

## Moore County Department of Aging/Senior Enrichment Center (General Fund)

### Department Narrative:

The Moore County Department of Aging provides many services - nutrition, transportation, in-home aide, SHIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents aged 50 and over will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn a new skill (knitting, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). Lots of opportunities also exist to volunteer and serve the older adults of the Moore County community.

### Revenue Sources FY23 Budget:

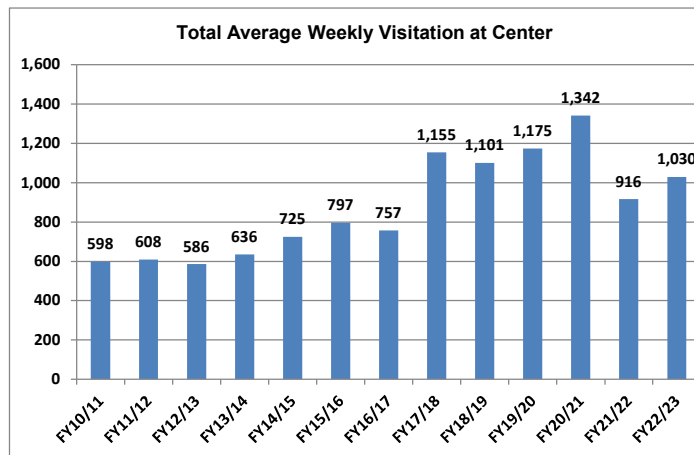
|                                 |                  |        |
|---------------------------------|------------------|--------|
| Grants                          | \$906,000        | 54.83% |
| Fees/Donations                  | \$50,520         | 3.06%  |
| County Property Tax/Local Match | <u>\$695,790</u> | 42.11% |
| Total Budget FY23               | \$1,652,310      |        |

### FY23 Budgeted Staffing Positions:

|    |           |
|----|-----------|
| 20 | Full-Time |
| 1  | Part-Time |

Department Director: Terri Prots

Department Director email: [tprots@moorecountync.gov](mailto:tprots@moorecountync.gov)



| Aging - Senior Enrichment Center - Average Weekly Participation |                                    |   |                           |                              |                           |                                   |   |                              |                             |
|---|------------------------------------|---|---------------------------|------------------------------|---------------------------|-----------------------------------|---|------------------------------|-----------------------------|
| Fiscal Year   | Program Participation (Weekly Avg) | Facility Tours/Fitness Orientations/Other (Virtual) | Fitness Room (weekly avg) | Recreation Room (weekly avg) | Diner's Club (weekly avg) | Puzzle Table & Other (weekly avg) | Total Average Weekly Visitation at Center | Home Delivered Meals Ordered | Home Delivered Meals Served |
| FY10/11   | 247                                | 16  | 240                       | 0                            | 95                        |                                   | 598                                       |                              |                             |
| FY11/12   | 269                                | 15  | 233                       | 0                            | 91                        |                                   | 608                                       |                              |                             |
| FY12/13   | 253                                | 10  | 232                       | 0                            | 91                        |                                   | 586                                       |                              |                             |
| FY13/14   | 289                                | 10  | 189                       | 76                           | 73                        |                                   | 636                                       |                              |                             |
| FY14/15   | 302                                | 11  | 176                       | 173                          | 62                        |                                   | 725                                       |                              |                             |
| FY15/16   | 347                                | 14  | 192                       | 185                          | 59                        |                                   | 797                                       |                              |                             |
| FY16/17   | 355                                | 12  | 168                       | 174                          | 48                        |                                   | 757                                       |                              |                             |
| FY17/18   | 456                                | 10  | 266                       | 367                          | 56                        |                                   | 1,155                                     | 21,403                       | 21,320                      |
| FY18/19   | 476                                | 7   | 277                       | 282                          | 59                        |                                   | 1,101                                     | 24,494                       | 24,407                      |
| FY19/20   | 456                                | 5   | 300                       | 363                          | 51                        |                                   | 1,175                                     | 21,076                       | 20,847                      |
| FY20/21   | 117                                | 703   | 334                       | 163                          | 25                        |                                   | 1,342                                     | 23,972                       | 23,957                      |
| FY21/22   | 516                                | 1   | 180                       | 176                          | 43                        |                                   | 916                                       | 17,532                       | 17,433                      |
| FY22/23   | 535                                | 0   | 211                       | 182                          | 58                        | 44                                | 1,030                                     | 19,995                       | 19,835                      |

(Sr Enrichment Center has been closed since 5 p.m. on Tuesday, March 17, 2020 due to COVID-19)

Opened on limited basis March 15, 2021

## Moore County Department of Child Support/Day Reporting/Youth Services (General Fund)

### Department Narrative:

**Child Support:** The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collection information.

**Day Reporting:** The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

**Youth Services:** The Youth Services Program provides juvenile restitution, Teen Court, and Interpersonal Skill Building components for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The Interpersonal Skill Building Program, Why, Try, provides a 10 week curriculum addressing social skills that assist youth in dealing with life's challenges in a positive way in order to reduce their further involvement in the juvenile legal system and improve their participation as productive citizens.

### Revenue Sources FY23 Budget:

|                 |                  |           |
|-----------------|------------------|-----------|
| Child Support:  | Federal Grants   | \$847,950 |
| Child Support:  | CSE Collections  | \$14,500  |
| Child Support:  | Application Fees | \$900     |
| Child Support:  | Paternity Fees   | \$1,500   |
| Day Reporting:  | Contract Revenue | \$119,486 |
| Youth Services: | JCPC Grant       | \$90,574  |

### Total FY23 Expenditure Budget:

|   |           |
|---|-----------|
| Child Support   | \$837,972 |
| Day Reporting   | \$119,486 |
| Youth Services  | \$90,574  |
| Department Director: Teresa Brewer                    |           |
| Department Director email: tbrewer2@moorecountync.gov |           |

### FY23 Budgeted Staffing Positions:

|                | Full-time | Part-time |
|----------------|-----------|-----------|
| Child Support  | 11        | 0         |
| Day Reporting  | 0.15      | 1         |
| Youth Services | 0.85      | 0         |

| Day Reporting                   |           |       |          |
|---------------------------------|-----------|-------|----------|
| Successful Program Completion % |           |       |          |
| Month                           | Monthly % | YTD % | Target % |
| Jul-22                          | 66.7%     | 66.7% | 70%      |
| Aug-22                          | 100.0%    | 88.9% | 70%      |
| Sep-22                          | 50.0%     | 76.9% | 70%      |
| Oct-22                          | 40.0%     | 66.7% | 70%      |
| Nov-22                          | 0.0%      | 63.2% | 70%      |
| Dec-22                          | 50.0%     | 61.9% | 70%      |
| Jan-23                          | 57.1%     | 60.7% | 70%      |
| Feb-23                          | 80.0%     | 63.6% | 70%      |
| Mar-23                          | 75.0%     | 65.9% | 70%      |
| Apr-23                          | 100.0%    | 69.6% | 70%      |
| May-23                          | 61.5%     | 71.6% | 70%      |
| Jun-23                          | 46.2%     | 67.5% | 70%      |

| Child Support Case Disbursements |               |               |             |             |
|----------------------------------|---------------|---------------|-------------|-------------|
| Disbursement Month               | Month-FY21/22 | Month-FY22/23 | YTD FY21/22 | YTD FY22/23 |
| July                             | \$485,164     | \$412,358     | \$485,164   | \$412,358   |
| August                           | \$475,230     | \$464,616     | \$960,394   | \$876,974   |
| September                        | \$475,714     | \$436,737     | \$1,436,108 | \$1,313,711 |
| October                          | \$444,554     | \$435,794     | \$1,880,662 | \$1,749,505 |
| November                         | \$437,553     | \$397,870     | \$2,318,215 | \$2,147,375 |
| December                         | \$473,136     | \$424,521     | \$2,791,351 | \$2,571,896 |
| January                          | \$423,481     | \$422,022     | \$3,214,832 | \$2,993,918 |
| February                         | \$424,041     | \$421,087     | \$3,638,873 | \$3,415,005 |
| March                            | \$519,308     | \$520,444     | \$4,158,181 | \$3,935,449 |
| April                            | \$492,078     | \$451,071     | \$4,650,259 | \$4,386,520 |
| May                              | \$498,939     | \$490,193     | \$5,149,198 | \$4,876,713 |
| June                             | \$491,599     | \$447,548     | \$5,640,797 | \$5,324,261 |

## Moore County Department of NC State Cooperative Extension (General Fund)

### Department Narrative:

Cooperative Extension provides educational programming for Moore County involving agriculture, local foods, youth/adult leadership development and healthy families. The program goals are to improve the lives of Moore County residents through detailed observation and interaction as listed in the chart.

### Revenue Sources FY23 Budget:

\$500  
\$0  
\$304,199

### Total FY23 Expenditure Budget:

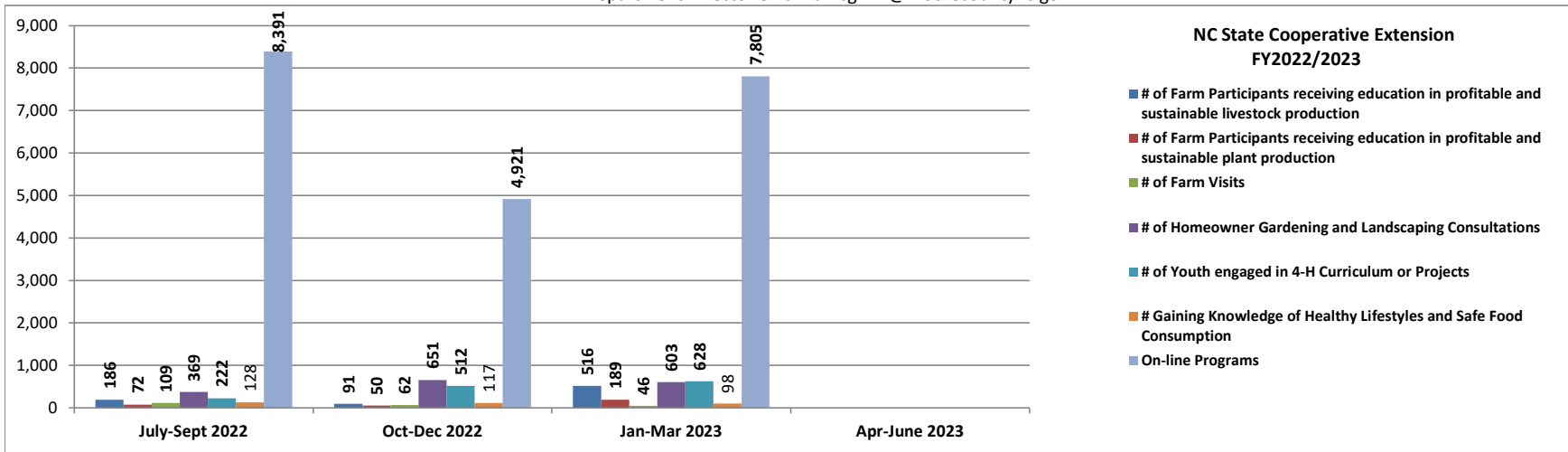
\$304,699

### FY23 Budgeted Staffing Positions:

6 Full-Time (NC State University Coop Extension reimburses up to 50% of Salaries.  
0 Part-Time (County pays 100% Live Stock Agent & the Family & Consumer Science Agent County pays at 34% because we share with them another County)  
(6 includes Director, 4H, Fam & Con Science, Horticulture, Livestock Agent and Admin Secretary). There is one resource covered 100% County.

Department Director: Deborah McGiffin

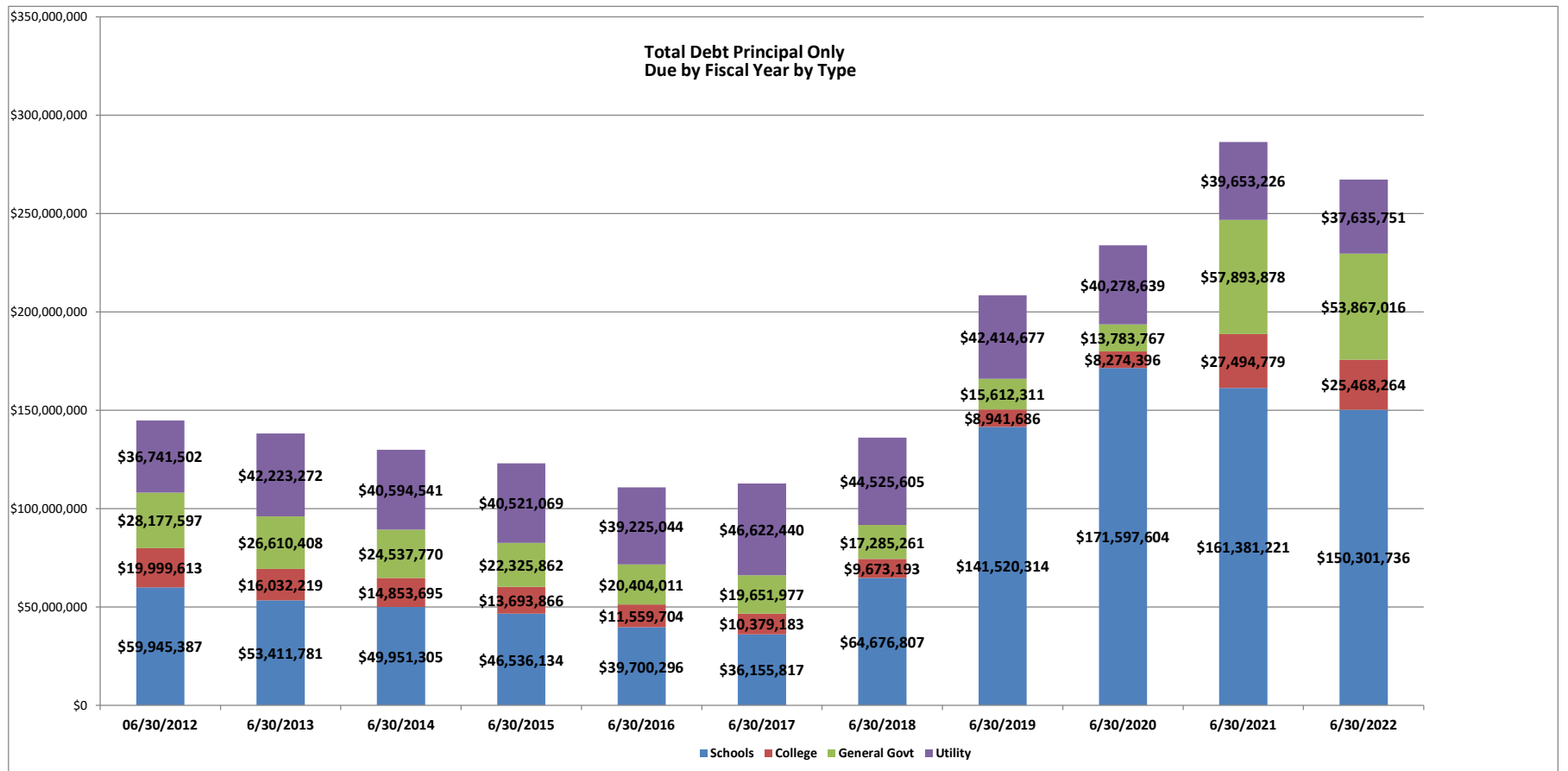
Department Director email: [dmcgiffin@moorecountync.gov](mailto:dmcgiffin@moorecountync.gov)

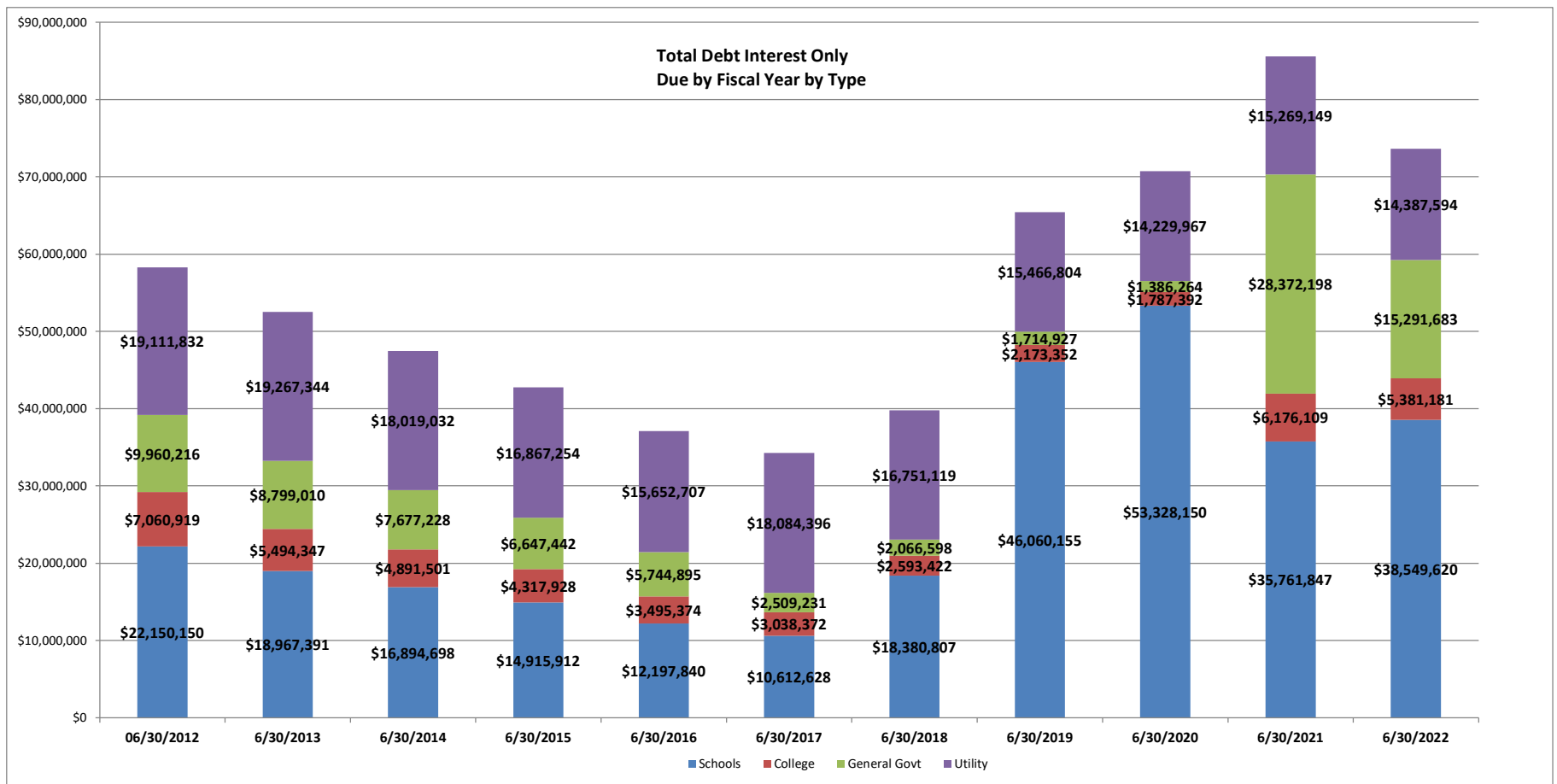


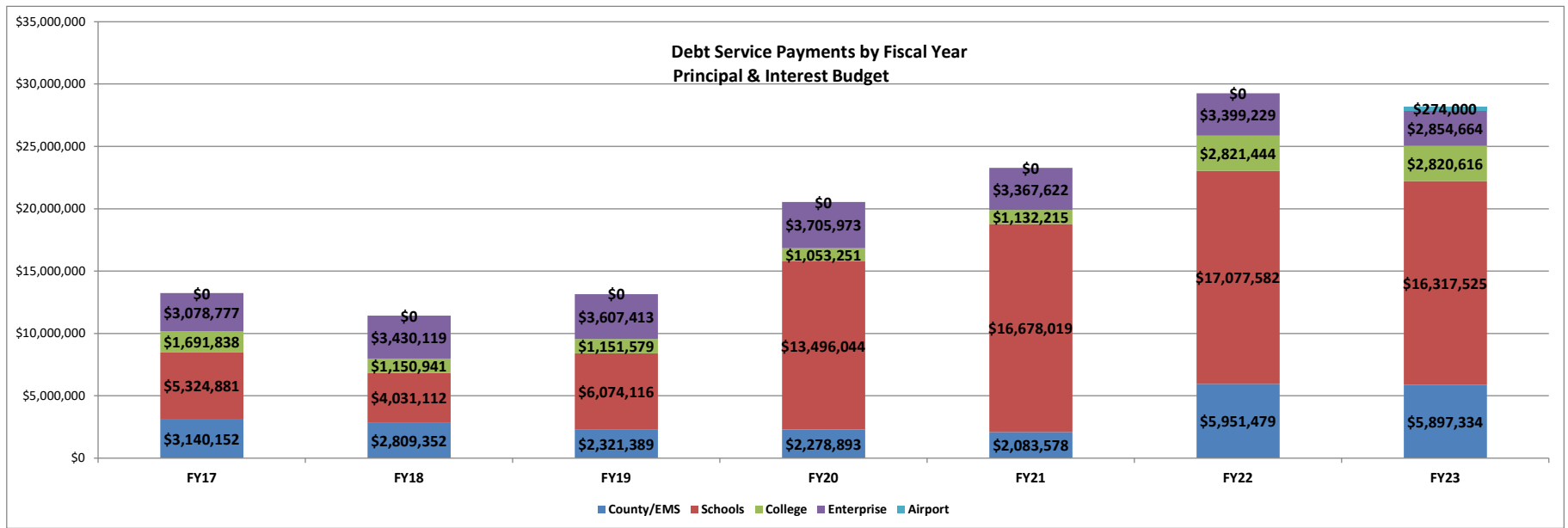
| Cooperative Extension   |                |              |              |               |
|---|----------------|--------------|--------------|---------------|
|   | July-Sept 2022 | Oct-Dec 2022 | Jan-Mar 2023 | Apr-June 2023 |
| # of Farm Participants receiving education in profitable and sustainable livestock production | 186            | 91           | 516          |               |
| # of Farm Participants receiving education in profitable and sustainable plant production     | 72             | 50           | 189          |               |
| # of Farm Visits  | 109            | 62           | 46           |               |
| # of Homeowner Gardening and Landscaping Consultations  | 369            | 651          | 603          |               |
| # of Youth engaged in 4-H Curriculum or Projects  | 222            | 512          | 628          |               |
| # Gaining Knowledge of Healthy Lifestyles and Safe Food Consumption                           | 128            | 117          | 98           |               |
| On-line Programs  | 8,391          | 4,921        | 7,805        |               |
| Mass Media (radio/publications)   | 159,400        | 219,200      | 119,217      |               |

| Cooperative Extension   |                |              |              |               |
|---|----------------|--------------|--------------|---------------|
|   | July-Sept 2021 | Oct-Dec 2021 | Jan-Mar 2022 | Apr-June 2022 |
| # of Farm Participants receiving education in profitable and sustainable livestock production | 161            | 24           | 287          | 117           |
| # of Farm Participants receiving education in profitable and sustainable plant production     | 128            | 155          | 178          | 207           |
| # of Farm Visits  | 72             | 54           | 108          | 156           |
| # of Homeowner Gardening and Landscaping Consultations  | 1,988          | 995          | 255          | 1660          |
| # of Youth engaged in 4-H Curriculum or Projects  | 577            | 226          | 1834         | 1700          |
| # Gaining Knowledge of Healthy Lifestyles and Safe Food Consumption                           | 555            | 727          | 450          | 290           |
| On-line Programs  | 9,690          | 7888         | 5956         | 5594          |
| Mass Media (radio/publications)   | 120,000        | 99474        | 56000        | 67200         |



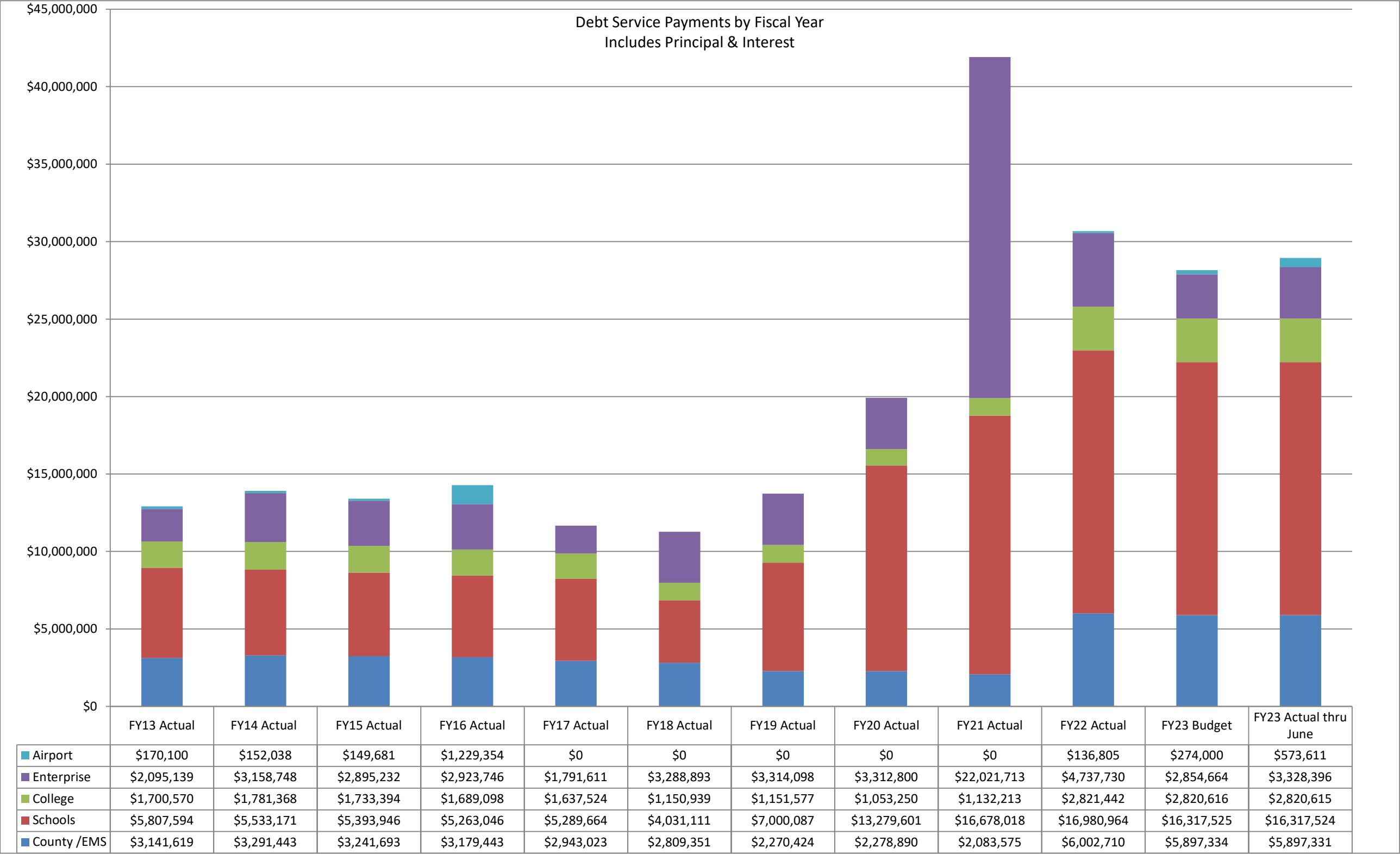






Moore County Budget & Actual Debt Service Payments by Fiscal Year by Category (includes Principal and Interest)

| Category    | FY13 Actual      | FY14 Actual      | FY15 Actual      | FY16 Actual        | FY17 Actual  | FY18 Actual  | FY19 Actual  | FY20 Actual  | FY21 Actual  | FY22 Actual      | FY23 Budget      | FY23 Actual<br>thru June |
|-------------|------------------|------------------|------------------|--------------------|--------------|--------------|--------------|--------------|--------------|------------------|------------------|--------------------------|
| County /EMS | \$3,141,619      | \$3,291,443      | \$3,241,693      | \$3,179,443        | \$2,943,023  | \$2,809,351  | \$2,270,424  | \$2,278,890  | \$2,083,575  | \$6,002,710      | \$5,897,334      | \$5,897,331              |
| Schools     | \$5,807,594      | \$5,533,171      | \$5,393,946      | \$5,263,046        | \$5,289,664  | \$4,031,111  | \$7,000,087  | \$13,279,601 | \$16,678,018 | \$16,980,964     | \$16,317,525     | \$16,317,524             |
| College     | \$1,700,570      | \$1,781,368      | \$1,733,394      | \$1,689,098        | \$1,637,524  | \$1,150,939  | \$1,151,577  | \$1,053,250  | \$1,132,213  | \$2,821,442      | \$2,820,616      | \$2,820,615              |
| Enterprise  | \$2,095,139      | \$3,158,748      | \$2,895,232      | \$2,923,746        | \$1,791,611  | \$3,288,893  | \$3,314,098  | \$3,312,800  | \$22,021,713 | \$4,737,730      | \$2,854,664      | \$3,328,396              |
| Airport     | <u>\$170,100</u> | <u>\$152,038</u> | <u>\$149,681</u> | <u>\$1,229,354</u> | <u>\$0</u>   | <u>\$0</u>   | <u>\$0</u>   | <u>\$0</u>   | <u>\$0</u>   | <u>\$136,805</u> | <u>\$274,000</u> | <u>\$573,611</u>         |
| Total       | \$12,915,022     | \$13,916,767     | \$13,413,947     | \$14,284,687       | \$11,661,822 | \$11,280,294 | \$13,736,186 | \$19,924,541 | \$41,915,520 | \$30,679,651     | \$28,164,139     | \$28,937,476             |



## Moore County Department of Social Services (General Fund)

### Department Narrative:

The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department. Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

#### Revenue Sources FY23 Budget:

|                     |             |        |
|---------------------|-------------|--------|
| Fees                | \$30,000    | 0.28%  |
| Grants              | \$6,317,605 | 59.68% |
| County Property Tax | \$4,238,850 | 40.04% |

#### % Allocation

#### FY23 Budgeted Staffing Positions:

|     |           |
|-----|-----------|
| 111 | Full-Time |
| 1   | Part-Time |

**Total FY23 Expenditure Budget:** \$10,586,455

Department Director: Tammy Schrenker

Department Director email: tschrenker@moorecountync.gov

Duties of the DSS Board: exclusive authority to recruit and select the Director of DSS after consultation with County Commissioners and to advise county and municipal authorities regarding policy and plans to improve the community's social conditions.  
The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.

| MOORE COUNTY<br>SOCIAL SERVICES - JUNE 2023 |                     |  |                        |
|---|---------------------|--|------------------------|
| ADULT SERVICES                              |                     |  |                        |
|   | Reports<br>Received | Reports<br>Accepted  | Guardianship           |
| Current Month                               | 46                  | 14   | 29                     |
| YTD Totals                                  | 474                 | 172  |                        |
| CHILDREN'S SERVICES                         |                     |  |                        |
|   | Reports<br>Received | Reports<br>Accepted  | Children in<br>Custody |
| Current Month                               | 88                  | 41   | 69                     |
| YTD Totals                                  | 1140                | 639  |                        |
| FOOD AND NUTRITION SERVICES                 |                     |  |                        |
|   | Application         | Reviews  | Active Cases           |
| Current Month                               | 380                 | 412  | 5,562                  |
| YTD Totals                                  | 4,362               | 3,179  |                        |
| ADULT MEDICAID                              |                     |  |                        |
|   |                     |  |                        |
| Current Month                               | 83                  | 254  | 5,781                  |
| YTD Totals                                  | 1,064               | 3,048  |                        |
| FAMILY AND CHILDREN'S MEDICAID              |                     |  |                        |
|   | Application         | Reviews  | Active Cases           |
| Current Month                               | 150                 | 1,073  | 8,352                  |
| YTD Totals                                  | 1,562               | 9,390  |                        |
| Day Care                                    |                     |  |                        |
| Work First                                  | 396                 | Clients served by each<br>respective program for the<br>current Month. |                        |
| Emer. Assistance                            | 31                  |  |                        |
|   | 0                   |  |                        |

## Moore County Board of Elections (General Fund)

### Department Narrative:

The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

### Revenue Sources FY23 Budget:

|                     |           |
|---------------------|-----------|
| Fees                | \$110     |
| Municipal Elections | \$113,785 |
| County Property Tax | \$830,927 |

### FY23 Budgeted Staffing Positions:

|   |           |
|---|-----------|
| 5 | Full-Time |
| 0 | Part-Time |

**Total FY23 Expenditure Budget:** \$944,822

Department Director: Towanna Dixon

Department Director email: elections@moorecountync.gov

| Elections - Registration Totals |              |          |            |              |             |       |              |
|---------------------------------|--------------|----------|------------|--------------|-------------|-------|--------------|
| Month                           | Total Voters | Democrat | Republican | Unaffiliated | Libertarian | Green | Constitution |
| January 10, 2021                | 71,627       | 15,798   | 30,150     | 25,060       | 516         | 34    | 69           |
| February 1, 2021                | 71,702       | 15,786   | 30,055     | 25,224       | 530         | 33    | 74           |
| March 1, 2021                   | 71,732       | 15,778   | 30,001     | 25,313       | 532         | 34    | 74           |
| April 1, 2021                   | 71,539       | 15,754   | 29,818     | 25,325       | 532         | 35    | 75           |
| May 3, 2021                     | 71,666       | 15,775   | 29,856     | 25,381       | 540         | 35    | 79           |
| June 1, 2021                    | 71,808       | 15,787   | 29,880     | 25,479       | 547         | 36    | 79           |
| July 1, 2021                    | 71,990       | 15,792   | 29,937     | 25,709       | 552         | 0     | 0            |
| August 1, 2021                  | 72,191       | 15,801   | 30,013     | 25,818       | 559         | 0     | 0            |
| September 1, 2021               | 72,562       | 15,846   | 30,132     | 26,023       | 561         | 0     | 0            |
| October 1, 2021                 | 72,628       | 15,829   | 30,124     | 26,106       | 569         | 0     | 0            |
| November 1, 2021                | 72,662       | 15,820   | 30,143     | 26,132       | 567         | 0     | 0            |
| December 1, 2021                | 73,102       | 15,856   | 30,290     | 26,381       | 575         | 0     | 0            |
| January 1, 2022                 | 73,257       | 15,863   | 30,350     | 26,465       | 579         | 0     | 0            |
| February 1, 2022                | 73,289       | 15,819   | 30,349     | 26,537       | 584         | 0     | 0            |
| March 1, 2022                   | 73,463       | 15,813   | 30,396     | 26,665       | 589         | 0     | 0            |
| April 1, 2022                   | 74,063       | 15,856   | 30,621     | 26,986       | 600         | 0     | 0            |
| May 1, 2022                     | 74,166       | 15,818   | 30,665     | 27,085       | 598         | 0     | 0            |
| June 1, 2022                    | 74,075       | 15,793   | 30,648     | 27,039       | 595         | 0     | 0            |
| July 1, 2022                    | 74,699       | 15,819   | 30,914     | 27,369       | 597         | 0     | 0            |
| August 1, 2022                  | 74,762       | 15,805   | 30,910     | 27,447       | 600         | 0     | 0            |
| September 1, 2022               | 74,924       | 15,752   | 30,970     | 27,600       | 602         | 0     | 0            |
| October 1, 2022                 | 75,177       | 15,765   | 31,069     | 27,742       | 601         | 0     | 0            |
| November 1, 2022                | 75,443       | 15,765   | 31,201     | 27,870       | 606         | 1     | 0            |
| December 1, 2022                | 75,511       | 15,756   | 31,263     | 27,886       | 605         | 1     | 0            |
| January 1, 2023                 | 75,961       | 15,792   | 31,382     | 28,165       | 618         | 4     | 0            |
| February 1, 2023                | 73,776       | 15,246   | 30,731     | 27,190       | 604         | 5     | 0            |
| March 1, 2023                   | 73,829       | 15,250   | 30,737     | 27,232       | 604         | 6     | 0            |
| April 2, 2023                   | 73,944       | 15,242   | 30,730     | 27,361       | 604         | 7     | 0            |
| May 1, 2023                     | 74,159       | 15,242   | 30,790     | 27,512       | 608         | 7     | 0            |
| June 1, 2023                    | 73,965       | 15,183   | 30,697     | 27,473       | 605         | 7     | 0            |
| July 1, 2023                    | 73,961       | 15,125   | 30,678     | 27,532       | 619         | 7     | 0            |
| Net Change                      | -4           | -58      | -19        | +59          | +14         | +0    | +0           |

The County Board of Elections chooses the Director and forwards their recommendation to the State Board of Elections Executive Director who makes the formal appointment. The County Board of Elections has the authority for hiring and firing other Election Employees. County Board of Elections controls the number of employees it employs and what they are to be paid, so long as the Board of Elections spends on salaries no more than the amount appropriated by the Board of Commissioners.

## Moore County Department Emergency Services (Fund 200 - ALS Fund) Special Revenue Fund

### Department Narrative:

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hour. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

### Revenue Sources FY23 Budget:

|                      |                  |                            |
|----------------------|------------------|----------------------------|
| Fees/EMS Consultants | \$4,284,140      | (Insurance Payments)       |
| Medicaid Cost Reimb  | \$0              | (DHHS Med Cost Settlement) |
| County ALS Tax       | \$5,895,289      | (.04 cents/\$100 value)    |
| Transfer from GF     | <u>\$996,095</u> | (Rescue/Fire)              |
| Total Revenue Budget | \$11,175,524     |                            |

### Total FY23 Expenditure Budget:

|                           |                  |
|---------------------------|------------------|
| Debt Service (Stretchers) | \$73,500         |
| Ambulatory Services       | \$9,931,166      |
| Special Operations        | \$25,038         |
| Capital                   | \$645,820        |
| Transfers Out             | <u>\$500,000</u> |
| Total Expenditure Budget: | \$11,175,524     |

### FY23 Budgeted Staffing Positions:

|      |           |
|------|-----------|
| 88.2 | Full-Time |
| 0    | Part-Time |

Department Director: Bryan Phillips, Director; Scot Brooks, Deputy Director

Department Director email: bphillips@moorecountync.gov, sbrooks@moorecountync.gov

| EMS # of Calls & Response Time FY23 |                             |                                      |                                 |                                     |                          |
|-------------------------------------|-----------------------------|--------------------------------------|---------------------------------|-------------------------------------|--------------------------|
| Month                               | Total Call Volume - Medical | Total Transports and Patient Records | Average Response Time Emergency | Average Response Time Non-Emergency | Avg Target Response Time |
| Jul-22                              | 1,725                       | 1,161                                | 10 min 11 sec                   | 11 min 13 sec                       | <10 min 59 sec           |
| Aug-22                              | 1,857                       | 1,150                                | 10 min 4 sec                    | 10 min 36 sec                       | <10 min 59 sec           |
| Sep-22                              | 1,751                       | 1,106                                | 10 min 0 sec                    | 11 min 11 sec                       | <10 min 59 sec           |
| Oct-22                              | 1,823                       | 1,152                                | 10 min 8 sec                    | 11 min 0 sec                        | <10 min 59 sec           |
| Nov-22                              | 1,878                       | 1,195                                | 10 min 11 sec                   | 11 min 4 sec                        | <10 min 59 sec           |
| Dec-22                              | 1,937                       | 1,246                                | 10 min 5 sec                    | 11 min 0 sec                        | <10 min 59 sec           |
| Jan-23                              | 1,834                       | 1,179                                | 9 min 46 sec                    | 10 min 46 sec                       | <10 min 59 sec           |
| Feb-23                              | 1,558                       | 1,011                                | 10 min 4 sec                    | 10 min 43 sec                       | <10 min 59 sec           |
| Mar-23                              | 1,867                       | 1,242                                | 9 min 58 sec                    | 11 min 3 sec                        | <10 min 59 sec           |
| Apr-23                              | 1,763                       | 1,012                                | 10 min 1 sec                    | 10 min 17 sec                       | <10 min 59 sec           |
| May-23                              | 1,818                       | 1,169                                | 9 min 57 sec                    | 10 min 30 sec                       | <10 min 59 sec           |
| Jun-23                              | 1,739                       | 1,166                                | 10 min 1 sec                    | 10 min 47 sec                       | <10 min 59 sec           |
| Total                               | 21,550                      | 13,789                               |                                 |                                     |                          |

| EMS # of Calls & Response Time FY22 |                             |                                      |                       |                          |
|-------------------------------------|-----------------------------|--------------------------------------|-----------------------|--------------------------|
| Month                               | Total Call Volume - Medical | Total Transports and Patient Records | Average Response Time | Avg Target Response Time |
| Jul-21                              | 1,790                       | 1,162                                | 10 min, 49 sec        | 0 min 59 sec             |
| Aug-21                              | 1,894                       | 1,211                                | 10 min, 30 sec        | 0 min 59 sec             |
| Sep-21                              | 1,692                       | 1,053                                | 10 min, 54 sec        | 0 min 59 sec             |
| Oct-21                              | 1,635                       | 1,095                                | 10 min, 28 sec        | 0 min 59 sec             |
| Nov-21                              | 1,597                       | 1,040                                | 10 min, 22 sec        | 0 min 59 sec             |
| Dec-21                              | 1,705                       | 1,161                                | 10 min, 33 sec        | 0 min 59 sec             |
| Jan-22                              | 1,876                       | 1,222                                | 11 min, 23 sec        | 0 min 59 sec             |
| Feb-22                              | 1,549                       | 1,033                                | 10 min, 32 sec        | 0 min 59 sec             |
| Mar-22                              | 1,667                       | 1,123                                | 10 min, 32 sec        | 0 min 59 sec             |
| Apr-22                              | 1,748                       | 1,095                                | 10 min, 32 sec        | 0 min 59 sec             |
| May-22                              | 1,847                       | 1,194                                | 10 min, 42 sec        | 0 min 59 sec             |
| Jun-22                              | 1,656                       | 1,062                                | 10 min, 40 sec        | 0 min 59 sec             |
| Total                               | 20,656                      | 13,451                               |                       |                          |

## Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

### Department Narrative:

The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Friday, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Speciality Dogs in Gray, Maine.

### Revenue Sources FY23 Budget:

|                      |             |
|----------------------|-------------|
| Fire Inspection Fees | \$5,000     |
| County Property Tax  | \$1,731,096 |

### Total FY23 Expenditure Budget:

|                       |             |
|-----------------------|-------------|
| <b>Fire Marshal</b>   | \$340,920   |
| <b>Communications</b> | \$1,395,176 |
| <b>Total</b>          | \$1,736,096 |

### FY23 Budgeted Staffing Positions:

19.8 Full-Time (2.8 Fire Marshal/17 Communications)

Department Director: Bryan Phillips, Director

Department Director email: bphillips@moorecountync.gov

| Public Safety E911 Division Service Calls FY23 |       |         |                 |        |                             |
|--|-------|---------|-----------------|--------|-----------------------------|
| FY23   | Fire  | Medical | Law Enforcement | Other  | Total 911 Calls for Service |
| Jul-22   | 440   | 1725    | 4740            | 2156   | 9,061                       |
| Aug-22   | 328   | 1857    | 4761            | 2245   | 9,191                       |
| Sep-22   | 508   | 1751    | 4692            | 2092   | 9,043                       |
| Oct-22   | 389   | 1823    | 5102            | 2383   | 9,697                       |
| Nov-22   | 322   | 1878    | 4801            | 2138   | 9,139                       |
| Dec-22   | 563   | 1937    | 5545            | 2502   | 10,547                      |
| Jan-23   | 319   | 1834    | 5102            | 2322   | 9,577                       |
| Feb-23   | 250   | 1558    | 4640            | 2306   | 8,754                       |
| Mar-23   | 356   | 1867    | 5315            | 2680   | 10,218                      |
| Apr-23   | 325   | 1763    | 4876            | 2650   | 9,614                       |
| May-23   | 314   | 1818    | 5061            | 2694   | 9,887                       |
| Jun-23   | 403   | 1739    | 4451            | 2989   | 9,582                       |
|  | 4,517 | 21,550  | 59,086          | 29,157 | 114,310                     |
|  |       |         |                 |        | 114,310                     |

| Public Safety E911 Division Service Calls FY22 |       |         |                 |        |                             |
|--|-------|---------|-----------------|--------|-----------------------------|
| FY21/22  | Fire  | Medical | Law Enforcement | Other  | Total 911 Calls for Service |
| Jul-21   | 343   | 1790    | 4429            | 2361   | 8,923                       |
| Aug-21   | 305   | 1894    | 4014            | 2343   | 8,556                       |
| Sep-21   | 316   | 1692    | 3665            | 1989   | 7,662                       |
| Oct-21   | 308   | 1635    | 4113            | 2129   | 8,185                       |
| Nov-21   | 334   | 1597    | 3683            | 2065   | 7,679                       |
| Dec-21   | 322   | 1705    | 4078            | 2105   | 8,210                       |
| Jan-22   | 828   | 1876    | 3955            | 1849   | 8,508                       |
| Feb-22   | 328   | 1549    | 4226            | 1748   | 7,851                       |
| Mar-22   | 409   | 1667    | 4734            | 1943   | 8,753                       |
| Apr-22   | 330   | 1748    | 4857            | 1854   | 8,789                       |
| May-22   | 394   | 1847    | 4744            | 2195   | 9,180                       |
| Jun-22   | 425   | 1656    | 4722            | 1961   | 8,764                       |
|  | 4,642 | 20,656  | 51,220          | 24,542 | 101,060                     |
|  |       |         |                 |        | 101,060                     |

| Fire Inspections | # of Inspections FY19 | # of Inspections FY20 | # of Inspections FY21 | # of Inspections FY22 | # of Inspections FY23 | Target |
|------------------|-----------------------|-----------------------|-----------------------|-----------------------|-----------------------|--------|
| July             | 120                   | 172                   | 35                    | 176                   | 122                   | 80     |
| August           | 88                    | 154                   | 39                    | 176                   | 149                   | 80     |
| September        | 13                    | 128                   | 39                    | 166                   | 111                   | 80     |
| October          | 60                    | 150                   | 213                   | 148                   | 99                    | 80     |
| November         | 80                    | 132                   | 149                   | 111                   | 120                   | 80     |
| December         | 52                    | 112                   | 110                   | 151                   | 111                   | 80     |
| January          | 111                   | 163                   | 76                    | 127                   | 115                   | 80     |
| February         | 124                   | 110                   | 29                    | 75                    | 92                    | 80     |
| March            | 148                   | 119                   | 147                   | 105                   | 112                   | 80     |
| April            | 91                    | 72                    | 177                   | 110                   | 94                    | 80     |
| May              | 106                   | 20                    | 187                   | 123                   | 108                   | 80     |
| June             | 136                   | 42                    | 157                   | 125                   | 109                   | 80     |
| Total            | 1,129                 | 1,374                 | 1,358                 | 1,593                 | 1,342                 | 960    |

| FY20 Emergency Responses for Fire | FY21 Emergency Responses for Fire | FY22 Emergency Responses for Fire | FY23 Emergency Responses for Fire |
|-----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|
| 10                                | 10                                | 16                                | 8                                 |
| 11                                | 19                                | 10                                | 8                                 |
| 13                                | 12                                | 10                                | 12                                |
| 10                                | 13                                | 11                                | 7                                 |
| 11                                | 14                                | 9                                 | 9                                 |
| 13                                | 9                                 | 11                                | 10                                |
| 12                                | 2                                 | 11                                | 9                                 |
| 7                                 | 15                                | 17                                | 14                                |
| 10                                | 7                                 | 19                                | 12                                |
| 11                                | 9                                 | 7                                 | 10                                |
| 21                                | 8                                 | 8                                 | 10                                |
| 11                                | 3                                 | 17                                | 10                                |
| 140                               | 121                               | 146                               | 119                               |



| FY17 Audited Cash & Total Fund Balances |                  |                    |
|---|------------------|--------------------|
| Fund                                    | Cash/Investments | Total Fund Balance |
| 100-General                             | \$22,723,837     | \$29,080,929       |
| 200-EMS                                 | \$1,576,274      | \$1,857,184        |
| 210-E911                                | \$927,881        | \$1,207,529        |
| 215-Fire District                       | \$478,784        | \$510,802          |
| 220-SWCD                                | \$72,611         | \$71,551           |
| 230-MCTS                                | \$54,796         | \$133,066          |
| 260-CVB                                 | \$405,928        | \$523,458          |
| 600-WPCP                                | \$7,542,950      | \$17,664,733       |
| 610-Utilities                           | \$3,220,749      | \$23,663,752       |
| 620-EMWD                                | \$1,056,261      | \$1,188,746        |
| 640-Airport                             | \$2,178,351      | \$3,387,455        |
| 810-Risk                                | \$1,747,897      | \$1,111,367        |
| 250-CR Projects                         | \$23,680,690     | \$23,680,690       |
| 251-CR Debt                             | \$0              | \$0                |
| 252-CR Enterprise                       | \$514,405        | \$514,405          |
| 254-CR SCC Debt                         | \$0              | \$0                |
| 256-CR MCS Debt                         | \$208,290        | \$208,290          |

| FY20 Audited Cash & Total Fund Balances |                  |                    |
|---|------------------|--------------------|
| Fund                                    | Cash/Investments | Total Fund Balance |
| 100-General                             | \$28,437,686     | \$37,350,678       |
| 200-EMS                                 | \$2,607,046      | \$3,055,092        |
| 210-E911                                | \$835,945        | \$826,182          |
| 215-Fire District                       | \$1,027,233      | \$1,063,096        |
| 220-SWCD                                | \$67,623         | \$66,771           |
| 230-MCTS                                | \$8,690          | \$76,621           |
| 260-CVB                                 | \$982,380        | \$1,081,449        |
| 600-WPCP                                | \$10,368,272     | \$20,476,814       |
| 610-Utilities                           | \$4,603,591      | \$25,530,079       |
| 620-EMWD                                | \$1,825,441      | \$1,063,925        |
| 640-Airport                             | \$2,460,971      | \$5,491,556        |
| 810-Risk                                | \$2,516,726      | \$1,930,911        |
| 250-CR Projects                         | \$19,946,031     | \$19,946,031       |
| 251-CR Debt                             | \$2,000,000      | \$2,000,000        |
| 252-CR Enterprise                       | \$1,919,216      | \$1,916,216        |
| 254-CR SCC Debt                         | \$743,601        | \$743,601          |
| 256-CR MCS Debt                         | \$4,198,628      | \$4,198,628        |

| FY18 Audited Cash & Total Fund Balances |                  |                    |
|---|------------------|--------------------|
| Fund                                    | Cash/Investments | Total Fund Balance |
| 100-General                             | \$27,535,305     | \$34,495,050       |
| 200-EMS                                 | \$1,412,238      | \$2,099,893        |
| 210-E911                                | \$711,355        | \$733,237          |
| 215-Fire District                       | \$697,835        | \$738,846          |
| 220-SWCD                                | \$57,929         | \$57,756           |
| 230-MCTS                                | \$57,991         | \$156,142          |
| 260-CVB                                 | \$551,883        | \$650,203          |
| 600-WPCP                                | \$8,774,842      | \$17,740,516       |
| 610-Utilities                           | \$4,195,496      | \$24,001,764       |
| 620-EMWD                                | \$1,365,566      | \$1,458,315        |
| 640-Airport                             | \$2,315,671      | \$3,526,337        |
| 810-Risk                                | \$1,796,026      | \$1,232,238        |
| 250-CR Projects                         | \$18,031,390     | \$18,031,390       |
| 251-CR Debt                             | \$2,000,000      | \$2,000,000        |
| 252-CR Enterprise                       | \$941,775        | \$941,775          |
| 254-CR SCC Debt                         | \$0              | \$0                |
| 256-CR MCS Debt                         | \$208,290        | \$208,290          |

| FY21 Audited Cash & Total Fund Balances |                  |                    |
|---|------------------|--------------------|
| Fund                                    | Cash/Investments | Total Fund Balance |
| 100-General                             | \$40,879,241     | \$53,043,052       |
| 200-EMS                                 | \$2,807,214      | \$3,872,596        |
| 210-E911                                | \$856,099        | \$876,649          |
| 215-Fire District                       | \$1,374,509      | \$1,416,640        |
| 220-SWCD                                | \$78,614         | \$78,201           |
| 230-MCTS                                | \$31,683         | \$104,964          |
| 260-CVB                                 | \$1,379,408      | \$1,604,319        |
| 600-WPCP                                | \$12,589,345     | \$21,506,057       |
| 610-Utilities                           | \$5,533,231      | \$26,512,480       |
| 620-EMWD                                | \$1,973,030      | \$735,773          |
| 640-Airport                             | \$3,196,809      | \$6,048,448        |
| 810-Risk                                | \$2,617,743      | \$1,981,183        |
| 250-CR Projects                         | \$21,843,617     | \$21,843,617       |
| 251-CR Debt                             | \$4,000,000      | \$4,000,000        |
| 252-CR Enterprise                       | \$2,306,978      | \$2,306,978        |
| 254-CR SCC Debt                         | \$1,514,622      | \$1,514,622        |
| 256-CR MCS Debt                         | \$3,824,453      | \$3,824,453        |

| FY19 Audited Cash & Total Fund Balances |                  |                    |
|---|------------------|--------------------|
| Fund                                    | Cash/Investments | Total Fund Balance |
| 100-General                             | \$27,510,634     | \$35,653,413       |
| 200-EMS                                 | \$2,157,120      | \$2,711,522        |
| 210-E911                                | \$796,219        | \$811,054          |
| 215-Fire District                       | \$798,563        | \$838,225          |
| 220-SWCD                                | \$62,102         | \$61,602           |
| 230-MCTS                                | \$28,451         | \$134,024          |
| 260-CVB                                 | \$897,045        | \$1,024,400        |
| 600-WPCP                                | \$10,537,653     | \$19,192,914       |
| 610-Utilities                           | \$3,810,873      | \$24,088,342       |
| 620-EMWD                                | \$1,534,446      | \$1,049,788        |
| 640-Airport                             | \$2,285,821      | \$5,071,917        |
| 810-Risk                                | \$2,242,173      | \$1,605,897        |
| 250-CR Projects                         | \$14,168,395     | \$14,168,395       |
| 251-CR Debt                             | \$2,000,000      | \$2,000,000        |
| 252-CR Enterprise                       | \$1,433,391      | \$1,433,391        |
| 254-CR SCC Debt                         | \$0              | \$0                |
| 256-CR MCS Debt                         | \$587,485        | \$587,485          |

| FY22 Audited Cash & Total Fund Balances |                  |                    |
|---|------------------|--------------------|
| Fund                                    | Cash/Investments | Total Fund Balance |
| 100-General                             | \$50,526,056     | \$64,127,759       |
| 200-EMS                                 | \$3,344,357      | \$4,676,054        |
| 210-E911                                | \$1,023,062      | \$1,046,525        |
| 215-Fire District                       | \$1,342,309      | \$1,395,680        |
| 220-SWCD                                | \$88,296         | \$87,004           |
| 230-MCTS                                | \$3,519          | \$277,125          |
| 260-CVB                                 | \$2,161,352      | \$2,435,976        |
| 600-WPCP                                | \$14,168,444     | \$22,027,930       |
| 610-Utilities                           | \$8,285,591      | \$29,083,764       |
| 620-EMWD                                | \$2,344,403      | \$1,596,798        |
| 640-Airport                             | \$3,789,291      | \$7,251,302        |
| 810-Risk                                | \$3,811,704      | \$2,867,399        |
| 250-CR Projects                         | \$27,227,476     | \$27,227,476       |
| 251-CR Debt                             | \$5,946,375      | \$5,946,375        |
| 252-CR Enterprise                       | \$2,715,903      | \$2,715,903        |
| 254-CR SCC Debt                         | \$1,355,775      | \$1,355,775        |
| 256-CR MCS Debt                         | \$2,087,376      | \$2,087,376        |

| Total County Educational Funding by Fiscal Year |                    |                 |   |                                      |  |                                |                  |   |  |                               |              |   |   |               |
|---|--------------------|-----------------|---|--------------------------------------|--|--------------------------------|------------------|---|--|-------------------------------|--------------|---|---|---------------|
| FY  | Student Enrollment | Current Expense | Decline in Debt Service added back to Current Expense | New School Operating Impact-One Time | Additional CE Funding from Appropriated FB | Capital Outlay/CR Projects SCC | Digital Learning | School Funding Through Health Dept - School Nurse | Pass Through Funding from Sandhills Center for Mental/Behavioral Health Care | Total Current/Capital Digital | Debt Service | Decline in Debt Service moved to Capital Reserve for Future Debt Payments | Additional Funding advanced from CR (to be refunded from Bonds) | Total Funding |
| FY13-14-Schools                                 | 12,812             | \$25,165,140    |   |                                      |  | \$711,932                      | \$750,000        | \$50,000  |  | \$26,677,072                  | \$5,533,171  |   |   | \$32,210,243  |
| FY14-15-Schools                                 | 12,802             | \$25,315,140    |   |                                      |  | \$1,200,000                    | \$600,000        | \$50,000  |  | \$27,165,140                  | \$5,393,955  |   |   | \$32,559,095  |
| FY15-16-Schools                                 | 12,769             | \$26,265,140    |   |                                      |  | \$750,000                      | \$750,000        | \$50,000  |  | \$27,815,140                  | \$5,263,064  |   |   | \$33,078,204  |
| FY16-17-Schools                                 | 12,578             | \$27,029,515    |   |                                      |  | \$750,000                      | \$750,000        | \$50,000  |  | \$28,579,515                  | \$5,129,691  | \$208,290   | \$2,171,000   | \$36,088,496  |
| FY17-18-Schools                                 | 12,541             | \$27,704,812    | \$1,386,540   |                                      | \$1,250,000                                | \$750,000                      | \$750,000        | \$50,000  |  | \$31,891,352                  | \$4,031,111  |   | \$2,949,300   | \$38,871,763  |
| FY18-19-Schools                                 | 12,668             | \$29,050,000    |   |                                      | \$450,000                                  | \$750,000                      | \$750,000        | \$50,000  | \$193,342  | \$31,243,342                  | \$6,074,114  | \$1,315,331   | \$5,984,360   | \$44,617,147  |
| FY19-20-Schools                                 | 12,743             | \$29,500,000    |   | \$739,133                            | \$850,000                                  | \$750,000                      | \$750,000        | \$50,000  | \$220,480  | \$32,859,613                  | \$15,671,910 | \$1,435,276   |   | \$49,966,799  |
| FY20-21-Schools                                 | 12,286             | \$30,350,000    |   |                                      |  | \$750,000                      | \$750,000        | \$50,000  | \$250,000  | \$32,150,000                  | \$16,678,019 | \$1,140,760   |   | \$49,968,779  |
| FY21-22-Schools                                 | 12,744             | \$30,350,000    |   |                                      |  | \$750,000                      | \$750,000        | \$50,000  | \$250,000  | \$32,150,000                  | \$17,077,581 | \$0   |   | \$49,227,581  |
| FY22-23-Schools                                 | 12,800             | \$34,500,000    |   |                                      |  | \$800,000                      | \$0              | \$50,000  | \$250,000  | \$35,600,000                  | \$16,317,525 | \$0   |   | \$51,917,525  |
| FY13-14-College                                 |                    | \$4,121,819     |   |                                      |  | \$0                            | \$0              |   |  | \$4,121,819                   | \$1,781,368  |   |   | \$5,903,187   |
| FY14-15-College                                 |                    | \$4,265,064     |   |                                      |  | \$454,079                      | \$0              |   |  | \$4,719,143                   | \$1,733,404  | \$47,964  |   | \$6,500,511   |
| FY15-16-College                                 |                    | \$4,265,064     |   |                                      |  | \$208,048                      | \$0              |   |  | \$4,473,112                   | \$1,689,115  | \$92,254  |   | \$6,254,481   |
| FY16-17-College                                 |                    | \$4,279,427     |   |                                      |  | \$233,963                      | \$0              |   |  | \$4,513,390                   | \$1,637,524  | \$89,530  |   | \$6,240,444   |
| FY17-18-College                                 |                    | \$4,380,722     |   |                                      |  | \$240,168                      | \$0              |   |  | \$4,620,890                   | \$1,150,939  | \$598,906   |   | \$6,370,735   |
| FY18-19-College                                 |                    | \$4,512,262     |   |                                      |  | \$180,000                      | \$0              |   |  | \$4,692,262                   | \$1,151,577  | \$604,165   | \$1,600,000   | \$8,048,004   |
| FY19-20-College                                 |                    | \$4,612,262     |   |                                      |  | \$136,980                      | \$0              |   |  | \$4,749,242                   | \$1,796,852  | \$636,782   | \$743,601   | \$7,926,477   |
| FY20-21-College                                 |                    | \$4,612,262     |   |                                      |  | \$130,641                      | \$0              |   |  | \$4,742,903                   | \$1,132,215  | \$571,885   | \$771,021   | \$7,218,024   |
| FY21-22-College                                 |                    | \$4,800,586     |   |                                      |  | \$182,089                      | \$0              |   |  | \$4,982,675                   | \$2,821,444  | \$0   | \$0   | \$7,804,119   |
| FY22-23-College                                 |                    | \$5,015,653     |   |                                      |  | \$0                            | \$0              |   |  | \$5,015,653                   | \$2,820,616  |   |   | \$7,836,269   |

**General Fund 100**  
**Fund Balance by Year ( Audited)**

| <b>Fiscal Year</b> | <b>Beginning FB</b> | <b>Actual Revenues</b> | <b>Actual Expenditures</b> | <b>Transfers In/Out</b> | <b>Rev less Exp</b> | <b>Ending FB</b> | <b>Cash Equity (including investments-NCCMT)</b> |
|--------------------|---------------------|------------------------|----------------------------|-------------------------|---------------------|------------------|--|
| 2016-17            | \$27,060,438        | \$94,249,242           | \$89,859,421               | -\$2,369,330            | \$2,020,491         | \$29,080,929     | \$22,723,837                                     |
| 2017-18            | \$29,080,929        | \$95,511,412           | \$89,597,922               | -\$499,369              | \$5,414,121         | \$34,495,050     | \$27,535,305                                     |
| 2018-19            | \$34,495,050        | \$100,902,206          | \$93,192,201               | -\$6,551,642            | \$1,158,363         | \$35,653,413     | \$27,510,634                                     |
| 2019-2020*         | \$35,653,413        | \$116,572,805          | \$103,431,584              | -\$11,443,956           | \$1,697,265         | \$37,350,678     | \$28,437,686                                     |
| 2020-2021          | \$37,350,678        | \$129,650,394          | \$110,852,871              | -\$3,105,149            | \$15,692,374        | \$53,043,052     | \$40,879,241                                     |
| 2021-2022          | \$53,043,052        | \$136,969,084          | \$121,753,648              | -\$4,130,729            | \$11,084,707        | \$64,127,759     | \$50,526,056                                     |

| <b>Breakdown of FB:</b>                    | <b>FY2017</b>       | <b>FY2018</b>       | <b>FY2019</b>       | <b>FY2020</b>       | <b>FY2021</b>       | <b>FY2022</b>       |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| <b>Reserved for:</b>                       |                     |                     |                     |                     |                     |                     |
| State Statute                              | \$7,590,104         | \$7,581,778         | \$9,085,688         | \$10,088,771        | \$12,352,524        | \$15,015,557        |
| Financing Agreement compliance             | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| Inventories                                | \$92,868            | \$94,394            | \$83,699            | \$87,616            | \$104,397           | \$113,447           |
| Long-term Receivables                      | \$113,111           | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| Leases                                     | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$3                 |
| Encumbrances, HR, ENV, Prepays             | \$984,751           | \$1,109,148         | \$1,363,551         | \$1,839,641         | \$2,604,953         | \$3,530,613         |
| <b>Unreserved, assigned/committed for:</b> |                     |                     |                     |                     |                     |                     |
| Subsequent Year's Expenditures             | \$0                 | \$0                 | \$0                 | \$0                 | \$602,005           | \$496,095           |
| Risk Management Fund                       | \$0                 | \$1,000,000         | \$1,000,000         | \$800,000           | \$1,500,000         | \$750,000           |
| Capital Reserve Fund/Debt Service          | \$0                 | \$2,000,000         | \$2,000,000         | \$2,000,000         | \$4,000,000         | \$5,946,375         |
| Capital Reserve Fund/Govt Projects         | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$5,019,333         |
| Courts Project                             | \$0                 | \$2,112,611         | \$0                 | \$0                 | \$0                 | \$0                 |
| Environmental Protection/Solid Waste       | \$0                 | \$170,000           | \$0                 | \$0                 | \$0                 | \$0                 |
| Parks & Recreation Project                 | \$0                 | \$962,700           | \$1,000,000         | \$0                 | \$10,877            | \$11,722            |
| Capital Expenses                           | \$200,000           | \$400,000           | \$500,000           | \$600,000           | \$7,650,000         | \$3,620,000         |
| Elections Capital Project                  | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| General Operational Expenses               | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$1,115,800         |
| Vehicle Replacement Plan                   | \$250,000           | \$400,000           | \$260,000           | \$940,000           | \$700,000           | \$650,000           |
| Gov'tl Projects from PY                    | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| Moore County Schools                       | \$1,700,000         | \$0                 | \$1,000,568         | \$951,627           | \$1,431,509         | \$2,191,341         |
| MCS - Digital Learning                     | \$418,310           | \$224,768           | \$20,848            | \$2,521             | \$10,802            | \$0                 |
| CR Fund - Subsequent years                 | \$0                 | \$0                 | \$1,000,000         | \$0                 | \$0                 | \$0                 |
| Revaluation - Subsequent years             | \$215,515           | \$207,999           | \$213,384           | \$279,783           | \$196,182           | \$800,000           |
| Landfill - Cell 5 - Subsequent years       | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| Assigned for Subsequent Years Exp-Longev   | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 |
| <b>Unassigned Fund Balance</b>             | <u>\$17,516,270</u> | <u>\$18,231,652</u> | <u>\$18,125,675</u> | <u>\$19,760,719</u> | <u>\$21,879,803</u> | <u>\$24,867,473</u> |
| <b>Total Fund Balance</b>                  | <b>\$29,080,929</b> | <b>\$34,495,050</b> | <b>\$35,653,413</b> | <b>\$37,350,678</b> | <b>\$53,043,052</b> | <b>\$64,127,759</b> |
| <b>Total Fund Balance (page 16 ACFR)</b>   | <b>\$29,080,929</b> | <b>\$34,495,050</b> | <b>\$35,653,413</b> | <b>\$37,350,678</b> | <b>\$53,043,052</b> | <b>\$64,127,759</b> |

| Emergency Mgmt Fund 200         |              |                    |                        |              |             |             |
|---------------------------------|--------------|--------------------|------------------------|--------------|-------------|-------------|
| Fund Balance by Year ( Audited) |              |                    |                        |              |             |             |
| Fiscal Year                     | Beginning FB | Actual<br>Revenues | Actual<br>Expenditures | Rev less Exp | Ending FB   | Cash Equity |
| 2016-17                         | \$1,538,375  | \$6,887,097        | \$6,568,288            | \$318,809    | \$1,857,184 | \$1,576,274 |
| 2017-18                         | \$1,857,184  | \$7,074,127        | \$6,831,418            | \$242,709    | \$2,099,893 | \$1,412,238 |
| 2018-19                         | \$2,099,893  | \$8,760,627        | \$8,148,998            | \$611,629    | \$2,711,522 | \$2,157,120 |
| 2019-2020*                      | \$2,711,522  | \$8,854,968        | \$8,511,398            | \$343,570    | \$3,055,092 | \$2,607,046 |
| 2020-2021                       | \$3,055,092  | \$10,171,780       | \$9,354,276            | \$817,504    | \$3,872,596 | \$2,807,214 |
| 2021-2022                       | \$3,872,596  | \$11,139,374       | \$10,335,916           | \$803,458    | \$4,676,054 | \$3,344,357 |

| E911 Telephone Fund 210         |              |                    |                        |              |             |             |
|---------------------------------|--------------|--------------------|------------------------|--------------|-------------|-------------|
| Fund Balance by Year ( Audited) |              |                    |                        |              |             |             |
| Fiscal Year                     | Beginning FB | Actual<br>Revenues | Actual<br>Expenditures | Rev less Exp | Ending FB   | Cash Equity |
| 2016-17                         | \$1,209,313  | \$545,817          | \$547,601              | -\$1,784     | \$1,207,529 | \$927,881   |
| 2017-18                         | \$1,207,529  | \$535,146          | \$1,009,438            | -\$474,292   | \$733,237   | \$711,355   |
| 2018-19                         | \$733,237    | \$390,654          | \$312,837              | \$77,817     | \$811,054   | \$796,219   |
| 2019-20                         | \$811,054    | \$345,860          | \$330,732              | \$15,128     | \$826,182   | \$835,945   |
| 2020-21                         | \$826,182    | \$366,874          | \$316,407              | \$50,467     | \$876,649   | \$856,099   |
| 2021-22                         | \$876,649    | \$371,363          | \$201,487              | \$169,876    | \$1,046,525 | \$1,023,062 |

| Moore County Transportation Services Fund 230 |              |                    |                        |              |           |             |
|---|--------------|--------------------|------------------------|--------------|-----------|-------------|
| Fund Balance by Year ( Audited)               |              |                    |                        |              |           |             |
| Fiscal Year                                   | Beginning FB | Actual<br>Revenues | Actual<br>Expenditures | Rev less Exp | Ending FB | Cash Equity |
| 2016-17                                       | \$111,259    | \$1,013,909        | \$992,102              | \$21,807     | \$133,066 | \$54,796    |
| 2017-18                                       | \$133,066    | \$929,092          | \$906,016              | \$23,076     | \$156,142 | \$57,991    |
| 2018-19                                       | \$156,142    | \$930,327          | \$952,445              | -\$22,118    | \$134,024 | \$28,451    |
| 2019-20                                       | \$134,024    | \$1,826,061        | \$1,883,464            | -\$57,403    | \$76,621  | \$8,690     |
| 2020-21                                       | \$76,621     | \$966,766          | \$938,423              | \$28,343     | \$104,964 | \$31,683    |
| 2021-22                                       | \$104,964    | \$1,102,464        | \$1,026,181            | \$76,283     | \$181,247 | \$3,519     |

| Risk Management Fund 810<br>Fund Balance by Year (Audited) |              |                    |                        |              |             |                |
|--|--------------|--------------------|------------------------|--------------|-------------|----------------|
| Fiscal Year  | Beginning FB | Actual<br>Revenues | Actual<br>Expenditures | Rev less Exp | Ending FB   | Cash<br>Equity |
| 2016-17  | \$1,432,259  | \$8,024,446        | \$8,345,338            | -\$320,892   | \$1,111,367 | \$1,747,897    |
| 2017-18  | \$1,111,367  | \$8,353,224        | \$8,232,353            | \$120,871    | \$1,232,238 | \$1,796,026    |
| 2018-19  | \$1,232,238  | \$10,605,592       | \$10,231,933           | \$373,659    | \$1,605,897 | \$2,242,173    |
| 2019-2020  | \$1,605,897  | \$10,080,649       | \$9,755,635            | \$325,014    | \$1,930,911 | \$2,516,726    |
| 2020-2021  | \$1,930,911  | \$10,226,251       | \$10,175,979           | \$50,272     | \$1,981,183 | \$2,617,743    |
| 2021-2022  | \$1,981,183  | \$12,165,536       | \$11,279,320           | \$886,216    | \$2,867,399 | \$3,811,704    |

| Water Pollution Control Plant Fund 600<br>Fund Balance by Year (Audited) Enterprise |              |   |                        |              |                           |                |
|---|--------------|---|------------------------|--------------|---------------------------|----------------|
| Fiscal Year   | Beginning FB | Actual<br>Revenues                          | Actual<br>Expenditures | Rev less Exp | Ending FB<br>(inc Assets) | Cash<br>Equity |
| 2016-17   | \$16,920,752 | \$5,306,285                                 | \$4,562,304            | \$743,981    | \$17,664,733              | \$7,542,950    |
| 2017-18   | \$17,664,733 | \$5,265,673                                 | \$5,189,888            | \$75,785     | \$17,740,518              | \$8,774,842    |
| 2018-19   | \$17,740,518 | \$6,483,565                                 | \$5,031,169            | \$1,452,396  | \$19,192,914              | \$10,537,653   |
| 2019-20   | \$19,192,914 | \$6,083,419                                 | \$4,799,519            | \$1,283,900  | \$20,476,814              | \$10,368,272   |
| 2020-21   | \$20,476,814 | \$6,717,469                                 | \$5,688,226            | \$1,029,243  | \$21,506,057              | \$12,589,345   |
| 2021-22   | \$21,506,057 | \$6,010,434                                 | \$5,488,562            | \$521,872    | \$22,027,929              | \$14,168,444   |
|   |              | (includes transfers in & out, restatements) |                        |              | (includes assets)         |                |

| Public Utilities Fund 610 Water & Sewer<br>Fund Balance by Year (Audited) Enterprise |              |   |                        |              |                                     |                |
|--|--------------|---|------------------------|--------------|-------------------------------------|----------------|
| Fiscal Year  | Beginning FB | Actual<br>Revenues                          | Actual<br>Expenditures | Rev less Exp | Ending FB<br>(inc Assets)           | Cash<br>Equity |
| 2016-17  | \$23,847,733 | \$11,407,787                                | \$11,591,768           | -\$183,981   | \$23,663,752                        | \$3,220,749    |
| 2017-18  | \$23,663,752 | \$12,534,846                                | \$12,196,834           | \$338,012    | \$24,001,764                        | \$4,195,496    |
| 2018-19  | \$24,001,764 | \$12,237,551                                | \$12,150,973           | \$86,578     | \$24,088,342                        | \$3,810,873    |
| 2019-20  | \$24,088,342 | \$13,272,734                                | \$11,830,997           | \$1,441,737  | \$25,530,079                        | \$4,603,591    |
| 2020-21  | \$25,530,079 | \$13,670,696                                | \$12,688,295           | \$982,401    | \$26,512,480                        | \$5,533,231    |
| 2021-22  | \$26,512,480 | \$15,211,489                                | \$12,640,205           | \$2,571,284  | \$29,083,764                        | \$82,825,591   |
|  |              | (includes transfers in & out, restatements) |                        |              | (includes assets and bonds payable) |                |

| East Moore Water District Fund 620<br>Fund Balance by Year (Audited) Enterprise |              |   |                        |              |                                     |                |
|---|--------------|---|------------------------|--------------|-------------------------------------|----------------|
| Fiscal Year   | Beginning FB | Actual<br>Revenues                          | Actual<br>Expenditures | Rev less Exp | Ending FB<br>(inc Assets)           | Cash<br>Equity |
| 2016-17   | \$2,002,200  | \$2,182,999                                 | \$2,996,453            | -\$813,454   | \$1,188,746                         | \$1,056,261    |
| 2017-18   | \$1,188,746  | \$2,955,744                                 | \$2,686,175            | \$269,569    | \$1,458,315                         | \$1,365,566    |
| 2018-19   | \$1,458,315  | \$2,299,918                                 | \$2,708,445            | -\$408,527   | \$1,049,788                         | \$1,534,446    |
| 2019-20   | \$1,049,788  | \$2,823,769                                 | \$2,809,632            | \$14,137     | \$1,063,925                         | \$1,825,441    |
| 2020-21   | \$1,063,925  | \$3,036,690                                 | \$3,364,842            | -\$328,152   | \$735,773                           | \$1,973,030    |
| 2021-22   | \$735,773    | \$3,980,008                                 | \$3,118,983            | \$861,025    | \$1,596,798                         | \$2,344,403    |
|   |              | (includes transfers in & out, restatements) |                        |              | (includes assets and bonds payable) |                |

| Capital Reserve for Govt Projects - Fund 250 - Special Revenue Fund |                     |                        |                            |                     |  |                    |
|---|---------------------|------------------------|----------------------------|---------------------|--|--------------------|
| <u>Fiscal Year</u>  | <u>Beginning FB</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending FB</u>                         | <u>Cash Equity</u> |
| 2016-2017   | \$22,186,277        | \$3,755,431            | \$2,261,018                | \$1,494,413         | \$23,680,690 (Schools/Courts)            | \$23,680,690       |
| 2017-2018   | \$23,680,690        | \$0                    | \$5,649,300                | -\$5,649,300        | \$18,031,390 (P&Rec, Schools)            | \$18,031,390       |
| 2018-2019   | \$18,031,390        | \$3,721,366            | \$7,584,360                | -\$3,862,994        | \$14,168,396 (Schools, SCC)              | \$14,168,396       |
| 2019-2020   | \$14,168,396        | \$7,032,021            | \$1,254,386                | \$5,777,635         | \$19,946,031 (Schools, GO Reimb)         | \$19,946,031       |
| 2020-2021   | \$19,946,031        | \$1,897,586            | \$0                        | \$1,897,586         | \$21,843,617 (SCC, GO Reimb, Cell 6)     | \$21,843,617       |
| 2021-2022   | \$21,843,617        | \$5,383,859            | \$0                        | \$5,383,859         | \$27,227,476 (Cell 6 reimb, 17%, Assign) | \$27,227,476       |

| Capital Reserve for Debt Service - Fund 251 - Special Revenue Fund |                     |                        |                            |                     |                  |                    |
|--|---------------------|------------------------|----------------------------|---------------------|------------------|--------------------|
| <u>Fiscal Year</u>   | <u>Beginning FB</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending FB</u> | <u>Cash Equity</u> |
| 2017-2018  | \$0                 | \$2,000,000            | \$0                        | \$2,000,000         | \$2,000,000      | \$2,000,000        |
| 2018-2019  | \$2,000,000         | \$2,000,000            | \$2,000,000                | \$0                 | \$2,000,000      | \$2,000,000        |
| 2019-2020  | \$2,000,000         | \$2,000,000            | \$2,000,000                | \$0                 | \$2,000,000      | \$2,000,000        |
| 2020-2021  | \$2,000,000         | \$2,000,000            | \$0                        | \$2,000,000         | \$4,000,000      | \$4,000,000        |
| 2021-2022  | \$4,000,000         | \$2,000,000            | \$53,625                   | \$1,946,375         | \$5,946,375      | \$5,946,375        |

| Capital Reserve for Enterprise Capital - Fund 252 - Special Revenue Fund |                     |                        |                            |                     |                                 |                    |
|--|---------------------|------------------------|----------------------------|---------------------|---------------------------------|--------------------|
| <u>Fiscal Year</u>   | <u>Beginning FB</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending FB</u>                | <u>Cash Equity</u> |
| 2016-2017  | \$0                 | \$514,405              | \$0                        | \$514,405           | \$514,405                       | \$514,405          |
| 2017-2018  | \$514,405           | \$789,788              | \$362,418                  | \$427,370           | \$941,775 (trans to Vass PH II) | \$941,775          |
| 2018-2019  | \$941,775           | \$491,616              | \$0                        | \$491,616           | \$1,433,391                     | \$1,433,391        |
| 2019-2020  | \$1,433,391         | \$485,825              | \$0                        | \$485,825           | \$1,919,216                     | \$1,919,216        |
| 2020-2021  | \$1,919,216         | \$574,749              | \$186,987                  | \$387,762           | \$2,306,978                     | \$2,306,978        |
| 2021-2022  | \$2,306,978         | \$0                    | \$0                        | \$0                 | \$2,306,978                     | \$2,306,978        |

| Capital Reserve for Capital Projects - Fund 253 - Sandhills Community College (6% of CR transfer) |                     |                        |                            |                     |                           |                    |
|---|---------------------|------------------------|----------------------------|---------------------|---------------------------|--------------------|
| <u>Fiscal Year</u>  | <u>Beginning FB</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending FB</u>          | <u>Cash Equity</u> |
| 2016-2017   | \$0                 | \$233,963              | \$233,963                  | \$0                 | \$0 transfer to SCC       | \$0                |
| 2017-2018   | \$0                 | \$240,168              | \$240,168                  | \$0                 | \$0 transfer to SCC       | \$0                |
| 2018-2019   | \$0                 | \$180,000              | \$180,000                  | \$0                 | \$0 transfer to SCC       | \$0                |
| 2019-2020 (from FY19)   | \$0                 | \$136,980              | \$136,980                  | \$0                 | \$0 transfer to SCC       | \$0                |
| 2020-2021 (from FY20)   | \$0                 | \$130,641              | \$130,641                  | \$0                 | \$0 transfer to SCC       | \$0                |
| 2021-2022 (from FY21)   | \$0                 | \$182,089              | \$0                        | \$182,089           | \$182,089 transfer to SCC | \$182,089          |

| Capital Reserve for Debt Service Reduction - Fund 254 - Sandhills Community College (loan payback-future Debt Service) to cover GF Debt Service |                     |                        |                            |                     |                                  |                    |
|---|---------------------|------------------------|----------------------------|---------------------|----------------------------------|--------------------|
| <u>Fiscal Year</u>  | <u>Beginning FB</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending FB</u>                 | <u>Cash Equity</u> |
| 2016-2017   | \$0                 | \$89,530               | \$89,530                   | \$0                 | \$0                              | \$0                |
| 2017-2018   | \$0                 | \$598,906              | \$598,906                  | \$0                 | \$0                              | \$0                |
| 2018-2019   | \$0                 | \$604,165              | \$604,165                  | \$0                 | \$0                              | \$0                |
| 2019-2020   | \$0                 | \$1,380,383            | \$636,782                  | \$743,601           | \$743,601 (inc \$743,601 debt)   | \$743,601          |
| 2020-2021   | \$743,601           | \$771,021              | \$0                        | \$771,021           | \$1,514,622 (inc \$771,021 debt) | \$1,514,622        |
| 2021-2022   | \$1,514,622         | \$0                    | \$158,847                  | -\$158,847          | \$1,355,775                      | \$1,355,775        |

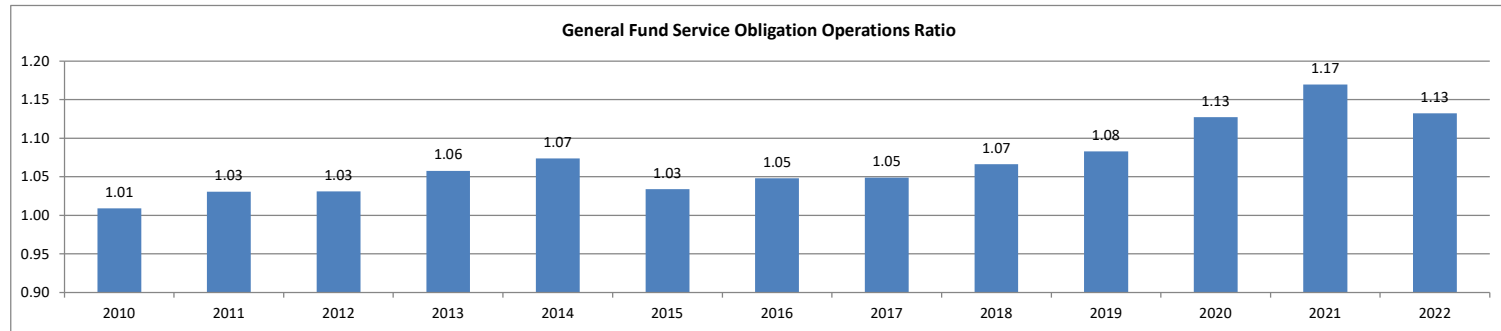
| Capital Reserve for Capital Reserve Projects MCS - Fund 255 - Moore County Schools Article 46 Proceeds |                     |                        |                            |                     |                                  |                    |
|--|---------------------|------------------------|----------------------------|---------------------|----------------------------------|--------------------|
| <u>Fiscal Year</u>   | <u>Beginning FB</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending FB</u>                 | <u>Cash Equity</u> |
| 2019-2020  | \$0                 | \$1,000,568            | \$0                        | \$1,000,568         | \$1,000,568 Art 46 (4/19-6/19)   | \$1,000,568        |
| 2020-2021  | \$1,000,568         | \$951,627              | \$0                        | \$1,952,195         | \$1,952,195 Art 46 proceeds FY20 | \$1,952,195        |
| 2021-2022  | \$1,952,195         | \$1,431,509            | \$0                        | \$3,383,704         | \$3,383,704 Art 46 proceeds FY21 | \$3,383,704        |

| Capital Reserve for Debt Service Reduction - Fund 256 - Moore County Schools to cover GF Debt |                     |                        |                            |                     |                                       |                    |
|---|---------------------|------------------------|----------------------------|---------------------|---------------------------------------|--------------------|
| <u>Fiscal Year</u>  | <u>Beginning FB</u> | <u>Actual Revenues</u> | <u>Actual Expenditures</u> | <u>Rev less Exp</u> | <u>Ending FB</u>                      | <u>Cash Equity</u> |
| 2016-2017   | \$0                 | \$208,290              | \$0                        | \$208,290           | \$208,290                             | \$208,290          |
| 2017-2018   | \$208,290           | \$0                    | \$0                        | \$0                 | \$208,290                             | \$208,290          |
| 2018-2019   | \$208,290           | \$1,315,331            | \$936,136                  | \$379,195           | \$587,485 AB Interest Pmt             | \$587,485          |
| 2019-2020   | \$587,485           | \$3,611,143            | \$0                        | \$3,611,143         | \$4,198,628 (inc \$2,175,867 debt PH) | \$4,198,628        |
| 2020-2021   | \$4,198,628         | \$1,140,760            | \$1,514,935                | -\$374,175          | \$3,824,453 trans to GF to cover debt | \$3,824,453        |
| 2021-2022   | \$3,824,453         | \$0                    | \$1,737,077                | -\$1,737,077        | \$2,087,376 trans to GF to cover debt | \$2,087,376        |

### Moore County General Fund Financial Condition Analysis

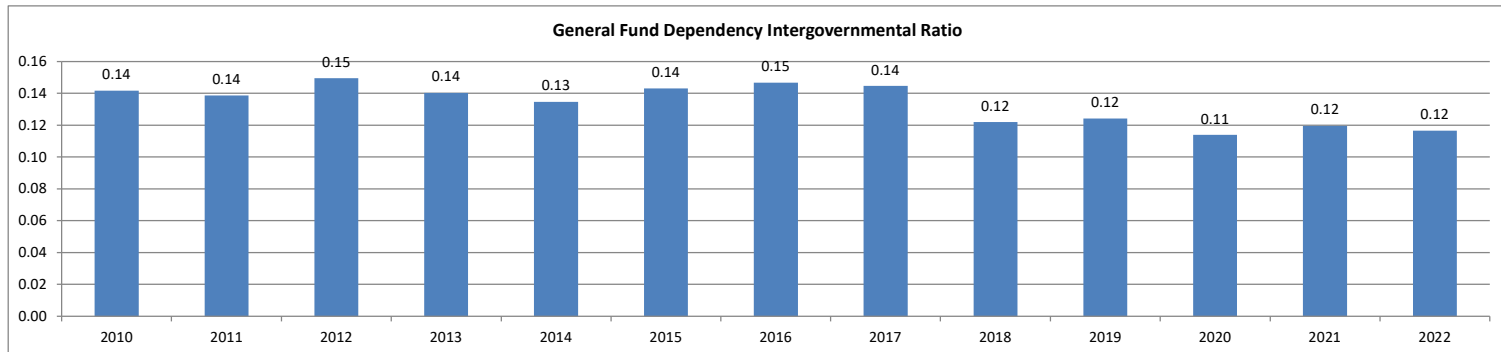
|                    |                    | 2010         | 2011         | 2012         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         | 2019          | 2020          | 2021          | 2022          |
|--------------------|--------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|
| Service Obligation | Operations Ratio   | 1.01         | 1.03         | 1.03         | 1.06         | 1.07         | 1.03         | 1.05         | 1.05         | 1.07         | 1.08          | 1.13          | 1.17          | 1.13          |
|                    | Total Revenues     | \$83,014,318 | \$84,412,559 | \$85,292,227 | \$87,657,134 | \$89,664,730 | \$91,014,621 | \$91,398,922 | \$94,249,242 | \$95,511,412 | \$100,902,206 | \$116,572,805 | \$129,650,394 | \$136,969,084 |
|                    | Total Expenditures | \$82,265,248 | \$81,887,524 | \$82,721,258 | \$82,871,243 | \$83,504,851 | \$88,016,373 | \$87,203,143 | \$89,859,421 | \$89,597,922 | \$93,192,201  | \$103,431,584 | \$110,852,871 | \$120,983,633 |

Service obligation measures whether or not a government's annual revenues were sufficient to pay for annual operations. The operations ratio is calculated as total revenues divided by total expenditures (plus transfers to debt service fund, if any).



|            |                           | 2010         | 2011         | 2012         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         | 2019          | 2020          | 2021          | 2022          |
|------------|---------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|---------------|
| Dependency | Intergovernmental Ratio   | 0.14         | 0.14         | 0.15         | 0.14         | 0.13         | 0.14         | 0.15         | 0.14         | 0.12         | 0.12          | 0.11          | 0.12          | 0.12          |
|            | Intergovernmental Revenue | \$11,763,106 | \$11,699,948 | \$12,749,246 | \$12,293,461 | \$12,079,469 | \$13,025,030 | \$13,407,664 | \$13,628,281 | \$11,654,289 | \$12,534,937  | \$13,267,049  | \$15,516,769  | \$15,972,239  |
|            | Total Revenue             | \$83,014,318 | \$84,412,559 | \$85,292,227 | \$87,657,134 | \$89,664,730 | \$91,014,621 | \$91,398,922 | \$94,249,242 | \$95,511,412 | \$100,902,206 | \$116,572,805 | \$129,650,394 | \$136,969,084 |

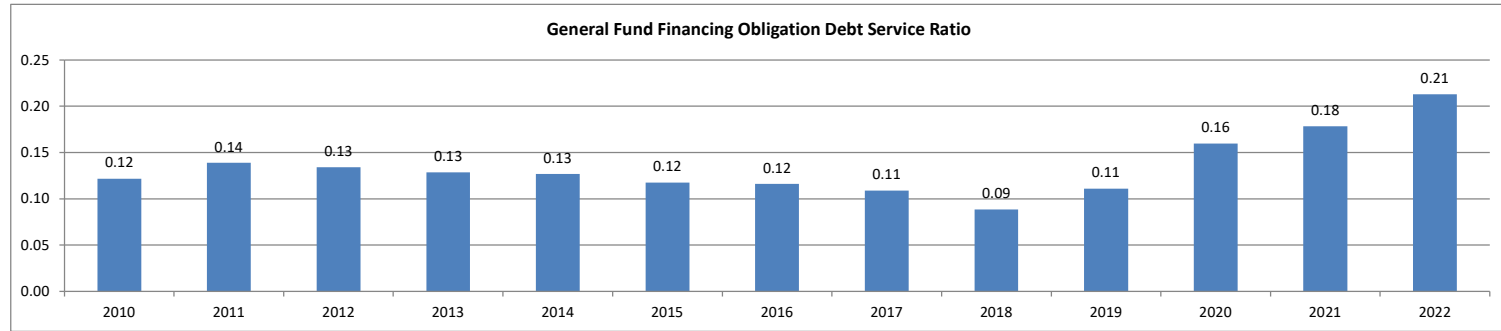
Dependency measures the extent to which a government relies on other governments for resources. The intergovernmental ratio is calculated as total intergovernmental revenue divided by total revenue.





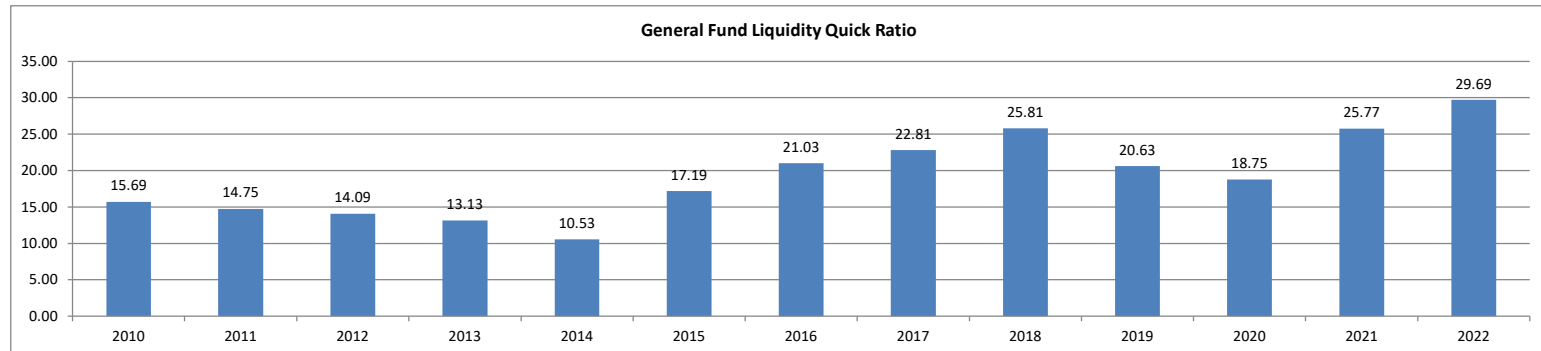
|                             |                              | 2010         | 2011         | 2012         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         | 2019         | 2020          | 2021          | 2022          |
|-----------------------------|------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|---------------|---------------|
| <b>Financing Obligation</b> | Debt Service Ratio           | 0.12         | 0.14         | 0.13         | 0.13         | 0.13         | 0.12         | 0.12         | 0.11         | 0.09         | 0.11         | 0.16          | 0.18          | 0.21          |
|                             | Debt Service (inc education) | \$10,011,380 | \$11,362,211 | \$11,079,312 | \$10,649,783 | \$10,578,464 | \$10,341,515 | \$10,104,069 | \$9,791,970  | \$7,913,157  | \$10,351,080 | \$16,491,572  | \$19,749,300  | \$25,786,549  |
|                             | Total Expenditures           | \$82,265,248 | \$81,887,524 | \$82,721,258 | \$82,871,243 | \$83,504,851 | \$88,016,373 | \$87,203,143 | \$89,859,421 | \$89,597,922 | \$93,192,201 | \$103,431,584 | \$110,852,871 | \$120,983,633 |

Financing obligation addresses service flexibility or the amount of expenditures committed to annual debt service. The debt service ratio is calculated as debt service divided by total expenditures (plus transfers to debt service fund, if any).



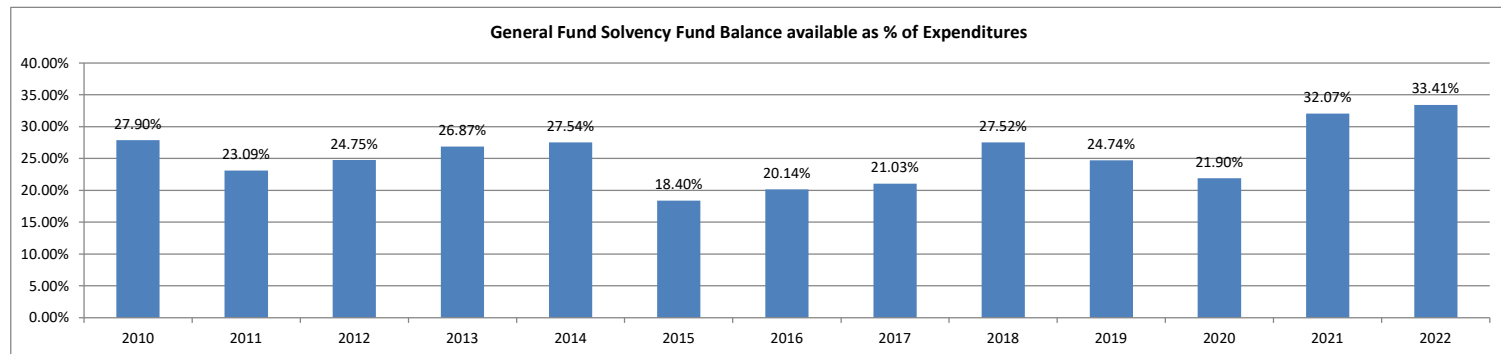
|                  |                     | 2010         | 2011         | 2012         | 2013         | 2014         | 2015         | 2016         | 2017         | 2018         | 2019         | 2020         | 2021         | 2022         |
|------------------|---------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Liquidity</b> | Quick Ratio         | 15.69        | 14.75        | 14.09        | 13.13        | 10.53        | 17.19        | 21.03        | 22.81        | 25.81        | 20.63        | 18.75        | 25.77        | 29.69        |
|                  | Cash & Investments  | \$25,741,179 | \$23,312,531 | \$23,387,757 | \$25,153,473 | \$26,471,444 | \$43,412,635 | \$43,132,449 | \$46,404,527 | \$45,566,495 | \$41,679,030 | \$48,383,717 | \$62,722,858 | \$77,753,532 |
|                  | Current Liabilities | \$1,640,966  | \$1,581,044  | \$1,660,074  | \$1,915,605  | \$2,513,484  | \$2,526,050  | \$2,051,187  | \$2,034,791  | \$1,765,500  | \$2,020,765  | \$2,580,362  | \$2,433,706  | \$2,619,036  |

Liquidity measures a government's ability to meet its short-term obligations. The quick ratio is calculated as cash and investments divided by current liabilities. FY2015 started including Capital Reserve for Governmental Projects per UNC School of Govt. The LGC's numbers do not include the Capital Reserve for Governmental Projects.



|   | 2010                | 2011                 | 2012                | 2013                | 2014                | 2015                | 2016                | 2017                | 2018                | 2019                 | 2020                 | 2021                 | 2022                 |
|---|---------------------|----------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|----------------------|----------------------|----------------------|----------------------|
| <b>Solvency</b><br>(based on LGC calculation) |                     |                      |                     |                     |                     |                     |                     |                     |                     |                      |                      |                      |                      |
| Fund Balance available as % of Expenditures   | 27.90%              | 23.09%               | 24.75%              | 26.87%              | 27.54%              | 18.40%              | 20.14%              | 21.03%              | 27.52%              | 24.74%               | 21.90%               | 32.07%               | 33.41%               |
| Total Fund Balance                            | \$30,254,251        | \$32,047,308         | \$31,340,972        | \$31,699,289        | \$31,779,675        | \$25,485,736        | \$27,060,438        | \$29,080,929        | \$34,495,050        | \$35,653,413         | \$37,350,678         | \$53,043,052         | \$64,127,759         |
| Less: Non spendable                           | -\$3,612            | -\$4,367             | -\$507,541          | -\$109,654          | -\$109,767          | -\$106,781          | -\$445,008          | -\$205,979          | -\$94,394           | -\$83,699            | -\$87,616            | -\$104,397           | -\$113,450           |
| Less: Stabilization by Statute                | <u>-\$6,405,657</u> | <u>-\$10,677,817</u> | <u>-\$9,097,467</u> | <u>-\$7,940,606</u> | <u>-\$6,876,351</u> | <u>-\$7,089,668</u> | <u>-\$8,329,083</u> | <u>-\$8,790,370</u> | <u>-\$8,690,926</u> | <u>-\$10,449,239</u> | <u>-\$11,928,412</u> | <u>-\$14,957,477</u> | <u>-\$18,546,170</u> |
| Available Fund Balance                        | \$23,844,982        | \$21,365,124         | \$21,735,964        | \$23,649,029        | \$24,793,557        | \$18,289,287        | \$18,286,347        | \$20,084,580        | \$25,709,730        | \$25,120,475         | \$25,334,650         | \$37,981,178         | \$45,468,139         |
| Expenditures + transfers out                  | \$85,477,637        | \$92,524,744         | \$87,808,871        | \$88,004,107        | \$90,041,728        | \$99,421,521        | \$90,800,192        | \$95,496,899        | \$93,419,885        | \$101,521,566        | \$115,677,165        | \$118,439,910        | \$136,092,984        |

Solvency measures a government's ability to meet long-term obligations. Fund balance as a % of expenditures is calculated as available fund balance as defined by the Local Government Commission divided by expenditures plus transfers out. LGC calculation does not include transfers out.



**General Fund 100 Budget Ordinance FY23**

| Revenue Category  | Revenue Original Budget by Category | Actual Revenue June 2023 | % Collected    | ExpenditureCategory  | Expenditure Original Budget by Category | Actual June 2023     | % Spent        |
|---|-------------------------------------|--------------------------|----------------|--|---|----------------------|----------------|
| Property Tax Collections  | \$71,362,884                        | \$72,528,465             | 101.63%        | General Government (Admin, HR, Fin, Attorney, Tax, Elect, ROD, IT, PM)                                 | \$17,687,317                            | \$19,721,505         | 111.50%        |
| Rental Vehicle Tax/Video Franchise Tax (all other taxes)  | \$116,000                           | \$217,295                | 187.32%        | Public Safety (Sheriff/Det, Animal, DRC, Youth Serv, Fire Marshal & Communications)                    | \$17,840,535                            | \$19,129,976         | 107.23%        |
| Sales Tax (includes MHH, and Article 46)  | \$30,449,587                        | \$30,077,698             | 98.78%         | Environmental/Community Development (Solid Waste, Planning & Code Enf, Cooperative Ext and Soil/Water) | \$8,893,010                             | \$7,792,987          | 87.63%         |
| ABC Tax Revenues/Other Taxes  | \$677,000                           | \$515,498                | 76.14%         | Human Services (DSS, Health, Aging, Child Support, Veterans)   | \$18,120,731                            | \$17,224,947         | 95.06%         |
| Interest Income   | \$150,000                           | \$5,114,861              | 3409.91%       | Cultural Development (Parks & Rec, Library)  | \$1,477,258                             | \$1,517,171          | 102.70%        |
| Misc. Revenues  | \$0                                 | \$544,725                |                | Education including Debt/Transfers   | \$59,453,794                            | \$65,024,859         | 109.37%        |
| Transfers In (Debt Service, Capital Reserve)  | \$8,423,453                         | \$8,300,792              | 98.54%         | Non-Profits Non-Departmental (Undistributed Benefits, SMH, Forestry, PIP, Econ Dev, School of Govt)    | \$4,441,325                             | \$735,710            | 16.57%         |
| Departmental Fees   | \$14,051,015                        | \$14,295,840             | 101.74%        | Court Facility Project Transfer, other transfers to projects and CR transfer                           | \$1,396,095                             | \$17,466,159         | 1251.07%       |
| Child Support Enforcement Grants  | \$847,950                           | \$738,493                | 87.09%         | Debt Service P & I - excluding Educaton  | <u>\$5,823,834</u>                      | <u>\$897,434</u>     | 15.41%         |
| Social Services Grants  | \$6,317,605                         | \$5,015,903              | 79.40%         |  |   |                      |                |
| Public Health Grants  | \$786,599                           | \$706,769                | 89.85%         |  |   |                      |                |
| Other Grants & Restricted Funds, (Veterans, JCPC, Solid Waste, Sheriff, Soil/Water, Elections, Deeds) | \$1,045,806                         | \$771,427                | 73.76%         |  |   |                      |                |
| Aging Grants  | \$906,000                           | \$619,178                | 68.34%         |  |   |                      |                |
| Fund Balance Appropriations   | <u>\$0</u>                          | <u>\$0</u>               | 0.00%          |  |   |                      |                |
| <b>Total Budget</b>   | <b>\$135,133,899</b>                | <b>\$139,446,942</b>     | <b>103.19%</b> | <b>Total Budget</b>  | <b>\$135,133,899</b>                    | <b>\$149,510,748</b> | <b>110.64%</b> |

**Advanced Life Support/ALS Fund 200 Budget Ordinance FY23**

| Revenue Category                    | Revenue Original<br>Budget by Category | Actual Revenue - June<br>2023 | % Collected    | ExpenditureCategory   | Expenditure<br>Original Budget by<br>Category | Actual Expenditures-June 2023 | % Spent        |
|-------------------------------------|--|-------------------------------|----------------|---|---|-------------------------------|----------------|
| Property Tax                        | \$5,895,289                            | \$5,974,564                   | 101.34%        | EMS Fund 200 Admin  | \$9,931,166                                   | \$10,121,660                  | 101.92%        |
| Donations/Insurance Reimburse       | \$0                                    | \$27,989                      | 0.00%          | Special Ops Team  | \$25,038                                      | \$27,281                      | 108.96%        |
| Medicaid Cost Settlement, estimated | \$0                                    | \$123,222                     | 0.00%          | Capital Outlay/Purchases<br>(includes encumbered vehicle<br>purchase) | \$645,820                                     | \$791,575                     | 122.57%        |
| EMS Insurance Payments              | \$4,284,140                            | \$4,837,080                   | 112.91%        | EMS Transfers to Fire Fund 215  | \$500,000                                     | \$0                           | 0.00%          |
| Capital Lease Proceeds              | \$0                                    | \$0                           | 0.00%          | Debt Principal & Interest -<br>Stretchers & Defibrillators            | \$73,500                                      | \$73,498                      | 100.00%        |
| Narcan Grant                        | \$0                                    | \$0                           | 0.00%          | Transfer to Pandemic  |   | \$500,000                     |                |
| Transfer from General Fund          | \$996,095                              | \$996,095                     | 0.00%          |   |   |                               |                |
| Transfer from CSLFR                 |  | \$0                           |                |   |   |                               |                |
|                                     |  |                               |                |   |   |                               |                |
| <b>Total Budget</b>                 | <b>\$11,175,524</b>                    | <b>\$11,958,950</b>           | <b>107.01%</b> | <b>Total Budget</b>   | <b>\$11,175,524</b>                           | <b>\$11,514,014</b>           | <b>103.03%</b> |

**Fund 250 Capital Reserve for Governmental Projects**

**Activity Detail by Fiscal Year**

| Activity Detail in Capital Reserve for FY   | Additional Notes  | Amount              | Balance             |
|---|---|---------------------|---------------------|
| <b>Audited for June 30, 2019</b>  |   | <b>\$14,168,395</b> | <b>\$14,168,395</b> |
| <b>FY2019-2020</b>  |   |                     |                     |
| Pinehurst - Reimbursement of Design Fees  | Reimbursed from GO's October 16, 2019                           | \$2,453,000         | \$16,621,395        |
| Pinehurst - Reimbursement of Modular Classrooms   | Reimbursed from GO's October 16, 2019                           | \$2,400,000         | \$19,021,395        |
| North Moore - LOB Reimbursement of Design Fees  | Reimbursed from Bank Loan Project on October 16, 2019           | \$1,033,000         | \$20,054,395        |
| Transfer in from FY19 Unassigned Fund Balance General Fund  | Transfer in from FY19 GF Unassigned FB in FY20                  | \$1,000,000         | \$21,054,395        |
| Transfer in from Fiscal Policy over 17% Calculation FY19  | Transfer in 17% Fiscal Policy from FY19 Calculation             | \$146,021           | \$21,200,416        |
| Transfer to Solid Waste Project Cell 6 Ordinance Fund 435   | Transfer to Fund 435 Cell 6 Project Ordinance 12/3/2019 BOC     | -\$1,254,385        | \$19,946,031        |
| Transfer from Area I Roadway Improvements - DOT to Reimb<br>(not reimb by DOT as of 6/30/2020- carried to FY2021) | Approved at BOC meeting 12/4/17 DOT to Reimburse                | \$0                 | \$19,946,031        |
| <b>Audited for June 30, 2020</b>  |   | <b>\$19,946,031</b> | <b>\$19,946,031</b> |
| <b>FY2020-2021</b>  |   |                     |                     |
| Sandhills Community College Reimburse Architect Fees from FY19  | Reimburse Architect Fees from GO's FY20 or FY21                 | \$1,600,000         | \$21,546,031        |
| Payment from Solid Waste Project Cell 6 Project Ordinance Fund 435  | Reimburse back to CR from Fund 100 Solid Waste Pmt 1 of 5       | \$250,877           | \$21,796,908        |
| Transfer in from Fiscal Policy over 17% Calculation FY20  | Transfer in 17% Fiscal Policy from FY20 Calculation             | \$46,709            | \$21,843,617        |
| <b>Audited for June 30, 2021</b>  |   | <b>\$21,843,617</b> | <b>\$21,843,617</b> |
| Payment from Solid Waste Project Cell 6 Project Ordinance Fund 435  | Reimburse back balance due from GF Cell 6 BOC approved 10/19/21 | \$1,003,508         | \$22,847,125        |
| Transfer in from Fiscal Policy over 17% Calculation FY21  | Transfer in 17% Fiscal Policy from FY21 Calculation             | \$852,726           | \$23,699,851        |
| Transfer from McDeeds Area I Roadway Improvements - DOT to Reimb  | Approved at BOC meeting 12/4/17 DOT to Reimburse                | <b>\$146,300</b>    | \$23,846,151        |
| Transfer from Assigned Fund Balance BOC approved 10/19/21   | Transfer in from Assigned Fund Balance BOC approved 10/19/21    | \$3,527,625         | \$27,373,776        |
| <b>Un-Audited for June 30, 2022</b>   |   | <b>\$27,373,776</b> | <b>\$27,373,776</b> |

Moore County Department of Health Services (General Fund)

Department Narrative:

Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

Revenue Sources FY23 Budget:

|                     |             |
|---------------------|-------------|
| Fees/Donations      | \$1,050,037 |
| Grants              | \$786,599   |
| County Property Tax | \$2,960,131 |

% Allocation

|        |
|--------|
| 21.89% |
| 16.40% |
| 61.71% |

FY23 Budgeted Staffing Positions:

|       |           |
|-------|-----------|
| 51.66 | Full-Time |
| 0     | Part-Time |

The Health Board appoints a local Health Director after consultation with the Board of Commissioners. The Health Board also may impose fees for services rendered by the Health Department. The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.

Total FY23 Expenditure Budget:

\$4,796,767

Department Director: Matthew Garner, Interim Director  
Department Director email: mgarner@moorecountync.gov

| Env Health Food & Lodging Inspections | FY14             | FY15             | FY16             | FY17             | FY18             | FY19             | FY20             | FY21             | FY22             | FY23             | Monthly Target - Food & Lodging Inspections |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|
| MONTH                                 | # of Inspections | # of Inspections | # of Inspections | # of Inspections | # of Inspections | # of Inspections | # of Inspections | # of Inspections | # of Inspections | # of Inspections | Target                                      |
| July                                  | 104              | 95               | 94               | 97               | 49               | 105              | 42               | 48               | 76               | 95               | 129   |
| August                                | 112              | 110              | 90               | 142              | 108              | 147              | 107              | 108              | 104              | 103              | 129   |
| September                             | 121              | 116              | 133              | 111              | 104              | 71               | 138              | 127              | 86               | 131              | 129   |
| October                               | 133              | 148              | 111              | 132              | 99               | 129              | 123              | 119              | 104              | 123              | 129   |
| November                              | 124              | 103              | 107              | 119              | 59               | 101              | 81               | 116              | 79               | 103              | 129   |
| December                              | 137              | 149              | 154              | 121              | 62               | 123              | 114              | 154              | 103              | 120              | 129   |
| January                               | 55               | 78               | 91               | 82               | 58               | 143              | 117              | 93               | 31               | 118              | 129   |
| February                              | 104              | 106              | 206              | 90               | 92               | 105              | 93               | 122              | 48               | 120              | 129   |
| March                                 | 161              | 155              | 139              | 118              | 54               | 125              | 45               | 66               | 86               | 144              | 129   |
| April                                 | 137              | 138              | 148              | 87               | 94               | 146              | 16               | 50               | 117              | 129              | 129   |
| May                                   | 182              | 212              | 192              | 128              | 130              | 221              | 54               | 81               | 142              | 201              | 129   |
| June                                  | 109              | 200              | 236              | 45               | 87               | 266              | 114              | 53               | 123              | 159              | 129   |
| Total                                 | 1479             | 1610             | 1701             | 1272             | 996              | 1682             | 1044             | 1137             | 1099             | 1546             | 1545  |

| Health Clinical Patient Visits |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |                     |        |
|--------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|--------|
| MONTH                          | FY13 Patient Visits | FY14 Patient Visits | FY15 Patient Visits | FY16 Patient Visits | FY17 Patient Visits | FY18 Patient Visits | FY19 Patient Visits | FY20 Patient Visits | FY21 Patient Visits | FY22 Patient Visits | FY23 Patient Visits | Target |
| July                           | 499                 | 430                 | 375                 | 396                 | 345                 | 211                 | 285                 | 304                 | 215                 | 163                 | 229                 | 460    |
| August                         | 487                 | 443                 | 376                 | 438                 | 466                 | 321                 | 312                 | 283                 | 189                 | 180                 | 236                 | 460    |
| September                      | 449                 | 475                 | 418                 | 416                 | 398                 | 253                 | 253                 | 244                 | 196                 | 158                 | 217                 | 460    |
| October                        | 671                 | 468                 | 400                 | 395                 | 374                 | 330                 | 332                 | 332                 | 229                 | 194                 | 177                 | 460    |
| November                       | 469                 | 335                 | 309                 | 386                 | 351                 | 302                 | 250                 | 222                 | 178                 | 176                 | 167                 | 460    |
| December                       | 412                 | 362                 | 335                 | 359                 | 324                 | 217                 | 213                 | 218                 | 138                 | 136                 | 113                 | 460    |
| January                        | 480                 | 382                 | 288                 | 375                 | 325                 | 329                 | 307                 | 296                 | 124                 | 162                 | 180                 | 460    |
| February                       | 412                 | 361                 | 275                 | 425                 | 300                 | 290                 | 250                 | 261                 | 153                 | 176                 | 164                 | 460    |
| March                          | 373                 | 359                 | 376                 | 401                 | 282                 | 303                 | 259                 | 189                 | 194                 | 183                 | 204                 | 460    |
| April                          | 445                 | 418                 | 374                 | 366                 | 190                 | 297                 | 279                 | 147                 | 210                 | 151                 | 189                 | 460    |
| May                            | 442                 | 346                 | 282                 | 366                 | 271                 | 311                 | 250                 | 172                 | 163                 | 184                 | 218                 | 460    |
| June                           | 397                 | 365                 | 387                 | 383                 | 205                 | 292                 | 252                 | 181                 | 200                 | 218                 | 274                 | 460    |
| Total                          | 5,536               | 4,744               | 4,195               | 4,706               | 3,831               | 3,456               | 3,242               | 2,849               | 2,189               | 2,081               | 2,368               | 5,520  |

|                         |  |  |  |  |  |  |  |  |  |       |       |
|-------------------------|--|--|--|--|--|--|--|--|--|-------|-------|
| COVID Vaccines          |  |  |  |  |  |  |  |  |  | FY22  | FY23  |
| COVID-19 Vaccine Visits |  |  |  |  |  |  |  |  |  | 8,505 | 2,626 |

| Environmental Health Permits |           |           |           |           |           |          |           |          |           |          |          |           |            |
|------------------------------|-----------|-----------|-----------|-----------|-----------|----------|-----------|----------|-----------|----------|----------|-----------|------------|
|                              | Jul-22    | Aug-22    | Sep-22    | Oct-22    | Nov-22    | Dec-22   | Jan-23    | Feb-23   | Mar-23    | Apr-23   | May-23   | Jun-23    | Total      |
| Permits issued               | 142       | 178       | 216       | 143       | 164       | 102      | 152       | 188      | 188       | 189      | 162      | 224       | 2048       |
| Target/Days Process          | 14        | 14        | 14        | 14        | 14        | 14       | 14        | 14       | 14        | 14       | 14       | 14        | 14         |
| Other Applications           |           |           |           |           |           |          |           |          |           |          |          |           |            |
| Lot Applications             | 33        | 64        | 90        | 61        | 59        | 13       | 46        | 76       | 67        | 55       | 83       | 77        | 724        |
| Re-evaluation Applications   | 20        | 38        | 46        | 27        | 21        | 26       | 43        | 34       | 53        | 39       | 40       | 43        | 430        |
| Repair Applications          | 6         | 13        | 8         | 15        | 10        | 10       | 19        | 21       | 24        | 15       | 15       | 26        | 182        |
| Other Private Water Sup      | <u>29</u> | <u>22</u> | <u>39</u> | <u>16</u> | <u>15</u> | <u>6</u> | <u>12</u> | <u>4</u> | <u>15</u> | <u>8</u> | <u>9</u> | <u>15</u> | <u>190</u> |
| Total Applications           | 88        | 137       | 183       | 119       | 105       | 55       | 120       | 135      | 159       | 117      | 147      | 161       | 1526       |
| Permits Denied               | 0         | 2         | 3         | 0         | 0         | 0        | 1         | 0        | 3         | 1        | 2        | 2         | 14         |

| <b>FY 2023: July 1, 2022 - June 30, 2023</b> | <b>July<br/>2022</b> | <b>Aug.<br/>2022</b> | <b>Sept.<br/>2022</b> | <b>Oct.<br/>2022</b> | <b>Nov.<br/>2022</b> | <b>Dec.<br/>2022</b> | <b>Jan.<br/>2023</b> | <b>Feb.<br/>2023</b> | <b>Mar.<br/>2023</b> | <b>April<br/>2023</b> | <b>May<br/>2023</b> | <b>June<br/>2023</b> | <b>Total To-<br/>Date</b> | <b>Avg. per<br/>Month</b> |
|--|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|---------------------|----------------------|---------------------------|---------------------------|
| General Walk-ins                             | 11                   | 13                   | 16                    | 16                   | 13                   | 10                   | 15                   | 9                    | 14                   | 12                    | 8                   | 11                   | 148                       | 12                        |
| Phone Calls - Health Dept.                   | 1,440                | 1,683                | 1,808                 | 1,704                | 1,573                | 1,636                | 1,691                | 1,776                | 1,620                | 1,711                 | 1,594               | 1,789                | 20,025                    | 1,669                     |
| <b><u>Clinical Services:</u></b>             |                      |                      |                       |                      |                      |                      |                      |                      |                      |                       |                     |                      |                           |                           |
| Adult Health: Physicals/TB/Preg. Test        | 47                   | 41                   | 39                    | 23                   | 29                   | 12                   | 27                   | 27                   | 52                   | 48                    | 45                  | 68                   | 458                       | 38                        |
| STD Patient Visits                           | 58                   | 54                   | 37                    | 47                   | 39                   | 40                   | 41                   | 51                   | 50                   | 36                    | 54                  | 57                   | 564                       | 47                        |
| Sickle Cell Visits                           | 1                    | 1                    | 1                     | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 1                     | 0                   | 0                    | 4                         | 0                         |
| Family Planning Patient Visits               | 48                   | 63                   | 43                    | 37                   | 48                   | 22                   | 46                   | 36                   | 53                   | 59                    | 49                  | 54                   | 558                       | 47                        |
| Immunizations Patient Visits                 | 22                   | 37                   | 60                    | 20                   | 19                   | 11                   | 15                   | 15                   | 13                   | 12                    | 26                  | 31                   | 281                       | 23                        |
| COVID-19 Vaccine Visits                      | 246                  | 175                  | 735                   | 699                  | 292                  | 184                  | 114                  | 28                   | 23                   | 28                    | 74                  | 28                   | 2,626                     | 219                       |
| Low Risk Maternity Patient Visits            | 53                   | 40                   | 37                    | 50                   | 32                   | 28                   | 51                   | 35                   | 36                   | 33                    | 44                  | 64                   | 503                       | 42                        |
| High Risk Maternity Patient Visits           | 0                    | 0                    | 0                     | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                     | 0                   | 0                    | 0                         | 0                         |
| <b>Total Clinical Visits</b>                 | <b>475</b>           | <b>411</b>           | <b>952</b>            | <b>876</b>           | <b>459</b>           | <b>297</b>           | <b>294</b>           | <b>192</b>           | <b>227</b>           | <b>217</b>            | <b>292</b>          | <b>302</b>           | <b>4,994</b>              | <b>416</b>                |
| <b><u>Care Coordination:</u></b>             |                      |                      |                       |                      |                      |                      |                      |                      |                      |                       |                     |                      |                           |                           |
| Care Coord. For Children/CC4C (# Patients)   | 83                   | 76                   | 85                    | 78                   | 73                   | 77                   | 70                   | 68                   | 56                   | 62                    | 68                  | 80                   | 876                       | 73                        |
| OB Care Management/PCM (# Patients)          | 71                   | 69                   | 73                    | 74                   | 67                   | 69                   | 61                   | 64                   | 52                   | 59                    | 62                  | 66                   | 787                       | 66                        |
| <b><u>Communicable Disease:</u></b>          |                      |                      |                       |                      |                      |                      |                      |                      |                      |                       |                     |                      |                           |                           |
| CD: Total Suspect/Probable Cases             | 2                    | 3                    | 1                     | 3                    | 2                    | 5                    | 2                    | 2                    | 6                    | 2                     | 4                   | 6                    | 38                        | 3                         |
| CD: Cases not meeting case definition        | 0                    | 0                    | 0                     | 0                    | 0                    | 0                    | 0                    | 0                    | 5                    | 7                     | 1                   | 2                    | 15                        | 1                         |
| CD: Confirmed Cases                          | 46                   | 51                   | 49                    | 44                   | 41                   | 55                   | 48                   | 42                   | 44                   | 40                    | 51                  | 44                   | 555                       | 46                        |
| CD: Outbreaks Investigated                   | 0                    | 0                    | 0                     | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                     | 0                   | 0                    | 0                         | 0                         |
| CD: COVID-19 Cases                           | 1025                 | 1,070                | 851                   | 495                  | 401                  | 564                  | 994                  | 412                  | 245                  | 66                    | NA                  | NA                   | 6,123                     | 612                       |
| CD: COVID-19 Outbreaks/Clusters Invest.      | 0                    | 2                    | 2                     | 1                    | 2                    | 3                    | 3                    | 4                    | 1                    | 1                     | 1                   | 1                    | 21                        | 2                         |
| Tuberculosis Suspects                        | 1                    | 2                    | 0                     | 1                    | 2                    | 0                    | 0                    | 0                    | 0                    | 3                     | 0                   | 0                    | 9                         | 1                         |
| Tuberculosis Cases                           | 0                    | 0                    | 0                     | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 0                     | 0                   | 0                    | 0                         | 0                         |
| Tuberculosis Preventive                      | 2                    | 1                    | 0                     | 0                    | 0                    | 0                    | 0                    | 0                    | 0                    | 1                     | 1                   | 1                    | 6                         | 1                         |
| <b><u>Lab Tests:</u></b>                     |                      |                      |                       |                      |                      |                      |                      |                      |                      |                       |                     |                      |                           |                           |
| Lab Tests performed in-house                 | 172                  | 203                  | 147                   | 141                  | 150                  | 152                  | 192                  | 149                  | 171                  | 158                   | 175                 | 243                  | 2,053                     | 171                       |
| Lab Tests Drawn/Sent Out                     | 415                  | 509                  | 276                   | 325                  | 294                  | 266                  | 413                  | 305                  | 468                  | 379                   | 494                 | 520                  | 4,664                     | 389                       |
| <b>Total Laboratory Tests</b>                | <b>587</b>           | <b>712</b>           | <b>423</b>            | <b>466</b>           | <b>444</b>           | <b>418</b>           | <b>605</b>           | <b>454</b>           | <b>639</b>           | <b>537</b>            | <b>669</b>          | <b>763</b>           | <b>6,717</b>              | <b>560</b>                |
| <b><u>Health Education:</u></b>              |                      |                      |                       |                      |                      |                      |                      |                      |                      |                       |                     |                      |                           |                           |
| Community Education Services                 | 16                   | 14                   | 19                    | 22                   | 20                   | 14                   | 21                   | 18                   | 20                   | 20                    | 22                  | 19                   | 225                       | 19                        |
| Health Education Communications              | 2321                 | 1489                 | 1655                  | 1545                 | 1677                 | 1653                 | 1419                 | 2,019                | 1,169                | 1,789                 | 1072                | 1,329                | 19,137                    | 1,595                     |
| <b><u>Dental:</u></b>                        |                      |                      |                       |                      |                      |                      |                      |                      |                      |                       |                     |                      |                           |                           |
| Oral Health Assessments                      | 0                    | 0                    | 0                     | 0                    | 6                    | 2                    | 1205                 | 712                  | 0                    | 0                     | 0                   | 0                    | 1,925                     | 160                       |
| Oral Health Education                        | 576                  | 0                    | 0                     | 12                   | 0                    | 0                    | 174                  | 133                  | 5                    | 0                     | 0                   | 0                    | 900                       | 75                        |



| <b>FY 2023: July 1, 2022 - June 30, 2023</b>                                       | <b>July<br/>2022</b> | <b>Aug.<br/>2022</b> | <b>Sept.<br/>2022</b> | <b>Oct.<br/>2022</b> | <b>Nov.<br/>2022</b> | <b>Dec.<br/>2022</b> | <b>Jan.<br/>2023</b> | <b>Feb.<br/>2023</b> | <b>Mar.<br/>2023</b> | <b>April<br/>2023</b> | <b>May<br/>2023</b> | <b>June<br/>2023</b> | <b>Total To-<br/>Date</b> | <b>Avg. per<br/>Month</b> |
|--|----------------------|----------------------|-----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|----------------------|-----------------------|---------------------|----------------------|---------------------------|---------------------------|
| Oral Health Communications   | 206                  | 465                  | 460                   | 406                  | 355                  | 401                  | 372                  | 293                  | 354                  | 292                   | 304                 | 420                  | 4,328                     | 361                       |
| Oral Health Follow ups   | 0                    | 0                    | 0                     | 0                    | 0                    | 0                    | 145                  | 88                   | 0                    | 3                     | 6                   | 8                    | 250                       | 21                        |
| <b><u>WIC Active Participation:</u></b>  |                      |                      |                       |                      |                      |                      |                      |                      |                      |                       |                     |                      |                           |                           |
| Client visits for food vouchers or certification - (State stats run 2-3 mo.behind) | 1741                 | 1785                 | 1,766                 | 1,760                | 1,772                | 1,704                | 1,732                | 1,698                | 1,716                |                       |                     |                      | 15,674                    | 1,742                     |
| <b><u>Vital Records:</u></b>   |                      |                      |                       |                      |                      |                      |                      |                      |                      |                       |                     |                      |                           |                           |
| Death Certificates   | 135                  | 142                  | 137                   | 152                  | 143                  | 169                  | 174                  | 152                  | 164                  | 167                   | 159                 | 143                  | 1,837                     | 153                       |
| Birth Certificates   | 181                  | 172                  | 184                   | 175                  | 186                  | 190                  | 196                  | 176                  | 189                  | 182                   | 194                 | 186                  | 2,211                     | 184                       |
| <b><u>Environmental Health:</u></b>  |                      |                      |                       |                      |                      |                      |                      |                      |                      |                       |                     |                      |                           |                           |
| <b><u>On-Site Wastewater:</u></b>  |                      |                      |                       |                      |                      |                      |                      |                      |                      |                       |                     |                      |                           |                           |
| Lot Applications Received  | 33                   | 64                   | 90                    | 61                   | 59                   | 13                   | 46                   | 76                   | 67                   | 55                    | 83                  | 77                   | 724                       | 60                        |
| Repair Applications Received   | 6                    | 13                   | 8                     | 15                   | 10                   | 10                   | 19                   | 21                   | 24                   | 15                    | 15                  | 26                   | 182                       | 15                        |
| Re-evaluation Applications Received  | 20                   | 38                   | 46                    | 27                   | 21                   | 26                   | 43                   | 34                   | 53                   | 39                    | 40                  | 43                   | 430                       | 36                        |
| Permits Issued   | 142                  | 178                  | 216                   | 143                  | 164                  | 102                  | 152                  | 188                  | 188                  | 189                   | 162                 | 224                  | 2,048                     | 171                       |
| Permits Denied   | 0                    | 2                    | 3                     | 0                    | 0                    | 0                    | 1                    | 0                    | 3                    | 1                     | 2                   | 2                    | 14                        | 1                         |
| <b><u>Private Water Supplies:</u></b>  |                      |                      |                       |                      |                      |                      |                      |                      |                      |                       |                     |                      |                           |                           |
| Applications Received  | 29                   | 22                   | 39                    | 16                   | 15                   | 6                    | 12                   | 4                    | 15                   | 8                     | 9                   | 15                   | 190                       | 16                        |
| <b><u>Food and Lodging:</u></b>  |                      |                      |                       |                      |                      |                      |                      |                      |                      |                       |                     |                      |                           |                           |
| Establishments Inspected   | 95                   | 103                  | 131                   | 123                  | 103                  | 120                  | 118                  | 120                  | 144                  | 129                   | 201                 | 159                  | 1,546                     | 129                       |

## Moore County Department of Human Resources (General Fund)

### Department Narrative:

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention. Moore County's manpower includes 664 full time and 6 part time positions. The chart is a snapshot of each month's turnover and employment level.

### Revenue Sources FY23 Budget:

County Property Tax                      \$400,032

### FY23 Budgeted Staffing Positions:

4        Full-Time  
0        Part-Time

### Total FY23 Expenditure Budget:

\$400,032

Department Director: Dawn Gilbert, Director

Department Director email: [dgilbert@moorecountync.gov](mailto:dgilbert@moorecountync.gov)

| HUMAN RESOURCES      |                                    |                  |                     |                   |                 |                     |
|----------------------|------------------------------------|------------------|---------------------|-------------------|-----------------|---------------------|
| FY 22-23<br>By Month | Employee<br>Target<br>Funded FTE's | Filled Positions | Vacant<br>Positions | Month<br>Turnover | YTD<br>Turnover | Employment<br>Level |
| Jul 22               | 733                                | 671.0            | 62.00               | 9.00              | 9.0             | 91.54%              |
| Aug 22               | 733                                | 676.0            | 57.00               | 12.00             | 21.0            | 92.22%              |
| Sep 22               | 733                                | 686.0            | 47.00               | 7.00              | 28.0            | 93.59%              |
| Oct 22               | 733                                | 683.5            | 49.50               | 10.00             | 38.0            | 93.25%              |
| Nov 22               | 733                                | 687.0            | 46.00               | 8.00              | 46.0            | 93.72%              |
| Dec 22               | 733                                | 674.5            | 58.50               | 22.00             | 68.0            | 92.02%              |
| Jan 23               | 733                                | 679.5            | 53.50               | 7.00              | 75.0            | 92.70%              |
| Feb 23               | 733                                | 684.0            | 49.00               | 6.00              | 81.0            | 93.32%              |
| Mar 23               | 733                                | 680.5            | 52.50               | 19.00             | 100.0           | 92.84%              |
| Apr 23               | 733                                | 685.5            | 47.50               | 6.00              | 106.0           | 93.52%              |
| May 23               | 733                                | 686.5            | 46.50               | 11.00             | 117.0           | 93.66%              |
| Jun 23               | 733                                | 691.0            | 42.00               | 7.00              | 124.0           | 94.27%              |
| <b>Average</b>       | 733.0                              | 682.1            | 50.92               | 10.33             | 67.75           | 93.05%              |

## Moore County Department of Risk Management (Internal Service Fund)

### Department Narrative:

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The ex mod for FY 14/15 for our policy that expired on June 30, 2015, would include loss data from July 1, 2010 to June 30, 2013. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

### Revenue Sources FY23 Budget:

|                                 |                    |
|---------------------------------|--------------------|
| Health, Dental, Pharmacy Claims | \$6,833,800        |
| Liability & Property Insurance  | \$253,906          |
| Life Insurance                  | \$117,504          |
| Unemployment                    | \$40,000           |
| Wellness Works                  | \$360,050          |
| Worker's Compensation Premiurr  | \$297,502          |
| Worker's Compensation Claims    | \$718,462          |
| Insurance Reimbursements        | \$400,000          |
| EWIP Non Participation          | \$9,750            |
| Non-Employer Contributions      | <u>\$1,369,262</u> |
| Total Revenue Sources           | \$10,400,236       |

### FY23 Budgeted Staffing Positions:

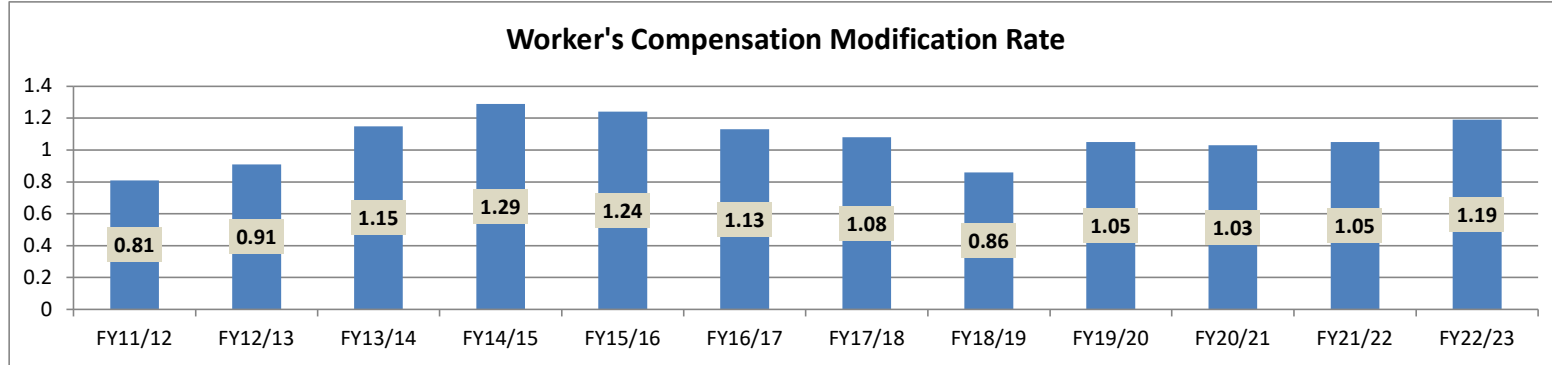
|   |           |
|---|-----------|
| 1 | Full-Time |
| 0 | Part-Time |

**Total FY23 Expenditure Budget** \$10,400,236

Department Director: Dawn Gilbert

Department Director email: [dgilbert@moorecountync.gov](mailto:dgilbert@moorecountync.gov)

Moore County Department of Risk Management, continued



| Risk Management Fund FY22/23 |                  |                  |  |
|------------------------------|------------------|------------------|--|
| Month                        | Revenue by Month | Expense by Month | Target by Month Based on Budget, original \$10,400,236 |
| Jul-22                       | \$1,371,657      | \$314,621        | \$866,686  |
| Aug-22                       | \$583,541        | \$1,585,420      | \$866,686  |
| Sep-22                       | \$869,631        | \$644,288        | \$866,686  |
| Oct-22                       | \$1,758,254      | \$1,165,709      | \$866,686  |
| Nov-22                       | \$591,993        | \$726,566        | \$866,686  |
| Dec-22                       | \$591,018        | \$515,727        | \$866,686  |
| Jan-23                       | \$1,082,283      | \$868,277        | \$866,686  |
| Feb-23                       | \$584,209        | \$764,411        | \$866,686  |
| Mar-23                       | \$896,588        | \$602,425        | \$866,686  |
| Apr-23                       | \$1,014,167      | \$2,075,837      | \$866,686  |
| May-23                       | \$1,048,739      | \$886,558        | \$866,686  |
| Jun-23                       | \$1,277,312      | \$889,148        | \$866,686  |
| Totals                       | \$11,669,390     | \$11,038,986     | \$10,400,236   |

\$630,404

| Risk Management Fund FY21/22 |                  |                  |  |
|------------------------------|------------------|------------------|--|
| Month                        | Revenue by Month | Expense by Month | Target by Month Based on Budget, original \$10,050,756 |
| Jul-21                       | \$951,070        | \$1,060,045      | \$837,563  |
| Aug-21                       | \$585,532        | \$469,819        | \$837,563  |
| Sep-21                       | \$869,751        | \$1,392,443      | \$837,563  |
| Oct-21                       | \$2,440,933      | \$687,794        | \$837,563  |
| Nov-21                       | \$585,336        | \$616,378        | \$837,563  |
| Dec-21                       | \$585,465        | \$1,216,219      | \$837,563  |
| Jan-22                       | \$1,124,002      | \$885,673        | \$837,563  |
| Feb-22                       | \$888,322        | \$1,247,857      | \$837,563  |
| Mar-22                       | \$1,075,109      | \$790,069        | \$837,563  |
| Apr-22                       | \$615,880        | \$886,723        | \$837,563  |
| May-22                       | \$927,218        | \$560,402        | \$837,563  |
| Jun-22                       | \$574,169        | \$893,965        | \$837,563  |
| Totals                       | \$11,222,787     | \$10,707,388     | \$10,050,756   |

\$515,399

## Moore County Department of Information Technology/Geographic Information Systems (General Fund)

### Department Narrative:

The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

The IT Department is also over the Geographic Information Systems (GIS) division. The GIS division provides analysis and mapping services for all County departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The GIS division assigns, new addresses or makes changes and updates to existing addresses as needed. The GIS website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically.

### Revenue Sources FY23 Budget:

|                        |             |
|------------------------|-------------|
| Fees/Road Name Changes | \$3,000     |
| E911 Services          | \$42,000    |
| Utility Services       | \$60,000    |
| County Property Tax    | \$2,659,005 |

### FY23 Budgeted Staffing Positions:

|    |           |
|----|-----------|
| 16 | Full-Time |
| 0  | Part-Time |

**Total FY23 Expenditure Budget:** \$2,764,005

Department Director: Kay Ingram

Department Director email: kingram@moorecountync.gov

|           | Overall Service Level Experience | Professionalism of Support Staff | Communication and Follow-Up on Problem Resolution | Time Required Resolving Issue | # of Work Tickets Completed | # of Surveys Completed |
|-----------|----------------------------------|----------------------------------|---|-------------------------------|-----------------------------|------------------------|
| July      | 97%                              | 97%                              | 97%   | 97%                           | 377                         | 34                     |
| August    | 100%                             | 100%                             | 100%  | 100%                          | 337                         | 54                     |
| September | 97%                              | 97%                              | 97%   | 97%                           | 284                         | 50                     |
| October   | 97%                              | 97%                              | 97%   | 97%                           | 342                         | 42                     |
| November  | 97%                              | 97%                              | 97%   | 97%                           | 355                         | 31                     |
| December  | 97%                              | 97%                              | 97%   | 97%                           | 344                         | 43                     |
| January   | 97%                              | 97%                              | 97%   | 97%                           | 387                         | 55                     |
| February  | 97%                              | 97%                              | 97%   | 97%                           | 347                         | 46                     |
| March     | 97%                              | 97%                              | 97%   | 97%                           | 401                         | 59                     |
| April     | 97%                              | 97%                              | 97%   | 97%                           | 325                         | 31                     |
| May       | 97%                              | 97%                              | 97%   | 97%                           | 321                         | 43                     |
| June      | 97%                              | 97%                              | 97%   | 97%                           | 315                         | 34                     |
| Total     |                                  |                                  |   |                               | 4135                        | 522                    |

### June Results:

#### Survey Summary

315  
Surveys sent

34  
Surveys submitted

#### Overall service level experience.



#### Professionalism of the support staff.



#### Communication and follow-up on problem resolution.



#### Time required resolving your issue.



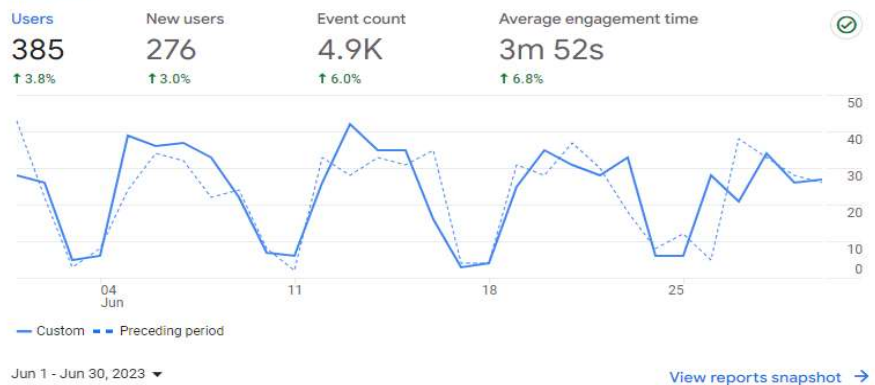
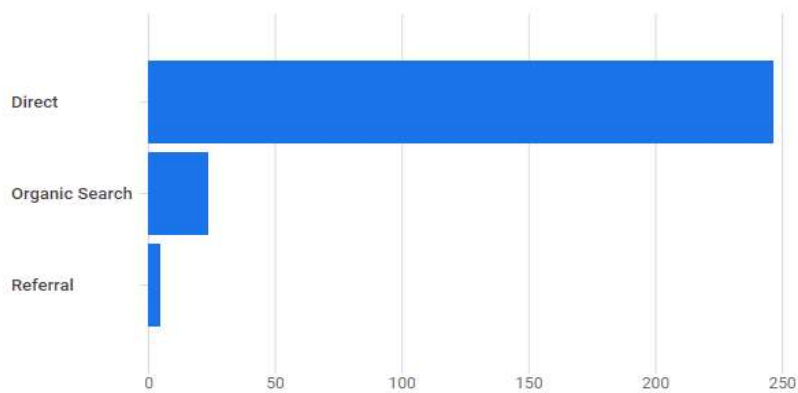
Geographic Information Systems data continued on next page

## Geographic Information Systems (GIS)

| GIS - E -911 Address Assignment  |               |                 |
|--|---------------|-----------------|
| Per Interlocal Agreement for Address Assignment with all municipalities the County assigns all addresses within the County |               |                 |
| Month  | New Addresses | Total Addresses |
| Jul-22   | 270           | 66,994          |
| Aug-22   | 138           | 67,126          |
| Sep-22   | 164           | 67,285          |
| Oct-22   | 179           | 67,431          |
| Nov-22   | 34            | 67,428          |
| Dec-22   | 134           | 67,559          |
| Jan-23   | 43            | 67,559          |
| Feb-23   | 236           | 67,819          |
| Mar-23   | 85            | 67,894          |
| Apr-23   | 153           | 68,034          |
| May-23   | 357           | 68,386          |
| Jun-23   | 360           | 68,729          |

## GIS Interactive Map Website – Fiscal Year 2022-2023

New users by First user default channel group



## Moore County Library (General Fund)

### Department Narrative:

A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage, Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week.) The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at [www.srls.info](http://www.srls.info). Information about upcoming programs may also be found on Moore County Library's Facebook page.

### Revenue Sources FY23 Budget:

|                     |           |
|---------------------|-----------|
| Fees/Donations      | \$59,723  |
| County Property Tax | \$628,511 |

**Total FY23 Expenditure Budget:** \$688,234

Department Director: Alice Thomas

Department Director email: [alice.thomas@srls.info](mailto:alice.thomas@srls.info)

### FY23 Budgeted Staffing Positions:

|   |           |
|---|-----------|
| 9 | Full-Time |
| 0 | Part-Time |

SRLS (Sandhills Regional Library System) is the governing board of the Regional Library. Director is appointed by the SRLS Board and is an SRLS employee, not paid by the County. County is responsible for all other employees and required to provide funding by contract.

| Library FY21/22 |   |   |                  |  |                                |
|-----------------|---|---|------------------|--|--------------------------------|
| Month           | Circulation<br>(includes<br>eResources) | # of<br>Persons/Door<br>Count-All<br>Branches | # of<br>Programs | # People<br>Attending<br>Programs<br>(inc on-<br>line) | # People<br>Using<br>Computers |
| Jul-21          | 14,524                                  | 5,587   | 17               | 1,882  | 556                            |
| Aug-21          | 14,741                                  | 5,261   | 22               | 880  | 558                            |
| Sep-21          | 14,441                                  | 5,063   | 24               | 1,298  | 667                            |
| Oct-21          | 13,300                                  | 4,900   | 24               | 1,111  | 771                            |
| Nov-21          | 13,507                                  | 4,494   | 24               | 2,279  | 896                            |
| Dec-21          | 11,634                                  | 3,706   | 25               | 1,482  | 886                            |
| Jan-22          | 12,745                                  | 3,883   | 18               | 994  | 846                            |
| Feb-22          | 15,191                                  | 4,397   | 23               | 995  | 1,057                          |
| Mar-22          | 16,947                                  | 5,794   | 23               | 815  | 1,144                          |
| Apr-22          | 15,171                                  | 5,639   | 40               | 913  | 1,147                          |
| May-22          | 14,442                                  | 5,157   | 36               | 563  | 1,252                          |
| Jun-22          | 17,769                                  | 6,812   | 58               | 1,139  | 1,482                          |
|                 | 174,412                                 | 60,693  | 334              | 14,351   | 11,262                         |

| Library FY22/23 |   |  |                  |  |                                |
|-----------------|---|--|------------------|--|--------------------------------|
| Month           | Circulation<br>(includes<br>eResources) | # of<br>Persons/D<br>oor Count-<br>All<br>Branches | # of<br>Programs | # People<br>Attending<br>Programs<br>(inc on-line) | # People<br>Using<br>Computers |
| Jul-22          | 16,898                                  | 6,356  | 56               | 965  | 1,377                          |
| Aug-22          | 19,506                                  | 7,556  | 39               | 540  | 1,542                          |
| Sep-22          | 16,476                                  | 6,121  | 43               | 599  | 1,280                          |
| Oct-22          | 17,174                                  | 6,176  | 56               | 1,403  | 1,272                          |
| Nov-22          | 16,489                                  | 4,939  | 47               | 419  | 1,160                          |
| Dec-22          | 18,678                                  | 4,340  | 55               | 997  | 1,232                          |
| Jan-23          | 16,714                                  | 6,100  | 49               | 548  | 1,276                          |
| Feb-23          | 16,804                                  | 5,985  | 52               | 661  | 1,289                          |
| Mar-23          | 19,097                                  | 7,480  | 83               | 1,384  | 1,477                          |
| Apr-23          | 16,373                                  | 6,158  | 133              | 1,020  | 1,227                          |
| May-23          | 18,578                                  | 6,497  | 83               | 797  | 1,340                          |
| Jun-23          | 17,306                                  | 7,322  | 84               | 1,427  | 1,584                          |
|                 | 210,093                                 | 75,030   | 780              | 10,760   | 16,056                         |

\*includes storytime-July 2020 Forward

Moore County Department of Parks & Recreation (General Fund)

Department Narrative:

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

|                              |                         |                  |  |           |                                 |
|------------------------------|-------------------------|------------------|--|-----------|---------------------------------|
| Revenue Sources FY23 Budget: |                         |                  | Total FY23 Expenditure Budget:                       | \$789,024 | FY23 Budgeted Staffing Position |
|                              | Fees/Donations/Sponsors | \$141,250        |  |           | 6 Full-Time                     |
|                              | Concession Sales        | \$65,000         | Department Director: Billy Ransom                    |           | 0 Part-Time                     |
|                              | County Property Tax     | <u>\$582,774</u> | Department Director email: bransom@moorecountync.gov |           |                                 |
|                              | Total Revenue           | \$789,024        |  |           |                                 |

| Concession Sales Budget vs Actual |          |          |
|-----------------------------------|----------|----------|
| FY                                | Budget   | Actual   |
| FY12                              | \$52,000 | \$59,850 |
| FY13                              | \$52,000 | \$54,020 |
| FY14                              | \$58,000 | \$47,183 |
| FY15                              | \$58,000 | \$59,377 |
| FY16                              | \$58,000 | \$50,720 |
| FY17                              | \$58,000 | \$48,870 |
| FY18                              | \$58,000 | \$61,249 |
| FY19                              | \$58,000 | \$51,955 |
| FY20                              | \$65,000 | \$15,460 |
| FY21                              | \$65,000 | \$27,995 |
| FY22                              | \$65,000 | \$41,141 |
| FY23                              | \$65,000 | \$48,863 |

| Parks & Recreation        |            |            |            |            |            |            |           |            |          |          |           |
|---------------------------|------------|------------|------------|------------|------------|------------|-----------|------------|----------|----------|-----------|
| Event Participants        | FY13       | FY14       | FY15       | FY16       | FY17       | FY18       | FY19      | FY20       | FY21     | FY22     | FY23      |
| Flag Football             | 204        | 230        | 253        | 242        | 252        | 220        | 219       | 225        | 0        | 236      | 667       |
| Basketball                | 653        | 612        | 623        | 661        | 608        | 574        | 576       | 600        | 0        | 580      | 689       |
| Soccer                    | 102        | 75         | 105        | 154        | 162        | 184        | 160       | 170        | 0        | 106      | 0         |
| Tennis                    | 141        | 122        | 117        | 123        | 104        | 102        | 107       | 0          | 43       | 97       | 73        |
| Volleyball                | 0          | 0          | 0          | 0          | 0          | 0          | 0         | 0          | 0        | 110      | 247       |
| Softball                  | 322        | 333        | 301        | 251        | 228        | 221        | 260       | 187        | 203      | 258      | 314       |
| Baseball                  | 734        | 669        | 617        | 590        | 557        | 561        | 532       | 263        | 554      | 593      | 645       |
| Splash Pad Attendance     | 0          | 0          | 0          | 0          | 0          | 0          | 0         | 0          | 0        | 11,584   | 9,696     |
| Sports Complex Attendance | 0          | 0          | 0          | 0          | 0          | 0          | 0         | 0          | 0        | 5,457    | 2,262     |
| Cheerleading              | <u>120</u> | <u>132</u> | <u>138</u> | <u>145</u> | <u>121</u> | <u>132</u> | <u>74</u> | <u>104</u> | <u>0</u> | <u>0</u> | <u>41</u> |
| Total                     | 2,276      | 2,173      | 2,154      | 2,166      | 2,032      | 1,994      | 1,928     | 1,549      | 800      | 19,021   | 14,634    |



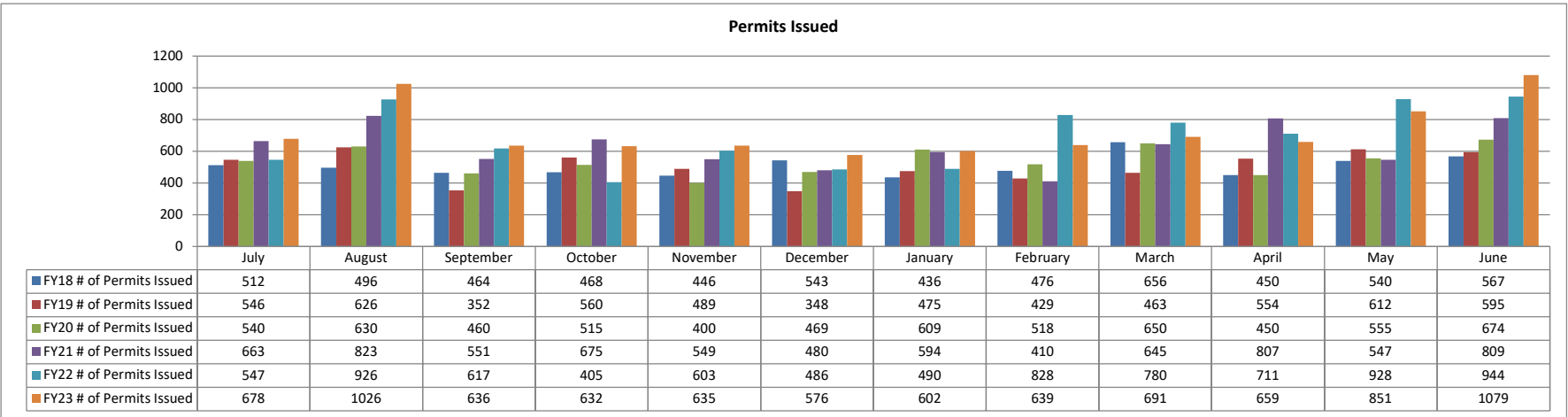
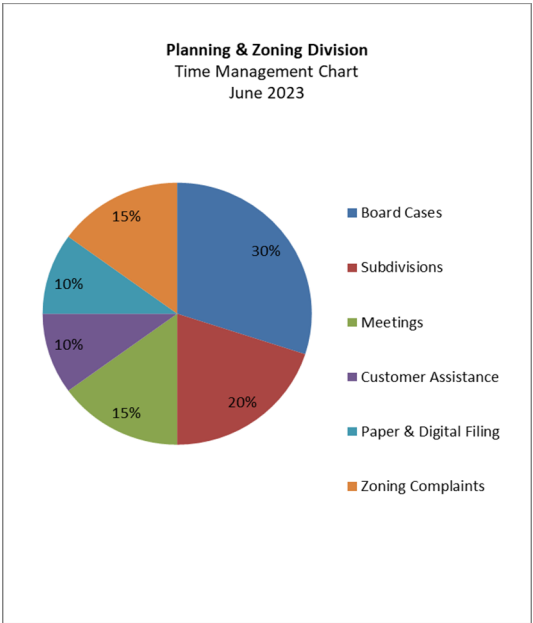
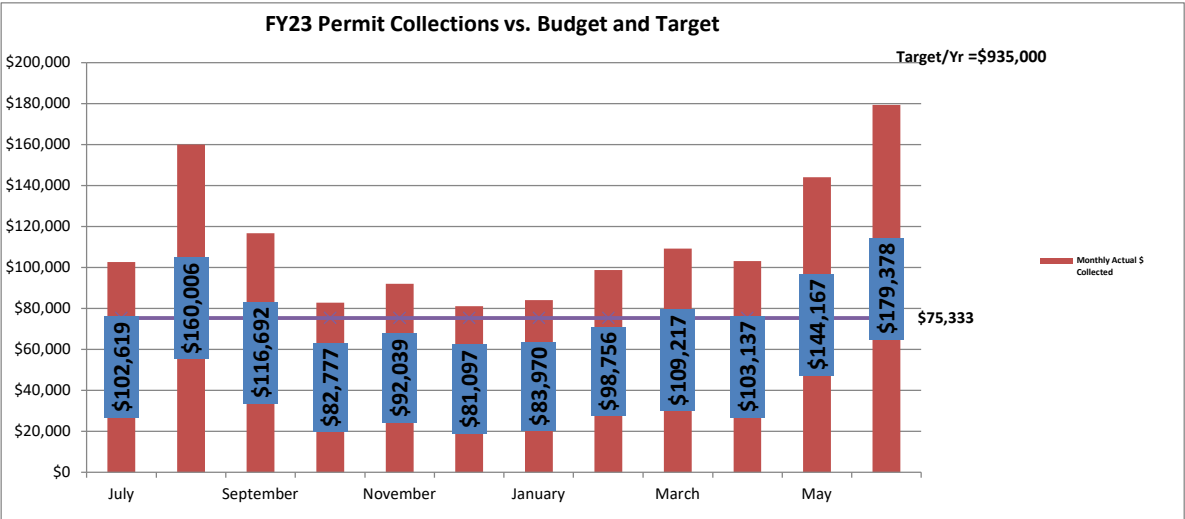
Moore County Department of Planning and Code Enforcement (General Fund)

Department Narrative:

Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreements with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

| Planning Budget                |                  |  | Code Enforcement/Permitting Budget |            |  |
|--------------------------------|------------------|--|------------------------------------|------------|--|
| Revenue Sources FY23 Budget:   |                  |  | Revenue Sources FY23 Budget:       |            |  |
| Fees/Home Recovery             | \$4,000          |  | Zoning/Code Enf Fees               | \$935,000  |  |
| County Property Tax            | <u>\$478,304</u> |  | Cell Tower Service Fees            | <u>\$0</u> |  |
| Total FY23 Expenditure Budget: |                  |  | Total FY23 Expenditure Budget:     |            |  |
|                                | \$482,304        |  |                                    | \$971,884  |  |

Department Director: Debra Enslinger  
Department Director email: denslinger@moorecountync.gov



## Moore County Community Development Division Multi Year Grant Fund

### Department Narrative:

Three programs are currently funded through the North Carolina Housing Finance Agency. The Urgent Repair Programs (URP22) are funds from the State appropriated North Carolina Housing Trust Fund and the Essential Single Family Rehab Loan Pool Program (ESFRLP20) are funds from the HOME Investment Partnerships Program.

**URP22 Program objectives:** (a) to distribute Program funds equitably across all regions of the state; (b) to serve households with urgent repair needs that cannot be met through other state or federally funded housing assistance programs; (c) to enable the frail elderly and others with physical disabilities to remain in their homes by providing essential accessibility modifications.

**ESFRLP20 Program objectives:** (a) to promote equitable distribution of Program funds across the state; (b) to serve elderly and disabled homeowners, as well as households with elderly and/or disabled fulltime household members or with a child under the age of six whose health is threatened by the presence of lead hazards, with incomes at or below eighty percent (80%) of area median income; (c) to facilitate aging in place amongst elderly and disabled fulltime household members of eligible dwelling units through accessibility modifications; (d) to promote the long-term affordability and lower operating cost of Essential Single Family Rehab Loan Pool Program assisted units through cost-effective, energy efficiency measures and performance testing.

### Budget:

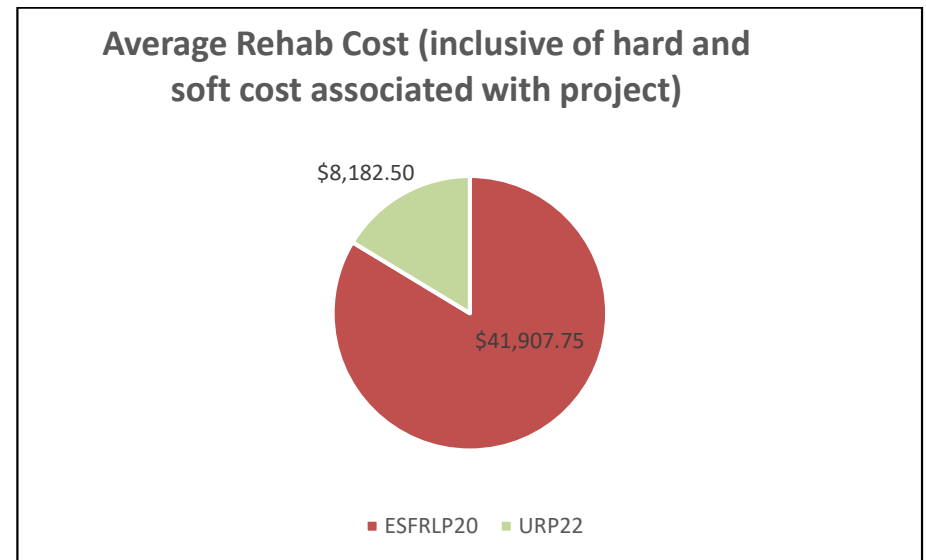
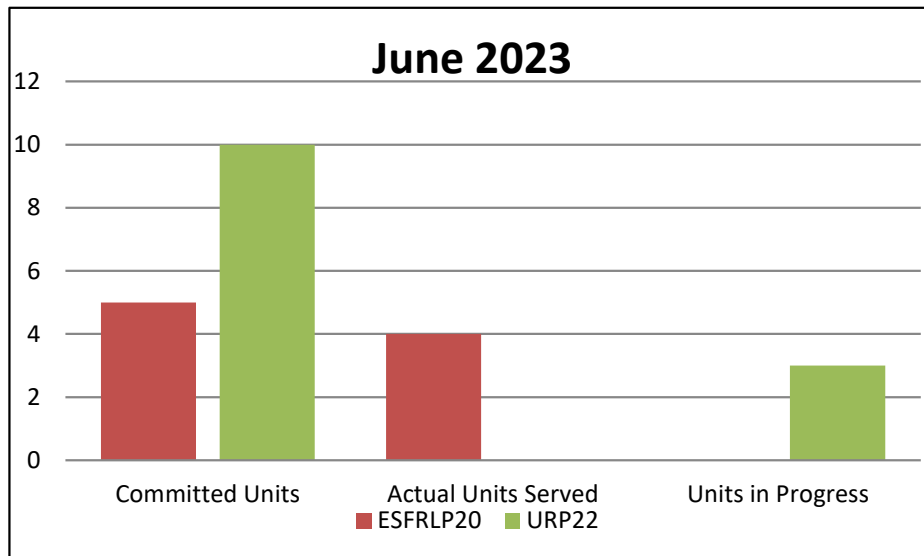
|          |   |
|----------|---|
| ESFRLP20 | \$190,000 up to \$500,000 (no local matching funds) |
| URP22    | \$132,000 (no local matching funds)                 |

### Term Dates:

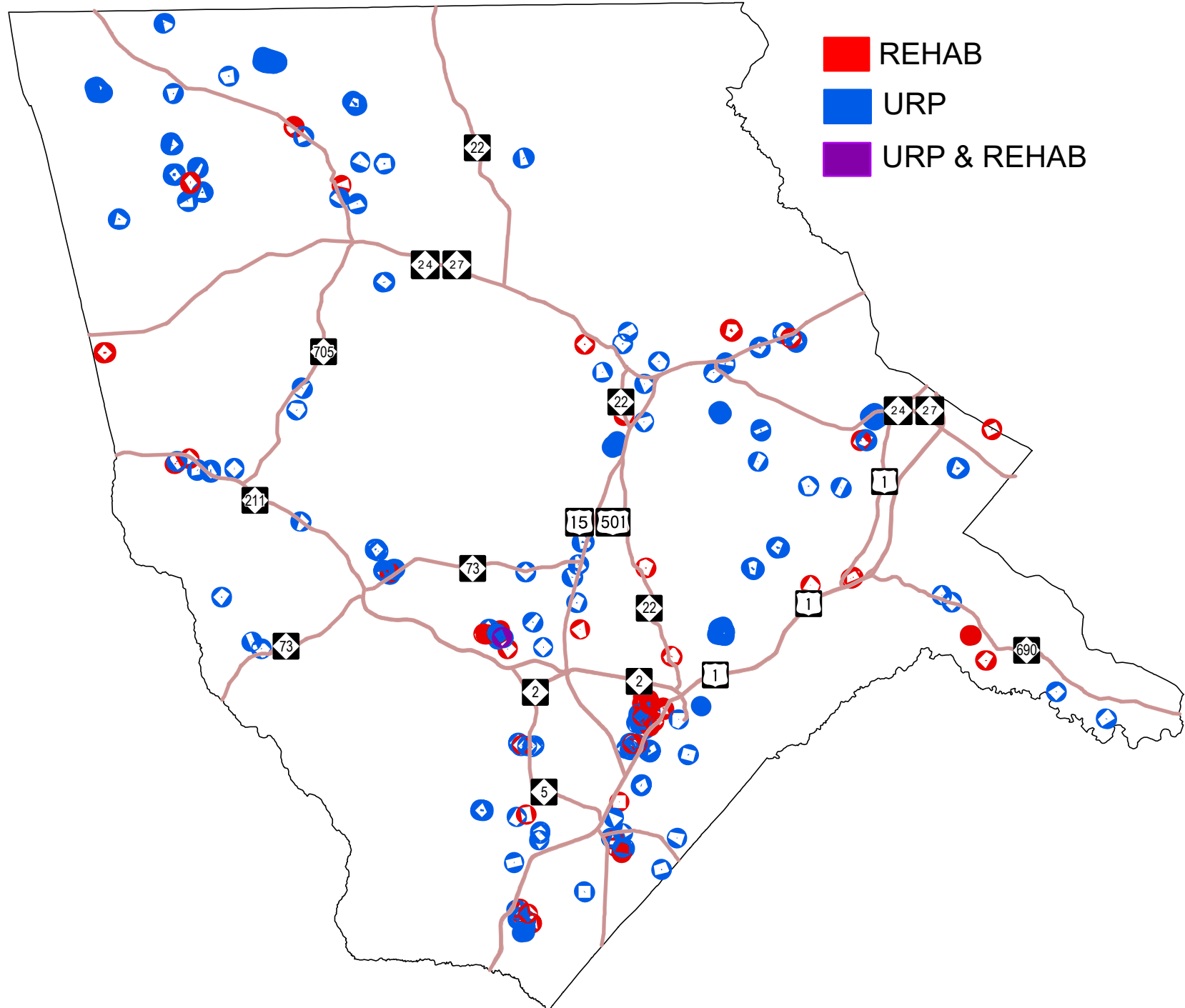
|          |                                      |
|----------|--------------------------------------|
| ESFRLP20 | August 6, 2020 to June 30, 2023      |
| URP22    | August 30, 2022 to December 31, 2023 |

Department Director: Debra Ensminger

Department Director email: [densminger@moorecountync.gov](mailto:densminger@moorecountync.gov)



# CD Program Recipients 2004-Present



## Moore County Property Management (General Fund)

### Department Narrative:

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

### Revenue Sources FY23 Original Budget:

Property Tax \$6,104,323  
Fuel Sales \$40,000

### FY23 Budgeted Staffing Positions:

28 Full-Time  
0 Part-Time

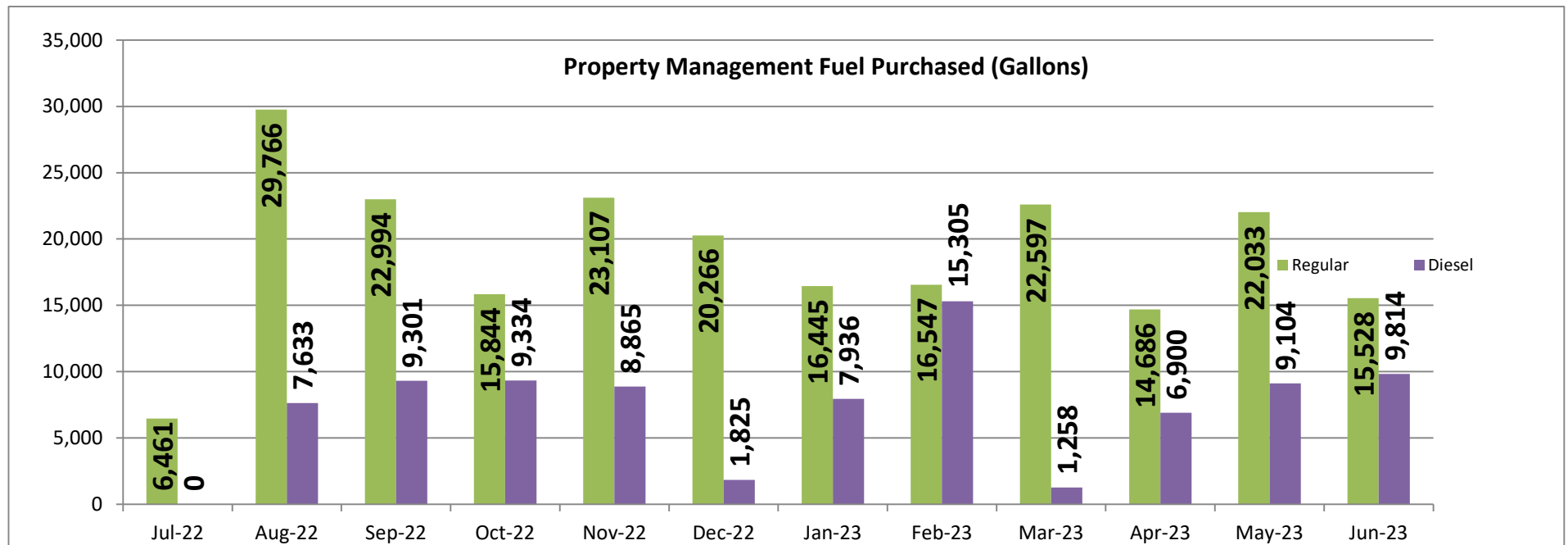
**Total FY23 Expenditure Original Budget:** \$6,144,323

Department Director: Gene Boles, Director

Department Director email: gboles@moorecountync.gov

| Utility Costs - FY23<br>(Month paid in) | Electric<br>Budget | Electric<br>Actual | Fuel/Oil<br>Budget | Fuel/Oil<br>Actual | Propane<br>Budget | Propane<br>Actual | Water<br>Budget | Water<br>Actual | Total<br>Utility<br>Budget | Total Utility<br>Actual |
|---|--------------------|--------------------|--------------------|--------------------|-------------------|-------------------|-----------------|-----------------|----------------------------|-------------------------|
| Jul-22                                  | \$60,125           | \$0                | \$1,362            | \$0                | \$6,975           | \$2,545           | \$17,300        | \$0             | \$85,762                   | \$2,545                 |
| Aug-22                                  | \$60,125           | \$5,820            | \$1,362            | \$0                | \$6,975           | \$4,716           | \$17,300        | \$17,339        | \$85,762                   | \$27,875                |
| Sep-22                                  | \$60,125           | \$118,006          | \$1,362            | \$0                | \$6,975           | \$2,494           | \$17,300        | \$17,231        | \$85,762                   | \$137,731               |
| Oct-22                                  | \$60,125           | \$58,038           | \$1,362            | \$1,827            | \$6,975           | \$2,494           | \$17,300        | \$17,099        | \$85,762                   | \$79,458                |
| Nov-22                                  | \$60,125           | \$46,977           | \$1,362            | \$0                | \$6,975           | \$4,350           | \$17,300        | \$13,097        | \$85,762                   | \$64,424                |
| Dec-22                                  | \$60,125           | \$4,085            | \$1,362            | \$0                | \$6,975           | \$9,629           | \$17,300        | \$460           | \$85,762                   | \$14,174                |
| Jan-23                                  | \$60,125           | \$100,927          | \$1,362            | \$0                | \$6,975           | \$10,199          | \$17,300        | \$22,797        | \$85,762                   | \$133,923               |
| Feb-23                                  | \$60,125           | \$55,338           | \$1,362            | \$0                | \$6,975           | \$7,156           | \$17,300        | \$11,033        | \$85,762                   | \$73,527                |
| Mar-23                                  | \$60,125           | \$51,260           | \$1,362            | \$0                | \$6,975           | \$6,338           | \$17,300        | \$13,516        | \$85,762                   | \$71,114                |
| Apr-23                                  | \$60,125           | \$52,845           | \$1,362            | \$8,453            | \$6,975           | \$2,039           | \$17,300        | \$18,170        | \$85,762                   | \$81,508                |
| May-23                                  | \$60,125           | \$4,823            | \$1,362            | \$0                | \$6,975           | \$6,322           | \$17,300        | \$426           | \$85,762                   | \$11,572                |
| Jun-23                                  | \$60,125           | \$94,558           | \$1,368            | \$3,179            | \$6,975           | \$9,607           | \$17,300        | \$26,060        | \$85,768                   | \$133,404               |
| Totals                                  | \$721,500          | \$592,677          | \$16,350           | \$13,460           | \$83,700          | \$67,890          | \$217,500       | \$157,229       | \$1,029,150                | \$831,256               |

| Utility Costs - FY22<br>(Month paid in) | Electric<br>Budget | Electric<br>Actual | Fuel/Oil<br>Budget | Fuel/Oil<br>Actual | Propane<br>Budget | Propane<br>Actual | Water<br>Budget | Water<br>Actual | Total<br>Utility<br>Budget | Total Utility<br>Actual |
|---|--------------------|--------------------|--------------------|--------------------|-------------------|-------------------|-----------------|-----------------|----------------------------|-------------------------|
| Jul-21                                  | \$59,217           | \$0                | \$1,088            | \$0                | \$5,875           | \$1,297           | \$18,125        | \$0             | \$84,304                   | \$1,297                 |
| Aug-21                                  | \$59,217           | \$53,100           | \$1,088            | \$0                | \$5,875           | \$5,346           | \$18,125        | \$14,249        | \$84,304                   | \$72,695                |
| Sep-21                                  | \$59,217           | \$55,147           | \$1,088            | \$0                | \$5,875           | \$1,839           | \$18,125        | \$18,211        | \$84,304                   | \$75,197                |
| Oct-21                                  | \$59,217           | \$56,784           | \$1,088            | \$0                | \$5,875           | \$8,960           | \$18,125        | \$13,845        | \$84,304                   | \$79,588                |
| Nov-21                                  | \$59,217           | \$3,009            | \$1,088            | \$0                | \$5,875           | \$2,697           | \$18,125        | \$5,761         | \$84,304                   | \$11,467                |
| Dec-21                                  | \$59,217           | \$1,963            | \$1,088            | \$0                | \$5,875           | \$12,456          | \$18,125        | \$164           | \$84,304                   | \$14,583                |
| Jan-22                                  | \$59,217           | \$135,092          | \$1,088            | \$438              | \$5,875           | \$10,661          | \$18,125        | \$19,426        | \$84,304                   | \$165,616               |
| Feb-22                                  | \$59,217           | \$6,486            | \$1,088            | \$2,399            | \$5,875           | \$10,136          | \$18,125        | \$173           | \$84,304                   | \$19,194                |
| Mar-22                                  | \$59,217           | \$104,421          | \$1,088            | \$0                | \$5,875           | \$15,201          | \$18,125        | \$21,788        | \$84,304                   | \$141,410               |
| Apr-22                                  | \$59,217           | \$3,290            | \$1,088            | \$0                | \$5,875           | \$6,941           | \$18,125        | \$9,360         | \$84,304                   | \$19,591                |
| May-22                                  | \$59,217           | \$50,003           | \$1,088            | \$0                | \$5,875           | \$1,566           | \$18,125        | \$546           | \$84,304                   | \$52,116                |
| Jun-22                                  | \$59,217           | \$96,267           | \$1,088            | \$9,998            | \$5,875           | \$3,623           | \$18,125        | \$23,641        | \$84,304                   | \$133,529               |
| Totals                                  | \$710,600          | \$565,562          | \$13,050           | \$12,835           | \$70,500          | \$80,723          | \$217,500       | \$127,163       | \$1,011,650                | \$786,283               |



Moore County Register of Deeds (General Fund)

Department Narrative:

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (<http://rod.moorecountync.gov>). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

Revenue Sources FY23 Budget:

|                      |             |
|----------------------|-------------|
| Fees                 | \$2,800,000 |
| Automation Fund      | \$80,000    |
| Vital Records Fund   | \$2,000     |
| State Treasurer Fund | \$120,000   |
| Total Revenue        | \$3,002,000 |

Total FY23 Expenditure Budget:

\$1,896,430

FY23 Budgeted Staffing Positions:

|    |           |
|----|-----------|
| 10 | Full-Time |
| 0  | Part-Time |

Department Director: William Britton  
Department Director email:wbritton@moorecountync.gov

| Register of Deeds - Recordings and Revenues by Month & YTD FY22 |                  |                     |                          |                                 |                       |
|---|------------------|---------------------|--------------------------|---------------------------------|-----------------------|
| Month   | Recordings Filed | Actual MTD Revenues | Fiscal YTD Revenues FY22 | FY22 Original Budgeted Revenues | YTD % Rev/FY22 Budget |
| Jul-21  | 2,631            | \$341,486           | \$341,486                | \$2,902,880                     | 11.76%                |
| Aug-21  | 2,608            | \$326,855           | \$668,342                | \$2,902,880                     | 23.02%                |
| Sep-21  | 2,898            | \$346,173           | \$1,014,515              | \$2,902,880                     | 34.95%                |
| Oct-21  | 2,589            | \$340,110           | \$1,354,625              | \$2,902,880                     | 46.66%                |
| Nov-21  | 2,497            | \$328,262           | \$1,682,887              | \$2,902,880                     | 57.97%                |
| Dec-21  | 2,437            | \$368,530           | \$2,051,417              | \$2,902,880                     | 70.67%                |
| Jan-22  | 2,364            | \$295,892           | \$2,347,308              | \$2,902,880                     | 80.86%                |
| Feb-22  | 2,155            | \$273,145           | \$2,620,454              | \$2,902,880                     | 90.27%                |
| Mar-22  | 2,408            | \$354,395           | \$2,974,849              | \$2,902,880                     | 102.48%               |
| Apr-22  | 2,368            | \$382,673           | \$3,357,521              | \$2,902,880                     | 115.66%               |
| May-22  | 2,381            | \$428,226           | \$3,785,748              | \$2,902,880                     | 130.41%               |
| Jun-22  | 2,353            | \$405,103           | \$4,190,851              | \$2,902,880                     | 144.37%               |

\*Recordings include Land Records, Birth and Deaths Filed, Marriage Licenses Issued, Military Discharges Filed and Notaries Public Sworn

| Register of Deeds - Recordings and Revenues by Month & YTD FY23 |                  |                     |                          |                                 |                       |
|---|------------------|---------------------|--------------------------|---------------------------------|-----------------------|
| Month   | Recordings Filed | Actual MTD Revenues | Fiscal YTD Revenues FY23 | FY23 Original Budgeted Revenues | YTD % Rev/FY23 Budget |
| Jul-22  | 2,072            | \$294,891           | \$294,891                | \$3,002,000                     | 9.82%                 |
| Aug-22  | 2,312            | \$335,944           | \$630,835                | \$3,002,000                     | 21.01%                |
| Sep-22  | 2,089            | \$293,243           | \$924,077                | \$3,002,000                     | 30.78%                |
| Oct-22  | 1,779            | \$262,482           | \$1,186,559              | \$3,002,000                     | 39.53%                |
| Nov-22  | 1,836            | \$278,345           | \$1,464,904              | \$3,002,000                     | 48.80%                |
| Dec-22  | 1,701            | \$239,485           | \$1,704,389              | \$3,002,000                     | 56.78%                |
| Jan-23  | 1,719            | \$210,409           | \$1,914,798              | \$3,002,000                     | 63.78%                |
| Feb-23  | 1,906            | \$218,522           | \$2,133,319              | \$3,002,000                     | 71.06%                |
| Mar-23  | 2,338            | \$315,151           | \$2,448,470              | \$3,002,000                     | 81.56%                |
| Apr-23  | 1,891            | \$290,108           | \$2,738,578              | \$3,002,000                     | 91.23%                |
| May-23  | 2,267            | \$379,192           | \$3,117,770              | \$3,002,000                     | 103.86%               |
| Jun-23  | 2,586            | \$432,808           | \$3,550,578              | \$3,002,000                     | 118.27%               |

**COMMERCIAL PROPERTY SALES REPORT**  
**MOORE COUNTY REGISTER OF DEEDS Beginning 7/1/2022-6/30/2023**

| DATE                    | BOOK/PAGE | BUYER  | SALES PRICE            | TOTAL EXCISE<br>STAMP | COUNTY EXCISE<br>STAMP | DESCRIPTION                                  |
|-------------------------|-----------|--|------------------------|-----------------------|------------------------|--|
| 7/1/2022                | B5876/1   | Caropines, Inc.  | 1,100,00.00            | \$2,244.00            | \$1,122.00             | Medical/Dental Office Sou Pines              |
| 7/1/2022                | B5876/148 | Aberdeen Coca-Cola Bottling Company, Inc.                | \$715,000.00           | \$1,458.60            | \$729.30               | 4 Adjacent Tract Carolina Rd Aberdeen        |
| 7/11/2022               | B5879/140 | Rothlisberger, Paul and wife<br>Rothlisberger, Lauren    | \$450,000.00           | \$918.00              | \$459.00               | Cooperative Tobacco Warehouse Tract Cthg     |
| 7/18/2022               | B5883/143 | FHM Properties LLC                                       | \$620,000.00           | \$1,264.80            | \$632.40               | Unit 200 New York Place Office Condo         |
| 7/18/2022               | B5883/167 | FHM Properties LLC                                       | \$300,000.00           | \$612.00              | \$306.00               | Parcel B Sou Pines                           |
| 7/20/2022               | B5884/343 | Claude Smith Enterprises, Inc.                           | \$5,050,000.00         | \$10,302.00           | \$5,151.00             | Multi Retail Condo Bldg Magnolia Place Phst  |
| 7/22/2022               | B5885/563 | Tater Barn Tavern and Cigar Bar, LLC                     | \$325,000.00           | \$663.00              | \$331.50               | Bar/Lounge Phst                              |
| <b>July Totals</b>      |           |  | <b>\$7,460,000.00</b>  | <b>\$17,462.40</b>    | <b>\$8,731.20</b>      |  |
| 8/12/2022               | B5896/163 | RJ Poperty Holding, LLC                                  | \$2,270,000.00         | \$4,630.80            | \$2,315.40             | Tracts Support of Veterinary Med. NCSU       |
| 8/15/2022               | B5897/493 | 35 Dowd LLC  | \$280,000.00           | \$571.20              | \$285.60               | Retail Phst South Development                |
| 8/26/2022               | B5904/400 | Sylvan Properties, LLC                                   | \$360,000.00           | \$734.40              | \$367.20               | Office Condo Biltmore Professional Center    |
| 8/31/2022               | B5906/296 | POP & Lolli Unlimited LLC                                | \$330,000.00           | \$673.20              | \$336.60               | Warehouse Sandhills Industrial Park          |
| 8/31/2022               | B5906/534 | Sandhills Ten, LLC                                       | \$5,000,000.00         | \$10,200.00           | \$5,100.00             | Movie Theater Sou Pines                      |
| 8/31/2022               | B5907/117 | Drain the Swamp, LLC                                     | \$800,000.00           | \$1,632.00            | \$816.00               | Tract 1 & 2 Town of Carthage                 |
| <b>August Totals</b>    |           |  | <b>\$9,040,000.00</b>  | <b>\$18,441.60</b>    | <b>\$9,220.80</b>      |  |
| 9/1/2022                | B5907/428 | T & S Developers LLC                                     | \$295,000.00           | \$601.80              | \$300.90               | Commercial Bell Avenue Tracts                |
| 9/12/2022               | B5911/562 | Bradford Southern Pines LLC                              | \$755,000.00           | \$1,540.20            | \$770.10               | Parcel 2 Pinehurst Lowes LLC                 |
| 9/13/2022               | B5912/128 | Southern Pines NC One, LLC                               | \$3,090,000.00         | \$6,303.60            | \$3,151.80             | Hotel Sou Pines                              |
| 9/21/2022               | B5916/16  | Bottinelli, Roberto and wife<br>Bottinelli, Marian Grace | \$210,000.00           | \$428.40              | \$214.20               | Single Retail Town of Vass                   |
| 9/23/2022               | B5916/507 | Raeoford Development Company, LLC                        | \$450,000.00           | \$918.00              | \$459.00               | Commercial Sdh tp                            |
| 9/26/2022               | B5917/141 | Emprise Properties, LLC                                  | \$200,000.00           | \$408.00              | \$204.00               | Auto Service Garage                          |
| <b>September Totals</b> |           |  | <b>5,000,000.00</b>    | <b>\$10,200.00</b>    | <b>\$5,100.00</b>      |  |
| 10/6/2022               | B5922/402 | McCaskill, John  | \$280,000.00           | \$571.20              | \$285.60               | Single Retail                                |
| 10/7/2022               | B5923/385 | Northern Pines Properties, LLC                           | \$695,000.00           | \$1,417.80            | \$708.90               | Apartments Sou Pines                         |
| 10/14/2022              | B5925/456 | 407 Glasgow LLC  | \$995,000.00           | \$2,029.80            | \$1,014.90             | 2.54 Ac Industrial 1.88 Ac Commercial Vacant |
| 10/26/2022              | B5930/140 | Alex Properties Inc.                                     | \$785,500.00           | \$1,602.42            | \$801.21               | Auto Dealership Aberdeen                     |
| <b>October Totals</b>   |           |  | <b>\$2,755,500.00</b>  | <b>\$5,621.22</b>     | <b>\$2,810.61</b>      |  |
| 11/1/2022               | 5933/313  | Alex Rentals Inc.  | \$990,000.00           | \$2,019.60            | \$1,009.80             | Convenience Store                            |
| 11/2/2022               | 5933/332  | Long Pine Properties Inc.                                | \$180,000.00           | \$367.20              | \$183.60               | Convenience Store                            |
| 11/2/2022               | 5933/446  | Midland Sou Pines Multi-Family,                          | \$200,000.00           | \$408.00              | \$204.00               | Shopping Center                              |
| 11/2/2022               | 5933/560  | ZP 378 Southern Pines II, LLC                            | \$7,762,500.00         | \$15,835.50           | \$7,917.75             | Shopping Center                              |
| 11/2/2022               | 5934/264  | Constant PEG, LLC  | \$500,000.00           | \$1,020.00            | \$510.00               | Office Building                              |
| 11/4/2022               | 5935/324  | Khodal Krupa Real Estate, LLC                            | \$350,000.00           | \$714.00              | \$357.00               | Convenience Store                            |
| 11/8/2022               | 5936/529  | TICON, Inc.  | \$2,090,000.00         | \$4,263.60            | \$2,131.80             | Boarding House                               |
| 11/15/2022              | 5939/108  | Rodney D. Speight Living Trust                           | \$1,937,500.00         | \$3,952.50            | \$1,976.25             | Warehouse                                    |
| 11/16/2022              | 5940/96   | Bertag Properties, LLC                                   | \$448,000.00           | \$913.92              | \$456.96               | Research Development                         |
| 11/18/2022              | 5941/47   | 3281 US1, LLC  | \$725,000.00           | \$1,479.00            | \$739.50               | Manufacturing/Vacant                         |
| <b>November Totals</b>  |           |  | <b>\$15,183,000.00</b> | <b>\$30,973.32</b>    | <b>\$15,486.66</b>     |  |
| 12/1/2022               | 5945/404  | Duke Energy Progress, LLC                                | \$711,500.00           | \$1,451.46            | \$725.73               | Commercial Vacant                            |
| 12/1/2022               | 5946/140  | The Buffum Family Trust                                  | \$930,000.00           | \$1,897.20            | \$948.60               | Portion of Veterinary School                 |
| 12/6/2022               | 5947/89   | Lilmeg Properties, LLC                                   | \$622,000.00           | \$1,268.88            | \$634.44               | Retail                                       |
| 12/15/2022              | 5951/58   | Aberdeen, Carolina & Western R                           | \$1,512,000.00         | \$3,084.48            | \$1,542.24             | Railroad                                     |
| 12/15/2022              | 5951/289  | T. A. 1, LLC   | \$350,000.00           | \$714.00              | \$357.00               | Manufacturing                                |
| 12/15/2022              | 5951/327  | Clayton & Lynette Speer                                  | \$200,000.00           | \$408.00              | \$204.00               | Auto Service Garage-Cthg                     |
| 12/16/2022              | 5951/423  | Brown Investments & SP Aptmt                             | \$3,000,000.00         | \$6,120.00            | \$3,060.00             | Clubhouse/Apartments                         |
| 12/19/2022              | 5953/223  | Car Door Creek, LLC                                      | \$1,660,000.00         | \$3,386.40            | \$1,693.20             | Commercial Vacant                            |
| 12/22/2022              | 5955/42   | Legion Properties, LLC                                   | \$415,000.00           | \$846.60              | \$423.30               | Commercial Warehouse                         |
| 12/28/2022              | 5955/387  | Derby Investment Company, LLC                            | \$625,000.00           | \$1,275.00            | \$637.50               | Hotel  |
| 12/29/2022              | 5956/542  | 106 S Ray Street Carthage LLC                            | \$0.00                 | \$0.00                | \$0.00                 | Old Buggy Factory/Brewery                    |
| 12/29/2022              | 5956/554  | 106 S Ray Street Carthage, LLC                           | \$80,000.00            | \$163.20              | \$81.60                | Office Building/Brewery                      |
| 12/30/2022              | 5957/522  | BCS NC Fund Propco 7 LLC                                 | \$1,789,500.00         | \$3,650.58            | \$1,825.29             | Convenience Store                            |
| <b>December Totals</b>  |           |  | <b>\$11,895,000.00</b> | <b>\$24,265.80</b>    | <b>\$12,132.90</b>     |  |
| 1/23/2023               | 5964/458  | Charles Edward Grantham Revoc                            | \$535,000.00           | \$1,091.40            | \$545.70               | Commercial Warehouse                         |
| <b>January Totals</b>   |           |  | <b>\$535,000.00</b>    | <b>\$1,091.40</b>     | <b>\$545.70</b>        |  |
| 2/1/2023                | 5968/372  | SCOTLAND BROAD LLC                                       | \$1,400,000.00         | \$2,856.00            | \$1,428.00             | COMMERCIAL PROPERTIES                        |
| 2/1/2023                | 5968/387  | ALEX RENTALS INC   | \$750,000.00           | \$1,530.00            | \$765.00               | CONVENIENCE STORE/GENERAL STORE              |
| 2/6/2023                | 5970/220  | MAILBOX MONEY LLC  | \$250,000.00           | \$510.00              | \$255.00               | OFFICE BUILDING/VASS POST OFFICE             |
| 2/8/2023                | 5971/217  | JUNIPER LAKE LLC   | \$918,000.00           | \$1,872.72            | \$936.36               | COMMERCIAL VACANT/RESIDENTIAL                |
| 2/8/2023                | 5971/224  | JUNIPER LAKE LLC   | \$368,000.00           | \$750.72              | \$375.36               | RESIDENTIAL?                                 |
| 2/8/2023                | 5971/227  | JUNIPER LAKE LLC   | \$0.00                 | \$0.00                | \$0.00                 | RESIDENTIAL?                                 |

|                        |          |  |                         |             |                     |  |
|------------------------|----------|--|-------------------------|-------------|---------------------|--|
| 2/17/2023              | 5974/529 | MDC NC1, LP  | \$400,000.00            | \$816.00    | \$408.00            | OFFICE BUILDING  |
| 2/17/2023              | 5974/533 | MDC NC1, LP  | \$3,000,000.00          | \$6,120.00  | \$3,060.00          | AUTO SERVICE GARAGE/COMM VACANT  |
| 2/21/2023              | 5975/414 | MILLS AND ASSOCIATES LLC                               | \$250,000.00            | \$510.00    | \$255.00            | OFFICE BUILDING  |
| 2/21/2023              | 5976/191 | L & K SUPPLY LLC                                       | \$399,500.00            | \$814.98    | \$407.49            | RETAIL CONDOS  |
| <b>February Totals</b> |          |  | <b>\$7,735,500.00</b>   |             | <b>\$7,890.21</b>   |  |
| 3/9/2023               | 5983/131 | ONE SWEET JOURNEY, LLC                                 | \$ 1,562,500.00         | \$3,187.50  | \$ 1,593.75         | OFFICE BUILDING  |
| 3/10/2023              | 5983/250 | NLP GSP LLC  | \$ 1,789,500.00         | \$3,650.58  | \$ 1,825.29         | CONVENIENCE STORE  |
| 3/15/2023              | 5985/281 | TRADE FAMILY, LLC                                      | \$ 1,789,500.00         | \$3,650.58  | \$ 1,825.29         | CONVENIENCE STORE  |
| <b>March Totals</b>    |          |  | <b>\$5,141,500.00</b>   |             | <b>\$5,244.33</b>   |  |
| 4/5/2023               | 5994/443 | CAROLYN MCALLISTER                                     | \$ 95,000.00            | \$193.80    | \$ 96.90            | COMMERCIAL VACANT  |
| 4/13/2023              | 5997/248 | PMG CAROLINAS, LLC                                     | \$ 420,000.00           | \$856.80    | \$ 428.40           | CONVENIENCE STORE  |
| 4/13/2023              | 5997/252 | PMG CAROLINAS, LLC                                     | \$ 1,478,000.00         | \$3,015.12  | \$ 1,507.56         | CONVENIENCE STORE  |
| 4/13/2023              | 5997/256 | PMG CAROLINAS, LLC                                     | \$ 1,237,000.00         | \$2,523.48  | \$ 1,261.74         | CONVENIENCE STORE  |
| 4/13/2023              | 5997/577 | KENNETH DAN MCKITTRICK                                 | \$ 275,000.00           | \$561.00    | \$ 280.50           | SINGLE RETAIL-RESIDENTIAL ADDITIONAL<br>PARCEL                         |
| 4/18/2023              | 6000/127 | GREENHEM, INC  | \$ 274,000.00           | \$558.96    | \$ 279.48           | COMMERCIAL VACANT (LOT 7R) OFFICE/RETAIL<br>(LOT 8R)                   |
| 4/19/2023              | 6000/349 | 520 BROAD LLC  | \$ 1,150,000.00         | \$2,346.00  | \$ 1,173.00         | OFFICE BUILDING  |
| 4/20/2023              | 6001/431 | MILLER FARMS OF WILKES REAL<br>ESTATE LLC              | \$ 684,000.00           | \$1,395.36  | \$ 697.68           | WAREHOUSE/COMMERCIAL VACANT  |
| 4/21/2023              | 6002/256 | SMHG, LLC  | \$ 250,000.00           | \$510.00    | \$ 255.00           | WAREHOUSE  |
| 4/26/2023              | 6003/576 | SERIOUS STORAGE, LLC                                   | \$ 1,100,000.00         | \$2,244.00  | \$ 1,122.00         | SINGLE RETAIL  |
| 4/27/2023              | 6004/251 | HOBSON FARM SUPPLY, LLC                                | \$ 733,000.00           | \$1,495.32  | \$ 747.66           | COMMERCIAL VACANT (2 LOTS)<br>WAREHOUSE/MANUFACTURING/SINGLE RETAIL    |
| <b>April Totals</b>    |          |  | <b>\$ 7,696,000.00</b>  |             | <b>\$ 7,849.92</b>  |  |
| 5/1/2023               | 6006/431 | PCC REALTY, LLC  | \$ 168,000.00           | \$342.72    | \$ 171.36           | COMMERCIAL VACANT  |
| 5/4/2023               | 6009/212 | T.A. 1, LLC  | \$ 605,000.00           | \$1,234.20  | \$ 617.10           | WAREHOUSE  |
| 5/9/2023               | 6011/396 | BELVINA PROPERTIES LLC                                 | \$ 1,711,500.00         | \$3,491.46  | \$ 1,745.73         | FAST FOOD RESTAURANT   |
| 5/12/2023              | 6013/257 | ANNA PILSON  | \$ 550,000.00           | \$1,122.00  | \$ 561.00           | SINGLE RETAIL  |
| 5/16/2023              | 6015/36  | PTAH, LLC  | \$ 932,000.00           | \$1,901.28  | \$ 950.64           | AUTO SERVICE GARAGE/<br>STATION SERVICE                                |
| 5/16/2023              | 6015/94  | LEE HOWELL, INC.                                       | \$ 1,000,000.00         | \$2,040.00  | \$ 1,020.00         | SUPERMARKET  |
| 5/17/2023              | 6015/442 | SOUTHERN PINES APARTMENT<br>MANAGERS, LLC              | \$ 300,000.00           | \$612.00    | \$ 306.00           | COMMERCIAL VACANT  |
| 5/18/2023              | 6016/7   | HARRELL LAND GROUP EAST<br>LLC                         | \$ 1,300,000.00         | \$2,652.00  | \$ 1,326.00         | COMMERCIAL MANUFACTURING/<br>SERVICE GARAGE/ AUTO<br>COMMERCIAL VACANT |
| 5/26/2023              | 6020/42  | JDG REALTY 1675 LLC                                    | \$ 6,075,000.00         | \$12,393.00 | \$ 6,196.50         | HOTEL/MOTEL  |
| <b>May Totals</b>      |          |  | <b>\$ 12,641,500.00</b> |             | <b>\$ 12,894.33</b> |  |
| 6/1/2023               | 6022/472 | Moore Pediatric Therapy<br>Services, LLC               | \$ 575,000.00           | \$1,173.00  | \$ 586.50           | Exempt Property  |
| 6/2/2023               | 6023/157 | Jason Grant/Cameron Chappell                           | \$ 535,000.00           | \$1,091.40  | \$ 545.70           | Commercial Vacant  |
| 6/5/2023               | 6024/215 | Aisling Investment Group, L.L.C.                       | \$ 265,000.00           | \$540.60    | \$ 270.30           | Commercial Retail  |
| 6/8/2023               | 6026/02  | PCC Realty, LLC  | \$ 54,000.00            | \$110.16    | \$ 55.08            | Commercial Vacant  |
| 6/9/2023               | 6026/430 | PTM, L.P.  | \$ 164,500.00           | \$335.58    | \$ 167.79           | Vacant/ Easement adjoining Commercial<br>(Sheetz)                      |
| 6/9/2023               | 6026/455 | PTM, L.P.  | \$ 1,236,000.00         | \$2,521.44  | \$ 1,260.72         | Commercial Vacant (Sheetz store)                                       |
| 6/12/2023              | 6027/435 | Hotel Pinehurst LLC                                    | \$ 11,700,000.00        | \$23,868.00 | \$ 11,934.00        | Hotel  |
| 6/12/2023              | 6027/487 | Creston Commons Partners, LLC                          | \$ 1,612,500.00         | \$3,289.50  | \$ 1,644.75         | Government Housing (Apartments)  |
| 6/12/2023              | 6027/490 | Creston Commons Partners, LLC                          | \$ 1,608,000.00         | \$3,280.32  | \$ 1,640.16         | Government Housing (Apartments)  |
| 6/22/2023              | 6032/591 | 1225 May LLC   | \$ 500,000.00           | \$1,020.00  | \$ 510.00           | Manufacturing/Residential Vacant                                       |
| 6/29/2023              | 6035/480 | PCC Realty, LLC  | \$ 190,000.00           | \$387.60    | \$ 193.80           | Common Areas/Residential & Commercial<br>Vacant                        |
| 6/30/2023              | 6036/420 | The Church of the Advent-<br>Moore County              | \$ 400,000.00           | \$816.00    | \$ 408.00           | Exempt Property (Church)   |
| 6/30/2023              | 6037/180 | Food Bank of Central & Eastern<br>North Carolina, Inc. | \$ 980,000.00           | \$1,999.20  | \$ 999.60           | Commercial Vacant  |
| <b>June Totals</b>     |          |  | <b>\$ 19,820,000.00</b> |             | <b>\$ 20,216.40</b> |  |



County Of Moore  
Budget - Historical Comparison  
Sales Tax/Medicaid Hold Harmless

| ACCOUNTS FOR:<br>GENERAL    |       |  |  | FY17/18<br>BUDGET  | FY17/18<br>ACTUALS | FY18/19<br>BUDGET  | FY18/19<br>ACTUALS | FY19/20<br>BUDGET  | FY19/20<br>ACTUALS | FY20/21<br>BUDGET  | FY20/21<br>ACTUALS | FY21/22<br>BUDGET  | FY21/22<br>ACTUALS | FY22/23<br>BUDGET  | FY22/23<br>ACTUALS<br>(April) |
|-----------------------------|-------|--|--|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------------------|
| 10033100 GENERAL FUND       |       |  |  |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                               |
| 10033100                    | 30250 | ARTICLE 39-LOCAL SALES TAX 1%                                  |  | \$6,900,136        | \$7,090,961        | \$7,000,000        | \$7,738,220        | \$7,535,000        | \$8,093,451        | \$6,468,946        | \$9,945,563        | \$7,535,000        | \$10,783,224       | \$9,209,445        | \$9,217,720                   |
| 10033100                    | 30251 | ARTICLE 40-COUNTY 1/2% (70%)                                   |  | \$3,200,000        | \$3,630,983        | \$3,400,000        | \$3,876,721        | \$3,800,000        | \$4,070,605        | \$3,386,349        | \$4,743,351        | \$3,800,000        | \$5,269,474        | \$4,644,444        | \$4,709,984                   |
| 10033100                    | 30252 | ARTICLE 42-COUNTY 1/2% (40%)                                   |  | \$1,775,000        | \$1,894,851        | \$1,800,000        | \$2,055,341        | \$2,010,000        | \$2,149,876        | \$1,768,512        | \$2,606,126        | \$2,010,000        | \$2,899,738        | \$2,456,667        | \$2,526,440                   |
| 10033096                    | 30254 | ARTICLE 40-SCHOOLS (30%)                                       |  | \$1,400,000        | \$1,556,136        | \$1,500,000        | \$1,661,452        | \$1,640,000        | \$1,744,545        | \$1,451,291        | \$2,032,865        | \$1,640,000        | \$2,258,346        | \$2,004,444        | \$2,018,565                   |
| 10033096                    | 30255 | ARTICLE 42-SCHOOLS (60%)                                       |  | <u>\$2,600,000</u> | <u>\$2,842,277</u> | <u>\$2,700,000</u> | <u>\$3,083,012</u> | <u>\$3,015,000</u> | <u>\$3,224,814</u> | <u>\$2,652,769</u> | <u>\$3,909,189</u> | <u>\$3,015,000</u> | <u>\$4,349,606</u> | <u>\$3,685,000</u> | <u>\$3,789,660</u>            |
| Subtotal Article 39, 40, 42 |       |  |  | \$15,875,136       | \$17,015,207       | \$16,400,000       | \$18,414,746       | \$18,000,000       | \$19,283,290       | \$15,727,867       | \$23,237,096       | \$18,000,000       | \$25,560,387       | \$22,000,000       | \$22,262,368                  |
|                             |       |  |  |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                    |                               |
| 10033100                    | 30253 | Old Article 44/Medicaid Hold Harmless (M<br>(08/09 Article 44) |  | \$1,525,000        | \$2,406,026        | \$1,673,217        | \$2,703,869        | \$2,000,000        | \$3,187,354        | \$633,472          | \$4,180,324        | \$2,397,757        | \$4,557,723        | \$4,000,000        | \$5,492,972                   |
| 10033100                    | 30256 | Article 46 - County (1/4 cent) start 4/1/201                   |  | \$0                | \$0                | \$0                | \$1,000,568        | \$2,800,000        | \$3,751,627        | \$3,100,000        | \$4,531,509        | \$3,100,000        | \$5,291,341        | \$5,100,000        | \$4,532,357                   |

Moore County Department Sheriff's Department -Animal Services (General Fund)

Department Narrative:

The Moore County Animal Center is an open-admission shelter and the headquarters of Animal Services. The Center temporarily houses stray and unwanted companion animals. The Center also promotes the placement of adoptable pets, and provides information to Moore County owners about responsible pet care. Animal Services Officers enforce state and local laws pertaining to domestic animals. Officers also provide a number of services including rabies clinics, microchipping and connecting the owners of fertile pets with spay and neuter assistance. The shelter staff supports these activities and coordinates off site events to reach out to local residents. The following information reflects the changing needs of the pet community and correlates with the impact of those needs on county resources.

Revenue Sources FY23 Budget:

|                                       |                  |
|---------------------------------------|------------------|
| Fees/Donations                        | \$72,500         |
| County Property Tax                   | \$842,958        |
| <b>Total FY23 Expenditure Budget:</b> | <b>\$915,458</b> |

Department Director: Captain James Furr, Moore County Sheriff's Office  
Department Director email: [jfurr@moorecountync.gov](mailto:jfurr@moorecountync.gov)

FY23 Budgeted Staffing Positions:

|    |           |
|----|-----------|
| 11 | Full-Time |
| 1  | Part-Time |

| Animal Operations    |   |                              |                              |                                   |           |         |                    |  |                                |                     |                                     |                                   |                             |
|----------------------|---|------------------------------|------------------------------|-----------------------------------|-----------|---------|--------------------|--|--------------------------------|---------------------|-------------------------------------|-----------------------------------|-----------------------------|
| Month                | Dog and Cat Intake -<br>Total all Sources | Owner<br>Surrender -<br>Dogs | Owner<br>Surrender -<br>Cats | % Intake -<br>Owner<br>Surrenders | Adoptions | Rescues | Return to<br>Owner | Total Live<br>Release<br>(Adopt +<br>Rescues +<br>RTO) | Owner<br>Request<br>Euthanasia | Other<br>Euthanized | Total Field<br>Calls For<br>Service | Animals<br>Positive for<br>Rabies | Rabies<br>Vaccines<br>Given |
| 21 Jan               | 124                                       | 59                           | 25                           | 68%                               | 14        | 59      | 8                  | 81   | 5                              | 40                  | 199                                 | 2                                 | 152                         |
| 21 Feb               | 121                                       | 11                           | 13                           | 20%                               | 32        | 19      | 20                 | 71   | 0                              | 54                  | 288                                 | 0                                 | 175                         |
| 21 Mar               | 130                                       | 60                           | 11                           | 55%                               | 30        | 34      | 15                 | 79   | 10                             | 49                  | 441                                 | 0                                 | 152                         |
| 21 Apr               | 130                                       | 40                           | 22                           | 48%                               | 30        | 49      | 15                 | 94   | 4                              | 24                  | 290                                 | 0                                 | 130                         |
| 21 May               | 184                                       | 23                           | 77                           | 54%                               | 26        | 67      | 10                 | 103  | 7                              | 41                  | 448                                 | 0                                 | 171                         |
| 21 June              | 320                                       | 43                           | 121                          | 51%                               | 47        | 54      | 9                  | 110  | 6                              | 195                 | 511                                 | 2                                 | 183                         |
| 21 July              | 294                                       | 84                           | 89                           | 59%                               | 44        | 79      | 16                 | 139  | 4                              | 166                 | 563                                 | 0                                 | 217                         |
| 21 Aug               | 302                                       | 59                           | 93                           | 50%                               | 60        | 63      | 17                 | 140  | 4                              | 148                 | 486                                 | 0                                 | 174                         |
| 21 Sep               | 205                                       | 41                           | 66                           | 52%                               | 47        | 50      | 15                 | 112  | 5                              | 99                  | 528                                 | 0                                 | 197                         |
| 21 Oct               | 178                                       | 44                           | 41                           | 48%                               | 36        | 60      | 13                 | 109  | 11                             | 81                  | 562                                 | 0                                 | 208                         |
| 21 Nov               | 185                                       | 67                           | 30                           | 52%                               | 32        | 40      | 19                 | 91   | 7                              | 69                  | 533                                 | 0                                 | 243                         |
| 21 Dec               | 125                                       | 36                           | 18                           | 43%                               | 44        | 21      | 18                 | 83   | 9                              | 42                  | 418                                 | 0                                 | 129                         |
| 22 Jan               | 116                                       | 48                           | 6                            | 47%                               | 29        | 43      | 16                 | 88   | 5                              | 26                  | 297                                 | 0                                 | 139                         |
| 22 Feb               | 153                                       | 48                           | 38                           | 56%                               | 37        | 21      | 26                 | 84   | 42                             | 23                  | 287                                 | 0                                 | 121                         |
| 22 Mar               | 185                                       | 66                           | 43                           | 59%                               | 28        | 60      | 19                 | 107  | 42                             | 34                  | 305                                 | 1                                 | 134                         |
| 22 Apr               | 139                                       | 47                           | 30                           | 55%                               | 27        | 39      | 18                 | 84   | 18                             | 42                  | 313                                 | 0                                 | 141                         |
| 22 May               | 195                                       | 36                           | 73                           | 56%                               | 29        | 32      | 16                 | 77   | 27                             | 63                  | 460                                 | 0                                 | 139                         |
| 22 June              | 262                                       | 35                           | 80                           | 44%                               | 40        | 18      | 15                 | 73   | 24                             | 113                 | 495                                 | 0                                 | 155                         |
| 22-Jul               | 271                                       | 85                           | 55                           | 52%                               | 82        | 78      | 28                 | 188  | 37                             | 123                 | 553                                 | 2                                 | 209                         |
| 22-Aug               | 326                                       | 78                           | 105                          | 56%                               | 68        | 59      | 15                 | 142  | 42                             | 116                 | 527                                 | 0                                 | 194                         |
| 22-Sep               | 251                                       | 88                           | 72                           | 64%                               | 89        | 36      | 15                 | 140  | 54                             | 72                  | 540                                 | 0                                 | 196                         |
| 22-Oct               | 265                                       | 110                          | 38                           | 56%                               | 44        | 51      | 29                 | 124  | 35                             | 62                  | 564                                 | 0                                 | 223                         |
| 22-Nov               | 174                                       | 23                           | 27                           | 29%                               | 46        | 61      | 28                 | 135  | 29                             | 50                  | 461                                 | 2                                 | 162                         |
| 22-Dec               | 128                                       | 41                           | 39                           | 63%                               | 49        | 23      | 16                 | 88   | 18                             | 25                  | 368                                 | 0                                 | 126                         |
| 23-Jan               | 215                                       | 87                           | 37                           | 58%                               | 50        | 46      | 21                 | 117  | 42                             | 50                  | 341                                 | 0                                 | 156                         |
| 23-Feb               | 140                                       | 34                           | 18                           | 37%                               | 48        | 23      | 16                 | 87   | 22                             | 37                  | 421                                 | 0                                 | 198                         |
| 23-Mar               | 197                                       | 52                           | 52                           | 53%                               | 39        | 26      | 23                 | 88   | 45                             | 63                  | 368                                 | 0                                 | 178                         |
| 23-Apr               | 179                                       | 34                           | 71                           | 59%                               | 26        | 42      | 15                 | 83   | 60                             | 25                  | 313                                 | 0                                 | 97                          |
| 23-May               | 234                                       | 48                           | 70                           | 50%                               | 33        | 44      | 14                 | 91   | 42                             | 72                  | 454                                 | 0                                 | 112                         |
| 23-Jun               | 245                                       | 78                           | 104                          | 74%                               | 71        | 24      | 8                  | 103  | 114                            | 44                  | 514                                 | 0                                 | 140                         |
|                      |   |                              |                              |                                   |           |         |                    |  |                                |                     |                                     |                                   |                             |
| Fiscal To Date 22/23 | 2625                                      | 758                          | 688                          | 55%                               | 645       | 513     | 228                | 1386   | 540                            | 739                 | 5424                                | 4                                 | 1991                        |
| Fiscal To Date 21/22 | 2339                                      | 611                          | 607                          | 52%                               | 453       | 526     | 208                | 1187   | 198                            | 906                 | 5247                                | 1                                 | 1997                        |

## Moore County Department of the Sheriff (General Fund)

### Department Narrative:

The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

### Revenue Sources FY23 Budget:

|                     |             |
|---------------------|-------------|
| Fees                | \$236,350   |
| Grants/ABC Contract | \$151,452   |
| County Property Tax | \$8,260,321 |

**Total FY23 Expenditure Budget:** \$8,648,123

### FY23 Budgeted Staffing Positions:

|    |           |
|----|-----------|
| 90 | Full-Time |
| 0  | Part-Time |

Department Director: Sheriff Ronnie Fields

Department Director email: rfields@moorecountync.gov

| Month - FY23 | # of Calls for Service | Average Response Time | Target Response Time |
|--------------|------------------------|-----------------------|----------------------|
| Jul-22       | 4,504                  | 4 min, 8 sec          | <7 min               |
| Aug-22       | 4,869                  | 3 min, 57 sec         | <7 min               |
| Sep-22       | 4,959                  | 5 min, 12 sec         | <7 min               |
| *Oct-22      | 5,097                  | 13 min, 20 sec        | <7 min               |
| Nov-22       | 4,730                  | 12 min, 32 sec        | <7 min               |
| Dec-22       | 4,919                  | 14 min, 26 sec        | <7 min               |
| Jan-23       | 5,620                  | 12 min, 14 sec        | <7 min               |
| Feb-23       | 4,844                  | 13 min, 12 sec        | <7 min               |
| Mar-23       | 5,284                  | 12 min, 50 sec        | <7 min               |
| Apr-23       | 4,583                  | 13 min, 45 sec        | <7 min               |
| May-23       | 4,997                  | 13 min, 45 sec        | <7 min               |
| Jun-23       | 4,421                  | 13 min 27 sec         | <7 min               |
|              | 58,827                 |                       |                      |

\*Note: Starting October 2022 started tracking response time by patrol car only

| Month - FY22 | # of Calls for Service | Average Response Time | Target Response Time |
|--------------|------------------------|-----------------------|----------------------|
| Jul-21       | 3,803                  | 8 min, 22 sec         | <7 min               |
| Aug-21       | 3,765                  | 7 min, 51 sec         | <7 min               |
| Sep-21       | 3,953                  | 5 min, 13 sec         | <7 min               |
| Oct-21       | 3,722                  | 4 min, 57 sec         | <7 min               |
| Nov-21       | 3,406                  | 5 min, 8 sec          | <7 min               |
| Dec-21       | 3,576                  | 6 min, 10 sec         | <7 min               |
| Jan-22       | 3,624                  | 4 min, 35 sec         | <7 min               |
| Feb-22       | 3,711                  | 4 min, 4 sec          | <7 min               |
| Mar-22       | 4,030                  | 4 min, 49 sec         | <7 min               |
| Apr-22       | 4,440                  | 3 min, 48 sec         | <7 min               |
| May-22       | 4,677                  | 4 min, 11 sec         | <7 min               |
| Jun-22       | 4,400                  | 4 min, 51 sec         | <7 min               |
|              | 47,107                 |                       |                      |

## Moore County Department of the Sheriff - Detention Center (General Fund)

### Department Narrative:

The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

### Revenue Sources FY23 Budget:

|                                |             |
|--------------------------------|-------------|
| Telephone Deposits             | \$39,000    |
| Inmate/Video/Commissary/Health | \$836,500   |
| County Property Tax            | \$5,455,298 |

**Total FY23 Expenditure Budget:** \$6,330,798

### FY23 Budgeted Staffing Positions:

|    |           |
|----|-----------|
| 79 | Full-Time |
| 0  | Part-Time |

Department Director: Sheriff Ronnie Fields  
 Department Director email: rfields@moorecountync.gov

| Detention | Avg Daily Population FY17 | Avg Daily Population FY18 | Avg Daily Population FY19 | Avg Daily Population FY20 | Avg Daily Population FY21 | Avg Daily Population FY22 | Avg Daily Population FY23 | Maximum Capacity |
|-----------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|------------------|
| July      | 176                       | 161                       | 169                       | 188                       | 110                       | 156                       | 167                       | 223              |
| August    | 173                       | 181                       | 172                       | 176                       | 125                       | 177                       | 144                       | 223              |
| September | 175                       | 192                       | 175                       | 193                       | 140                       | 166                       | 142                       | 223              |
| October   | 183                       | 188                       | 173                       | 190                       | 148                       | 165                       | 158                       | 223              |
| November  | 175                       | 174                       | 166                       | 169                       | 142                       | 150                       | 176                       | 223              |
| December  | 166                       | 158                       | 170                       | 160                       | 145                       | 152                       | 163                       | 223              |
| January   | 180                       | 154                       | 178                       | 165                       | 152                       | 159                       | 170                       | 223              |
| February  | 166                       | 164                       | 175                       | 163                       | 151                       | 174                       | 175                       | 223              |
| March     | 161                       | 162                       | 175                       | 144                       | 148                       | 161                       | 157                       | 223              |
| April     | 173                       | 157                       | 165                       | 127                       | 137                       | 175                       | 168                       | 223              |
| May       | 175                       | 165                       | 190                       | 115                       | 133                       | 182                       | 162                       | 223              |
| June      | 182                       | 156                       | 187                       | 110                       | 146                       | 173                       | 148                       | 223              |
| Total     | 2085                      | 2012                      | 2095                      | 1900                      | 1677                      | 1990                      | 1930                      |                  |

## Moore County Department of Soil & Water Conservation (General Fund and SWCD Board Special Revenue Fund)

### Department Narrative:

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

### Revenue Sources FY23 Budget:

|               |  |                           |
|---------------|--|---------------------------|
| Gen Fund      | Grant - State Dept of Ag                       | \$30,000 County           |
| Gen Fund      | County Property Tax                            | \$150,348 County          |
| District Fund | District Fund 220-Fees/Rentals                 | \$19,891 (District Funds) |
| District Fund | District receives \$3,600 matching state grant |                           |

### FY23 Budgeted Staffing Positions:

|   |           |  |
|---|-----------|--|
| 2 | Full-Time | (Paid by County General Fund, \$26,868 Ag Grant)   |
| 0 | Part-Time | (Director reports to the SWCD Board, Director has authority over employees paid by County given to him/her by their Board) |

### Total FY23 Expenditure Budget: (General Fund)

|                              |                           |
|------------------------------|---------------------------|
| District Fund 220            | \$180,348 County          |
| (Educational & Scholarships) | \$19,891 (District Funds) |

Department Director: Jonathan Russell

Department Director email: jrussell@moorecountync.gov

| Soil/Water |                    |                    |                    |                    |                    |                           |
|------------|--------------------|--------------------|--------------------|--------------------|--------------------|---------------------------|
| Month      | FY19 Acres Drilled | FY20 Acres Drilled | FY21 Acres Drilled | FY22 Acres Drilled | FY23 Acres Drilled | Target # of Acres Drilled |
| July       | 5                  | 18.2               | 53.7               | 16.6               | 17.5               | 125                       |
| August     | 15                 | 35.7               | 3.7                | 13.4               | 5                  | 125                       |
| September  | 69.1               | 170.1              | 120.9              | 91.2               | 97                 | 125                       |
| October    | 287.4              | 466.8              | 309.1              | 268.8              | 230.7              | 125                       |
| November   | 77.1               | 190.2              | 37.4               | 63.2               | 142.1              | 125                       |
| December   | 0                  | 31.5               | 0                  | 9.3                | 7.7                | 125                       |
| January    | 0                  | 0                  | 0                  | 0                  | 61.9               | 125                       |
| February   | 28.9               | 0                  | 0                  | 0                  | 1                  | 125                       |
| March      | 20                 | 22                 | 35.9               | 0                  | 0                  | 125                       |
| April      | 36.5               | 52.6               | 16.9               | 6.8                | 9.9                | 125                       |
| May        | 44.1               | 38.1               | 46.5               | 42.8               | 57.5               | 125                       |
| June       | 65                 | 15.5               | 21.8               | 46.3               | 83.9               | 125                       |
| Totals     | 648.1              | 1040.7             | 645.9              | 558.4              | 714.2              | 1500                      |

## Moore County Solid Waste (General Fund)

### Department Narrative:

Moore County Solid Waste is a division of Public Works and operates seven staffed convenient centers to accept solid waste and recyclables at no charge to the citizens. Hours of operation are Monday through Saturday, 7 a.m. to 7 p.m. One of these seven sites includes the Moore County Construction & Demolition (C&D) Landfill located in Aberdeen. The Moore County Landfill is also the location for the Yard Waste Facility, and the collection site for special waste such as scrap tires and white goods. Landfill fees are charged at the Landfill for C&D disposal as well as yard waste. Each year the disposal rate or landfill fees are set by the Moore County Board of Commissioners based on a per ton charge.

### Revenue Sources FY23 Original Budget:

|                   |             |
|-------------------|-------------|
| Fees              | \$5,058,878 |
| Grants/Restricted | \$293,991   |
| Property Tax      | \$1,600,906 |

**Total FY23 Expense Original Budget:** \$6,953,775

### FY23 Budgeted Staffing Positions:

|    |           |
|----|-----------|
| 13 | Full-Time |
| 7  | Part-Time |

Department Director:

| Solid Waste Revenues FY23 |  |   |  |                              |   |                       |                      |  |                              |
|---------------------------|--|---|--|------------------------------|---|-----------------------|----------------------|--|------------------------------|
| FY 23 Actuals             | Landfill Fees/Demolition Fees Budget \$4,908,878 | Recycle/Mixed Material Budget \$150,000 | White Goods Fees and Distribution \$50,000 | Electronic Recycling \$5,413 | Other Rev/SW Disposal Tax Distribution \$45,000 | Scrap Tires \$140,000 | Total Actual Revenue | Total Rev Budget \$5,299,291 (Excludes \$53,578) | Revenue as % of Total Budget |
| Jul-22                    | \$418,824  | \$6,127                                 | \$0  | \$0                          | \$0   | \$0                   | \$424,951            | \$441,608  | 96.23%                       |
| Aug-22                    | \$60,448   | \$7,808                                 | \$0  | \$0                          | \$0   | \$0                   | \$68,257             | \$441,608  | 15.46%                       |
| Sep-22                    | \$405,178  | \$9,269                                 | \$0  | \$0                          | \$0   | \$0                   | \$414,448            | \$441,608  | 93.85%                       |
| Oct-22                    | \$403,616  | \$4,176                                 | \$0  | \$0                          | \$0   | \$0                   | \$407,792            | \$441,608  | 92.34%                       |
| Nov-22                    | \$317,473  | \$6,810                                 | \$15,149                                   | \$0                          | \$11,455  | \$48,558              | \$399,444            | \$441,608  | 90.45%                       |
| Dec-22                    | \$355,178  | \$2,822                                 | \$0  | \$0                          | \$0   | \$0                   | \$358,000            | \$441,608  | 81.07%                       |
| Jan-23                    | \$439,487  | \$41,889                                | \$0  | \$0                          | \$9,236   | \$0                   | \$490,612            | \$441,608  | 111.10%                      |
| Feb-23                    | \$395,883  | \$3,714                                 | \$12,529                                   | \$18,809                     | \$13,753  | \$51,131              | \$495,819            | \$441,608  | 112.28%                      |
| Mar-23                    | \$365,612  | \$0                                     | \$0  | \$0                          | \$0   | \$0                   | \$365,612            | \$441,608  | 82.79%                       |
| Apr-23                    | \$328,411  | \$1,418                                 | \$0  | \$0                          | \$13,175  | \$0                   | \$343,004            | \$441,608  | 77.67%                       |
| May-23                    | \$326,771  | \$73,365                                | \$11,040                                   | \$0                          | \$45,134  | \$44,487              | \$500,797            | \$441,608  | 113.40%                      |
| Jun-23                    | \$448,830  | \$81,828                                | \$0  | \$0                          | \$1,050   | \$0                   | \$531,708            | \$441,608  | 120.40%                      |
| Totals                    | \$4,265,713                                      | \$239,227                               | \$38,717                                   | \$18,809                     | \$93,802  | \$144,175             | \$4,800,444          | \$5,299,291                                      | 90.59%                       |

| Solid Waste Revenues FY22 |  |  |  |                              |   |                       |                      |                              |                              |
|---------------------------|--|--|--|------------------------------|---|-----------------------|----------------------|------------------------------|------------------------------|
| FY 22 Actuals             | Landfill Fees/Demolition Fees Budget \$4,519,358 | Recycle/Mixed Material Budget \$80,000 | White Goods Fees and Distribution \$45,000 | Electronic Recycling \$5,413 | Other Rev/SW Disposal Tax Distribution \$45,000 | Scrap Tires \$135,000 | Total Actual Revenue | Total Rev Budget \$4,842,271 | Revenue as % of Total Budget |
| Jul-21                    | \$60,315   | \$3,159                                | \$0  | \$0                          | \$0   | \$0                   | \$63,474             | \$403,523                    | 15.73%                       |
| Aug-21                    | \$402,041  | \$6,607                                | \$0  | \$0                          | \$0   | \$0                   | \$408,648            | \$403,523                    | 101.27%                      |
| Sep-21                    | \$309,120  | \$54,149                               | \$0  | \$0                          | \$0   | \$0                   | \$363,269            | \$403,523                    | 90.02%                       |
| Oct-21                    | \$440,827  | \$15,260                               | \$0  | \$0                          | \$0   | \$0                   | \$456,086            | \$403,523                    | 113.03%                      |
| Nov-21                    | \$310,431  | \$1,729                                | \$14,578                                   | \$0                          | \$11,462  | \$41,936              | \$380,136            | \$403,523                    | 94.20%                       |
| Dec-21                    | \$403,776  | \$3,643                                | \$1,661                                    | \$0                          | \$0   | \$0                   | \$409,080            | \$403,523                    | 101.38%                      |
| Jan-22                    | \$344,487  | \$3,114                                | \$5,271                                    | \$0                          | \$0   | \$0                   | \$352,872            | \$403,523                    | 87.45%                       |
| Feb-22                    | \$454,147  | \$53,249                               | \$13,565                                   | \$0                          | \$11,781  | \$42,006              | \$574,748            | \$403,523                    | 142.43%                      |
| Mar-22                    | \$434,999  | \$9,050                                | \$0  | \$0                          | \$0   | \$0                   | \$444,049            | \$403,523                    | 110.04%                      |
| Apr-22                    | \$416,999  | \$6,527                                | \$4,618                                    | \$0                          | \$0   | \$0                   | \$428,144            | \$403,523                    | 106.10%                      |
| May-22                    | \$437,421  | \$4,684                                | \$0  | \$0                          | \$11,237  | \$38,332              | \$491,674            | \$403,523                    | 121.85%                      |
| Jun-22                    | \$752,920  | \$65,314                               | \$13,167                                   | \$0                          | \$23,596  | \$45,164              | \$900,160            | \$403,523                    | 223.08%                      |
| Totals                    | \$4,767,484                                      | \$226,484                              | \$52,860                                   | \$0                          | \$58,075  | \$167,438             | \$5,272,341          | \$4,842,271                  | 108.88%                      |

| Solid Waste - General Fund | Original Budget Revenue | Revised Budget Revenue | Actual Revenue | Original Budget Expenditures | Revised Budget Expenditures | Actual Expenditures (including Encumbrances) |
|----------------------------|-------------------------|------------------------|----------------|------------------------------|-----------------------------|--|
| FY13/14                    | \$1,182,000             | \$1,182,000            | \$1,368,783    | \$2,007,999                  | \$2,032,119                 | \$1,987,357                                  |
| FY14/15                    | \$1,257,000             | \$1,297,000            | \$1,322,945    | \$2,183,967                  | \$2,433,757                 | \$2,386,158                                  |
| FY15/16                    | \$1,309,000             | \$1,309,000            | \$1,734,797    | \$2,087,496                  | \$2,112,460                 | \$2,108,608                                  |
| FY16-17                    | \$1,685,500             | \$1,685,500            | \$1,967,222    | \$2,231,507                  | \$2,324,845                 | \$2,301,769                                  |
| FY17-18                    | \$1,837,000             | \$1,867,000            | \$1,901,614    | \$2,177,437                  | \$2,329,975                 | \$2,242,154                                  |
| FY18-19                    | \$1,897,500             | \$2,118,719            | \$2,534,830    | \$6,953,775                  | \$2,985,575                 | \$2,981,377                                  |
| FY19-20                    | \$2,319,500             | \$2,494,500            | \$2,570,627    | \$2,861,483                  | \$3,336,353                 | \$3,161,158                                  |
| FY20-21                    | \$2,912,275             | \$3,214,050            | \$2,833,874    | \$3,092,124                  | \$3,789,461                 | \$3,482,190                                  |
| FY21-22                    | \$4,842,271             | \$4,894,271            | \$5,272,341    | \$6,223,000                  | \$6,825,639                 | \$5,794,965                                  |
| FY22-23 thru June          | \$5,352,869             | \$5,437,869            | \$4,800,444    | \$6,953,775                  | \$7,460,510                 | \$5,915,132                                  |

## Moore County Department of Tax and Revaluation (General Fund)

### Department Narrative:

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

#### Revenue Sources FY23 Original Budget:

Property Tax \$2,923,364

#### FY23 Budgeted Staffing Positions:

26 Full-Time

0 Part-Time

Total FY23 Expenditure Original Budget: \$2,923,364

Department Director: Gary Briggs

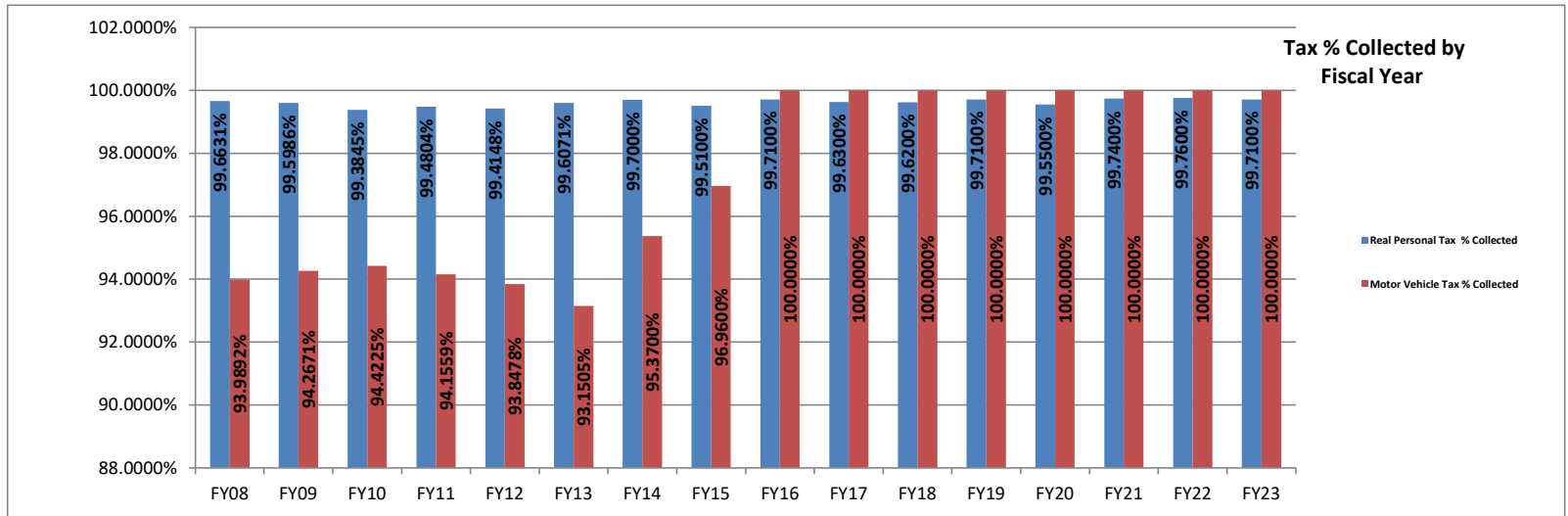
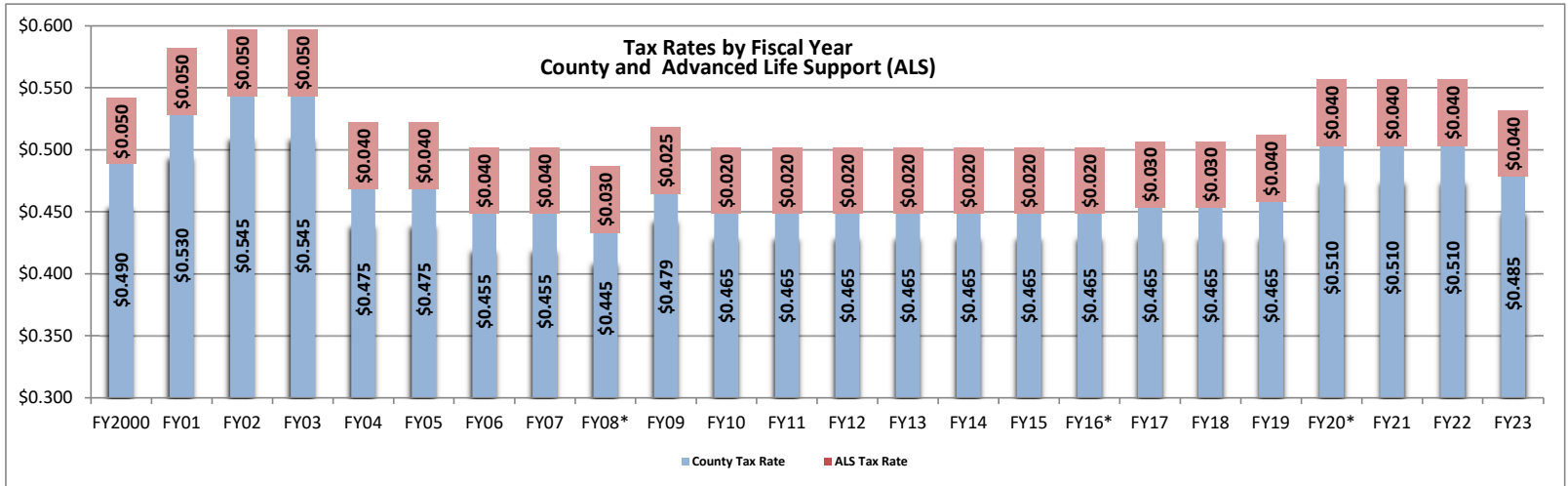
Department Director email: gbriggs@moorecountync.gov

| Tax Rates      | FY15/16 Tax Rate | FY16/17 Tax Rate | FY17/18 Tax Rate | FY18/19 Tax Rate | FY19/20 Tax Rate | FY20/21 Tax Rate | FY21/22 Tax Rate | FY22/23 |
|----------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------|
| County/General | \$0.465          | \$0.465          | \$0.465          | \$0.465          | \$0.510          | \$0.510          | \$0.510          | \$0.485 |
| ALS            | \$0.020          | \$0.030          | \$0.030          | \$0.040          | \$0.040          | \$0.040          | \$0.040          | \$0.040 |
| Fire Districts | \$0.080          | \$0.085          | \$0.090          | \$0.095          | \$0.095          | \$0.095          | \$0.105          | \$0.105 |

## Moore County Department of Tax and Revaluation

| Real/Personal Tax Collections % by Month |        |        |        |        |        |        |        |        |        |
|--|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Real/Personal Tax                        | FY16   | FY17   | FY18   | FY19   | FY20   | FY21   | FY22   | FY23   | Target |
| July                                     | 0.81%  | 2.50%  | 7.26%  | 6.40%  | 7.58%  | 4.40%  | 6.71%  | 5.65%  | >99%   |
| Aug - *2% Discount Period                | 47.12% | 65.46% | 67.36% | 69.21% | 68.86% | 66.78% | 45.85% | 69.57% | >99%   |
| Sept                                     | 69.50% | 69.82% | 70.35% | 72.39% | 73.23% | 73.22% | 76.69% | 75.44% | >99%   |
| Oct                                      | 70.55% | 70.78% | 72.41% | 73.28% | 74.17% | 75.13% | 77.49% | 77.52% | >99%   |
| Nov                                      | 72.99% | 73.72% | 75.23% | 75.44% | 76.52% | 77.74% | 79.95% | 80.14% | >99%   |
| Dec                                      | 86.71% | 85.85% | 86.56% | 87.08% | 89.30% | 90.08% | 90.79% | 90.53% | >99%   |
| Jan - *2% Penalty                        | 96.01% | 96.62% | 96.88% | 96.81% | 97.55% | 97.80% | 98.07% | 98.11% | >99%   |
| Feb                                      | 97.87% | 98.09% | 98.38% | 98.16% | 98.68% | 98.70% | 99.03% | 99.05% | >99%   |
| Mar                                      | 98.64% | 98.86% | 98.96% | 99.01% | 99.08% | 99.30% | 99.47% | 99.40% | >99%   |
| Apr                                      | 99.51% | 99.37% | 99.45% | 99.39% | 99.37% | 99.58% | 99.74% | 99.56% | >99%   |
| May                                      | 99.67% | 99.56% | 99.55% | 99.64% | 99.50% | 99.67% | 99.86% | 99.67% | >99%   |
| Jun                                      | 99.70% | 99.63% | 99.62% | 99.71% | 99.50% | 99.74% | 99.76% | 99.71% | >99%   |

| Motor Vehicle Tax Collections % by Month - State DMV |         |         |         |         |         |         |         |         |        |
|--|---------|---------|---------|---------|---------|---------|---------|---------|--------|
| Motor Vehicle Tax                                    | FY16    | FY17    | FY18    | FY19    | FY20    | FY21    | FY22    | FY23    | Target |
| July   | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | >98.5% |
| Aug  | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | >98.5% |
| Sept   | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | >98.5% |
| Oct  | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | >98.5% |
| Nov  | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | >98.5% |
| Dec  | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | >98.5% |
| Jan  | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | >98.5% |
| Feb  | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | >98.5% |
| Mar  | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | >98.5% |
| Apr  | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | >98.5% |
| May  | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | >98.5% |
| Jun  | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | 100.00% | >98.5% |





Moore County Department of Transportation Services Fund (Special Revenue Fund)

**Department Narrative:**  
Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis. Transportation services receives funding to operate through grant funding and user fees, self supporting.

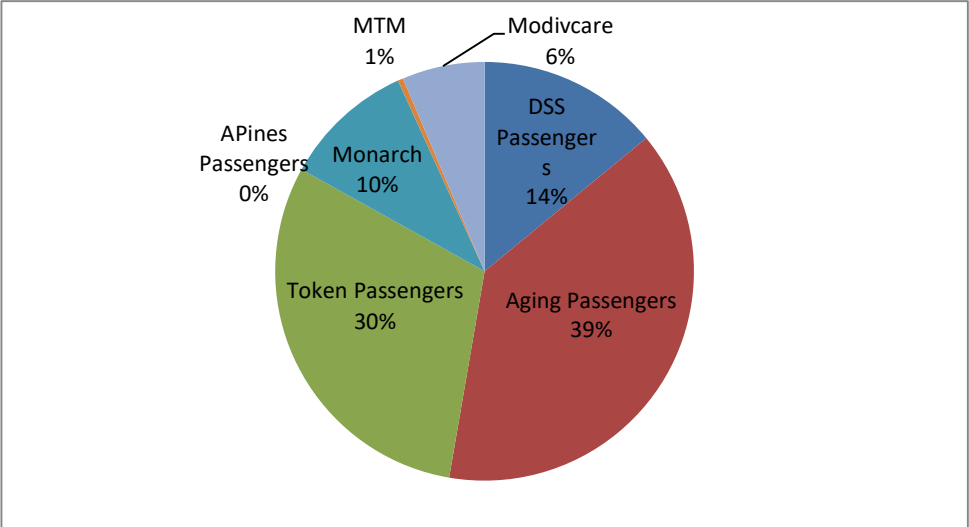
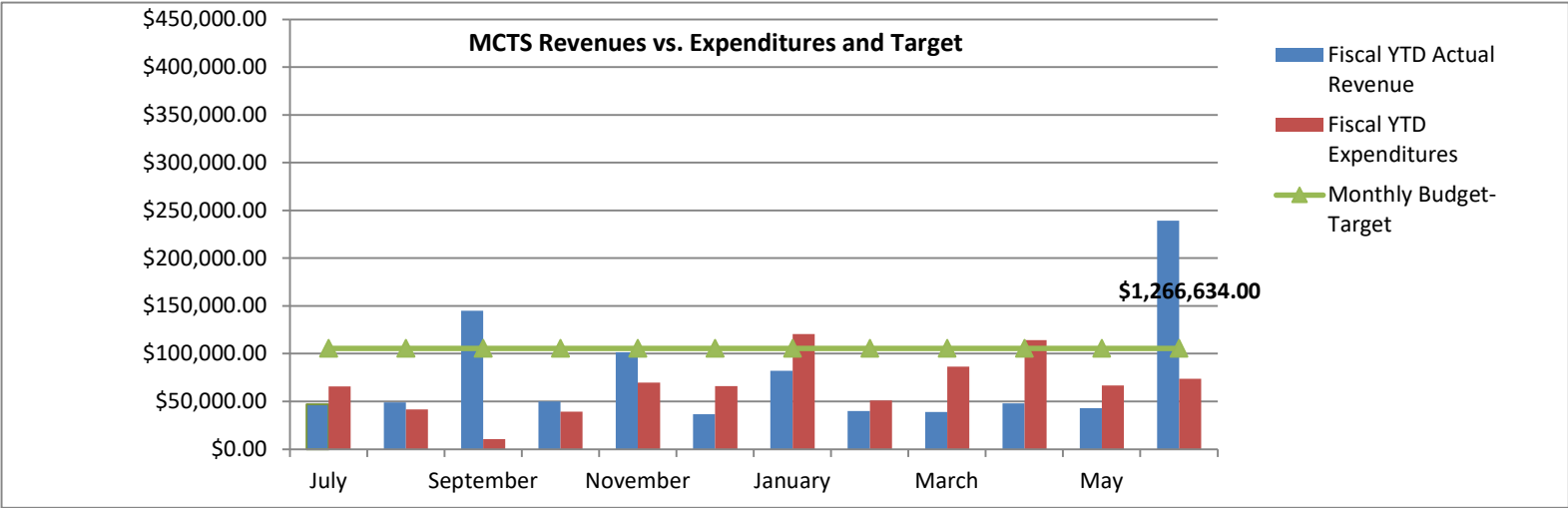
**Revenue Sources FY23 Budget:**

|                                       |                    |
|---------------------------------------|--------------------|
| User Fees                             | \$542,313          |
| Grants                                | \$723,321          |
| Surplus                               | <u>\$1,000</u>     |
| <b>Total FY23 Expenditure Budget:</b> | <b>\$1,266,634</b> |

**FY23 Budgeted Staffing Positions:**

|    |           |
|----|-----------|
| 13 | Full-Time |
| 2  | Part-Time |

Department Director: Sonia Biggs  
Department Director email: sbiggs@moorecountync.gov



Moore County, NC Unemployment Rates as compared to the State of North Carolina and the National %

| Month/Year | Moore<br>County,<br>NC% | North-<br>Carolina<br>% | National<br>% |
|------------|-------------------------|-------------------------|---------------|
| Jan-18     | 4.70%                   | 4.70%                   | 4.10%         |
| Feb-18     | 4.50%                   | 4.60%                   | 4.10%         |
| Mar-18     | 4.30%                   | 4.30%                   | 4.00%         |
| Apr-18     | 3.60%                   | 3.70%                   | 3.90%         |
| May-18     | 3.60%                   | 3.70%                   | 3.80%         |
| Jun-18     | 4.20%                   | 4.20%                   | 4.00%         |
| Jul-18     | 4.10%                   | 4.10%                   | 3.90%         |
| Aug-18     | 3.90%                   | 3.90%                   | 3.80%         |
| Sep-18     | 3.00%                   | 3.50%                   | 3.70%         |
| Oct-18     | 3.30%                   | 3.60%                   | 3.80%         |
| Nov-18     | 3.40%                   | 3.60%                   | 3.70%         |
| Dec-18     | 3.70%                   | 3.80%                   | 3.90%         |

| Month/Year | Moore<br>County,<br>NC% | North-<br>Carolina% | National % |
|------------|-------------------------|---------------------|------------|
| Jan-19     | 4.40%                   | 4.50%               | 4.00%      |
| Feb-19     | 4.10%                   | 4.20%               | 3.80%      |
| Mar-19     | 4.10%                   | 4.10%               | 3.80%      |
| Apr-19     | 3.50%                   | 3.60%               | 3.60%      |
| May-19     | 4.00%                   | 4.00%               | 3.60%      |
| Jun-19     | 4.50%                   | 4.40%               | 3.70%      |
| Jul-19     | 4.40%                   | 4.40%               | 3.70%      |
| Aug-19     | 4.40%                   | 4.30%               | 3.70%      |
| Sep-19     | 3.40%                   | 4.10%               | 3.50%      |
| Oct-19     | 3.60%                   | 4.00%               | 3.60%      |
| Nov-19     | 3.30%                   | 3.80%               | 3.50%      |
| Dec-19     | 3.30%                   | 3.60%               | 3.50%      |

| Month/Year | Moore<br>County,<br>NC% | North-<br>Carolina% | National<br>% |
|------------|-------------------------|---------------------|---------------|
| Jan-20     | 4.00%                   | 3.60%               | 3.60%         |
| Feb-20     | 3.60%                   | 3.60%               | 3.50%         |
| Mar-20     | 4.10%                   | 4.30%               | 4.40%         |
| Apr-20     | 12.80%                  | 12.90%              | 14.70%        |
| May-20     | 12.50%                  | 12.80%              | 13.30%        |
| Jun-20     | 7.30%                   | 7.50%               | 11.10%        |
| Jul-20     | 8.00%                   | 8.50%               | 10.20%        |
| Aug-20     | 6.00%                   | 6.50%               | 8.40%         |
| Sep-20     | 6.20%                   | 7.20%               | 7.90%         |
| Oct-20     | 5.50%                   | 6.30%               | 6.90%         |
| Nov-20     | 5.40%                   | 6.20%               | 6.70%         |
| Dec-20     | 5.50%                   | 6.10%               | 6.70%         |

| Month/Year | Moore<br>County,<br>NC% | North-<br>Carolina<br>% | National<br>% |
|------------|-------------------------|-------------------------|---------------|
| Jan-21     | 5.50%                   | 5.90%                   | 6.30%         |
| Feb-21     | 5.10%                   | 5.70%                   | 6.20%         |
| Mar-21     | 4.10%                   | 5.20%                   | 6.00%         |
| Apr-21     | 4.00%                   | 5.00%                   | 6.10%         |
| May-21     | 4.20%                   | 4.80%                   | 5.80%         |
| Jun-21     | 4.70%                   | 4.90%                   | 5.90%         |
| Jul-21     | 4.40%                   | 4.40%                   | 5.40%         |
| Aug-21     | 4.10%                   | 4.30%                   | 5.20%         |
| Sep-21     | 3.50%                   | 4.30%                   | 4.80%         |
| Oct-21     | 3.40%                   | 4.10%                   | 4.20%         |
| Nov-21     | 3.10%                   | 3.90%                   | 4.20%         |
| Dec-21     | 2.80%                   | 3.70%                   | 3.90%         |

| Month/Year | Moore<br>County,<br>NC% | North-<br>Carolina% | National % |
|------------|-------------------------|---------------------|------------|
| Jan-22     | 3.50%                   | 3.90%               | 4.00%      |
| Feb-22     | 3.50%                   | 3.70%               | 3.80%      |
| Mar-22     | 3.40%                   | 3.50%               | 3.60%      |
| Apr-22     | 3.40%                   | 3.40%               | 3.60%      |
| May-22     | 3.70%                   | 3.40%               | 3.60%      |
| Jun-22     | 4.10%                   | 3.40%               | 3.60%      |
| Jul-22     | 3.70%                   | 3.40%               | 3.50%      |
| Aug-22     | 3.90%                   | 3.50%               | 3.70%      |
| Sep-22     | 3.30%                   | 3.60%               | 3.50%      |
| Oct-22     | 4.00%                   | 3.80%               | 3.70%      |
| Nov-22     | 3.80%                   | 3.90%               | 3.60%      |
| Dec-22     | 3.10%                   | 3.90%               | 3.50%      |

| Month/Year | Moore<br>County,<br>NC% | North-<br>Carolina% | National<br>% |
|------------|-------------------------|---------------------|---------------|
| Jan-23     | 3.60%                   | 3.80%               | 3.40%         |
| Feb-23     | 3.60%                   | 3.60%               | 3.60%         |
| Mar-23     | 3.50%                   | 3.50%               | 3.50%         |
| Apr-23     | 3.20%                   | 3.40%               | 3.40%         |
| May-23     | 3.60%                   | 3.40%               | 3.70%         |
| Jun-23     |                         |                     | 3.60%         |
| Jul-23     |                         |                     |               |
| Aug-23     |                         |                     |               |
| Sep-23     |                         |                     |               |
| Oct-23     |                         |                     |               |
| Nov-23     |                         |                     |               |
| Dec-23     |                         |                     |               |

## Moore County Public Works - Public Utilities Division (Fund 610 Enterprise Fund)

### Department Narrative:

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates eleven permitted water systems as follows: Pinehurst, Seven Lakes, Vass, Robbins, Addor High Falls, Hyland Hills, The Carolina, East Moore and West Moore and Hidden Lakes. MCPU provides sewer service to Pinehurst, Vass and a few rural customers. The dashboard shows revenues and expenses in comparison to the budget in Charts labeled "chart 1" below.

### Revenue Sources FY23 Original Budget:

|                    |              |
|--------------------|--------------|
| Fees               | \$14,125,482 |
| Int./Surplus/Other | \$876,101    |

### FY23 Budgeted Staffing Positions:

|    |           |
|----|-----------|
| 43 | Full-Time |
| 0  | Part-Time |

**Total FY23 Expenditure Original Budget:** \$15,001,583

Department Director: Randy Gould

Department Director email: rgould@moorecountync.gov

**Chart 1 - FY23**

| Current Fiscal Year Activity |                 |                |                 |                 |
|------------------------------|-----------------|----------------|-----------------|-----------------|
| Public Utilities FY23        | Original Budget | Revised Budget | Actual Revenues | Actual Expenses |
| Jul-22                       | \$1,250,132     | \$1,250,132    | \$967,157       | \$411,593       |
| Aug-22                       | \$1,250,132     | \$1,250,132    | \$708,604       | \$782,379       |
| Sep-22                       | \$1,250,132     | \$1,250,132    | \$1,488,677     | \$999,494       |
| Oct-22                       | \$1,250,132     | \$1,250,132    | \$1,200,037     | \$1,050,643     |
| Nov-22                       | \$1,250,132     | \$1,250,132    | \$765,500       | \$1,073,529     |
| Dec-22                       | \$1,250,132     | \$1,250,132    | \$1,557,944     | \$900,180       |
| Jan-23                       | \$1,250,132     | \$1,250,132    | \$1,263,351     | \$849,087       |
| Feb-23                       | \$1,250,132     | \$1,250,132    | \$847,556       | \$748,922       |
| Mar-23                       | \$1,250,132     | \$1,250,132    | \$747,243       | \$923,179       |
| Apr-23                       | \$1,250,132     | \$1,250,132    | \$1,024,238     | \$1,001,338     |
| May-23                       | \$1,250,132     | \$1,250,132    | \$1,363,748     | \$919,354       |
| Jun-23                       | \$1,250,132     | \$1,250,132    | \$1,825,385     | \$1,685,604     |
| Totals                       | \$15,001,583    | \$15,001,583   | \$13,759,440    | \$11,345,301    |

**Chart 1 - FY22**

| Current Fiscal Year Activity |                 |                |                 |                 |
|------------------------------|-----------------|----------------|-----------------|-----------------|
| Public Utilities FY22        | Original Budget | Revised Budget | Actual Revenues | Actual Expenses |
| Jul-21                       | \$1,082,633     | \$1,082,633    | \$670,923       | \$541,645       |
| Aug-21                       | \$1,082,633     | \$1,082,633    | \$1,385,439     | \$747,773       |
| Sep-21                       | \$1,082,633     | \$1,082,633    | \$1,352,824     | \$842,531       |
| Oct-21                       | \$1,082,633     | \$1,082,633    | \$1,393,425     | \$967,510       |
| Nov-21                       | \$1,082,633     | \$1,082,633    | \$1,087,501     | \$805,503       |
| Dec-21                       | \$1,082,633     | \$1,082,633    | \$1,209,447     | \$886,046       |
| Jan-22                       | \$1,082,633     | \$1,082,633    | \$1,194,256     | \$854,603       |
| Feb-22                       | \$1,082,633     | \$1,082,633    | \$949,619       | \$1,122,389     |
| Mar-22                       | \$1,082,633     | \$1,082,633    | \$871,213       | \$1,265,531     |
| Apr-22                       | \$1,082,633     | \$1,082,633    | \$1,056,971     | \$824,735       |
| May-22                       | \$1,082,633     | \$1,082,633    | \$1,092,850     | \$909,806       |
| Jun-22                       | \$1,082,633     | \$2,080,883    | \$1,796,623     | \$1,983,262     |
| Totals                       | \$12,991,598    | \$13,989,848   | \$14,061,091    | \$11,751,334    |

# Moore County Department of Public Utilities , continued

**Department Narrative:** Chart 2, Consumption Report, below, displays the total gallons and dollars billed for the water and sewer for each water system.

## CONSUMPTION REPORT, Chart 2

Jun-23

|                                  | Total Water       | Total Sewer       | Total Irrigation  |                        |                      |                       |                      |
|----------------------------------|-------------------|-------------------|-------------------|------------------------|----------------------|-----------------------|----------------------|
|                                  | Gallons Billed    | Gallons Billed    | Gallons Billed    | Total \$               | Total \$             | Total \$              | Total \$             |
|                                  |                   |                   |                   | Billed                 | Billed in Water      | Billed in Waste Water | Billed in Irrigation |
| Pinehurst(7,8,9,10,11,12,13,     |                   |                   |                   |                        |                      |                       |                      |
| 14,15,16,17,18,19,20,21, 22 )    | 41,054,188        | 38,908,901        | 14,732,364        | \$ 789,264.01          | \$ 298,843.41        | \$ 366,523.70         | \$ 123,896.90        |
| Monroetown (30)                  | 53,419            | 53,419            |                   | \$ 1,088.04            | \$ 484.90            | \$ 603.14             | \$ -                 |
| Jackson Hamlet (26)              | 278,354           | 255,737           |                   | \$ 4,810.75            | \$ 2,254.59          | \$ 2,556.16           |                      |
| Book 24 Pinehurst                | 10,021,127        | 9,334,356         | 966,935           | \$ 153,750.05          | \$ 68,711.49         | \$ 76,862.74          | \$ 8,175.82          |
| Taylortown                       |                   |                   |                   | \$ -                   |                      |                       |                      |
| <b>Totals</b>                    | <b>51,407,088</b> | <b>48,552,413</b> | <b>15,699,299</b> | <b>\$ 948,912.85</b>   | <b>\$ 370,294.39</b> | <b>\$ 446,545.74</b>  | <b>\$ 132,072.72</b> |
| Seven Lakes (1-4)                | 16,631,108        | 101,992           | 826,755           | \$ 123,441.63          | \$ 115,798.93        | \$ 911.40             | \$ 6,731.30          |
| Love Grove (28)                  | 755,421           |                   | 11,007            | \$ 5,246.17            | \$ 5,158.27          |                       | \$ 87.90             |
| <b>Totals</b>                    | <b>17,386,529</b> | <b>101,992</b>    | <b>837,762</b>    | <b>\$ 128,687.80</b>   | <b>\$ 120,957.20</b> | <b>\$ 911.40</b>      | <b>\$ 6,819.20</b>   |
| Hyland Hills/Niagara (5)         | 592,030           |                   | 12,462            | \$ 4,438.23            | \$ 4,338.66          |                       | \$ 99.57             |
| Vass (6)                         | 3,156,600         | 1,987,778         | 16,771            | \$ 40,799.63           | \$ 22,799.79         | \$ 17,771.24          | \$ 228.60            |
| East Moore(80's)                 | 16,598,592        | 116,385           | 275,502           | \$ 176,651.42          | \$ 172,983.79        | \$ 1,060.69           | \$ 2,606.94          |
| <b>Totals</b>                    | <b>20,347,222</b> | <b>2,104,163</b>  | <b>304,735</b>    | <b>\$ 221,889.28</b>   | <b>\$ 200,122.24</b> | <b>\$ 18,831.93</b>   | <b>\$ 2,935.11</b>   |
|                                  |                   |                   |                   | \$ -                   |                      |                       |                      |
| Addor (27)                       | 119,040           | 89,013            |                   | \$ 1,890.78            | \$ 967.68            | \$ 923.10             |                      |
| The Carolina (25)                |                   |                   |                   | \$ -                   |                      |                       |                      |
| Robbins (29)                     | 35,702            |                   |                   | \$ 379.90              | \$ 379.90            |                       |                      |
| High Falls (31)                  | 54,428            |                   |                   | \$ 515.63              | \$ 515.63            |                       |                      |
| West Moore (33)                  | 134,647           |                   | 8,670             | \$ 1,266.60            | \$ 1,197.44          |                       | \$ 69.16             |
| <b>Total other small systems</b> | <b>343,817</b>    | <b>89,013</b>     | <b>8,670</b>      | <b>\$ 4,052.91</b>     | <b>\$ 3,060.65</b>   | <b>\$ 923.10</b>      | <b>\$ 69.16</b>      |
| Hydrant Meters                   |                   |                   |                   | \$ -                   |                      |                       |                      |
|                                  |                   |                   |                   | \$ -                   |                      |                       |                      |
| <b>Totals</b>                    | <b>89,484,656</b> | <b>50,847,581</b> | <b>16,850,466</b> | <b>\$ 1,303,542.84</b> | <b>694,434</b>       | <b>467,212</b>        | <b>141,896</b>       |

Total less EMWD = Utilities 72,886,064 50,731,196 16,574,964 1,126,891 521,451 466,151 139,289

Total less EMWD = Utilities 72,886,064 50,731,196 16,574,964 1,126,891 521,451 466,151 139,289

Moore County Department of Veteran Services (General Fund)

Department Narrative:

Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans License Plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting Military Service records.

We also assist widows and certain dependents of Veterans with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that died as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for Military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

Revenue Sources FY23 Budget:

|                       |           |
|-----------------------|-----------|
| Service Grant - State | \$2,217   |
| County Property Tax   | \$232,048 |

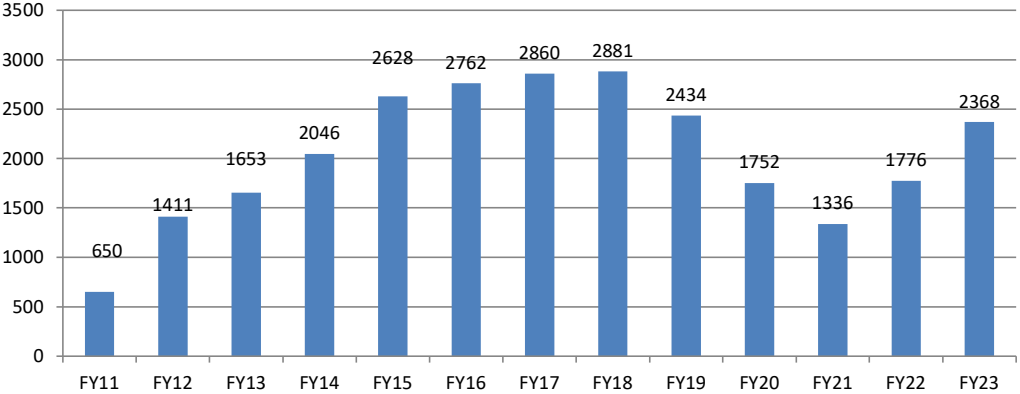
Total FY23 Expenditure Budget: \$234,265

Department Director: Kelly Greene  
Department Director email: kgreene@moorecountync.gov

FY23 Budgeted Staffing Positions:

|   |           |
|---|-----------|
| 3 | Full-Time |
| 0 | Part-Time |
| 3 | Resource  |

Total Claims Filed by Moore County Veteran Services by Fiscal Year



|                                     |               |
|-------------------------------------|---------------|
| *Number of Veterans in Moore County | 9,467         |
| *VA Expendures in Moore County      | \$151,203,000 |

| * Veteran Demographics by Age Range |             |             |             |               |
|-------------------------------------|-------------|-------------|-------------|---------------|
| Gender                              | Age 17 - 44 | Age 45 - 64 | Age 65 - 84 | Age 85 and up |
| Male                                | 1645        | 2483        | 3326        | 857           |
| Female                              | 526         | 528         | 92          | 11            |

| *Number of Veterans by Birth Gender |      |
|-------------------------------------|------|
| Male Disabled Veterans              | 8311 |
| Female Disabled Veterans            | 1156 |

\*National Center for Veterans Analysis and Statistics

| Fiscal Year | Total Claims Filed By Moore County Department of Veterans Services |
|-------------|--|
| 2023        | 2368   |
| 2022        | 1776   |
| 2021        | 1336   |
| 2020        | 1752   |
| 2019        | 2434   |
| 2018        | 2881   |
| 2017        | 2860   |
| 2016        | 2762   |
| 2015        | 2628   |
| 2014        | 2046   |
| 2013        | 1653   |
| 2012        | 1411   |
| 2011        | 650  |

| State Forms Completed |     |
|-----------------------|-----|
| July                  | 95  |
| Aug                   | 79  |
| Sept                  | 77  |
| Oct                   | 77  |
| Nov                   | 70  |
| Dec                   | 55  |
| Jan                   | 50  |
| Feb                   | 60  |
| March                 | 120 |
| Apr                   | 67  |
| May                   | 120 |
| June                  | 50  |

## Moore County Water Pollution Control Plant (Fund 600 Enterprise Fund)

### Department Narrative:

The Water Pollution Control Plant (WPCP) is a division of Public Works. The WPCP treats wastewater produced within Moore County and Camp Mackall under strict guidelines of the National Pollutant Discharge Elimination System (NPDES) permit and Moore County Sewer Use Ordinance. Flow is invoiced monthly to each town based on meter readings at the monitoring stations. Flow treated versus flow invoiced is measured to determine accuracy of revenues and detect inflow and infiltration in the interceptor. Capacity is tracked to determine when the next expansion will be required.

### Revenue Sources FY23 Original Budget:

User Fees \$6,829,657

**Total FY23 Expenditure Budget:** \$6,829,657

### FY23 Budgeted Staffing Positions:

19 Full-Time

1 Part-Time

Department Director: Randy Gould, rgould@moorecountync.gov

Division Leader: Stephen Morgan smorgan@moorecountync.gov

| Moore County WPCP FY 22/23 Financial Activity |                    |                    |                    |                             |
|---|--------------------|--------------------|--------------------|-----------------------------|
| 2022-2023                                     | Actual Expenses    | Billed Revenue     | Budgeted Revenue   | Total Difference in Revenue |
| July  | \$151,410          | \$513,856          | \$569,138          | (\$55,282)                  |
| August  | \$264,797          | \$492,355          | \$569,138          | (\$76,783)                  |
| September                                     | \$276,884          | \$466,975          | \$569,138          | (\$102,163)                 |
| October                                       | \$358,365          | \$499,828          | \$569,138          | (\$69,310)                  |
| November                                      | \$320,656          | \$488,739          | \$569,138          | (\$80,399)                  |
| December                                      | \$473,463          | \$463,503          | \$569,138          | (\$105,635)                 |
| January                                       | \$484,302          | \$529,354          | \$569,138          | (\$39,784)                  |
| February                                      | \$374,273          | \$530,080          | \$569,138          | (\$39,058)                  |
| March   | \$309,398          | \$515,229          | \$569,138          | (\$53,909)                  |
| April   | \$302,187          | \$525,474          | \$569,138          | (\$43,664)                  |
| May   | \$289,833          | \$542,102          | \$569,138          | (\$27,036)                  |
| June  | \$299,125          | \$513,583          | \$569,139          | (\$55,556)                  |
| <b>Cumulative Total</b>                       | <b>\$3,904,691</b> | <b>\$6,081,076</b> | <b>\$6,829,657</b> | <b>(\$748,581)</b>          |

| 2022-2023               | Monthly Revenues Billed | Actual Expenses    | Capital Reserve  | Revenue Available  |
|-------------------------|-------------------------|--------------------|------------------|--------------------|
| July                    | \$513,856               | \$151,410          | \$13,097         | \$349,349          |
| August                  | \$492,355               | \$264,797          | \$13,097         | \$214,461          |
| September               | \$466,975               | \$276,884          | \$13,097         | \$176,994          |
| October                 | \$499,828               | \$358,365          | \$13,097         | \$128,366          |
| November                | \$488,739               | \$320,656          | \$13,097         | \$154,986          |
| December                | \$463,503               | \$473,463          | \$13,097         | -\$23,057          |
| January                 | \$529,354               | \$484,302          | \$13,097         | \$31,955           |
| February                | \$530,080               | \$374,273          | \$13,097         | \$142,710          |
| March                   | \$515,229               | \$309,398          | \$13,097         | \$192,734          |
| April                   | \$525,474               | \$302,187          | \$13,097         | \$210,191          |
| May                     | \$542,102               | \$289,833          | \$13,097         | \$239,172          |
| June                    | \$513,583               | \$299,125          | \$13,097         | \$201,361          |
| <b>Cumulative Total</b> | <b>\$6,081,076</b>      | <b>\$3,904,691</b> | <b>\$157,160</b> | <b>\$2,019,225</b> |

| Moore County WPCP FY 22/23 Average Daily Flow |         |         |         |            |
|---|---------|---------|---------|------------|
| 2022-2023                                     | Average | Maximum | Minimum | % Capacity |
| July  | 4.867   | 5.599   | 4.514   | 49%        |
| August  | 4.803   | 6.521   | 4.483   | 48%        |
| September                                     | 4.630   | 6.976   | 3.974   | 46%        |
| October                                       | 4.744   | 5.462   | 4.312   | 47%        |
| November                                      | 4.860   | 5.796   | 4.299   | 49%        |
| December                                      | 4.865   | 7.133   | 3.014   | 49%        |
| January                                       | 5.106   | 8.064   | 2.089   | 51%        |
| February                                      | 5.321   | 7.085   | 4.565   | 53%        |
| March   | 4.978   | 5.764   | 4.352   | 50%        |
| April   | 5.465   | 7.231   | 4.04    | 55%        |
| May   | 4.935   | 5.331   | 4.64    | 49%        |
| June  | 4.879   | 5.769   | 4.37    | 49%        |

| Moore County WPCP Percentage Accountability FY 22/23 |                      |                      |            |
|--|----------------------|----------------------|------------|
| 2022-2023  | Treated              | Invoiced             | Percentage |
| July   | 160,533,000          | 150,635,313          | 94%        |
| August   | 156,088,000          | 143,957,058          | 92%        |
| September  | 151,291,000          | 136,231,701          | 90%        |
| October  | 154,656,000          | 147,878,149          | 96%        |
| November   | 156,666,000          | 144,476,872          | 92%        |
| December   | 160,184,000          | 137,542,094          | 86%        |
| January  | 162,444,000          | 157,740,559          | 97%        |
| February   | 154,840,000          | 152,214,054          | 98%        |
| March  | 161,326,000          | 151,831,863          | 94%        |
| April  | 167,358,000          | 155,079,759          | 93%        |
| May  | 156,206,000          | 161,229,615          | 103%       |
| June   | 146,983,000          | 151,358,179          | 103%       |
| <b>Total</b>   | <b>1,888,575,000</b> | <b>1,790,175,216</b> | <b>95%</b> |

| Moore County WPCP FY 21/22 Financial Activity |                    |                    |                    |                             |
|---|--------------------|--------------------|--------------------|-----------------------------|
| 2021-2022                                     | Actual Expenses    | Billed Revenue     | Budgeted Revenue   | Total Difference in Revenue |
| July  | \$209,495          | \$536,435          | \$515,038          | \$21,397                    |
| August  | \$224,322          | \$516,448          | \$515,038          | \$1,410                     |
| September                                     | \$335,556          | \$492,483          | \$515,038          | (\$22,555)                  |
| October                                       | \$390,966          | \$499,899          | \$515,038          | (\$15,139)                  |
| November                                      | \$290,259          | \$454,000          | \$515,038          | (\$61,038)                  |
| December                                      | \$149,946          | \$475,539          | \$515,038          | (\$39,499)                  |
| January                                       | \$96,983           | \$523,650          | \$515,038          | \$8,612                     |
| February                                      | \$460,102          | \$467,311          | \$515,038          | (\$47,727)                  |
| March   | \$371,761          | \$565,050          | \$515,038          | \$50,012                    |
| April   | \$161,357          | \$516,992          | \$515,038          | \$1,954                     |
| May   | \$185,248          | \$494,908          | \$515,038          | (\$20,130)                  |
| June  | \$523,709          | \$464,236          | \$515,038          | (\$50,802)                  |
| <b>Cumulative Total</b>                       | <b>\$3,399,704</b> | <b>\$6,006,951</b> | <b>\$6,180,456</b> | <b>(\$173,505)</b>          |

| 2021-2022               | Monthly Revenues Billed | Actual Expenses    | Capital Reserve  | Revenue Available  |
|-------------------------|-------------------------|--------------------|------------------|--------------------|
| July                    | \$536,435               | \$209,495          | \$43,479         | \$283,462          |
| August                  | \$516,448               | \$224,322          | \$43,479         | \$248,648          |
| September               | \$492,483               | \$335,556          | \$43,479         | \$113,448          |
| October                 | \$499,899               | \$390,966          | \$43,479         | \$65,455           |
| November                | \$454,000               | \$290,259          | \$43,479         | \$120,262          |
| December                | \$475,539               | \$149,946          | \$43,479         | \$282,115          |
| January                 | \$523,650               | \$96,983           | \$43,479         | \$383,189          |
| February                | \$467,311               | \$460,102          | \$43,479         | -\$36,270          |
| March                   | \$565,050               | \$371,761          | \$43,479         | \$149,811          |
| April                   | \$516,992               | \$161,357          | \$43,479         | \$312,157          |
| May                     | \$494,908               | \$185,248          | \$43,479         | \$266,181          |
| June                    | \$464,236               | \$523,709          | \$43,479         | -\$102,952         |
| <b>Cumulative Total</b> | <b>\$6,006,951</b>      | <b>\$3,399,704</b> | <b>\$521,742</b> | <b>\$2,085,505</b> |

| Moore County WPCP FY 21/22 Average Daily Flow |         |         |         |            |
|---|---------|---------|---------|------------|
| 2021-2022                                     | Average | Maximum | Minimum | % Capacity |
| July  | 5.131   | 7.212   | 4.331   | 51         |
| August  | 4.847   | 5.392   | 4.475   | 48         |
| September                                     | 4.837   | 7.242   | 4.231   | 48         |
| October                                       | 4.709   | 5.360   | 3.652   | 47         |
| November                                      | 4.368   | 5.078   | 3.417   | 44         |
| December                                      | 4.422   | 5.110   | 3.977   | 44         |
| January                                       | 5.089   | 7.328   | 4.452   | 51         |
| February                                      | 4.799   | 5.546   | 4.499   | 48         |
| March   | 5.304   | 9.157   | 4.459   | 53         |
| April   | 4.869   | 5.883   | 4.428   | 49         |
| May   | 4.670   | 5.255   | 4.274   | 47         |
| June  | 4.581   | 5.725   | 4.25    | 46         |

| Moore County WPCP Percentage Accountability FY 21/22 |                      |                      |            |
|--|----------------------|----------------------|------------|
| 2021-2022  | Treated              | Invoiced             | Percentage |
| July   | 196,845,000          | 165,291,238          | 84%        |
| August   | 169,797,000          | 158,074,414          | 93%        |
| September  | 160,793,000          | 151,303,650          | 94%        |
| October  | 163,172,000          | 153,559,308          | 94%        |
| November   | 149,980,000          | 139,346,875          | 93%        |
| December   | 156,167,000          | 145,874,891          | 93%        |
| January  | 167,488,000          | 161,002,121          | 96%        |
| February   | 150,439,000          | 141,910,916          | 94%        |
| March  | 178,046,000          | 171,438,822          | 96%        |
| April  | 162,812,000          | 157,640,687          | 97%        |
| May  | 161,098,000          | 151,648,835          | 94%        |
| June   | 149,278,000          | 140,471,157          | 94%        |
| <b>Total</b>   | <b>1,965,915,000</b> | <b>1,837,562,914</b> | <b>93%</b> |