNTY (70%)	1/2%	\$452,823	\$412,739	\$411,889	\$409,892	\$440,614	\$495,848	\$375,735	\$365,793	\$474,099	\$467,928			\$4,307,361	\$3,800,000
10033100 30252 ARTICLE 42-COUNTY (40%)	1/2%	\$252,096	\$243,237	\$188,512	\$219,995	\$251,711	\$274,592	\$209,922	\$214,713	\$266,819	\$223,182			\$2,344,779	\$2,010,000
10033096 30254 ARTICLE 40-SCHOOLS (30%)		\$194,067	\$176,888	\$176,524	\$175,668	\$188,835	\$212,506	\$161,029	\$156,769	\$203,185	\$200,540			\$1,846,012	\$1,640,000
10033096 30255 ARTICLE 42-SCHOOLS (60%)		\$378,143	\$364,856	\$282,768	\$329,993	\$377,566	\$411,888	\$314,883	\$322,069	\$400,229	\$334,773			\$3,517,169	\$3,015,000
		\$2,239,292	\$2,129,383	\$1,680,572	\$1,941,521	\$2,213,034	\$2,413,993	\$1,854,626	\$1,886,559	\$2,345,591	\$1,985,581	\$0	\$0	\$20,690,153	\$18,000,000
Actual Revenue by Month for FY21		Paid in Oct	Paid in Nov	Paid in Dec	Paid in Jan	Paid in Feb	Paid in Mar	Paid in Apr	Paid in May	Paid in Jun	Paid in Jul	Paid in Aug	Paid in Sept	FY21	FY21
10033100 30250 ARTICLE 39-LOCAL SALES TAX	1%	Jul-20	Aug-20	Sep-20	Oct-20	Nov-20	Dec-20	Jan-21	Feb-21	Mar-21	Apr-21	May-21	Jun-21	Total months	Budget
10033100 30251 ARTICLE 40-COUNTY (70%)	1/2%	\$776,110	\$806,780	\$836,090	\$613,633	\$855,246	\$817,048	\$823,809	\$710,418	\$999,396	\$725,675	\$1,006,930	\$974,428	\$9,945,563	\$6,468,946
10033100 30252 ARTICLE 42-COUNTY (40%)	1/2%	\$383,795	\$356,883	\$378,080	\$370,282	\$387,017	\$440,990	\$372,195	\$310,836	\$445,860	\$417,027	\$416,462	\$463,924	\$4,743,351	\$3,386,349
10033096 30254 ARTICLE 40-SCHOOLS (30%)		\$205,679	\$205,901	\$214,870	\$174,694	\$219,598	\$223,572	\$211,634	\$180,151	\$257,093	\$204,069	\$252,294	\$256,572	\$2,606,126	\$1,768,512
10033096 30255 ARTICLE 42-SCHOOLS (60%)		\$164,483	\$152,950	\$162,034	\$158,692	\$165,864	\$188,996	\$159,512	\$133,215	\$191,083	\$178,726	\$178,484	\$198,824	\$2,032,865	\$1,451,291
		\$308,519	\$308,851	\$322,305	\$262,041	\$329,397	\$335,358	\$317,450	\$270,227	\$385,639	\$306,103	\$378,441	\$384,858	\$3,909,189	\$2,652,769
		\$1,838,587	\$1,831,365	\$1,913,380	\$1,579,342	\$1,957,122	\$2,005,963	\$1,884,600	\$1,604,848	\$2,279,070	\$1,831,600	\$2,232,611	\$2,278,606	\$23,237,094	\$15,727,867
Actual Revenue by Month for FY20		Jul-19	Aug-19	Sep-19	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20	Total 12 months	Budget
10033100 30250 ARTICLE 39-LOCAL SALES TAX	1%	\$659,510	\$737,750	\$620,463	\$746,980	\$744,959	\$543,413	\$652,202	\$633,439	\$768,454	\$647,462	\$458,119	\$880,700	\$8,093,451	\$7,535,000
10033100 30251 ARTICLE 40-COUNTY (70%)	1/2%	\$344,342	\$348,636	\$334,383	\$347,184	\$344,257	\$365,104	\$297,562	\$301,914	\$342,487	\$296,769	\$340,713	\$407,254	\$4,070,605	\$3,800,000
10033100 30252 ARTICLE 42-COUNTY (40%)	1/2%	\$177,957	\$192,405	\$169,188	\$194,444	\$192,888	\$161,433	\$167,651	\$164,870	\$194,466	\$165,395	\$140,867	\$228,312	\$2,149,876	\$2,010,000
10033096 30254 ARTICLE 40-SCHOOLS (30%)		\$147,575	\$149,415	\$143,307	\$148,793	\$147,539	\$156,473	\$127,526	\$129,392	\$146,780	\$127,187	\$146,020	\$174,537	\$1,744,545	\$1,640,000
10033096 30255 ARTICLE 42-SCHOOLS (60%)		\$266,935	\$288,608	\$253,782	\$291,667	\$289,332	\$242,150	\$251,476	\$247,305	\$291,699	\$248,092	\$211,301	\$342,468	\$3,224,814	\$3,015,000
		\$1,596,319	\$1,716,813	\$1,521,123	\$1,729,068	\$1,718,974	\$1,468,574	\$1,496,417	\$1,476,918	\$1,743,887	\$1,484,904	\$1,297,020	\$2,033,272	\$19,283,290	\$18,000,000
Actual Revenue by Month for FY19		Jul-18	Aug-18	Sep-18	Oct-18	Nov-18	Dec-18	Jan-19	Feb-19	Mar-19	Apr-19	May-19	Jun-19	Total 12 months	FY19
10033100 30250 ARTICLE 39-LOCAL SALES TAX	1%	\$629,742	\$669,243	\$663,083	\$369,577	\$683,067	\$764,323	\$580,204	\$640,424	\$750,790	\$469,454	\$767,216	\$751,097	\$7,738,220	\$7,000,000
10033100 30251 ARTICLE 40-COUNTY (70%)	1/2%	\$295,639	\$312,691	\$309,066	\$307,113	\$334,646	\$355,809	\$271,266	\$279,171	\$362,483	\$337,081	\$349,044	\$362,711	\$3,876,721	\$3,400,000
10033100 30252 ARTICLE 42-COUNTY (40%)	1/2%	\$163,299	\$173,875	\$171,078	\$120,466	\$180,767	\$198,185	\$150,620	\$161,679	\$197,133	\$143,454	\$197,631	\$197,155	\$2,055,341	\$1,800,000
10033096 30254 ARTICLE 40-SCHOOLS (30%)		\$126,702	\$134,011	\$132,457	\$131,620	\$143,420	\$152,490	\$116,257	\$119,645	\$155,350	\$144,463	\$149,590	\$155,448	\$1,661,452	\$1,500,000
10033096 30255 ARTICLE 42-SCHOOLS (60%)		\$244,949	\$260,812	\$256,617	\$180,699	\$271,151	\$297,277	\$225,930	\$242,518	\$295,700	\$215,181	\$296,446	\$295,733	\$3,083,012	\$2,700,000
		\$1,460,332	\$1,550,632	\$1,532,301	\$1,109,474	\$1,613,052	\$1,768,084	\$1,344,276	\$1,443,437	\$1,761,456	\$1,309,632	\$1,759,927	\$1,762,144	\$18,414,746	\$16,400,000
1/4 cent sales tax started 4/1/2019 (Article 46)		July	August	September	October	November	December	January	February	March	April	May	June	Total YTD	Transfer to Fund 255
10033100 30256 Article 46 - County (1/4%) - FY22		\$442,471	\$444,483	\$383,356	\$423,011	\$463,174	\$498,218	\$371,185	\$388,841	\$480,326	\$395,100			\$4,290,165	\$3,100,000
10033100 30256 Article 46 - County (1/4%) - FY21		\$360,402	\$358,570	\$371,230	\$296,472	\$382,607	\$382,585	\$364,449	\$311,285	\$453,634	\$355,476	\$441,866	\$452,934	\$4,531,509	\$3,100,000
10033100 30256 Article 46 - County (1/4%) - FY20		\$310,129	\$338,787	\$300,285	\$341,784	\$334,919	\$330,667	\$291,389	\$283,606	\$322,639	\$274,809	\$225,074	\$397,540	\$3,751,627	\$2,800,000
30256 Article 46 - County (1/4%) - FY19-START April		\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$322,160	\$341,078	\$337,330	\$1,000,568	\$0
														\$3,383,704	

# Moore County Department Sheriff's Department -Animal Services (General Fund)

## Department Narrative:

The Moore County Animal Center is an open-admission shelter and the headquarters of Animal Services. The Center temporarily houses stray and unwanted companion animals. The Center also promotes the placement of adoptable pets, and provides information to Moore County owners about responsible pet care. Animal Services Officers enforce state and local laws pertaining to domestic animals. Officers also provide a number of services including rabies clinics, microchipping and connecting the owners of fertile pets with spay and neuter assistance. The shelter staff supports these activities and coordinates off site events to reach out to local residents. The following information reflects the changing needs of the pet community and correlates with the impact of those needs on county resources.

## Revenue Sources FY22 Budget:

Fees/Donations	\$72,500	
County Property Tax	\$800,950	Department Director: Captain James Furr, Moore County Sheriff's Office
<b>Total FY22 Expenditure Budget:</b>	<b>\$873,450</b>	Department Director email: jfurr@moorecountync.gov

## FY22 Budgeted Staffing Positions:

11	Full-Time
1	Part-Time

Month	Dog and Cat Intake - Total all Sources	Animal Operations										# that are Cruelty/ Neglect
		Owner Surrender - Dogs	Owner Surrender - Cats	% Intake - Owner Surrenders	Adoptions	Rescues	Return to Owner	Total Live Release (Adopt + Rescues + RTO)	Number Euthanized	Total Field Calls For Service	# that are Animal Bite	
19 July	295	80	75	53%	69	85	21	175	94	326	20	9
19 Aug	240	60	88	62%	91	40	23	154	139	508	23	2
19 Sep	199	45	40	43%	71	29	13	113	81	513	16	5
19 Oct	215	35	44	37%	53	75	22	150	91	565	9	1
19 Nov	168	41	28	41%	42	52	14	108	61	367	13	2
19 Dec	152	40	33	48%	54	34	19	107	59	251	25	3
20 Jan	203	82	41	61%	29	78	25	132	65	402	36	4
20 Feb	174	71	25	55%	39	57	12	108	75	309	22	6
20 Mar	95	36	7	45%	23	37	2	62	40	318	5	5
20 Apr	15	10	3	87%	2	9	0	11	14	256	21	2
20 May	93	42	2	47%	3	53	15	71	11	326	14	2
20 Jun	189	35	63	52%	20	79	8	107	41	432	26	0
20 July	210	49	64	54%	56	106	8	170	55	385	16	3
20 Aug	187	50	69	64%	50	60	8	118	78	365	12	5
20 Sep	266	80	93	65%	45	86	11	142	99	464	19	3
20 Oct	226	51	76	56%	43	75	17	135	97	346	14	2
20 Nov	124	24	45	56%	27	34	12	73	50	534	29	1
20 Dec	150	44	31	50%	21	77	15	113	58	118	24	4
21 Jan	124	59	25	68%	14	59	8	81	45	199	6	0
21 Feb	121	11	13	20%	32	19	20	71	54	288	23	4
21 Mar	130	60	11	55%	30	34	15	79	59	441	15	2
21 Apr	130	40	22	48%	30	49	15	94	28	290	19	4
21 May	184	23	77	54%	26	67	10	103	48	448	20	4
21 June	320	43	121	51%	47	54	9	110	201	511	16	1
21 July	294	84	89	59%	44	79	16	139	170	563	22	7
21 Aug	302	59	93	50%	60	63	17	140	152	486	20	6
21 Sep	205	41	66	52%	47	50	15	112	104	528	15	0
21 Oct	178	44	41	48%	36	60	13	109	92	562	18	4
21 Nov	185	67	30	52%	32	40	19	91	76	533	10	5
21 Dec	125	36	18	43%	44	21	18	83	51	418	15	3
22 Jan	116	48	6	47%	29	43	16	88	31	297	16	3
22 Feb	153	48	38	56%	37	21	26	84	65	287	10	2
22 Mar	185	66	43	59%	28	60	19	107	76	305	8	6
22 Apr	139	47	30	55%	27	39	18	84	60	313	21	3
22 May	195	36	73	56%	29	32	16	77	90	460	21	7
22 June	262	35	80	44%	40	18	15	73	137	495	20	5
<b>Fiscal To Date 21/22</b>	<b>2339</b>	<b>611</b>	<b>607</b>	<b>52%</b>	<b>453</b>	<b>526</b>	<b>208</b>	<b>1187</b>	<b>1104</b>	<b>5247</b>	<b>196</b>	<b>51</b>
<b>Fiscal To Date 20/21</b>	<b>2172</b>	<b>534</b>	<b>647</b>	<b>54%</b>	<b>421</b>	<b>720</b>	<b>148</b>	<b>1289</b>	<b>872</b>	<b>4389</b>	<b>213</b>	<b>33</b>
<b>Fiscal To Date 19/20</b>	<b>2038</b>	<b>577</b>	<b>449</b>	<b>50%</b>	<b>496</b>	<b>628</b>	<b>174</b>	<b>1298</b>	<b>771</b>	<b>4573</b>	<b>230</b>	<b>41</b>
<b>Fiscal To Date 18/19</b>	<b>2779</b>	<b>732</b>	<b>742</b>	<b>53%</b>	<b>602</b>	<b>543</b>	<b>206</b>	<b>1351</b>	<b>1295</b>	<b>4433</b>	<b>183</b>	<b>75</b>
<b>Fiscal To Date 17/18</b>	<b>2394</b>	<b>653</b>	<b>552</b>	<b>50%</b>	<b>748</b>	<b>668</b>	<b>164</b>	<b>1580</b>	<b>818</b>	<b>3565</b>	<b>207</b>	<b>83</b>
<b>Fiscal To Date 16/17</b>	<b>2076</b>	<b>512</b>	<b>535</b>	<b>50%</b>	<b>758</b>	<b>604</b>	<b>183</b>	<b>1545</b>	<b>543</b>	<b>2282</b>	<b>211</b>	<b>230</b>
<b>Fiscal To Date 15/16</b>	<b>2523</b>	<b>726</b>	<b>550</b>	<b>51%</b>	<b>636</b>	<b>843</b>	<b>180</b>	<b>1659</b>	<b>815</b>	<b>2337</b>	<b>2684</b>	<b>1211</b>
<b>Fiscal To Date 14/15</b>	<b>3223</b>	<b>916</b>	<b>757</b>	<b>52%</b>	<b>752</b>	<b>720</b>	<b>231</b>	<b>1703</b>	<b>1529</b>	<b>2089</b>	<b>195</b>	<b>168</b>
<b>Cal to Date 2022</b>	<b>1050</b>	<b>280</b>	<b>270</b>	<b>52%</b>	<b>190</b>	<b>213</b>	<b>110</b>	<b>513</b>	<b>459</b>	<b>2157</b>	<b>96</b>	<b>26</b>
<b>Cal to Date 2021</b>	<b>2298</b>	<b>567</b>	<b>606</b>	<b>51%</b>	<b>442</b>	<b>595</b>	<b>175</b>	<b>1212</b>	<b>1080</b>	<b>5267</b>	<b>199</b>	<b>40</b>
<b>Cal to Date 2020</b>	<b>1932</b>	<b>574</b>	<b>519</b>	<b>57%</b>	<b>358</b>	<b>751</b>	<b>133</b>	<b>1242</b>	<b>683</b>	<b>4255</b>	<b>238</b>	<b>37</b>
<b>Cal to Date 2019</b>	<b>2647</b>	<b>694</b>	<b>695</b>	<b>52%</b>	<b>614</b>	<b>643</b>	<b>204</b>	<b>1461</b>	<b>1142</b>	<b>5048</b>	<b>202</b>	<b>68</b>
<b>Cal to Date 2018</b>	<b>2582</b>	<b>703</b>	<b>592</b>	<b>50%</b>	<b>650</b>	<b>591</b>	<b>204</b>	<b>1445</b>	<b>1069</b>	<b>3725</b>	<b>172</b>	<b>66</b>
<b>Cal to Date 2017</b>	<b>2105</b>	<b>529</b>	<b>525</b>	<b>50%</b>	<b>862</b>	<b>508</b>	<b>149</b>	<b>1519</b>	<b>592</b>	<b>2757</b>	<b>205</b>	<b>119</b>
<b>Cal to Date 2016</b>	<b>2361</b>	<b>636</b>	<b>566</b>	<b>51%</b>	<b>615</b>	<b>788</b>	<b>190</b>	<b>1593</b>	<b>700</b>	<b>2590</b>	<b>252</b>	<b>95</b>
<b>Cal To Date 2015</b>	<b>2810</b>	<b>776</b>	<b>645</b>	<b>51%</b>	<b>686</b>	<b>838</b>	<b>217</b>	<b>1741</b>	<b>1054</b>	<b>2057</b>	<b>175</b>	<b>150</b>
<b>Cal To Date 2014</b>	<b>3138</b>	<b>782</b>	<b>600</b>	<b>44%</b>	<b>751</b>	<b>623</b>	<b>230</b>	<b>1,604</b>	<b>1,480</b>	<b>1845</b>	<b>193</b>	<b>198</b>
<b>Cal To Date 2013</b>	<b>3206</b>				<b>798</b>		<b>161</b>	<b>959</b>	<b>2199</b>			

## Moore County Department of the Sheriff (General Fund)

### Department Narrative:

The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

### Revenue Sources FY22 Budget:

Fees	\$382,802
Grants/ABC Contract	\$5,000
County Property Tax	\$7,903,057

**Total FY22 Expenditure Budget:** \$8,290,859

### FY22 Budgeted Staffing Positions:

89 Full-Time  
0 Part-Time

Department Director: Sheriff Ronnie Fields  
Department Director email: rfields@moorecountync.gov

Month - FY22	# of Calls for Service	Average Response Time	Target Response Time
Jul-21	3,803	8 min, 22 sec	<7 min
Aug-21	3,765	7 min, 51 sec	<7 min
Sep-21	3,953	5 min, 13 sec	<7 min
Oct-21	3,722	4 min, 57 sec	<7 min
Nov-21	3,406	5 min, 8 sec	<7 min
Dec-21	3,576	6 min, 10 sec	<7 min
Jan-22	3,624	4 min, 35 sec	<7 min
Feb-22	3,711	4 min, 4 sec	<7 min
Mar-22	4,030	4 min, 49 sec	<7 min
Apr-22	4,440	3 min, 48 sec	<7 min
May-22	4,677	4 min, 11 sec	<7 min
Jun-22	4,400	4 min, 51 sec	<7 min
	47,107		

Month - FY21	# of Calls for Service	Average Response Time	Target Response Time
Jul-20	4,070	6 min, 34 sec	<7 min
Aug-20	4,408	7 min, 39 sec	<7 min
Sep-20	4,455	5 min, 21 sec	<7 min
Oct-20	4,508	6 min, 41 sec	<7 min
Nov-20	4,302	5 min, 59 sec	<7 min
Dec-20	4,094	5 min, 43 sec	<7 min
Jan-21	4,049	5 min, 43 sec	<7 min
Feb-21	3,768	5 min, 2 sec	<7 min
Mar-21	4,266	5 min, 47 sec	<7 min
Apr-21	4,005	6 min, 23 sec	<7 min
May-21	3,810	5 min, 57 sec	<7 min
Jun-21	3,624	7 min, 20 sec	<7 min
	49,359		

## Moore County Department of the Sheriff - Detention Center (General Fund)

### Department Narrative:

The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

### Revenue Sources FY22 Budget:

Telephone Deposits	\$39,000
Inmate/Video/Commissary/Health	\$836,500
County Property Tax	\$5,073,355

### Total FY22 Expenditure Budget:

\$5,948,855

### FY22 Budgeted Staffing Positions:

78	Full-Time
0	Part-Time

Department Director: Sheriff Ronnie Fields

Department Director email: rfields@moorecountync.gov

Detention	Avg Daily Population FY17	Avg Daily Population FY18	Avg Daily Population FY19	Avg Daily Population FY20	Avg Daily Population FY21	Avg Daily Population FY22	Maximum Capacity
July	176	161	169	188	110	156	223
August	173	181	172	176	125	177	223
September	175	192	175	193	140	166	223
October	183	188	173	190	148	165	223
November	175	174	166	169	142	150	223
December	166	158	170	160	145	152	223
January	180	154	178	165	152	159	223
February	166	164	175	163	151	174	223
March	161	162	175	144	148	161	223
April	173	157	165	127	137	175	223
May	175	165	190	115	133	182	223
June	182	156	187	110	146	173	223
Total	2085	2012	2095	1900	1677	1990	

## Moore County Department of Soil & Water Conservation (General Fund and SWCD Board Special Revenue Fund)

### Department Narrative:

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

### Revenue Sources FY22 Budget:

Gen Fund	Grant - State Dept of Ag	\$27,235 County
Gen Fund	County Property Tax	\$198,861 County
District Fund	District Fund 220-Fees/Rentals	\$19,891 (District Funds)
District Fund	District receives \$3,600 matching state grant	

### FY22 Budgeted Staffing Positions:

3	Full-Time (Paid by County General Fund, \$26,868 Ag Grant)
0	Part-Time (Director reports to the SWCD Board, Director has authority over employees paid by County given to him/her by their Board)

### Total FY22 Expenditure Budget: (General Fund)

District Fund 220 (Educational & Scholarships)	\$226,096 County
	\$19,891 (District Funds)

Department Director: Jonathan Russell

Department Director email: [jrussell@moorecountync.gov](mailto:jrussell@moorecountync.gov)

### Soil/Water

Month	FY19 Acres Drilled	FY20 Acres Drilled	FY21 Acres Drilled	FY22 Acres Drilled	Target # of Acres Drilled
July	5	18.2	53.7	16.6	125
August	15	35.7	3.7	13.4	125
September	69.1	170.1	120.9	91.2	125
October	287.4	466.8	309.1	268.8	125
November	77.1	190.2	37.4	63.2	125
December	0	31.5	0	9.3	125
January	0	0	0	0	125
February	28.9	0	0	0	125
March	20	22	35.9	0	125
April	36.5	52.6	16.9	6.8	125
May	44.1	38.1	46.5	42.8	125
June	65	15.5	21.8	46.3	125
Totals	<b>648.1</b>	<b>1040.7</b>	<b>645.9</b>	<b>558.4</b>	<b>1500</b>

## Moore County Solid Waste (General Fund)

### Department Narrative:

Moore County Solid Waste is a division of Public Works and operates seven staffed convenient centers to accept solid waste and recyclables at no charge to the citizens. Hours of operation are Monday through Saturday, 7 a.m. to 7 p.m. One of these seven sites includes the Moore County Construction & Demolition (C&D) Landfill located in Aberdeen. The Moore County Landfill is also the location for the Yard Waste Facility, and the collection site for special waste such as scrap tires and white goods. Landfill fees are charged at the Landfill for C&D disposal as well as yard waste. Each year the disposal rate or landfill fees are set by the Moore County Board of Commissioners based on a per ton charge.

### Revenue Sources FY22 Original Budget:

Fees	\$4,599,358
Grants/Restricted	\$242,913
Property Tax	\$1,380,729
<b>Total FY22 Expense Original Budget:</b>	<b>\$6,223,000</b>

### FY22 Budgeted Staffing Positions:

11	Full-Time
3	Part-Time

Department Director: David Lambert, dlambert1@moorecountync.gov

Solid Waste Revenues FY22									
FY 22 Actuals	Landfill Fees/Demolition Fees Budget \$4,519,358	Recycle/Mixed Material Budget \$80,000	White Goods Fees and Distribution \$45,000	Electronic Recycling \$5,413	Other Rev/SW Disposal Tax Distribution \$45,000	Scrap Tires \$135,000	Total Actual Revenue	Total Rev Budget \$4,842,271	Revenue as % of Total Budget
Jul-21	\$60,315	\$3,159	\$0	\$0	\$0	\$0	\$63,474	\$403,523	15.73%
Aug-21	\$402,041	\$6,607	\$0	\$0	\$0	\$0	\$408,648	\$403,523	101.27%
Sep-21	\$309,120	\$54,149	\$0	\$0	\$0	\$0	\$363,269	\$403,523	90.02%
Oct-21	\$440,827	\$15,260	\$0	\$0	\$0	\$0	\$456,086	\$403,523	113.03%
Nov-21	\$310,431	\$1,729	\$14,578	\$0	\$11,462	\$41,936	\$380,136	\$403,523	94.20%
Dec-21	\$403,776	\$3,643	\$1,661	\$0	\$0	\$0	\$409,080	\$403,523	101.38%
Jan-22	\$344,487	\$3,114	\$5,271	\$0	\$0	\$0	\$352,872	\$403,523	87.45%
Feb-22	\$454,147	\$53,249	\$13,565	\$0	\$11,781	\$42,006	\$574,748	\$403,523	142.43%
Mar-22	\$434,999	\$9,050	\$0	\$0	\$0	\$0	\$444,049	\$403,523	110.04%
Apr-22	\$416,999	\$6,527	\$14,965	\$0	\$0	\$0	\$438,491	\$403,523	108.67%
May-22	\$437,421	\$4,684	\$11,550	\$0	\$11,237	\$38,332	\$503,224	\$403,523	124.71%
Jun-22	\$358,401	\$65,314	\$0	\$0	\$0	\$0	\$423,715	\$403,523	105.00%
<b>Totals</b>	<b>\$4,372,965</b>	<b>\$226,484</b>	<b>\$61,590</b>	<b>\$0</b>	<b>\$34,479</b>	<b>\$122,275</b>	<b>\$4,817,792</b>	<b>\$4,842,271</b>	<b>99.49%</b>

Solid Waste Revenues FY21									
FY 21 Actuals	Landfill Fees/Demolition Fees Budget \$2,341,500	Recycle/Mixed Material Budget \$297,275	White Goods Fees and Distribution \$70,000 + \$35,000	Electronic Recycling \$8,500	Other Rev/SW Disposal Tax Distribution \$35,000	Scrap Tires \$125,000	Total Actual Revenue	Total Rev Budget \$2,912,275	Revenue as % of Total Budget
Jul-20	\$34,370	\$2,092	\$0	\$0	\$0	\$0	\$36,462	\$242,690	15.02%
Aug-20	\$184,927	\$2,151	\$0	\$0	\$0	\$0	\$187,078	\$242,690	77.09%
Sep-20	\$191,254	\$8,117	\$0	\$0	\$0	\$0	\$199,371	\$242,690	82.15%
Oct-20	\$194,723	\$1,693	\$0	\$0	\$0	\$0	\$196,415	\$242,690	80.93%
Nov-20	\$201,641	\$1,631	\$0	\$0	\$0	\$0	\$203,272	\$242,690	83.76%
Dec-20	\$217,178	\$1,659	\$0	\$0	\$0	\$0	\$218,837	\$242,690	90.17%
Jan-21	\$196,514	\$2,418	\$14,542	\$0	\$11,375	\$36,914	\$261,764	\$242,690	107.86%
Feb-21	\$162,186	\$54,712	\$10,993	\$5,413	\$12,068	\$27,941	\$273,313	\$242,690	112.62%
Mar-21	\$216,074	\$4,643	\$0	\$0	\$0	\$0	\$220,718	\$242,690	90.95%
Apr-21	\$235,362	\$3,841	\$0	\$0	\$0	\$0	\$239,203	\$242,690	98.56%
May-21	\$184,402	\$4,263	\$14,125	\$16,775	\$11,867	\$40,988	\$272,421	\$242,690	112.25%
Jun-21	\$220,765	\$50,729	\$0	\$0	\$0	\$0	\$271,494	\$242,690	111.87%
<b>Totals</b>	<b>\$2,239,396</b>	<b>\$137,950</b>	<b>\$39,661</b>	<b>\$22,188</b>	<b>\$35,310</b>	<b>\$105,843</b>	<b>\$2,580,348</b>	<b>\$2,912,275</b>	<b>88.60%</b>

CHARTS on FOLLOWING PAGES for TONNAGE/TRIPS

Solid Waste - General Fund	Original Budget Revenue	Revised Budget Revenue	Actual Revenue	Original Budget Expenditures	Revised Budget Expenditures	Actual Expenditures (including Encumbrances)
FY13/14	\$1,182,000	\$1,182,000	\$1,368,783	\$2,007,999	\$2,032,119	\$1,987,357
FY14/15	\$1,257,000	\$1,297,000	\$1,322,945	\$2,183,967	\$2,433,757	\$2,386,158
FY15/16	\$1,309,000	\$1,309,000	\$1,648,289	\$2,087,496	\$2,112,460	\$2,078,921
FY16-17	\$1,685,500	\$1,685,500	\$1,703,735	\$2,231,507	\$2,324,845	\$2,125,095
FY17-18	\$1,837,000	\$1,867,000	\$1,821,683	\$2,177,437	\$2,259,975	\$2,225,333
FY18-19	\$1,897,500	\$2,118,719	\$2,258,080	\$6,223,000	\$8,857,157	\$2,819,694
FY19-20	\$2,319,500	\$2,494,500	\$2,570,627	\$2,861,483	\$3,335,711	\$2,920,764
FY20-21	\$2,912,275	\$3,214,050	\$2,580,348	\$3,092,124	\$3,789,461	\$3,655,343
FY21-22	\$4,842,271	\$4,892,271	\$4,817,792	\$6,223,000	\$6,843,228	\$5,936,088

## Moore County Department of Tax and Revaluation (General Fund)

### Department Narrative:

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

#### Revenue Sources FY22 Original Budget:

Property Tax      \$2,111,638

#### FY22 Budgeted Staffing Positions:

25    Full-Time  
0    Part-Time

**Total FY22 Expenditure Original Budget:**      \$2,111,638

Department Director: Gary Briggs

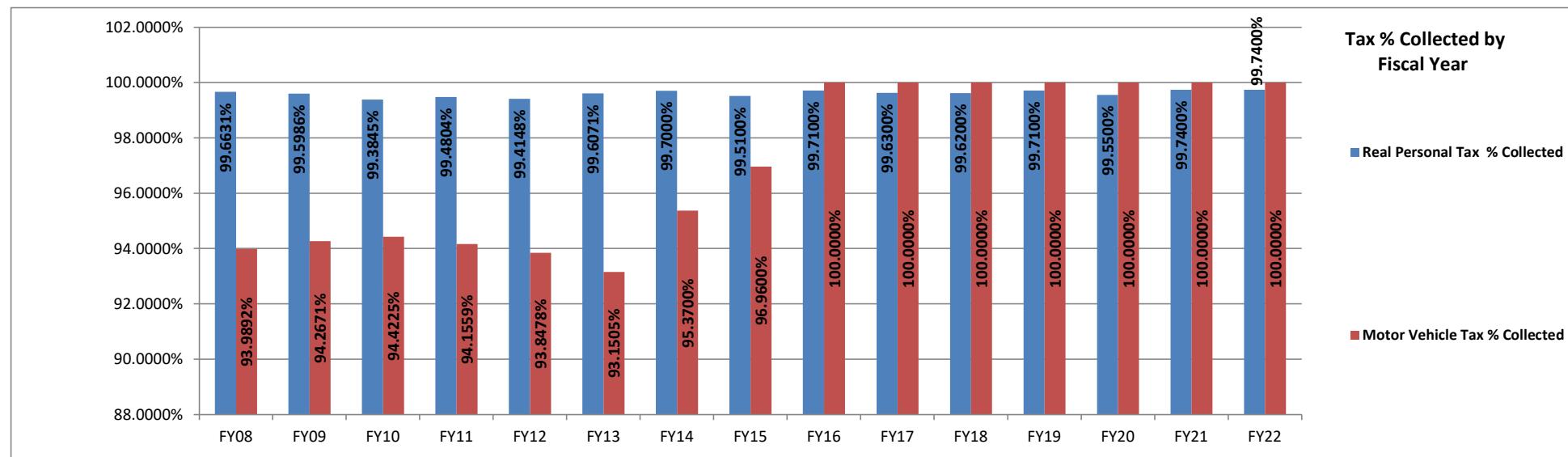
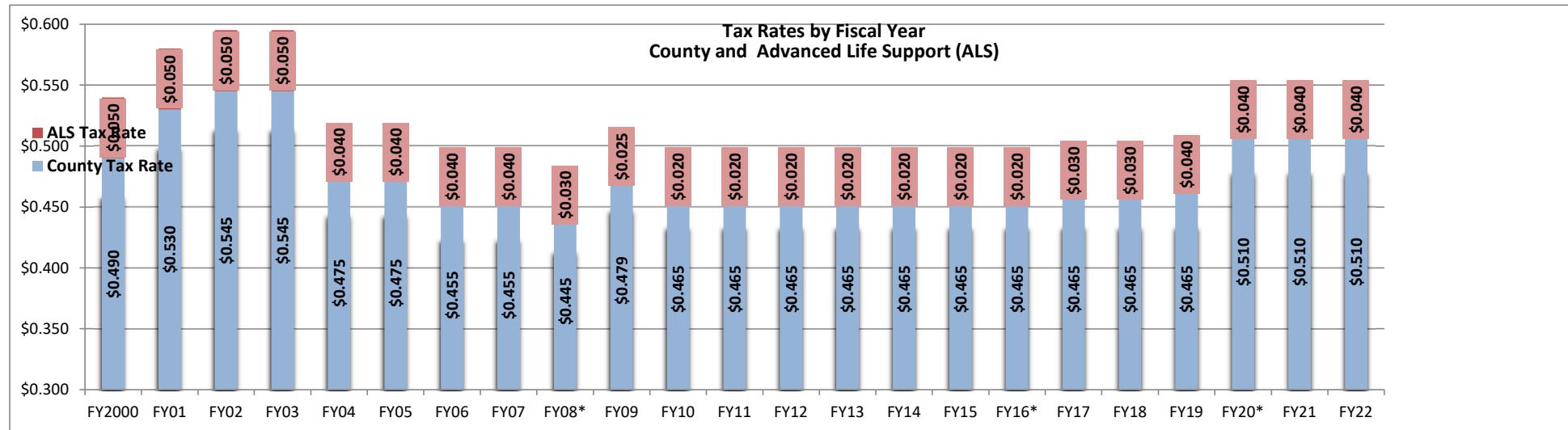
Department Director email: [gbriggs@moorecountync.gov](mailto:gbriggs@moorecountync.gov)

Tax Rates	FY14/15 Tax Rate	FY15/16 Tax Rate	FY16/17 Tax Rate	FY17/18 Tax Rate	FY18/19 Tax Rate	FY19/20 Tax Rate	FY20/21 Tax Rate	FY21/22 Tax Rate
County/General	\$0.465	\$0.465	\$0.465	\$0.465	\$0.465	\$0.510	\$0.510	\$0.510
ALS	\$0.020	\$0.020	\$0.030	\$0.030	\$0.040	\$0.040	\$0.040	\$0.040
<b>Fire Districts</b>		\$0.080	\$0.085	\$0.090	\$0.095	\$0.095	\$0.095	\$0.105
A. Southern Pines	\$0.089							
B. Crestline	\$0.083							
C. Pinebluff	\$0.086							
D. Pinehurst	\$0.084							
E. Seven Lakes	\$0.040							
F. West End	\$0.069							
G. Eastwood	\$0.070							
J. Robbins	\$0.063							
K. Carthage	\$0.064							
M. Highfalls	\$0.066							
N. Eagle Springs	\$0.075							
P. Aberdeen	\$0.092							
Q. Crains Creek	\$0.111							
T. Whispering Pines	\$0.058							
V. Cypress Pointe	\$0.081							
W. Westmoore	\$0.070							

Moore County Department of Tax and Revaluation, continued

Real/Personal Tax Collections % by Month									
Real/Personal Tax	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	Target
July	8.06%	0.81%	2.50%	7.26%	6.40%	7.58%	4.40%	6.71%	>99%
Aug - *2% Discount Period	63.02%	47.12%	65.46%	67.36%	69.21%	68.86%	66.78%	45.85%	>99%
Sept	68.36%	69.50%	69.82%	70.35%	72.39%	73.23%	73.22%	76.69%	>99%
Oct	69.77%	70.55%	70.78%	72.41%	73.28%	74.17%	75.13%	77.49%	>99%
Nov	71.90%	72.99%	73.72%	75.23%	75.44%	76.52%	77.74%	79.95%	>99%
Dec	86.05%	86.71%	85.85%	86.56%	87.08%	89.30%	90.08%	90.79%	>99%
Jan - *2% Penalty	95.21%	96.01%	96.62%	96.88%	96.81%	97.55%	97.80%	98.07%	>99%
Feb	97.16%	97.87%	98.09%	98.38%	98.16%	98.68%	98.70%	99.03%	>99%
Mar	98.33%	98.64%	98.86%	98.96%	99.01%	99.08%	99.30%	99.47%	>99%
Apr	99.12%	99.51%	99.37%	99.45%	99.39%	99.37%	99.58%	99.74%	>99%
May	99.41%	99.67%	99.56%	99.55%	99.64%	99.50%	99.67%	99.86%	>99%
Jun	99.51%	99.70%	99.63%	99.62%	99.71%	99.50%	99.74%	99.74%	>99%

## Moore County Department of Tax and Revaluation, continued



## Moore County Department of Transportation Services Fund (Special Revenue Fund)

### Department Narrative:

Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis. Transportation services receives funding to operate through grant funding and user fees, self supporting.

### Revenue Sources FY22 Budget:

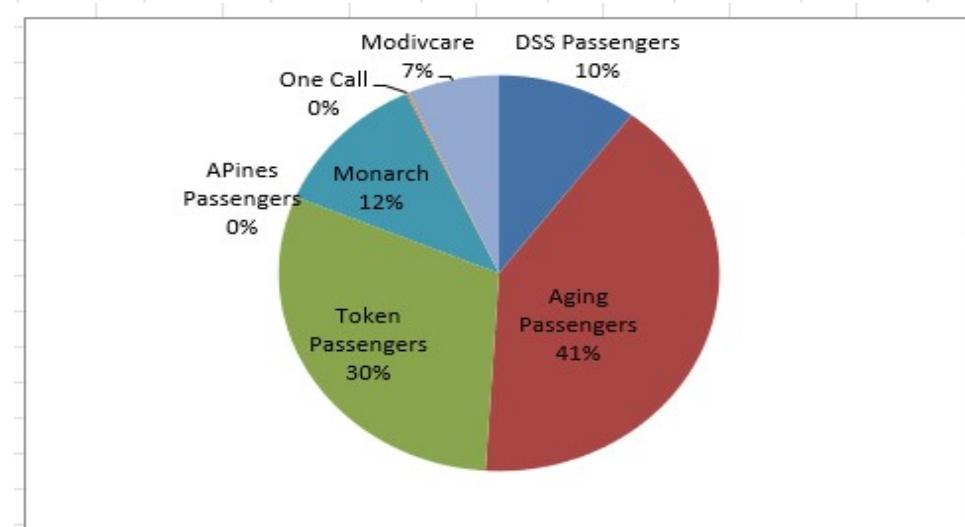
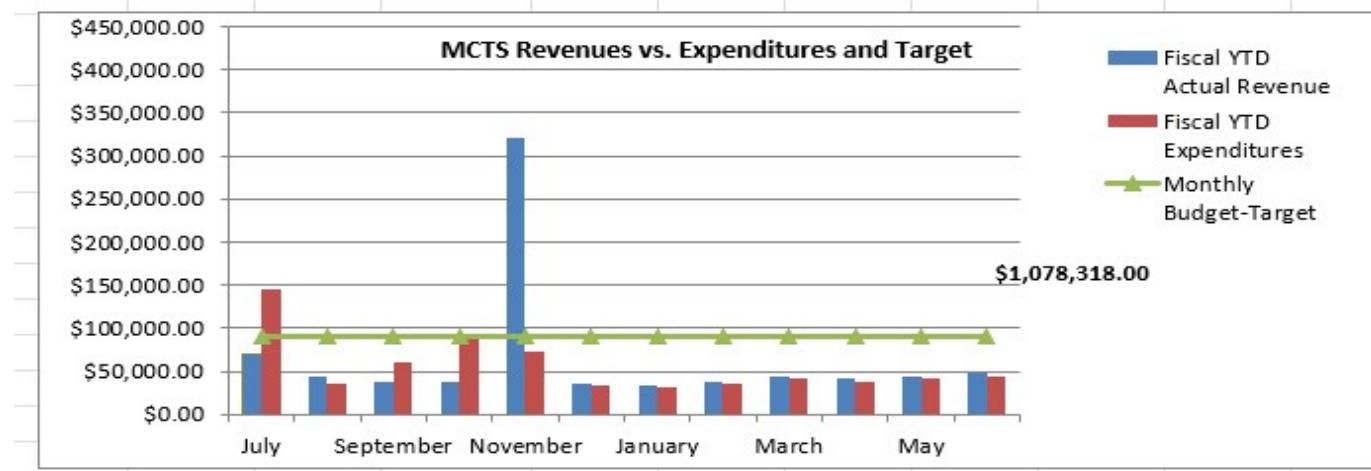
User Fees	\$476,725
Grants	\$600,593
Surplus	\$1,000
<b>Total FY22 Expenditure Budget:</b>	<b>\$1,078,318</b>

### FY22 Budgeted Staffing Positions:

13 Full-Time  
2 Part-Time

Department Director: Sonia Biggs

Department Director email: [sbiggs@moorecountync.gov](mailto:sbiggs@moorecountync.gov)



## Moore County, NC Unemployment Rates as compared to the State of North Carolina and the National %

Month/Year	Moore County, NC%	North-Carolina %	National %
Jan-17	5.30%	5.20%	4.70%
Feb-17	5.00%	5.00%	4.70%
Mar-17	4.40%	4.50%	4.40%
Apr-17	3.90%	4.10%	4.40%
May-17	4.20%	4.30%	4.40%
Jun-17	4.50%	4.60%	4.30%
Jul-17	4.80%	4.70%	4.30%
Aug-17	4.80%	4.70%	4.40%
Sep-17	4.30%	4.20%	4.20%
Oct-17	4.20%	4.10%	4.10%
Nov-17	4.40%	4.50%	4.20%
Dec-17	4.40%	4.10%	4.10%

Month/Year	Moore County, NC%	North-Carolina%	National %
Jan-18	4.70%	4.70%	4.10%
Feb-18	4.50%	4.60%	4.10%
Mar-18	4.30%	4.30%	4.00%
Apr-18	3.60%	3.70%	3.90%
May-18	3.60%	3.70%	3.80%
Jun-18	4.20%	4.20%	4.00%
Jul-18	4.10%	4.10%	3.90%
Aug-18	3.90%	3.90%	3.80%
Sep-18	3.00%	3.50%	3.70%
Oct-18	3.30%	3.60%	3.80%
Nov-18	3.40%	3.60%	3.70%
Dec-18	3.70%	3.80%	3.90%

Month/Year	Moore County, NC%	North-Carolina%	National %
Jan-19	4.40%	4.50%	4.00%
Feb-19	4.10%	4.20%	3.80%
Mar-19	4.10%	4.10%	3.80%
Apr-19	3.50%	3.60%	3.60%
May-19	4.00%	4.00%	3.60%
Jun-19	4.50%	4.40%	3.70%
Jul-19	4.40%	4.40%	3.70%
Aug-19	4.40%	4.30%	3.70%
Sep-19	3.40%	4.10%	3.50%
Oct-19	3.60%	4.00%	3.60%
Nov-19	3.30%	3.80%	3.50%
Dec-19	3.30%	3.60%	3.50%

Month/Year	Moore County, NC%	North-Carolina %	National %
Jan-20	4.00%	3.60%	3.60%
Feb-20	3.60%	3.60%	3.50%
Mar-20	4.10%	4.30%	4.40%
Apr-20	12.80%	12.90%	14.70%
May-20	12.50%	12.80%	13.30%
Jun-20	7.30%	7.50%	11.10%
Jul-20	8.00%	8.50%	10.20%
Aug-20	6.00%	6.50%	8.40%
Sep-20	6.20%	7.20%	7.90%
Oct-20	5.50%	6.30%	6.90%
Nov-20	5.40%	6.20%	6.70%
Dec-20	5.50%	6.10%	6.70%

Month/Year	Moore County, NC%	North-Carolina%	National %
Jan-21	5.50%	5.90%	6.30%
Feb-21	5.10%	5.70%	6.20%
Mar-21	4.10%	5.20%	6.00%
Apr-21	4.00%	5.00%	6.10%
May-21	4.20%	4.80%	5.80%
Jun-21	4.70%	4.90%	5.90%
Jul-21	4.40%	4.40%	5.40%
Aug-21	4.10%	4.30%	5.20%
Sep-21	3.50%	4.30%	4.80%
Oct-21	3.40%	4.10%	4.20%
Nov-21	3.10%	3.90%	4.20%
Dec-21	2.80%	3.70%	3.90%

Month/Year	Moore County, NC%	North-Carolina%	National %
Jan-22	3.50%	3.90%	4.00%
Feb-22	3.50%	3.70%	3.80%
Mar-22	3.40%	3.50%	3.60%
Apr-22	3.40%	3.40%	3.60%
May-22	3.70%	3.40%	3.60%
Jun-22			
Jul-22			
Aug-22			
Sep-22			
Oct-22			
Nov-22			
Dec-22			

## Moore County Public Works - Public Utilities Division (Fund 610 Enterprise Fund)

### Department Narrative:

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates eleven permitted water systems as follows: Pinehurst, Seven Lakes, Vass, Robbins, Addor High Falls, Hyland Hills, The Carolina, East Moore and West Moore and Hidden Lakes. MCPU provides sewer service to Pinehurst, Vass and a few rural customers. The dashboard shows revenues and expenses in comparison to the budget in Charts labeled "chart 1" below.

#### Revenue Sources FY22 Original Budget:

Fees	\$12,383,497
Interest/Surplus	\$608,101

#### FY22 Budgeted Staffing Positions:

43	Full-Time
0	Part-Time

#### Total FY22 Expenditure Original Budget:

\$12,991,598

Department Director: Randy Gould

Department Director email: rgould@moorecountync.gov

**Chart 1 - FY22**

Current Fiscal Year Activity	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Public Utilities FY22				
Jul-21	\$1,082,633	\$1,082,633	\$670,923	\$541,645
Aug-21	\$1,082,633	\$1,082,633	\$1,385,439	\$747,773
Sep-21	\$1,082,633	\$1,082,633	\$1,352,824	\$842,531
Oct-21	\$1,082,633	\$1,082,633	\$1,393,425	\$967,510
Nov-21	\$1,082,633	\$1,082,633	\$1,087,501	\$805,503
Dec-21	\$1,082,633	\$1,082,633	\$1,209,447	\$886,046
Jan-22	\$1,082,633	\$1,082,633	\$1,194,256	\$854,603
Feb-22	\$1,082,633	\$1,082,633	\$949,619	\$1,122,389
Mar-22	\$1,082,633	\$1,082,633	\$871,213	\$1,265,531
Apr-22	\$1,082,633	\$1,082,633	\$1,056,971	\$824,735
May-22	\$1,082,633	\$1,082,633	\$1,092,850	\$909,806
Jun-22	\$1,082,633	\$1,082,633	\$1,796,623	\$1,770,961
Totals	\$12,991,598	\$12,991,598	\$14,061,091	\$11,539,033

**Chart 1 - FY21**

Prior Fiscal Year Activity	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Public Utilities FY21				
Jul-20	\$1,149,541	\$1,149,541	\$519,668	\$410,713
Aug-20	\$1,149,541	\$1,149,541	\$1,232,484	\$620,513
Sep-20	\$1,149,541	\$1,149,541	\$975,440	\$899,493
Oct-20	\$1,149,541	\$1,149,541	\$1,145,492	\$981,582
Nov-20	\$1,149,541	\$1,149,541	\$977,248	\$760,298
Dec-20	\$1,149,541	\$1,149,541	\$1,035,065	\$894,751
Jan-21	\$1,149,541	\$1,149,541	\$1,261,711	\$1,505,579
Feb-21	\$1,149,541	\$1,149,541	\$852,634	\$653,756
Mar-21	\$1,149,541	\$1,149,541	\$723,176	\$883,782
Apr-21	\$1,149,541	\$1,149,541	\$954,650	\$1,343,506
May-21	\$1,149,541	\$1,149,541	\$1,066,612	\$793,734
Jun-21	\$1,149,541	\$1,149,541	\$5,266,572	\$5,335,123
Totals	\$13,794,488	\$13,794,488	\$16,010,753	\$15,082,831

Moore County Department of Public Utilities , continued

Department Narrative: Chart 2, Consumption Report, below, displays the total gallons and dollars billed for the water and sewer for each water system.

**CONSUMPTION REPORT, Chart 2**

Jun-22

	Total Water	Total Sewer	Total Irrigation				
	Gallons Billed	Gallons Billed	Gallons Billed	Total \$ Billed	Total \$ Billed in Water	Total \$ Billed in Waste Water	Total \$ Billed in Irrigation
Pinehurst(7,8,9,10,11,12,13, 14,15,16,17,18,19,20,21, 22 )	45,358,258	43,004,602	18,114,568	\$ 833,021.76	\$ 312,031.86	\$ 378,525.53	\$ 142,464.37
Monroetown (30)	86,116	86,116		\$ 1,492.58	\$ 670.50	\$ 822.08	
Jackson Hamlet (26)	350,919	331,834		\$ 5,543.73	\$ 2,570.42	\$ 2,973.31	
Book 24 Pinehurst	11,125,381	10,452,966	1,062,219	\$ 162,542.64	\$ 72,210.42	\$ 81,852.32	\$ 8,479.90
Taylortown				\$ -			
<b>Totals</b>	<b>56,920,674</b>	<b>53,875,518</b>	<b>19,176,787</b>	<b>\$ 1,002,600.71</b>	<b>\$ 387,483.20</b>	<b>\$ 464,173.24</b>	<b>\$ 150,944.27</b>
Seven Lakes (1-4)	23,555,879	72,602	837,231	\$ 167,617.05	\$ 160,526.82	\$ 639.13	\$ 6,451.10
Love Grove (28)	856,778		32,865	\$ 6,377.52	\$ 6,128.90		\$ 248.62
<b>Totals</b>	<b>24,412,657</b>	<b>72,602</b>	<b>870,096</b>	<b>\$ 173,994.57</b>	<b>\$ 166,655.72</b>	<b>\$ 639.13</b>	<b>\$ 6,699.72</b>
Hyland Hills/Niagara (5)	584,298		41,094	\$ 4,475.51	\$ 4,164.52		\$ 310.99
Vass (6)	3,127,038	1,877,950	11,015	\$ 38,094.54	\$ 21,976.19	\$ 15,962.98	\$ 155.37
East Moore(80's)	15,826,769	94,685	297,025	\$ 167,324.45	\$ 163,922.15	\$ 872.72	\$ 2,529.58
<b>Totals</b>	<b>19,538,105</b>	<b>1,972,635</b>	<b>349,134</b>	<b>\$ 209,894.50</b>	<b>\$ 190,062.86</b>	<b>\$ 16,835.70</b>	<b>\$ 2,995.94</b>
Addor (27)	126,843	93,002		\$ 1,995.72	\$ 997.63	\$ 998.09	
The Carolina (25)	368,135		1,693	\$ 5,571.06	\$ 5,498.58		\$ 72.48
Robbins (29)	47,615			\$ 418.91	\$ 418.91		
High Falls (31)	82,701			\$ 832.05	\$ 832.05		
West Moore (33)	197,305		17,176	\$ 1,730.77	\$ 1,592.46		\$ 138.31
<b>Total other small systems</b>	<b>822,599</b>	<b>93,002</b>	<b>18,869</b>	<b>\$ 10,548.51</b>	<b>\$ 9,339.63</b>	<b>\$ 998.09</b>	<b>\$ 210.79</b>
Hydrant Meters				\$ -			
				\$ -			
<b>Totals</b>	<b>101,694,035</b>	<b>56,013,757</b>	<b>20,414,886</b>	<b>\$ 1,397,038.29</b>	<b>\$ 753,541</b>	<b>\$ 482,646</b>	<b>\$ 160,851</b>
Total less EMWD = Utilities	85,867,266	55,919,072	20,117,861	1,229,714	589,619	481,773	158,321
Total less EMWD = Utilities	85,867,266	55,919,072	20,117,861	1,229,714	589,619	481,773	158,321

# Moore County Department of Veteran Services (General Fund)

## Department Narrative:

Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans License Plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting Military Service records.

We also assist widows and certain dependents of Veterans with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that died as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for Military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

## Revenue Sources FY22 Budget:

Service Grant - State	\$2,217
County Property Tax	\$278,667

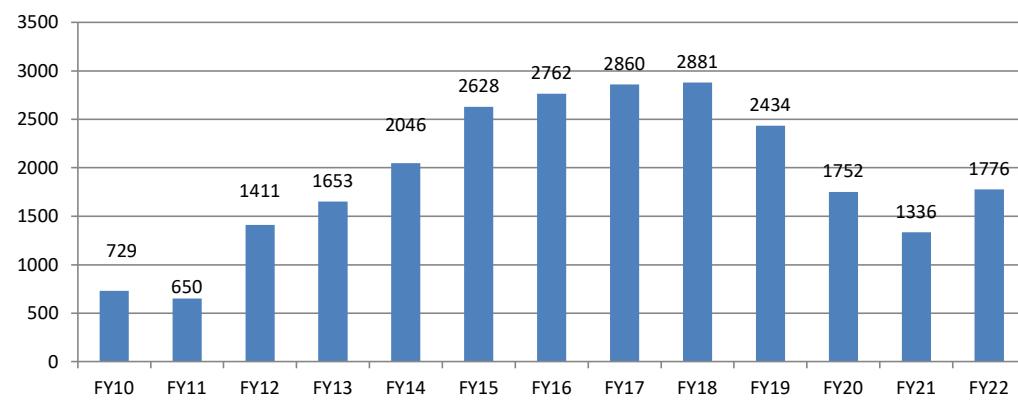
## Total FY22 Expenditure Budget: \$280,884

Department Director: Kelly Greene  
Department Director email: kgreene@moorecountync.gov

## FY22 Budgeted Staffing Positions:

3	Full-Time
0	Part-Time
3	Resource

## Total Claims Filed by Moore County Veteran Services by Fiscal Year



\*Number of Veterans in Moore County

9,580

\*VA Expenditures in Moore County

\$137,328,000

## \* Veteran Demographics by Age Range

Age 17 - 44	Age 45 - 64	Age 65 - 84	Age 85 and up
2186	3080	3446	868

## \* Number of Veterans by Birth Gender

Male Disabled Veterans	8428
Female Disabled Veterans	1152

\*National Center for Veterans Analysis and Statistics

Fiscal Year	Total Claims Filed By Moore County Department of Veterans Services
2022	1574
2021	1336
2020	1752
2019	2434
2018	2881
2017	2860
2016	2762
2015	2628
2014	2046
2013	1653
2012	1411
2011	650
2010	729

State Forms Completed	
July	75
Aug	100
Sept	110
Oct	62
Nov	88
Dec	76
Jan	65
Feb	71
March	121
Apr	66
May	60
June	65

## Moore County Water Pollution Control Plant (Fund 600 Enterprise Fund)

### Department Narrative:

The Water Pollution Control Plant (WPCP) is a division of Public Works. The WPCP treats wastewater produced within Moore County and Camp Mackall under strict guidelines of the National Pollutant Discharge Elimination System (NPDES) permit and Moore County Sewer Use Ordinance. Flow is invoiced monthly to each town based on meter readings at the monitoring stations. Flow treated versus flow invoiced is measured to determine accuracy of revenues and detect inflow and infiltration in the interceptor. Capacity is tracked to determine when the next expansion will be required.

### Revenue Sources FY22 Original Budget:

User Fees \$6,180,458

**Total FY22 Expenditure Budget:** \$6,180,458

### FY22 Budgeted Staffing Positions:

19 Full-Time

0 Part-Time

Department Director: Randy Gould, rgould@moorecountync.gov

Division Leader: Stephen Morgan smorgan@moorecountync.gov

Moore County WPCP FY 21/22 Financial Activity				
2021-2022	Actual Expenses	Billed Revenue	Budgeted Revenue	Total Difference in Revenue
July	\$209,495	\$536,435	\$515,038	\$21,397
August	\$224,322	\$516,448	\$515,038	\$1,410
September	\$335,556	\$492,483	\$515,038	(\$22,555)
October	\$390,966	\$499,899	\$515,038	(\$15,139)
November	\$290,259	\$454,000	\$515,038	(\$61,038)
December	\$149,946	\$475,539	\$515,038	(\$39,499)
January	\$96,983	\$523,650	\$515,038	\$8,612
February	\$460,102	\$467,311	\$515,038	(\$47,727)
March	\$371,761	\$565,050	\$515,038	\$50,012
April	\$161,357	\$516,992	\$515,038	\$1,954
May	\$185,248	\$494,908	\$515,038	(\$20,130)
June				\$0
<b>Cumulative Total</b>	<b>\$2,875,995</b>	<b>\$5,542,716</b>	<b>\$5,665,418</b>	<b>(\$122,702)</b>

2021-2022	Monthly Revenues Billed	Actual Expenses	Capital Reserve	Revenue Available
July	\$536,441	\$209,495	\$50,104	\$276,842
August	\$516,415	\$224,322	\$50,104	\$241,990
September	\$492,492	\$335,556	\$50,104	\$106,832
October	\$499,908	\$390,966	\$50,104	\$58,839
November	\$454,008	\$290,259	\$50,104	\$113,646
December	\$475,548	\$149,946	\$50,104	\$275,499
January	\$523,659	\$96,983	\$43,479	\$383,198
February	\$467,108	\$460,102	\$43,479	-\$36,473
March	\$565,059	\$371,761	\$43,479	\$521,581
April	\$516,708	\$161,357	\$43,479	\$311,873
May	\$494,917	\$185,248	\$43,479	\$266,190
June				
<b>Cumulative Total</b>	<b>\$5,542,263</b>	<b>\$2,875,995</b>	<b>\$518,014</b>	<b>\$2,520,016</b>

Moore County WPCP FY 21/22 Average Daily Flow				
2021-2022	Average	Maximum	Minimum	% Capacity
July	5.131	7.212	4.331	51
August	4.847	5.392	4.475	48
September	4.837	7.242	4.231	48
October	4.709	5.360	3.652	47
November	4.368	5.078	3.417	44
December	4.422	5.110	3.977	44
January	5.089	7.328	4.452	51
February	4.799	5.546	4.499	48
March	5.304	9.157	4.459	53
April	4.869	5.883	4.428	49
May	4.670	5.255	4.274	47
June				

Moore County WPCP Percentage Accountability FY 21/22			
Month/Year	Treated	Invoiced	Percentage
July-21	196,845,000	165,291,238	84%
August-21	169,797,000	158,074,414	93%
September-21	160,793,000	151,303,650	94%
October-21	163,172,000	153,559,308	94%
November-21	149,980,000	139,346,875	93%
December-21	156,167,000	145,874,891	93%
January-22	167,488,000	161,002,121	96%
February-22	150,439,000	141,910,916	94%
March-22	178,046,000	171,438,822	96%
April-22	162,812,000	157,640,687	97%
May-22	161,098,000	151,648,835	94%
June-22			
<b>Total</b>	<b>1,816,637,000</b>	<b>1,697,091,757</b>	<b>93%</b>

Moore County WPCP FY 2020/2021 Financial Activity				
2020-2021	Actual Expenses	Billed Revenue	Budgeted Revenue	Total Difference in Revenue
July	\$191,291	\$517,223	\$470,213	\$47,010
August	\$121,457	\$555,739	\$470,213	\$85,526
September	\$172,122	\$518,417	\$470,213	\$48,204
October	\$303,528	\$537,109	\$470,213	\$66,896
November	\$527,314	\$558,404	\$470,213	\$88,191
December	\$177,306	\$585,490	\$470,213	\$115,277
January	\$247,112	\$636,803	\$470,213	\$166,590
February	\$198,484	\$636,825	\$470,213	\$166,612
March	\$171,184	\$623,875	\$470,213	\$153,662
April	\$281,259	\$538,326	\$470,213	\$68,113
May	\$1,063,710	\$518,354	\$470,213	\$48,141
June	\$196,504	\$499,110	\$470,213	\$28,897
<b>Cumulative Total</b>	<b>\$3,651,271</b>	<b>\$6,725,675</b>	<b>\$5,642,556</b>	<b>\$1,083,119</b>

2020-2021	Monthly Revenues Billed	Actual Expenses	Capital Reserve	Revenue Available
July	\$517,223	\$191,291	\$52,062	\$273,869
August	\$555,739	\$121,457	\$52,062	\$382,219
September	\$518,417	\$172,122	\$52,062	\$294,233
October	\$537,109	\$303,528	\$52,062	\$181,519
November	\$558,404	\$527,314	\$52,062	-\$20,972
December	\$585,490	\$177,306	\$52,062	\$356,122
January	\$636,812	\$247,112	\$52,062	\$337,637
February	\$636,834	\$198,484	\$52,062	\$386,287
March	\$622,668	\$171,184	\$52,062	\$399,422
April	\$539,037	\$281,259	\$52,062	\$205,715
May	\$518,363	\$1,063,710	\$52,062	-\$597,409
June	\$518,025	\$196,504	\$52,062	\$269,458
<b>Cumulative Total</b>	<b>\$6,744,121</b>	<b>\$3,651,271</b>	<b>\$624,749</b>	<b>\$2,468,101</b>

Moore County WPCP FY 20/21 Average Daily Flow				
2020-2021	Average	Maximum	Minimum	% Capacity
July	4.665	5.632	2.918	47
August	5.194	6.173	4.451	52
September	5.091	7.521	4.096	51
October	5.057	5.94	4.408	51
November	5.446	9.454	4.079	54
December	5.596	7.199	4.434	56
January	6.118	7.234	5.245	61
February	6.685	9.143	5.546	67
March	5.885	6.543	5.134	59
April	5.205	5.746	4.349	52
May	4.949	5.865	4.336	49
June	4.885	5.308	4.348	49

Moore County WPCP Percentage Accountability FY 20/21			
Month/Year	Treated	Invoiced	Percentage
July-20	196,526,000	160,003,135	81%
August-20	204,657,000	168,976,877	84%
September-20	195,145,000	158,809,318	81%
October-20	203,651,000	165,815,940	81%
November-20	207,482,000	170,896,449	82%
December-20	218,378,000	180,316,085	83%
January-21	238,573,000	196,706,703	82%
February-21	227,525,000	196,297,908	86%
March-21	226,333,000	190,745,092	84%
April-21	200,100,000	164,189,462	82%
May-21	196,044,000	158,915,366	81%
June-21	186,040,000	151,592,528	81%
<b>Total</b>	<b>2,500,454,000</b>	<b>2,063,264,863</b>	<b>83%</b>