

Moore County Department of Aging/Senior Enrichment Center (General Fund)

Department Narrative:

The Moore County Department of Aging provides many services - nutrition, transportation, in-home aide, SHIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents aged 50 and over will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn a new skill (knitting, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). Lots of opportunities also exist to volunteer and serve the older adults of the Moore County community.

Revenue Sources FY23 Budget:

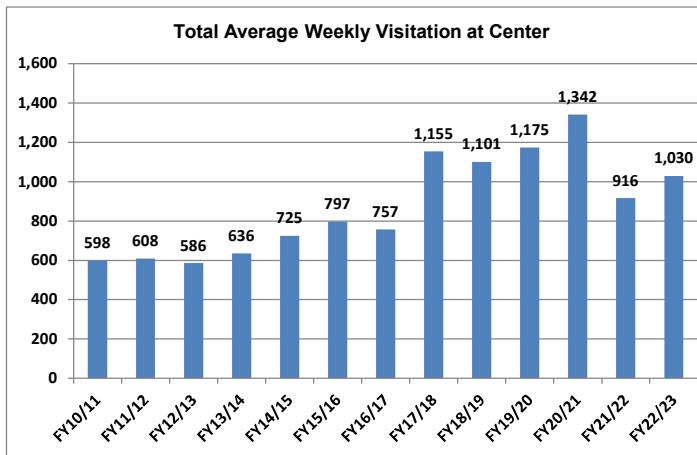
Grants	\$906,000	54.83%
Fees/Donations	\$50,520	3.06%
County Property Tax/Local Match	<u>\$695,790</u>	42.11%
Total Budget FY23	\$1,652,310	

FY23 Budgeted Staffing Positions:

20	Full-Time
1	Part-Time

Department Director: Terri Prots

Department Director email: tprots@moorecountync.gov



Aging - Senior Enrichment Center - Average Weekly Participation									
Fiscal Year	Program Participation (Weekly Avg)	Facility Tours/Fitness Orientations/Other (Virtual)	Fitness Room (weekly avg)	Recreation Room (weekly avg)	Diner's Club (weekly avg)	Puzzle Table & Other (weekly avg)	Total Average Weekly Visitation at Center	Home Delivered Meals Ordered	Home Delivered Meals Served
FY10/11	247	16	240	0	95		598		
FY11/12	269	15	233	0	91		608		
FY12/13	253	10	232	0	91		586		
FY13/14	289	10	189	76	73		636		
FY14/15	302	11	176	173	62		725		
FY15/16	347	14	192	185	59		797		
FY16/17	355	12	168	174	48		757		
FY17/18	456	10	266	367	56		1,155	21,403	21,320
FY18/19	476	7	277	282	59		1,101	24,494	24,407
FY19/20	456	5	300	363	51		1,175	21,076	20,847
FY20/21	117	703	334	163	25		1,342	23,972	23,957
FY21/22	516	1	180	176	43		916	17,532	17,433
FY22/23	535	0	211	182	58	44	1,030	19,995	19,835

(Sr Enrichment Center has been closed since 5 p.m. on Tuesday, March 17, 2020 due to COVID-19)

Opened on limited basis March 15, 2021

Moore County Department of Child Support/Day Reporting/Youth Services (General Fund)

Department Narrative:

Child Support: The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collection information.

Day Reporting: The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

Youth Services: The Youth Services Program provides juvenile restitution, Teen Court, and Interpersonal Skill Building components for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The Interpersonal Skill Building Program, Why, Try, provides a 10 week curriculum addressing social skills that assist youth in dealing with life's challenges in a positive way in order to reduce their further involvement in the juvenile legal system and improve their participation as productive citizens.

Revenue Sources FY23 Budget:

Child Support:	Federal Grants	\$847,950
Child Support:	CSE Collections	\$14,500
Child Support:	Application Fees	\$900
Child Support:	Paternity Fees	\$1,500
Day Reporting:	Contract Revenue	\$119,486
Youth Services:	JCPC Grant	\$90,574

Total FY23 Expenditure Budget:

Child Support	\$837,972
Day Reporting	\$119,486
Youth Services	\$90,574

Department Director: Teresa Brewer
Department Director email: tbrewer2@moorecountync.gov

FY23 Budgeted Staffing Positions:

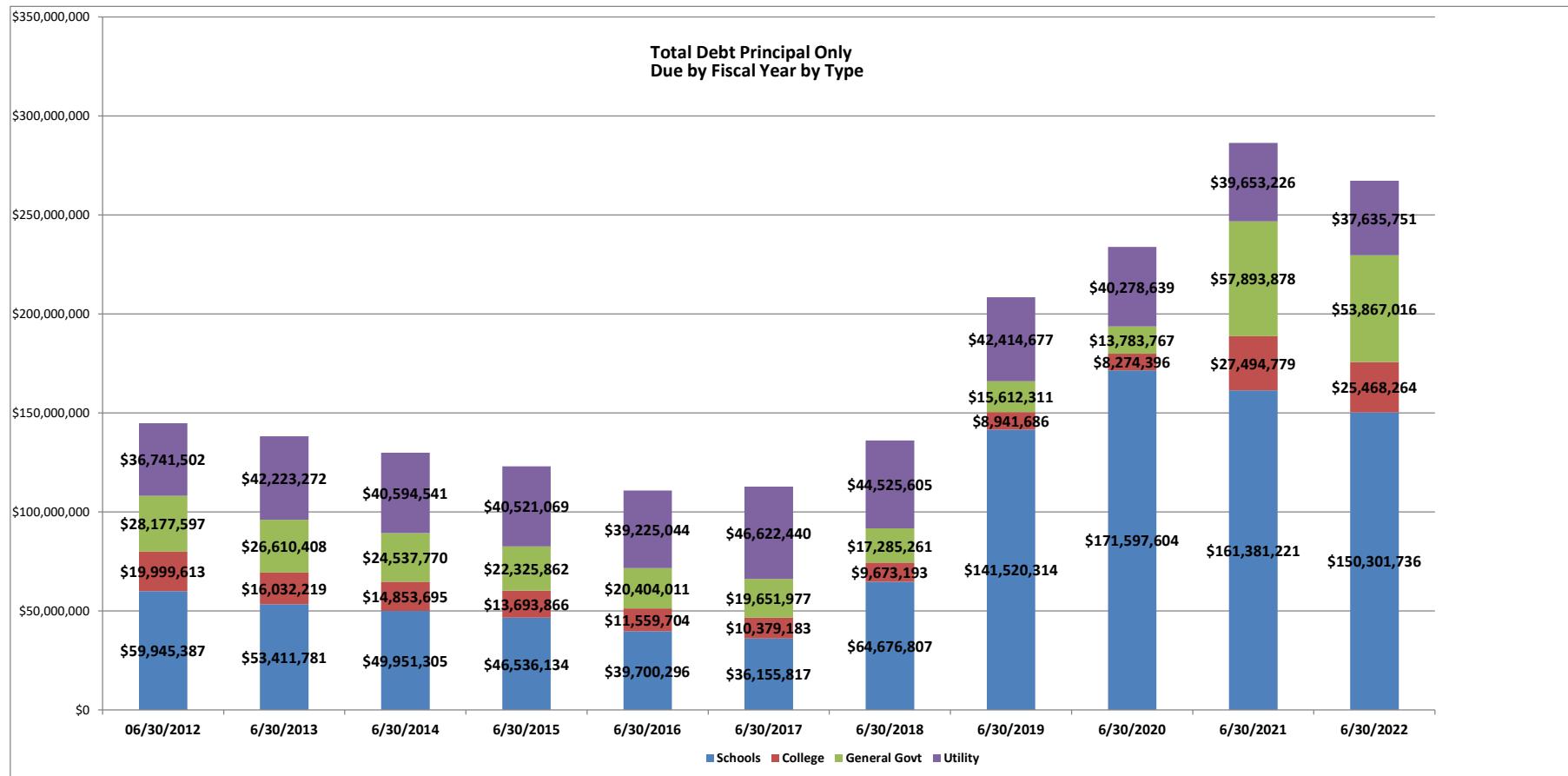
	Full-time	Part-time
Child Support	11	0
Day Reporting	0.15	1
Youth Services	0.85	0

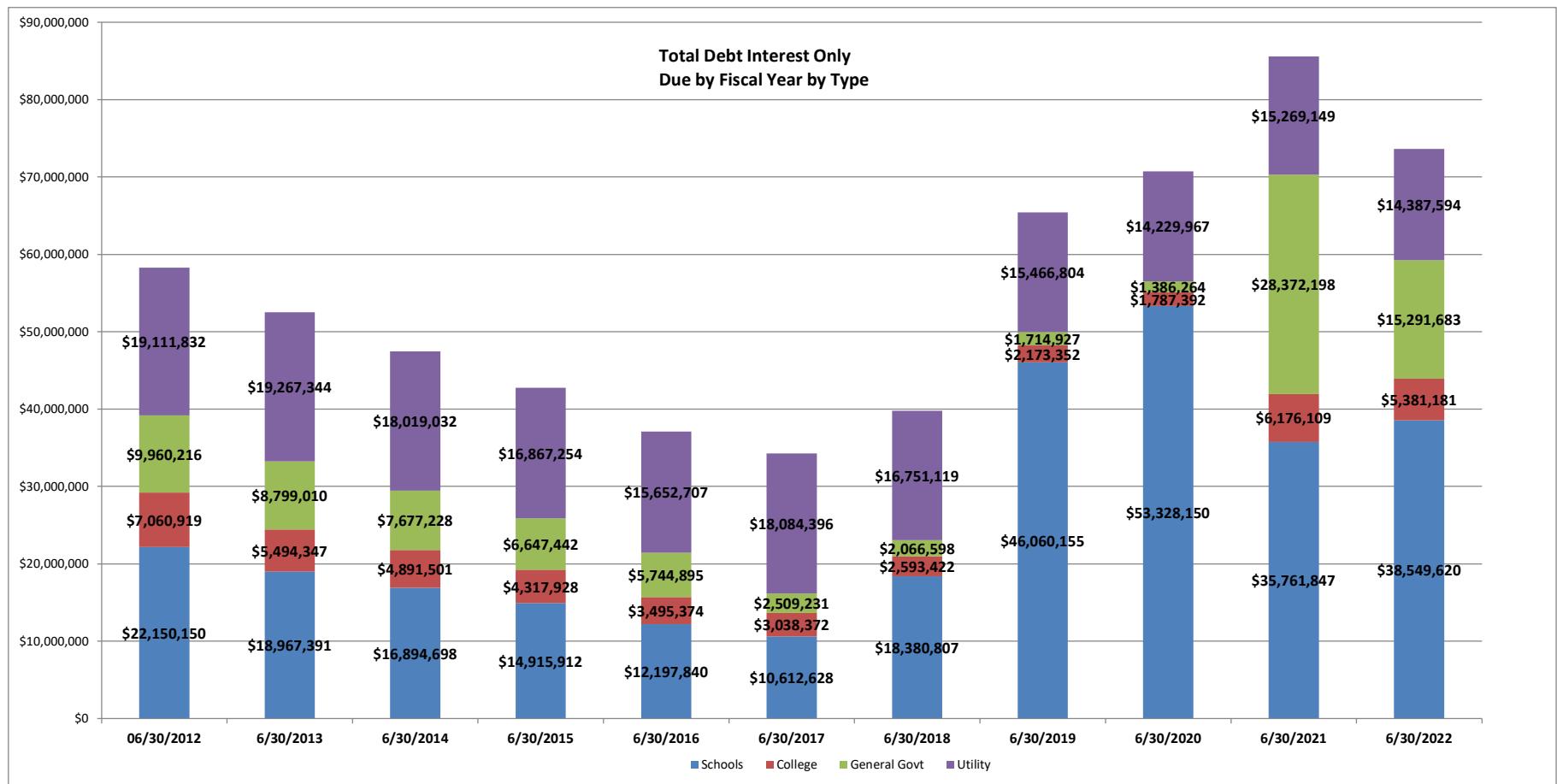
Day Reporting			
	Successful Program Completion %		
Month	Monthly %	YTD %	Target %
Jul-22	66.7%	66.7%	70%
Aug-22	100.0%	88.9%	70%
Sep-22	50.0%	76.9%	70%
Oct-22	40.0%	66.7%	70%
Nov-22	0.0%	63.2%	70%
Dec-22	50.0%	61.9%	70%
Jan-23	57.1%	60.7%	70%
Feb-23	80.0%	63.6%	70%
Mar-23	75.0%	65.9%	70%
Apr-23	100.0%	69.6%	70%
May-23	61.5%	71.6%	70%
Jun-23	46.2%	67.5%	70%

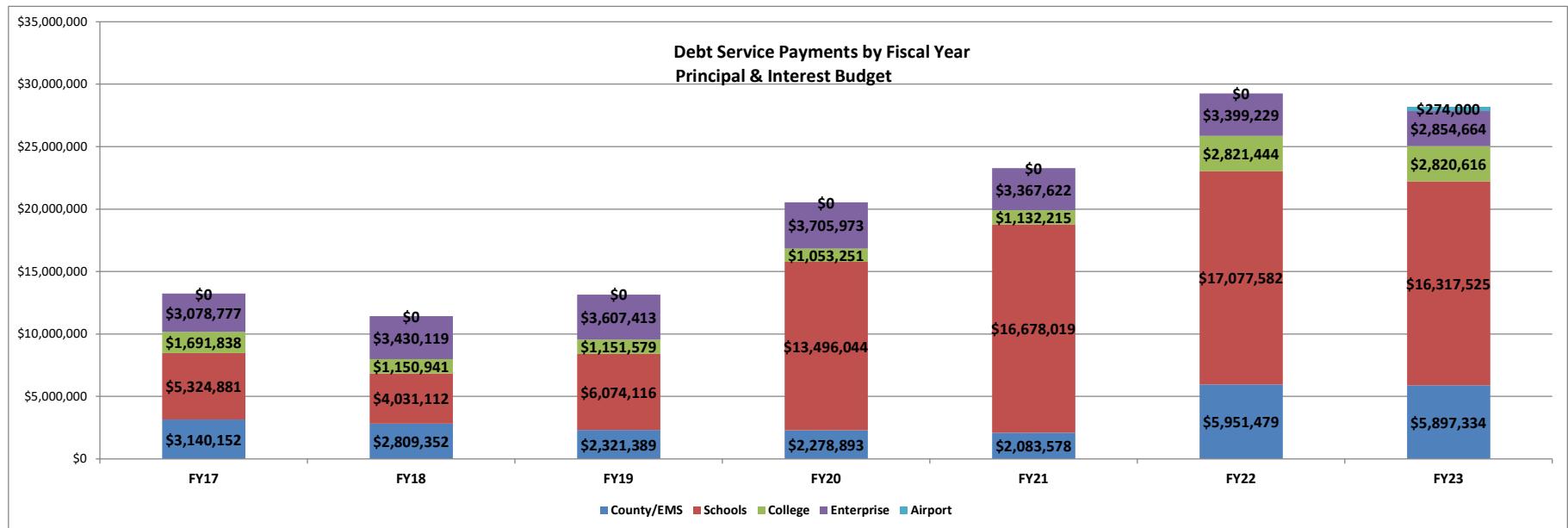
Child Support Case Disbursements				
Disbursement Month	Month-FY21/22	Month-FY22/23	YTD FY21/22	YTD FY22/23
July	\$485,164	\$412,358	\$485,164	\$412,358
August	\$475,230	\$464,616	\$960,394	\$876,974
September	\$475,714	\$436,737	\$1,436,108	\$1,313,711
October	\$444,554	\$435,794	\$1,880,662	\$1,749,505
November	\$437,553	\$397,870	\$2,318,215	\$2,147,375
December	\$473,136	\$424,521	\$2,791,351	\$2,571,896
January	\$423,481	\$422,022	\$3,214,832	\$2,993,918
February	\$424,041	\$421,087	\$3,638,873	\$3,415,005
March	\$519,308	\$520,444	\$4,158,181	\$3,935,449
April	\$492,078	\$451,071	\$4,650,259	\$4,386,520
May	\$498,939	\$490,193	\$5,149,198	\$4,876,713
June	\$491,599	\$447,548	\$5,640,797	\$5,324,261

Cooperative Extension				
	July-Sept 2022	Oct-Dec 2022	Jan-Mar 2023	Apr-June 2023
# of Farm Participants receiving education in profitable and sustainable livestock production	186	91	516	
# of Farm Participants receiving education in profitable and sustainable plant production	72	50	189	
# of Farm Visits	109	62	46	
# of Homeowner Gardening and Landscaping Consultations	369	651	603	
# of Youth engaged in 4-H Curriculum or Projects	222	512	628	
# Gaining Knowledge of Healthy Lifestyles and Safe Food Consumption	128	117	98	
On-line Programs	8,391	4,921	7,805	
Mass Media (radio/publications)	159,400	219,200	119,217	

Cooperative Extension				
	July-Sept 2021	Oct-Dec 2021	Jan-Mar 2022	Apr-June 2022
# of Farm Participants receiving education in profitable and sustainable livestock production	161	24	287	117
# of Farm Participants receiving education in profitable and sustainable plant production	128	155	178	207
# of Farm Visits	72	54	108	156
# of Homeowner Gardening and Landscaping Consultations	1,988	995	255	1660
# of Youth engaged in 4-H Curriculum or Projects	577	226	1834	1700
# Gaining Knowledge of Healthy Lifestyles and Safe Food Consumption	555	727	450	290
On-line Programs	9,690	7888	5956	5594
Mass Media (radio/publications)	120,000	99474	56000	67200

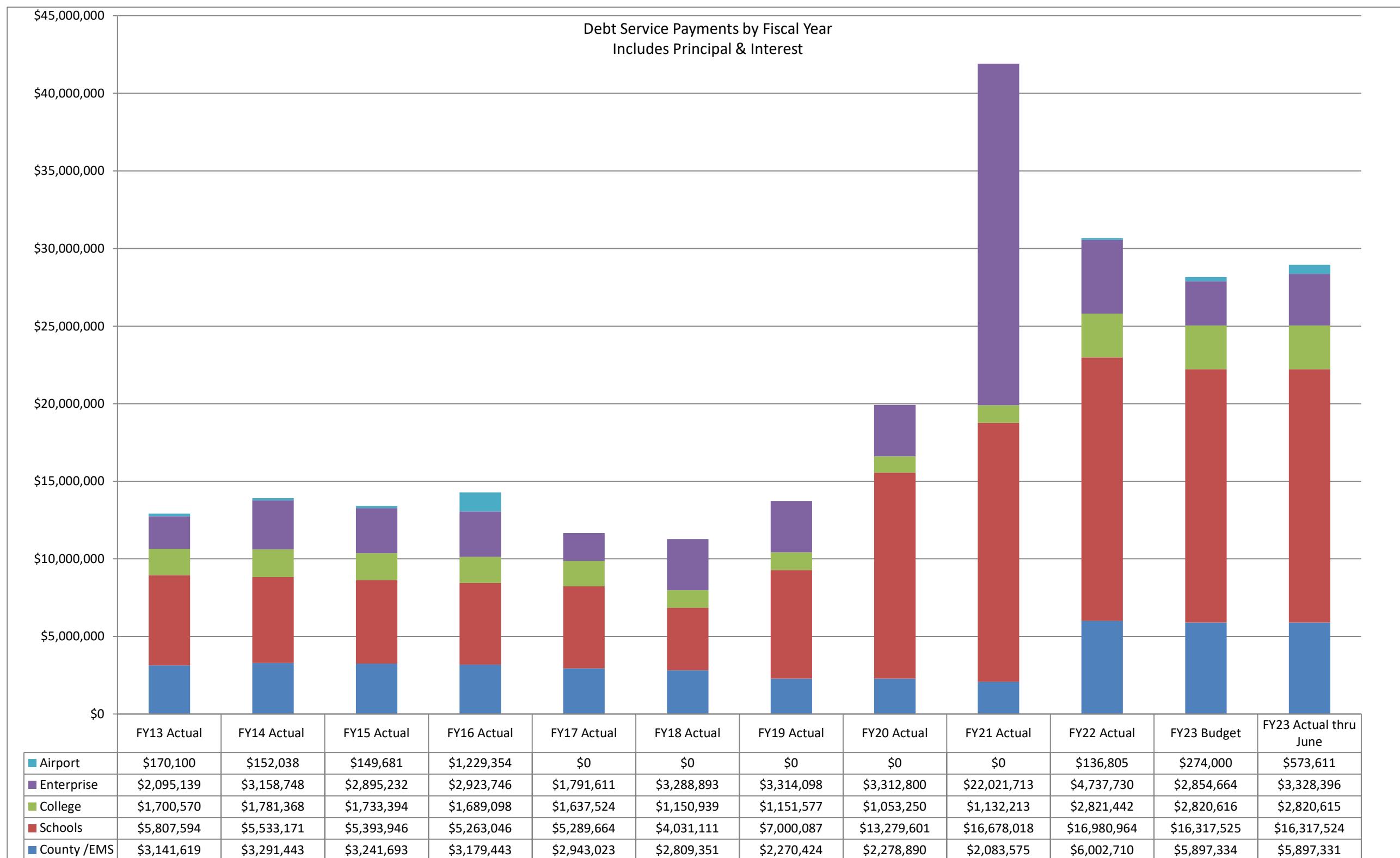






Moore County Budget & Actual Debt Service Payments by Fiscal Year by Category (includes Principal and Interest)

Category	FY13 Actual	FY14 Actual	FY15 Actual	FY16 Actual	FY17 Actual	FY18 Actual	FY19 Actual	FY20 Actual	FY21 Actual	FY22 Actual	FY23 Budget	FY23 Actual thru June
County /EMS	\$3,141,619	\$3,291,443	\$3,241,693	\$3,179,443	\$2,943,023	\$2,809,351	\$2,270,424	\$2,278,890	\$2,083,575	\$6,002,710	\$5,897,334	\$5,897,331
Schools	\$5,807,594	\$5,533,171	\$5,393,946	\$5,263,046	\$5,289,664	\$4,031,111	\$7,000,087	\$13,279,601	\$16,678,018	\$16,980,964	\$16,317,525	\$16,317,524
College	\$1,700,570	\$1,781,368	\$1,733,394	\$1,689,098	\$1,637,524	\$1,150,939	\$1,151,577	\$1,053,250	\$1,132,213	\$2,821,442	\$2,820,616	\$2,820,615
Enterprise	\$2,095,139	\$3,158,748	\$2,895,232	\$2,923,746	\$1,791,611	\$3,288,893	\$3,314,098	\$3,312,800	\$22,021,713	\$4,737,730	\$2,854,664	\$3,328,396
Airport	\$170,100	\$152,038	\$149,681	\$1,229,354	\$0	\$0	\$0	\$0	\$0	\$136,805	\$274,000	\$573,611
Total	\$12,915,022	\$13,916,767	\$13,413,947	\$14,284,687	\$11,661,822	\$11,280,294	\$13,736,186	\$19,924,541	\$41,915,520	\$30,679,651	\$28,164,139	\$28,937,476



Moore County Department of Social Services (General Fund)

Department Narrative:

The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department.

Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

Revenue Sources FY23 Budget:

		% Allocation
Fees	\$30,000	0.28%
Grants	\$6,317,605	59.68%
County Property Tax	\$4,238,850	40.04%

Total FY23 Expenditure Budget:

\$10,586,455

Department Director: Tammy Schrenker

Department Director email: tschrenker@moorecountync.gov

FY23 Budgeted Staffing Positions:

111	Full-Time
1	Part-Time

Duties of the DSS Board: exclusive authority to recruit and select the Director of DSS after consultation with County Commissioners and to advise county and municipal authorities regarding policy and plans to improve the community's social conditions.

The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.

MOORE COUNTY SOCIAL SERVICES - JUNE 2023			
ADULT SERVICES			
	Reports Received	Reports Accepted	Guardianship
Current Month	46	14	29
YTD Totals	474	172	
CHILDREN'S SERVICES			
	Reports Received	Reports Accepted	Children in Custody
Current Month	88	41	69
YTD Totals	1140	639	
FOOD AND NUTRITION SERVICES			
	Application	Reviews	Active Cases
Current Month	380	412	5,562
YTD Totals	4,362	3,179	
ADULT MEDICAID			
Current Month	83	254	5,781
YTD Totals	1,064	3,048	
FAMILY AND CHILDREN'S MEDICAID			
	Application	Reviews	Active Cases
Current Month	150	1,073	8,352
YTD Totals	1,562	9,390	
Day Care	396	Clients served by each	
Work First	31	respective program for the	
Emer. Assistance	0	current Month.	

Moore County Board of Elections (General Fund)

Department Narrative:

The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

Revenue Sources FY23 Budget:

Fees	\$110
Municipal Elections	\$113,785
County Property Tax	\$830,927

FY23 Budgeted Staffing Positions:

5	Full-Time
0	Part-Time

Total FY23 Expenditure Budget: \$944,822

Department Director: Towanna Dixon

Department Director email: elections@moorecountync.gov

Elections - Registration Totals							
Month	Total Voters	Democrat	Republican	Unaffiliated	Libertarian	Green	Constitution
January 10, 2021	71,627	15,798	30,150	25,060	516	34	69
February 1, 2021	71,702	15,786	30,055	25,224	530	33	74
March 1, 2021	71,732	15,778	30,001	25,313	532	34	74
April 1, 2021	71,539	15,754	29,818	25,325	532	35	75
May 3, 2021	71,666	15,775	29,856	25,381	540	35	79
June 1, 2021	71,808	15,787	29,880	25,479	547	36	79
July 1, 2021	71,990	15,792	29,937	25,709	552	0	0
August 1, 2021	72,191	15,801	30,013	25,818	559	0	0
September 1, 2021	72,562	15,846	30,132	26,023	561	0	0
October 1, 2021	72,628	15,829	30,124	26,106	569	0	0
November 1, 2021	72,662	15,820	30,143	26,132	567	0	0
December 1, 2021	73,102	15,856	30,290	26,381	575	0	0
January 1, 2022	73,257	15,863	30,350	26,465	579	0	0
February 1, 2022	73,289	15,819	30,349	26,537	584	0	0
March 1, 2022	73,463	15,813	30,396	26,665	589	0	0
April 1, 2022	74,063	15,856	30,621	26,986	600	0	0
May 1, 2022	74,166	15,818	30,665	27,085	598	0	0
June 1, 2022	74,075	15,793	30,648	27,039	595	0	0
July 1, 2022	74,699	15,819	30,914	27,369	597	0	0
August 1, 2022	74,762	15,805	30,910	27,447	600	0	0
September 1, 2022	74,924	15,752	30,970	27,600	602	0	0
October 1, 2022	75,177	15,765	31,069	27,742	601	0	0
November 1, 2022	75,443	15,765	31,201	27,870	606	1	0
December 1, 2022	75,511	15,756	31,263	27,886	605	1	0
January 1, 2023	75,961	15,792	31,382	28,165	618	4	0
February 1, 2023	73,776	15,246	30,731	27,190	604	5	0
March 1, 2023	73,829	15,250	30,737	27,232	604	6	0
April 2, 2023	73,944	15,242	30,730	27,361	604	7	0
May 1, 2023	74,159	15,242	30,790	27,512	608	7	0
June 1, 2023	73,965	15,183	30,697	27,473	605	7	0
July 1, 2023	73,961	15,125	30,678	27,532	619	7	0
Net Change	-4	-58	-19	+59	+14	+0	+0

The County Board of Elections chooses the Director and forwards their recommendation to the State Board of Elections Executive Director who makes the formal appointment. The County Board of Elections has the authority for hiring and firing other Election Employees. County Board of Elections controls the number of employees it employs and what they are to be paid, so long as the Board of Elections spends on salaries no more than the amount appropriated by the Board of Commissioners.

Moore County Department Emergency Services (Fund 200 - ALS Fund) Special Revenue Fund

Department Narrative:

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hour. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

Revenue Sources FY23 Budget:	\$11,175,524	Total FY23 Expenditure Budget:	\$11,175,524	FY23 Budgeted Staffing Positions:
Fees/EMS Consultants	\$4,284,140 (Insurance Payments)	Debt Service (Stretchers)	\$73,500	88.2 Full-Time
Medicaid Cost Reimb	\$0 (DHHS Med Cost Settlement)	Ambulatory Services	\$9,931,166	0 Part-Time
County ALS Tax	\$5,895,289 (.04 cents/\$100 value)	Special Operations	\$25,038	
Transfer from GF	\$996,095 (Rescue/Fire)	Capital	\$645,820	
Total Revenue Budget	\$11,175,524	Transfers Out	\$500,000	
		Total Expenditure Budget:	\$11,175,524	

Department Director: Bryan Phillips, Director; Scot Brooks, Deputy Director

Department Director email: bphillips@moorecountync.gov, sbrooks@moorecountync.gov

EMS # of Calls & Response Time FY23					
Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time Emergency	Average Response Time Non-Emergency	Avg Target Response Time
Jul-22	1,725	1,161	10 min 11 sec	11 min 13 sec	<10 min 59 sec
Aug-22	1,857	1,150	10 min 4 sec	10 min 36 sec	<10 min 59 sec
Sep-22	1,751	1,106	10 min 0 sec	11 min 11 sec	<10 min 59 sec
Oct-22	1,823	1,152	10 min 8 sec	11 min 0 sec	<10 min 59 sec
Nov-22	1,878	1,195	10 min 11 sec	11 min 4 sec	<10 min 59 sec
Dec-22	1,937	1,246	10 min 5 sec	11 min 0 sec	<10 min 59 sec
Jan-23	1,834	1,179	9 min 46 sec	10 min 46 sec	<10 min 59 sec
Feb-23	1,558	1,011	10 min 4 sec	10 min 43 sec	<10 min 59 sec
Mar-23	1,867	1,242	9 min 58 sec	11 min 3 sec	<10 min 59 sec
Apr-23	1,763	1,012	10 min 1 sec	10 min 17 sec	<10 min 59 sec
May-23	1,818	1,169	9 min 57 sec	10 min 30 sec	<10 min 59 sec
Jun-23	1,739	1,166	10 min 1 sec	10 min 47 sec	<10 min 59 sec
Total	21,550	13,789			

EMS # of Calls & Response Time FY22				
Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time	Avg Target Response Time
Jul-21	1,790	1,162	10 min, 49 sec	0 min 59 sec
Aug-21	1,894	1,211	10 min, 30 sec	0 min 59 sec
Sep-21	1,692	1,053	10 min, 54 sec	0 min 59 sec
Oct-21	1,635	1,095	10 min, 28 sec	0 min 59 sec
Nov-21	1,597	1,040	10 min, 22 sec	0 min 59 sec
Dec-21	1,705	1,161	10 min, 33 sec	0 min 59 sec
Jan-22	1,876	1,222	11 min, 23 sec	0 min 59 sec
Feb-22	1,549	1,033	10 min, 32 sec	0 min 59 sec
Mar-22	1,667	1,123	10 min, 32 sec	0 min 59 sec
Apr-22	1,748	1,095	10 min, 32 sec	0 min 59 sec
May-22	1,847	1,194	10 min, 42 sec	0 min 59 sec
Jun-22	1,656	1,062	10 min, 40 sec	0 min 59 sec
Total	20,656	13,451		

Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

Department Narrative:

The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Friday, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Speciality Dogs in Gray, Maine.

Revenue Sources FY23 Budget:

Fire Inspection Fees	\$5,000
County Property Tax	\$1,731,096

Total FY23 Expenditure Budget:

Fire Marshall	\$340,920
Communications	\$1,395,176
Total	\$1,736,096

FY23 Budgeted Staffing Positions:

19.8 Full-Time (2.8 Fire Marshall/17 Communications)

Department Director: Bryan Phillips, Director

Department Director email: bphillips@moorecountync.gov

Public Safety E911 Division Service Calls FY23					
FY23	Fire	Medical	Law Enforcement	Other	Total 911 Calls for Service
Jul-22	440	1725	4740	2156	9,061
Aug-22	328	1857	4761	2245	9,191
Sep-22	508	1751	4692	2092	9,043
Oct-22	389	1823	5102	2383	9,697
Nov-22	322	1878	4801	2138	9,139
Dec-22	563	1937	5545	2502	10,547
Jan-23	319	1834	5102	2322	9,577
Feb-23	250	1558	4640	2306	8,754
Mar-23	356	1867	5315	2680	10,218
Apr-23	325	1763	4876	2650	9,614
May-23	314	1818	5061	2694	9,887
Jun-23	403	1739	4451	2989	9,582
	4,517	21,550	59,086	29,157	114,310
					114,310

Public Safety E911 Division Service Calls FY22					
FY21/22	Fire	Medical	Law Enforcement	Other	Total 911 Calls for Service
Jul-21	343	1790	4429	2361	8,923
Aug-21	305	1894	4014	2343	8,556
Sep-21	316	1692	3665	1989	7,662
Oct-21	308	1635	4113	2129	8,185
Nov-21	334	1597	3683	2065	7,679
Dec-21	322	1705	4078	2105	8,210
Jan-22	828	1876	3955	1849	8,508
Feb-22	328	1549	4226	1748	7,851
Mar-22	409	1667	4734	1943	8,753
Apr-22	330	1748	4857	1854	8,789
May-22	394	1847	4744	2195	9,180
Jun-22	425	1656	4722	1961	8,764
	4,642	20,656	51,220	24,542	101,060
					101,060

Fire Inspections	# of Inspections FY19	# of Inspections FY20	# of Inspections FY21	# of Inspections FY22	# of Inspections FY23	Target
July	120	172	35	176	122	80
August	88	154	39	176	149	80
September	13	128	39	166	111	80
October	60	150	213	148	99	80
November	80	132	149	111	120	80
December	52	112	110	151	111	80
January	111	163	76	127	115	80
February	124	110	29	75	92	80
March	148	119	147	105	112	80
April	91	72	177	110	94	80
May	106	20	187	123	108	80
June	136	42	157	125	109	80
Total	1,129	1,374	1,358	1,593	1,342	960

FY20 Emergency Responses for Fire	FY21 Emergency Responses for Fire	FY22 Emergency Responses for Fire	FY23 Emergency Responses for Fire
10	10	16	8
11	19	10	8
13	12	10	12
10	13	11	7
11	14	9	9
13	9	11	10
12	2	11	9
7	15	17	14
10	7	19	12
11	9	7	10
21	8	8	10
11	3	17	10
140	121	146	119

FY17 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$22,723,837	\$29,080,929
200-EMS	\$1,576,274	\$1,857,184
210-E911	\$927,881	\$1,207,529
215-Fire District	\$478,784	\$510,802
220-SWCD	\$72,611	\$71,551
230-MCTS	\$54,796	\$133,066
260-CVB	\$405,928	\$523,458
600-WPCP	\$7,542,950	\$17,664,733
610-Utilities	\$3,220,749	\$23,663,752
620-EMWD	\$1,056,261	\$1,188,746
640-Airport	\$2,178,351	\$3,387,455
810-Risk	\$1,747,897	\$1,111,367
250-CR Projects	\$23,680,690	\$23,680,690
251-CR Debt	\$0	\$0
252-CR Enterprise	\$514,405	\$514,405
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$208,290	\$208,290

FY18 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$27,535,305	\$34,495,050
200-EMS	\$1,412,238	\$2,099,893
210-E911	\$711,355	\$733,237
215-Fire District	\$697,835	\$738,846
220-SWCD	\$57,929	\$57,756
230-MCTS	\$57,991	\$156,142
260-CVB	\$551,883	\$650,203
600-WPCP	\$8,774,842	\$17,740,516
610-Utilities	\$4,195,496	\$24,001,764
620-EMWD	\$1,365,566	\$1,458,315
640-Airport	\$2,315,671	\$3,526,337
810-Risk	\$1,796,026	\$1,232,238
250-CR Projects	\$18,031,390	\$18,031,390
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$941,775	\$941,775
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$208,290	\$208,290

FY19 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$27,510,634	\$35,653,413
200-EMS	\$2,157,120	\$2,711,522
210-E911	\$796,219	\$811,054
215-Fire District	\$798,563	\$838,225
220-SWCD	\$62,102	\$61,602
230-MCTS	\$28,451	\$134,024
260-CVB	\$897,045	\$1,024,400
600-WPCP	\$10,537,653	\$19,192,914
610-Utilities	\$3,810,873	\$24,088,342
620-EMWD	\$1,534,446	\$1,049,788
640-Airport	\$2,285,821	\$5,071,917
810-Risk	\$2,242,173	\$1,605,897
250-CR Projects	\$14,168,395	\$14,168,395
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$1,433,391	\$1,433,391
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$587,485	\$587,485

FY20 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$28,437,686	\$37,350,678
200-EMS	\$2,607,046	\$3,055,092
210-E911	\$835,945	\$826,182
215-Fire District	\$1,027,233	\$1,063,096
220-SWCD	\$67,623	\$66,771
230-MCTS	\$8,690	\$76,621
260-CVB	\$982,380	\$1,081,449
600-WPCP	\$10,368,272	\$20,476,814
610-Utilities	\$4,603,591	\$25,530,079
620-EMWD	\$1,825,441	\$1,063,925
640-Airport	\$2,460,971	\$5,491,556
810-Risk	\$2,516,726	\$1,930,911
250-CR Projects	\$19,946,031	\$19,946,031
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$1,919,216	\$1,916,216
254-CR SCC Debt	\$743,601	\$743,601
256-CR MCS Debt	\$4,198,628	\$4,198,628

FY21 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$40,879,241	\$53,043,052
200-EMS	\$2,807,214	\$3,872,596
210-E911	\$856,099	\$876,649
215-Fire District	\$1,374,509	\$1,416,640
220-SWCD	\$78,614	\$78,201
230-MCTS	\$31,683	\$104,964
260-CVB	\$1,379,408	\$1,604,319
600-WPCP	\$12,589,345	\$21,506,057
610-Utilities	\$5,533,231	\$26,512,480
620-EMWD	\$1,973,030	\$735,773
640-Airport	\$3,196,809	\$6,048,448
810-Risk	\$2,617,743	\$1,981,183
250-CR Projects	\$21,843,617	\$21,843,617
251-CR Debt	\$4,000,000	\$4,000,000
252-CR Enterprise	\$2,306,978	\$2,306,978
254-CR SCC Debt	\$1,514,622	\$1,514,622
256-CR MCS Debt	\$3,824,453	\$3,824,453

FY22 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$50,526,056	\$64,127,759
200-EMS	\$3,344,357	\$4,676,054
210-E911	\$1,023,062	\$1,046,525
215-Fire District	\$1,342,309	\$1,395,680
220-SWCD	\$88,296	\$87,004
230-MCTS	\$3,519	\$277,125
260-CVB	\$2,161,352	\$2,435,976
600-WPCP	\$14,168,444	\$22,027,930
610-Utilities	\$8,285,591	\$29,083,764
620-EMWD	\$2,344,403	\$1,596,798
640-Airport	\$3,789,291	\$7,251,302
810-Risk	\$3,811,704	\$2,867,399
250-CR Projects	\$27,227,476	\$27,227,476
251-CR Debt	\$5,946,375	\$5,946,375
252-CR Enterprise	\$2,715,903	\$2,715,903
254-CR SCC Debt	\$1,355,775	\$1,355,775
256-CR MCS Debt	\$2,087,376	\$2,087,376

Total County Educational Funding by Fiscal Year															
FY	Student Enrollment	Current Expense	Decline in Debt Service added back to Current Expense	New School Operating Impact-One Time	Additional CE Funding from Appropriated FB	Capital Outlay/CR Projects SCC	Digital Learning	School Funding Through Health Dept - School Nurse	Pass Through Funding from Sandhills Center for Mental/Behavioral Health Care	Total Current/Capital Digital	Debt Service	Decline in Debt Service moved to Capital Reserve for Future Debt Payments	Additional Funding advanced from CR (to be refunded from Bonds)	Total Funding	
FY13-14-Schools	12,812	\$25,165,140				\$711,932	\$750,000	\$50,000		\$26,677,072	\$5,533,173			\$32,210,243	
FY14-15-Schools	12,802	\$25,315,140				\$1,200,000	\$600,000	\$50,000		\$27,165,140	\$5,393,955			\$32,559,095	
FY15-16-Schools	12,769	\$26,265,140				\$750,000	\$750,000	\$50,000		\$27,815,140	\$5,263,064			\$33,078,204	
FY16-17-Schools	12,578	\$27,029,515				\$750,000	\$750,000	\$50,000		\$28,579,515	\$5,129,691	\$208,290	\$2,171,000	\$36,088,496	
FY17-18-Schools	12,541	\$27,704,812	\$1,386,540			\$1,250,000	\$750,000	\$50,000		\$31,891,352	\$4,031,111		\$2,949,300	\$38,871,763	
FY18-19-Schools	12,668	\$29,050,000				\$450,000	\$750,000	\$50,000	\$193,342	\$31,243,342	\$6,074,114	\$1,315,331	\$5,984,360	\$44,617,147	
FY19-20-Schools	12,743	\$29,500,000		\$739,133		\$850,000	\$750,000	\$50,000	\$220,480	\$32,859,613	\$15,671,910	\$1,435,276		\$49,966,799	
FY20-21-Schools	12,286	\$30,350,000					\$750,000	\$750,000	\$250,000	\$32,150,000	\$16,678,019	\$1,140,760		\$49,968,779	
FY21-22-Schools	12,744	\$30,350,000					\$750,000	\$750,000	\$250,000	\$32,150,000	\$17,077,581	\$0		\$49,227,581	
FY22-23-Schools	12,800	\$34,500,000					\$800,000	\$0	\$50,000	\$250,000	\$35,600,000	\$16,317,525	\$0		\$51,917,525
FY13-14-College		\$4,121,819				\$0	\$0			\$4,121,819	\$1,781,368			\$5,903,187	
FY14-15 College		\$4,265,064				\$454,079	\$0			\$4,719,143	\$1,733,404		\$47,964		\$6,500,511
FY15-16 College		\$4,265,064				\$208,048	\$0			\$4,473,112	\$1,689,115		\$92,254		\$6,254,481
FY16-17 College		\$4,279,427				\$233,963	\$0			\$4,513,390	\$1,637,524		\$89,530		\$6,240,444
FY17-18 College		\$4,380,722				\$240,168	\$0			\$4,620,890	\$1,150,939		\$598,906		\$6,370,735
FY18-19 College		\$4,512,262				\$180,000	\$0			\$4,692,262	\$1,151,577		\$604,165	\$1,600,000	\$8,048,004
FY19-20 College		\$4,612,262				\$136,980	\$0			\$4,749,242	\$1,796,852		\$636,782	\$743,601	\$7,926,477
FY20-21 College		\$4,612,262				\$130,641	\$0			\$4,742,903	\$1,132,215		\$571,885	\$771,021	\$7,238,024
FY21-22 College		\$4,800,586				\$182,089	\$0			\$4,982,675	\$2,821,444		\$0		\$7,804,119
FY22-23 College		\$5,015,653				\$0	\$0			\$5,015,653	\$2,820,616				\$7,836,269

General Fund 100
Fund Balance by Year (Audited)

Fiscal Year	Beginning FB	Actual	Actual	Transfers	Cash Equity (including investments- NCCMT)		
		Revenues	Expenditures	In/Out	Rev less Exp	Ending FB	NCCMT
2016-17	\$27,060,438	\$94,249,242	\$89,859,421	-\$2,369,330	\$2,020,491	\$29,080,929	\$22,723,837
2017-18	\$29,080,929	\$95,511,412	\$89,597,922	-\$499,369	\$5,414,121	\$34,495,050	\$27,535,305
2018-19	\$34,495,050	\$100,902,206	\$93,192,201	-\$6,551,642	\$1,158,363	\$35,653,413	\$27,510,634
2019-2020*	\$35,653,413	\$116,572,805	\$103,431,584	-\$11,443,956	\$1,697,265	\$37,350,678	\$28,437,686
2020-2021	\$37,350,678	\$129,650,394	\$110,852,871	-\$3,105,149	\$15,692,374	\$53,043,052	\$40,879,241
2021-2022	\$53,043,052	\$136,969,084	\$121,753,648	-\$4,130,729	\$11,084,707	\$64,127,759	\$50,526,056

Breakdown of FB:	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022
Reserved for:						
State Statute	\$7,590,104	\$7,581,778	\$9,085,688	\$10,088,771	\$12,352,524	\$15,015,557
Financing Agreement compliance	\$0	\$0	\$0	\$0	\$0	\$0
Inventories	\$92,868	\$94,394	\$83,699	\$87,616	\$104,397	\$113,447
Long-term Receivables	\$113,111	\$0	\$0	\$0	\$0	\$0
Leases	\$0	\$0	\$0	\$0	\$0	\$3
Encumbrances, HR, ENV, Prepays	\$984,751	\$1,109,148	\$1,363,551	\$1,839,641	\$2,604,953	\$3,530,613
Unreserved, assigned/committed for:						
Subsequent Year's Expenditures	\$0	\$0	\$0	\$0	\$602,005	\$496,095
Risk Management Fund	\$0	\$1,000,000	\$1,000,000	\$800,000	\$1,500,000	\$750,000
Capital Reserve Fund/Debt Service	\$0	\$2,000,000	\$2,000,000	\$2,000,000	\$4,000,000	\$5,946,375
Capital Reserve Fund/Govt Projects	\$0	\$0	\$0	\$0	\$0	\$5,019,333
Courts Project	\$0	\$2,112,611	\$0	\$0	\$0	\$0
Environmental Protection/Solid Waste	\$0	\$170,000	\$0	\$0	\$0	\$0
Parks & Recreation Project	\$0	\$962,700	\$1,000,000	\$0	\$10,877	\$11,722
Capital Expenses	\$200,000	\$400,000	\$500,000	\$600,000	\$7,650,000	\$3,620,000
Elections Capital Project	\$0	\$0	\$0	\$0	\$0	\$0
General Operational Expenses	\$0	\$0	\$0	\$0	\$0	\$1,115,800
Vehicle Replacement Plan	\$250,000	\$400,000	\$260,000	\$940,000	\$700,000	\$650,000
Gov'tl Projects from PY	\$0	\$0	\$0	\$0	\$0	\$0
Moore County Schools	\$1,700,000	\$0	\$1,000,568	\$951,627	\$1,431,509	\$2,191,341
MCS - Digital Learning	\$418,310	\$224,768	\$20,848	\$2,521	\$10,802	\$0
CR Fund - Subsequent years	\$0	\$0	\$1,000,000	\$0	\$0	\$0
Revaluation - Subsequent years	\$215,515	\$207,999	\$213,384	\$279,783	\$196,182	\$800,000
Landfill - Cell 5 - Subsequent years	\$0	\$0	\$0	\$0	\$0	\$0
Assigned for Subsequent Years Exp-Longev	\$0	\$0	\$0	\$0	\$0	\$0
Unassigned Fund Balance	\$17,516,270	\$18,231,652	\$18,125,675	\$19,760,719	\$21,879,803	\$24,867,473
Total Fund Balance	\$29,080,929	\$34,495,050	\$35,653,413	\$37,350,678	\$53,043,052	\$64,127,759
Total Fund Balance (page 16 ACFR)	\$29,080,929	\$34,495,050	\$35,653,413	\$37,350,678	\$53,043,052	\$64,127,759

Emergency Mgmt Fund 200
Fund Balance by Year (Audited)

Fiscal Year	Actual				Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp	
2016-17	\$1,538,375	\$6,887,097	\$6,568,288	\$318,809	\$1,857,184
2017-18	\$1,857,184	\$7,074,127	\$6,831,418	\$242,709	\$2,099,893
2018-19	\$2,099,893	\$8,760,627	\$8,148,998	\$611,629	\$2,711,522
2019-2020*	\$2,711,522	\$8,854,968	\$8,511,398	\$343,570	\$3,055,092
2020-2021	\$3,055,092	\$10,171,780	\$9,354,276	\$817,504	\$3,872,596
2021-2022	\$3,872,596	\$11,139,374	\$10,335,916	\$803,458	\$4,676,054

E911 Telephone Fund 210
Fund Balance by Year (Audited)

Fiscal Year	Actual				Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp	
2016-17	\$1,209,313	\$545,817	\$547,601	-\$1,784	\$1,207,529
2017-18	\$1,207,529	\$535,146	\$1,009,438	-\$474,292	\$733,237
2018-19	\$733,237	\$390,654	\$312,837	\$77,817	\$811,054
2019-20	\$811,054	\$345,860	\$330,732	\$15,128	\$826,182
2020-21	\$826,182	\$366,874	\$316,407	\$50,467	\$876,649
2021-22	\$876,649	\$371,363	\$201,487	\$169,876	\$1,046,525

Moore County Transportation Services Fund 230
Fund Balance by Year (Audited)

Fiscal Year	Actual				Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp	
2016-17	\$111,259	\$1,013,909	\$992,102	\$21,807	\$133,066
2017-18	\$133,066	\$929,092	\$906,016	\$23,076	\$156,142
2018-19	\$156,142	\$930,327	\$952,445	-\$22,118	\$134,024
2019-20	\$134,024	\$1,826,061	\$1,883,464	-\$57,403	\$76,621
2020-21	\$76,621	\$966,766	\$938,423	\$28,343	\$104,964
2021-22	\$104,964	\$1,102,464	\$1,026,181	\$76,283	\$181,247

Risk Management Fund 810 Fund Balance by Year (Audited)					
Fiscal Year	Beginning FB	Actual	Actual	Rev less Exp	Ending FB
		Revenues	Expenditures		
2016-17	\$1,432,259	\$8,024,446	\$8,345,338	-\$320,892	\$1,111,367
2017-18	\$1,111,367	\$8,353,224	\$8,232,353	\$120,871	\$1,232,238
2018-19	\$1,232,238	\$10,605,592	\$10,231,933	\$373,659	\$1,605,897
2019-2020	\$1,605,897	\$10,080,649	\$9,755,635	\$325,014	\$1,930,911
2020-2021	\$1,930,911	\$10,226,251	\$10,175,979	\$50,272	\$1,981,183
2021-2022	\$1,981,183	\$12,165,536	\$11,279,320	\$886,216	\$2,867,399

Water Pollution Control Plant Fund 600 Fund Balance by Year (Audited) Enterprise					
Fiscal Year	Beginning FB	Actual	Actual	Rev less Exp	Ending FB (inc Assets)
		Revenues	Expenditures		
2016-17	\$16,920,752	\$5,306,285	\$4,562,304	\$743,981	\$17,664,733
2017-18	\$17,664,733	\$5,265,673	\$5,189,888	\$75,785	\$17,740,518
2018-19	\$17,740,518	\$6,483,565	\$5,031,169	\$1,452,396	\$19,192,914
2019-20	\$19,192,914	\$6,083,419	\$4,799,519	\$1,283,900	\$20,476,814
2020-21	\$20,476,814	\$6,717,469	\$5,688,226	\$1,029,243	\$21,506,057
2021-22	\$21,506,057	\$6,010,434	\$5,488,562	\$521,872	\$22,027,929

(includes transfers in & out, restatements)

(includes assets)

Public Utilities Fund 610 Water & Sewer Fund Balance by Year (Audited) Enterprise					
Fiscal Year	Beginning FB	Actual	Actual	Rev less Exp	Ending FB (inc Assets)
		Revenues	Expenditures		
2016-17	\$23,847,733	\$11,407,787	\$11,591,768	-\$183,981	\$23,663,752
2017-18	\$23,663,752	\$12,534,846	\$12,196,834	\$388,012	\$24,001,764
2018-19	\$24,001,764	\$12,237,551	\$12,150,973	\$86,578	\$24,088,342
2019-20	\$24,088,342	\$13,272,734	\$11,830,997	\$1,441,737	\$25,530,079
2020-21	\$25,530,079	\$13,670,696	\$12,688,295	\$982,401	\$26,512,480
2021-22	\$26,512,480	\$15,211,489	\$12,640,205	\$2,571,284	\$29,083,764

(includes transfers in & out, restatements)

(includes assets and bonds payable)

East Moore Water District Fund 620 Fund Balance by Year (Audited) Enterprise					
Fiscal Year	Beginning FB	Actual	Actual	Rev less Exp	Ending FB (inc Assets)
		Revenues	Expenditures		
2016-17	\$2,002,200	\$2,182,999	\$2,996,453	-\$813,454	\$1,188,746
2017-18	\$1,188,746	\$2,955,744	\$2,686,175	\$269,569	\$1,458,315
2018-19	\$1,458,315	\$2,299,918	\$2,708,445	-\$408,527	\$1,049,788
2019-20	\$1,049,788	\$2,823,769	\$2,809,632	\$14,137	\$1,063,925
2020-21	\$1,063,925	\$3,036,690	\$3,364,842	-\$328,152	\$735,773
2021-22	\$735,773	\$3,980,008	\$3,118,983	\$861,025	\$1,596,798

(includes transfers in & out, restatements)

(includes assets and bonds payable)

Capital Reserve for Govt Projects - Fund 250 - Special Revenue Fund						Cash Equity
Fiscal Year	Actual		Actual		Ending FB	Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp		
2016-2017	\$22,186,277	\$3,755,431	\$2,261,018	\$1,494,413	\$23,680,690 (Schools/Courts)	\$23,680,690
2017-2018	\$23,680,690	\$0	\$5,649,300	-\$5,649,300	\$18,031,390 (P&Rec, Schools)	\$18,031,390
2018-2019	\$18,031,390	\$3,721,366	\$7,584,360	-\$3,862,994	\$14,168,396 (Schools, SCC)	\$14,168,396
2019-2020	\$14,168,396	\$7,032,021	\$1,254,386	\$5,777,635	\$19,946,031 (Schools, GO Reimb)	\$19,946,031
2020-2021	\$19,946,031	\$1,897,586	\$0	\$1,897,586	\$21,843,617 (SCC, GO Reimb, Cell 6)	\$21,843,617
2021-2022	\$21,843,617	\$5,383,859	\$0	\$5,383,859	\$27,227,476 (Cell 6 reimb, 17%, Assign)	\$27,227,476

Capital Reserve for Debt Service - Fund 251 - Special Revenue Fund						Cash Equity
Fiscal Year	Actual		Actual		Ending FB	Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp		
2017-2018	\$0	\$2,000,000	\$0	\$2,000,000	\$2,000,000	\$2,000,000
2018-2019	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$2,000,000
2019-2020	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$2,000,000
2020-2021	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$4,000,000	\$4,000,000
2021-2022	\$4,000,000	\$2,000,000	\$53,625	\$1,946,375	\$5,946,375	\$5,946,375

Capital Reserve for Enterprise Capital - Fund 252 - Special Revenue Fund						Cash Equity
Fiscal Year	Actual		Actual		Ending FB	Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp		
2016-2017	\$0	\$514,405	\$0	\$514,405	\$514,405	\$514,405
2017-2018	\$514,405	\$789,788	\$362,418	\$427,370	\$941,775 (trans to Vass PH II)	\$941,775
2018-2019	\$941,775	\$491,616	\$0	\$491,616	\$1,433,391	\$1,433,391
2019-2020	\$1,433,391	\$485,825	\$0	\$485,825	\$1,919,216	\$1,919,216
2020-2021	\$1,919,216	\$574,749	\$186,987	\$387,762	\$2,306,978	\$2,306,978
2021-2022	\$2,306,978	\$0	\$0	\$0	\$2,306,978	\$2,306,978

Capital Reserve for Capital Projects - Fund 253 - Sandhills Community College (6% of CR transfer)						Cash Equity
Fiscal Year	Actual		Actual		Ending FB	Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp		
2016-2017	\$0	\$233,963	\$233,963	\$0	\$0 transfer to SCC	\$0
2017-2018	\$0	\$240,168	\$240,168	\$0	\$0 transfer to SCC	\$0
2018-2019	\$0	\$180,000	\$180,000	\$0	\$0 transfer to SCC	\$0
2019-2020 (from FY19)	\$0	\$136,980	\$136,980	\$0	\$0 transfer to SCC	\$0
2020-2021 (from FY20)	\$0	\$130,641	\$130,641	\$0	\$0 transfer to SCC	\$0
2021-2022 (from FY21)	\$0	\$182,089	\$0	\$182,089	\$182,089 transfer to SCC	\$182,089

Capital Reserve for Debt Service Reduction - Fund 254 - Sandhills Community College (loan payback-future Debt Service) to cover GF Debt Service					
Fiscal Year	Actual		Actual		Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp	
2016-2017	\$0	\$89,530	\$89,530	\$0	\$0
2017-2018	\$0	\$598,906	\$598,906	\$0	\$0
2018-2019	\$0	\$604,165	\$604,165	\$0	\$0
2019-2020	\$0	\$1,380,383	\$636,782	\$743,601	\$743,601 (inc \$743,601 debt)
2020-2021	\$743,601	\$771,021	\$0	\$771,021	\$1,514,622 (inc \$771,021 debt)
2021-2022	\$1,514,622	\$0	\$158,847	-\$158,847	\$1,355,775

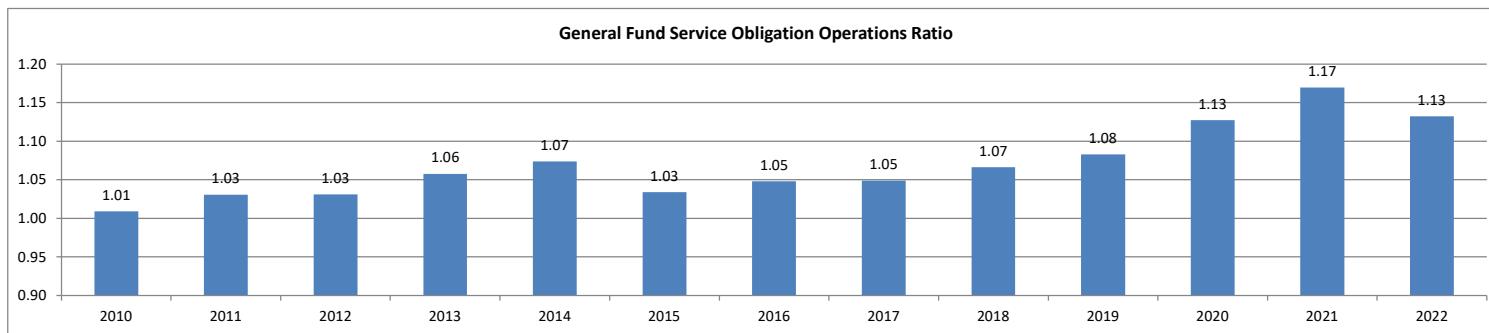
Capital Reserve for Capital Reserve Projects MCS - Fund 255 - Moore County Schools Article 46 Proceeds					
Fiscal Year	Actual		Actual		Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp	
2019-2020	\$0	\$1,000,568	\$0	\$1,000,568	\$1,000,568 Art 46 (4/19-6/19)
2020-2021	\$1,000,568	\$951,627	\$0	\$1,952,195	\$1,952,195 Art 46 proceeds FY20
2021-2022	\$1,952,195	\$1,431,509	\$0	\$3,383,704	\$3,383,704 Art 46 proceeds FY21

Capital Reserve for Debt Service Reduction - Fund 256 - Moore County Schools to cover GF Debt					
Fiscal Year	Actual		Actual		Cash Equity
	Beginning FB	Revenues	Expenditures	Rev less Exp	
2016-2017	\$0	\$208,290	\$0	\$208,290	\$208,290
2017-2018	\$208,290	\$0	\$0	\$0	\$208,290
2018-2019	\$208,290	\$1,315,331	\$936,136	\$379,195	\$587,485 AB Interest Pmt
2019-2020	\$587,485	\$3,611,143	\$0	\$3,611,143	\$4,198,628 (inc \$2,175,867 debt PH)
2020-2021	\$4,198,628	\$1,140,760	\$1,514,935	-\$374,175	\$3,824,453 trans to GF to cover debt
2021-2022	\$3,824,453	\$0	\$1,737,077	-\$1,737,077	\$2,087,376 trans to GF to cover debt

Moore County General Fund Financial Condition Analysis

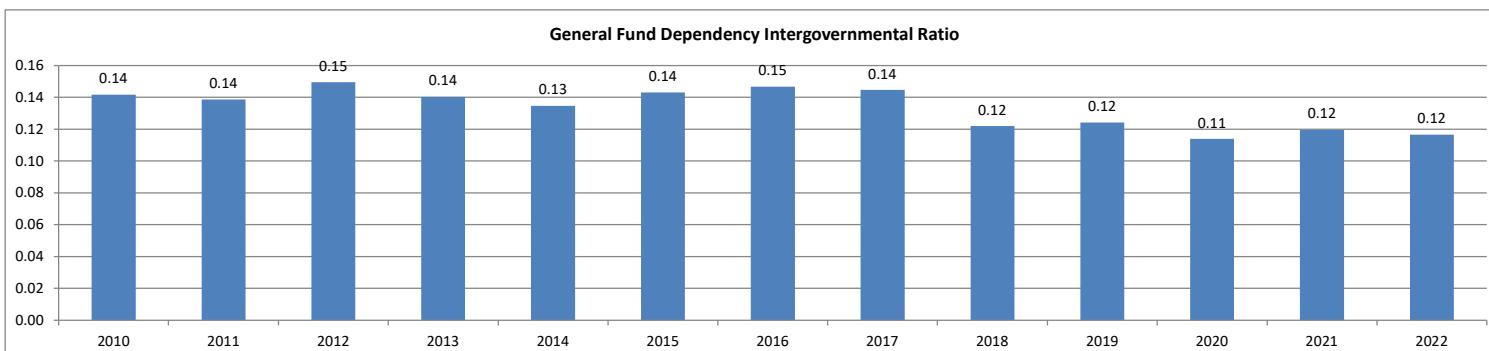
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Service Obligation													
Operations Ratio	1.01	1.03	1.03	1.06	1.07	1.03	1.05	1.05	1.07	1.08	1.13	1.17	1.13
Total Revenues	\$83,014,318	\$84,412,559	\$85,292,227	\$87,657,134	\$89,664,730	\$91,014,621	\$91,398,922	\$94,249,242	\$95,511,412	\$100,902,206	\$116,572,805	\$129,650,394	\$136,969,084
Total Expenditures	\$82,265,248	\$81,887,524	\$82,721,258	\$82,871,243	\$83,504,851	\$88,016,373	\$87,203,143	\$89,859,421	\$89,597,922	\$93,192,201	\$103,431,584	\$110,852,871	\$120,983,633

Service obligation measures whether or not a government's annual revenues were sufficient to pay for annual operations. The operations ratio is calculated as total revenues divided by total expenditures (plus transfers to debt service fund, if any).



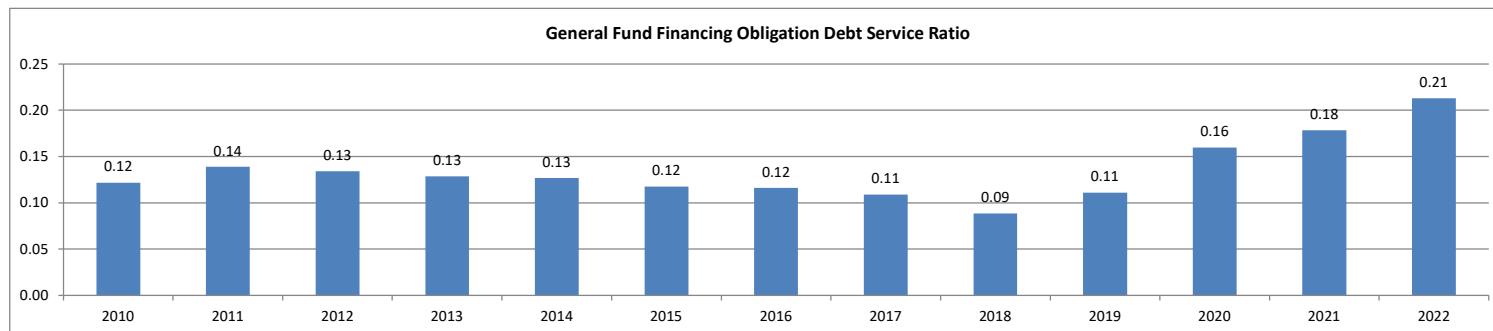
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Dependency													
Intergovernmental Ratio	0.14	0.14	0.15	0.14	0.13	0.14	0.15	0.14	0.12	0.12	0.11	0.12	0.12
Intergovernmental Revenue	\$11,763,106	\$11,699,948	\$12,749,246	\$12,293,461	\$12,079,469	\$13,025,030	\$13,407,664	\$13,628,281	\$11,654,289	\$12,534,937	\$13,267,049	\$15,516,769	\$15,972,239
Total Revenue	\$83,014,318	\$84,412,559	\$85,292,227	\$87,657,134	\$89,664,730	\$91,014,621	\$91,398,922	\$94,249,242	\$95,511,412	\$100,902,206	\$116,572,805	\$129,650,394	\$136,969,084

Dependency measures the extent to which a government relies on other governments for resources. The intergovernmental ratio is calculated as total intergovernmental revenue divided by total revenue.



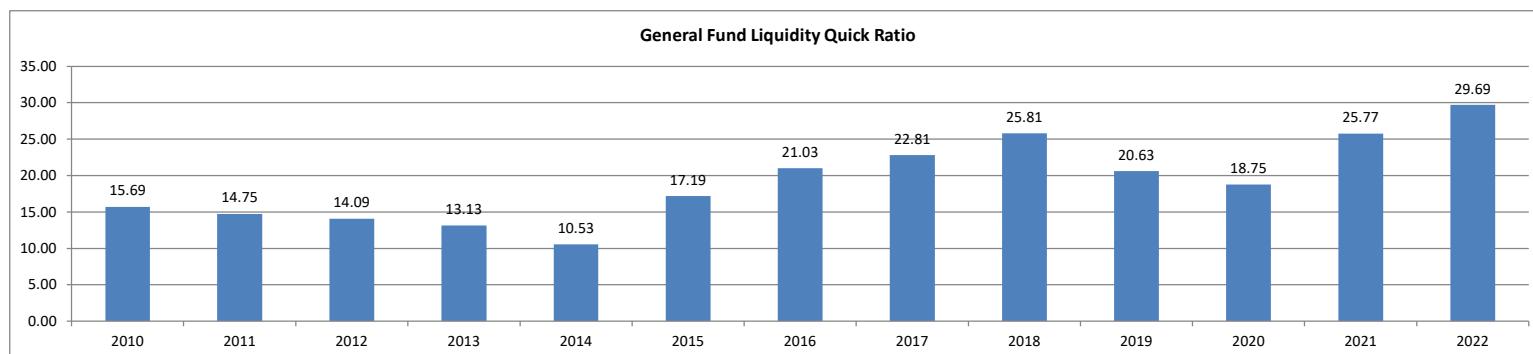
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Financing Obligation													
Debt Service Ratio	0.12	0.14	0.13	0.13	0.13	0.12	0.12	0.11	0.09	0.11	0.16	0.18	0.21
Debt Service (inc education)	\$10,011,380	\$11,362,211	\$11,079,312	\$10,649,783	\$10,578,464	\$10,341,515	\$10,104,069	\$9,791,970	\$7,913,157	\$10,351,080	\$16,491,572	\$19,749,300	\$25,786,549
Total Expenditures	\$82,265,248	\$81,887,524	\$82,721,258	\$82,871,243	\$83,504,851	\$88,016,373	\$87,203,143	\$89,859,421	\$89,597,922	\$93,192,201	\$103,431,584	\$110,852,871	\$120,983,633

Financing obligation addresses service flexibility or the amount of expenditures committed to annual debt service. The debt service ratio is calculated as debt service divided by total expenditures (plus transfers to debt service fund, if any).



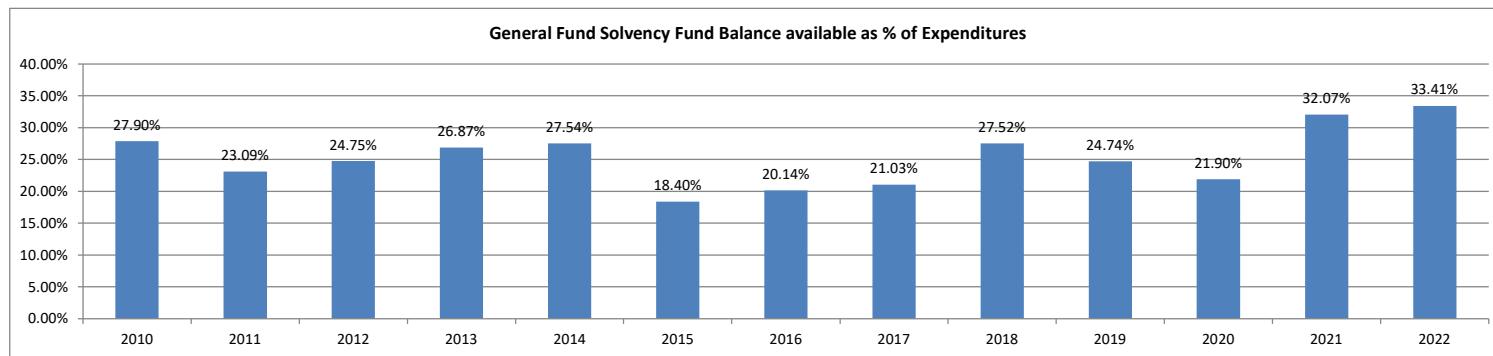
	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
Liquidity													
Quick Ratio	15.69	14.75	14.09	13.13	10.53	17.19	21.03	22.81	25.81	20.63	18.75	25.77	29.69
Cash & Investments	\$25,741,179	\$23,312,531	\$23,387,757	\$25,153,473	\$26,471,444	\$43,412,635	\$43,132,449	\$46,404,527	\$45,566,495	\$41,679,030	\$48,383,717	\$62,722,858	\$77,753,532
Current Liabilities	\$1,640,966	\$1,581,044	\$1,660,074	\$1,915,605	\$2,513,484	\$2,526,050	\$2,051,187	\$2,034,791	\$1,765,500	\$2,020,765	\$2,580,362	\$2,433,706	\$2,619,036

Liquidity measures a government's ability to meet its short-term obligations. The quick ratio is calculated as cash and investments divided by current liabilities. FY2015 started including Capital Reserve for Governmental Projects per UNC School of Govt. The LGC's numbers do not include the Capital Reserve for Governmental Projects.



	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	
Solvency (based on LGC calculation)	Fund Balance available as % of Expenditures	27.90%	23.09%	24.75%	26.87%	27.54%	18.40%	20.14%	21.03%	27.52%	24.74%	21.90%	32.07%	33.41%
Total Fund Balance	\$30,254,251	\$32,047,308	\$31,340,972	\$31,699,289	\$31,779,675	\$25,485,736	\$27,060,438	\$29,080,929	\$34,495,050	\$35,653,413	\$37,350,678	\$53,043,052	\$64,127,759	
Less: Non spendable	-\$3,612	-\$4,367	-\$507,541	-\$109,654	-\$109,767	-\$106,781	-\$445,008	-\$205,979	-\$94,394	-\$83,699	-\$87,616	-\$104,397	-\$113,450	
Less: Stabilization by Statute	-\$6,405,657	-\$10,677,817	-\$9,097,467	-\$7,940,606	-\$6,876,351	-\$7,089,668	-\$8,329,083	-\$8,790,370	-\$8,690,926	-\$10,449,239	-\$11,928,412	-\$14,957,477	-\$18,546,170	
Available Fund Balance	\$23,844,982	\$21,365,124	\$21,735,964	\$23,649,029	\$24,793,557	\$18,289,287	\$18,286,347	\$20,084,580	\$25,709,730	\$25,120,475	\$25,334,650	\$37,981,178	\$45,468,139	
Expenditures + transfers out	\$85,477,637	\$92,524,744	\$87,808,871	\$88,004,107	\$90,041,728	\$99,421,521	\$90,800,192	\$95,496,899	\$93,419,885	\$101,521,566	\$115,677,165	\$118,439,910	\$136,092,984	

Solvency measures a government's ability to meet long-term obligations. Fund balance as a % of expenditures is calculated as available fund balance as defined by the Local Government Commission divided by expenditures plus transfers out. LGC calculation does not include transfers out.



General Fund 100 Budget Ordinance FY23							
Revenue Category	Revenue Original Budget by Category	Actual Revenue June 2023	% Collected	Expenditure Category	Expenditure Original Budget by Category	Actual June 2023	% Spent
Property Tax Collections	\$71,362,884	\$72,528,465	101.63%	General Government (Admin, HR, Fin, Attorney, Tax, Elect, ROD, IT, PM)	\$17,687,317	\$19,721,505	111.50%
Rental Vehicle Tax/Video Franchise Tax (all other taxes)	\$116,000	\$217,295	187.32%	Public Safety (Sheriff/Det, Animal, DRC, Youth Serv, Fire Marshal & Communications)	\$17,840,535	\$19,129,976	107.23%
Sales Tax (includes MHH, and Article 46)	\$30,449,587	\$30,077,698	98.78%	Environmental/Community Development (Solid Waste, Planning & Code Enf, Cooperative Ext and Soil/Water)	\$8,893,010	\$7,792,987	87.63%
ABC Tax Revenues/Other Taxes	\$677,000	\$515,498	76.14%	Human Services (DSS, Health, Aging, Child Support, Veterans)	\$18,120,731	\$17,224,947	95.06%
Interest Income	\$150,000	\$5,114,861	3409.91%	Cultural Development (Parks & Rec, Library)	\$1,477,258	\$1,517,171	102.70%
Misc. Revenues	\$0	\$544,725		Education including Debt/Transfers	\$59,453,794	\$65,024,859	109.37%
Transfers In (Debt Service, Capital Reserve)	\$8,423,453	\$8,300,792	98.54%	Non-Profits Non-Departmental (Undistributed Benefits, SMH, Forestry, PIP, Econ Dev, School of Govt)	\$4,441,325	\$735,710	16.57%
Departmental Fees	\$14,051,015	\$14,295,840	101.74%	Court Facility Project Transfer, other transfers to projects and CR transfer	\$1,396,095	\$17,466,159	1251.07%
Child Support Enforcement Grants	\$847,950	\$738,493	87.09%	Debt Service P & I - excluding Educaton	<u>\$5,823,834</u>	<u>\$897,434</u>	15.41%
Social Services Grants	\$6,317,605	\$5,015,903	79.40%				
Public Health Grants	\$786,599	\$706,769	89.85%				
Other Grants & Restricted Funds, (Veterans, JCPC, Solid Waste, Sheriff, Soil/Water, Elections, Deeds)	\$1,045,806	\$771,427	73.76%				
Aging Grants	\$906,000	\$619,178	68.34%				
Fund Balance Appropriations	\$0	\$0	0.00%				
Total Budget	\$135,133,899	\$139,446,942	103.19%	Total Budget	\$135,133,899	\$149,510,748	110.64%

Advanced Life Support/ALS Fund 200 Budget Ordinance FY23

Revenue Category	Revenue Original Budget by Category	Actual Revenue - June 2023	% Collected	ExpenditureCategory	Expenditure Original Budget by Category	Actual Expenditures-June 2023	% Spent
Property Tax	\$5,895,289	\$5,974,564	101.34%	EMS Fund 200 Admin	\$9,931,166	\$10,121,660	101.92%
Donations/Insurance Reimburse	\$0	\$27,989	0.00%	Special Ops Team	\$25,038	\$27,281	108.96%
Medicaid Cost Settlement, estimated	\$0	\$123,222	0.00%	Capital Outlay/Purchases (includes encumbered vehicle purchase)	\$645,820	\$791,575	122.57%
EMS Insurance Payments	\$4,284,140	\$4,837,080	112.91%	EMS Transfers to Fire Fund 215	\$500,000	\$0	0.00%
Capital Lease Proceeds	\$0	\$0	0.00%	Debt Principal & Interest - Stretchers & Defibrillators	\$73,500	\$73,498	100.00%
Narcan Grant	\$0	\$0	0.00%	Transfer to Pandemic		\$500,000	
Transfer from General Fund	\$996,095	\$996,095	0.00%				
Transfer from CSLFR		\$0					
Total Budget	\$11,175,524	\$11,958,950	107.01%	Total Budget	\$11,175,524	\$11,514,014	103.03%

Fund 250 Capital Reserve for Governmental Projects
Activity Detail by Fiscal Year

Activity Detail in Capital Reserve for FY	Additional Notes	Amount	Balance
Audited for June 30, 2019		\$14,168,395	\$14,168,395
FY2019-2020			
Pinehurst - Reimbursement of Design Fees	Reimbursed from GO's October 16, 2019	\$2,453,000	\$16,621,395
Pinehurst - Reimbursement of Modular Classrooms	Reimbursed from GO's October 16, 2019	\$2,400,000	\$19,021,395
North Moore - LOB Reimbursement of Design Fees	Reimbursed from Bank Loan Project on October 16, 2019	\$1,033,000	\$20,054,395
Transfer in from FY19 Unassigned Fund Balance General Fund	Transfer in from FY19 GF Unassigned FB in FY20	\$1,000,000	\$21,054,395
Transfer in from Fiscal Policy over 17% Calculation FY19	Transfer in 17% Fiscal Policy from FY19 Calculation	\$146,021	\$21,200,416
Transfer to Solid Waste Project Cell 6 Ordinance Fund 435	Transfer to Fund 435 Cell 6 Project Ordinance 12/3/2019 BOC	-\$1,254,385	\$19,946,031
Transfer from Area I Roadway Improvements - DOT to Reimb (not reimb by DOT as of 6/30/2020- carried to FY2021)	Approved at BOC meeting 12/4/17 DOT to Reimburse	\$0	\$19,946,031
Audited for June 30, 2020		\$19,946,031	\$19,946,031
FY2020-2021			
Sandhills Community College Reimburse Architect Fees from FY19	Reimburse Architect Fees from GO's FY20 or FY21	\$1,600,000	\$21,546,031
Payment from Solid Waste Project Cell 6 Project Ordinance Fund 435	Reimburse back to CR from Fund 100 Solid Waste Pmt 1 of 5	\$250,877	\$21,796,908
Transfer in from Fiscal Policy over 17% Calculation FY20	Transfer in 17% Fiscal Policy from FY20 Calculation	\$46,709	\$21,843,617
Audited for June 30, 2021		\$21,843,617	\$21,843,617
Payment from Solid Waste Project Cell 6 Project Ordinance Fund 435	Reimburse back balance due from GF Cell 6 BOC approved 10/19/21	\$1,003,508	\$22,847,125
Transfer in from Fiscal Policy over 17% Calculation FY21	Transfer in 17% Fiscal Policy from FY21 Calculation	\$852,726	\$23,699,851
Transfer from McDeeds Area I Roadway Improvements - DOT to Reimb	Approved at BOC meeting 12/4/17 DOT to Reimburse	\$146,300	\$23,846,151
Transfer from Assigned Fund Balance BOC approved 10/19/21	Transfer in from Assigned Fund Balance BOC approved 10/19/21	\$3,527,625	\$27,373,776
Un-Audited for June 30, 2022		\$27,373,776	\$27,373,776

Moore County Department of Health Services (General Fund)

Department Narrative:

Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

Revenue Sources FY23 Budget:

		% Allocation
Fees/Donations	\$1,050,037	21.89%
Grants	\$786,599	16.40%
County Property Tax	\$2,960,131	61.71%

FY23 Budgeted Staffing Positions:

51.66	Full-Time
0	Part-Time

Total FY23 Expenditure Budget:

\$4,796,767

The Health Board appoints a local Health Director after consultation with the Board of Commissioners. The Health Board also may impose fees for services rendered by the Health Department. The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.

Department Director: Matthew Garner, Interim Director

Department Director email: mgarner@moorecountync.gov

Env Health Food & Lodging Inspections	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	Monthly Target - Food & Lodging Inspections
MONTH	# of Inspections	Target									
July	104	95	94	97	49	105	42	48	76	95	129
August	112	110	90	142	108	147	107	108	104	103	129
September	121	116	133	111	104	71	138	127	86	131	129
October	133	148	111	132	99	129	123	119	104	123	129
November	124	103	107	119	59	101	81	116	79	103	129
December	137	149	154	121	62	123	114	154	103	120	129
January	55	78	91	82	58	143	117	93	31	118	129
February	104	106	206	90	92	105	93	122	48	120	129
March	161	155	139	118	54	125	45	66	86	144	129
April	137	138	148	87	94	146	16	50	117	129	129
May	182	212	192	128	130	221	54	81	142	201	129
June	109	200	236	45	87	266	114	53	123	159	129
Total	1479	1610	1701	1272	996	1682	1044	1137	1099	1546	1545

Health Clinical Patient Visits												
MONTH	FY13 Patient Visits	FY14 Patient Visits	FY15 Patient Visits	FY16 Patient Visits	FY17 Patient Visits	FY18 Patient Visits	FY19 Patient Visits	FY20 Patient Visits	FY21 Patient Visits	FY22 Patient Visits	FY23 Patient Visits	Target
July	499	430	375	396	345	211	285	304	215	163	229	460
August	487	443	376	438	466	321	312	283	189	180	236	460
September	449	475	418	416	398	253	253	244	196	158	217	460
October	671	468	400	395	374	330	332	332	229	194	177	460
November	469	335	309	386	351	302	250	222	178	176	167	460
December	412	362	335	359	324	217	213	218	138	136	113	460
January	480	382	288	375	325	329	307	296	124	162	180	460
February	412	361	275	425	300	290	250	261	153	176	164	460
March	373	359	376	401	282	303	259	189	194	183	204	460
April	445	418	374	366	190	297	279	147	210	151	189	460
May	442	346	282	366	271	311	250	172	163	184	218	460
June	397	365	387	383	205	292	252	181	200	218	274	460
Total	5,536	4,744	4,195	4,706	3,831	3,456	3,242	2,849	2,189	2,081	2,368	5,520

COVID Vaccines										FY22	FY23
COVID-19 Vaccine Visits										8,505	2,626

Environmental Health Permits													
	Jul-22	Aug-22	Sep-22	Oct-22	Nov-22	Dec-22	Jan-23	Feb-23	Mar-23	Apr-23	May-23	Jun-23	Total
Permits issued	142	178	216	143	164	102	152	188	188	189	162	224	2048
Target/Days Process	14	14	14	14	14	14	14	14	14	14	14	14	14
Other Applications													
Lot Applications	33	64	90	61	59	13	46	76	67	55	83	77	724
Re-evaluation Applications	20	38	46	27	21	26	43	34	53	39	40	43	430
Repair Applications	6	13	8	15	10	10	19	21	24	15	15	26	182
Other Private Water Sup	29	22	39	16	15	6	12	4	15	8	9	15	190
Total Applications	88	137	183	119	105	55	120	135	159	117	147	161	1526
Permits Denied	0	2	3	0	0	0	1	0	3	1	2	2	14

FY 2023: July 1, 2022 - June 30, 2023	July 2022	Aug. 2022	Sept. 2022	Oct. 2022	Nov. 2022	Dec. 2022	Jan. 2023	Feb. 2023	Mar. 2023	April 2023	May 2023	June 2023	Total To-Date	Avg. per Month
General Walk-ins	11	13	16	16	13	10	15	9	14	12	8	11	148	12
Phone Calls - Health Dept.	1,440	1,683	1,808	1,704	1,573	1,636	1,691	1,776	1,620	1,711	1,594	1,789	20,025	1,669
Clinical Services:														
Adult Health: Physicals/TB/Preg. Test	47	41	39	23	29	12	27	27	52	48	45	68	458	38
STD Patient Visits	58	54	37	47	39	40	41	51	50	36	54	57	564	47
Sickle Cell Visits	1	1	1	0	0	0	0	0	0	1	0	0	4	0
Family Planning Patient Visits	48	63	43	37	48	22	46	36	53	59	49	54	558	47
Immunizations Patient Visits	22	37	60	20	19	11	15	15	13	12	26	31	281	23
COVID-19 Vaccine Visits	246	175	735	699	292	184	114	28	23	28	74	28	2,626	219
Low Risk Maternity Patient Visits	53	40	37	50	32	28	51	35	36	33	44	64	503	42
High Risk Maternity Patient Visits	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Clinical Visits	475	411	952	876	459	297	294	192	227	217	292	302	4,994	416
Care Coordination:														
Care Coord. For Children/CC4C (# Patients)	83	76	85	78	73	77	70	68	56	62	68	80	876	73
OB Care Management/PCM (# Patients)	71	69	73	74	67	69	61	64	52	59	62	66	787	66
Communicable Disease:														
CD: Total Suspect/Probable Cases	2	3	1	3	2	5	2	2	6	2	4	6	38	3
CD: Cases not meeting case definition	0	0	0	0	0	0	0	0	5	7	1	2	15	1
CD: Confirmed Cases	46	51	49	44	41	55	48	42	44	40	51	44	555	46
CD: Outbreaks Investigated	0	0	0	0	0	0	0	0	0	0	0	0	0	0
CD: COVID-19 Cases	1025	1,070	851	495	401	564	994	412	245	66	NA	NA	6,123	612
CD: COVID-19 Outbreaks/Clusters Invest.	0	2	2	1	2	3	3	4	1	1	1	1	21	2
Tuberculosis Suspects	1	2	0	1	2	0	0	0	0	3	0	0	9	1
Tuberculosis Cases	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Tuberculosis Preventive	2	1	0	0	0	0	0	0	0	1	1	1	6	1
Lab Tests:														
Lab Tests performed in-house	172	203	147	141	150	152	192	149	171	158	175	243	2,053	171
Lab Tests Drawn/Sent Out	415	509	276	325	294	266	413	305	468	379	494	520	4,664	389
Total Laboratory Tests	587	712	423	466	444	418	605	454	639	537	669	763	6,717	560
Health Education:														
Community Education Services	16	14	19	22	20	14	21	18	20	20	22	19	225	19
Health Education Communications	2321	1489	1655	1545	1677	1653	1419	2,019	1,169	1,789	1072	1,329	19,137	1,595
Dental:														
Oral Health Assessments	0	0	0	0	6	2	1205	712	0	0	0	0	1,925	160
Oral Health Education	576	0	0	12	0	0	174	133	5	0	0	0	900	75

FY 2023: July 1, 2022 - June 30, 2023	July 2022	Aug. 2022	Sept. 2022	Oct. 2022	Nov. 2022	Dec. 2022	Jan. 2023	Feb. 2023	Mar. 2023	April 2023	May 2023	June 2023	Total To-Date	Avg. per Month
Oral Health Communications	206	465	460	406	355	401	372	293	354	292	304	420	4,328	361
Oral Health Follow ups	0	0	0	0	0	0	145	88	0	3	6	8	250	21
<u>WIC Active Participation:</u>														
Client visits for food vouchers or certification - (State stats run 2-3 mo. behind)	1741	1785	1,766	1,760	1,772	1,704	1,732	1,698	1,716				15,674	1,742
<u>Vital Records:</u>														
Death Certificates	135	142	137	152	143	169	174	152	164	167	159	143	1,837	153
Birth Certificates	181	172	184	175	186	190	196	176	189	182	194	186	2,211	184
<u>Environmental Health:</u>														
<u>On-Site Wastewater:</u>														
Lot Applications Received	33	64	90	61	59	13	46	76	67	55	83	77	724	60
Repair Applications Received	6	13	8	15	10	10	19	21	24	15	15	26	182	15
Re-evaluation Applications Received	20	38	46	27	21	26	43	34	53	39	40	43	430	36
Permits Issued	142	178	216	143	164	102	152	188	188	189	162	224	2,048	171
Permits Denied	0	2	3	0	0	0	1	0	3	1	2	2	14	1
<u>Private Water Supplies:</u>														
Applications Received	29	22	39	16	15	6	12	4	15	8	9	15	190	16
<u>Food and Lodging:</u>														
Establishments Inspected	95	103	131	123	103	120	118	120	144	129	201	159	1,546	129

Moore County Department of Human Resources (General Fund)

Department Narrative:

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention. Moore County's manpower includes 664 full time and 6 part time positions. The chart is a snapshot of each month's turnover and employment level.

Revenue Sources FY23 Budget:

County Property Tax \$400,032

FY23 Budgeted Staffing Positions:

4 Full-Time
0 Part-Time

Total FY23 Expenditure Budget: \$400,032

Department Director: Dawn Gilbert, Director

Department Director email: dgilbert@moorecountync.gov

HUMAN RESOURCES						
FY 22-23 By Month	Employee Target Funded FTE's	Filled Positions	Vacant Positions	Month Turnover	YTD Turnover	Employment Level
Jul 22	733	671.0	62.00	9.00	9.0	91.54%
Aug 22	733	676.0	57.00	12.00	21.0	92.22%
Sep 22	733	686.0	47.00	7.00	28.0	93.59%
Oct 22	733	683.5	49.50	10.00	38.0	93.25%
Nov 22	733	687.0	46.00	8.00	46.0	93.72%
Dec 22	733	674.5	58.50	22.00	68.0	92.02%
Jan 23	733	679.5	53.50	7.00	75.0	92.70%
Feb 23	733	684.0	49.00	6.00	81.0	93.32%
Mar 23	733	680.5	52.50	19.00	100.0	92.84%
Apr 23	733	685.5	47.50	6.00	106.0	93.52%
May 23	733	686.5	46.50	11.00	117.0	93.66%
Jun 23	733	691.0	42.00	7.00	124.0	94.27%
Average	733.0	682.1	50.92	10.33	67.75	93.05%

Moore County Department of Risk Management (Internal Service Fund)

Department Narrative:

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The ex mod for FY 14/15 for our policy that expired on June 30, 2015, would include loss data from July 1, 2010 to June 30, 2013. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

Revenue Sources FY23 Budget:

Health, Dental, Pharmacy Claims	\$6,833,800
Liability & Property Insurance	\$253,906
Life Insurance	\$117,504
Unemployment	\$40,000
Wellness Works	\$360,050
Worker's Compensation Premium	\$297,502
Worker's Compensation Claims	\$718,462
Insurance Reimbursements	\$400,000
EWIP Non Participation	\$9,750
Non-Employer Contributions	<u>\$1,369,262</u>
Total Revenue Sources	\$10,400,236

FY23 Budgeted Staffing Positions:

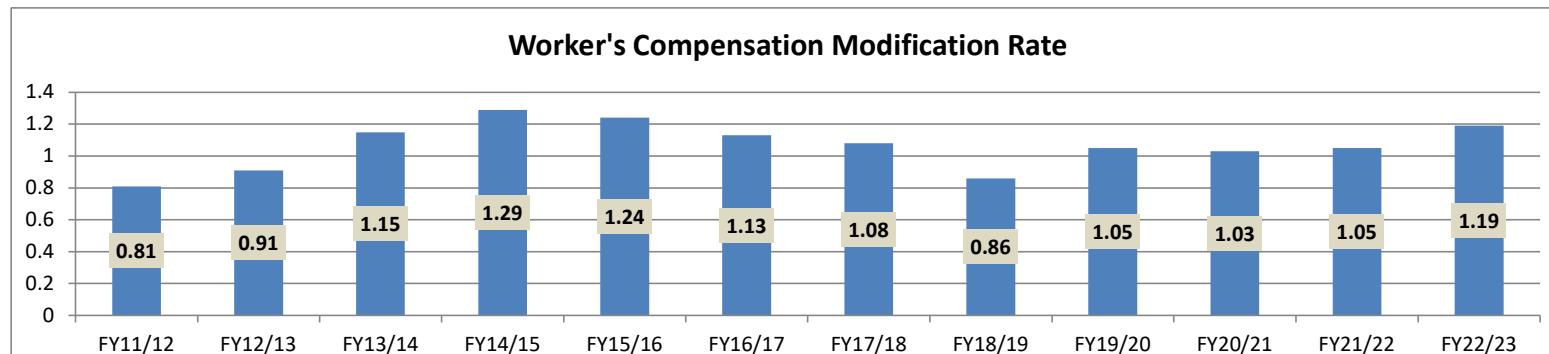
1 Full-Time
0 Part-Time

Total FY23 Expenditure Budget \$10,400,236

Department Director: Dawn Gilbert

Department Director email: dgilbert@moorecountync.gov

Moore County Department of Risk Management, continued



Risk Management Fund FY22/23

Month	Revenue by Month	Expense by Month	Target by Month Based on Budget, original \$10,400,236
Jul-22	\$1,371,657	\$314,621	\$866,686
Aug-22	\$583,541	\$1,585,420	\$866,686
Sep-22	\$869,631	\$644,288	\$866,686
Oct-22	\$1,758,254	\$1,165,709	\$866,686
Nov-22	\$591,993	\$726,566	\$866,686
Dec-22	\$591,018	\$515,727	\$866,686
Jan-23	\$1,082,283	\$868,277	\$866,686
Feb-23	\$584,209	\$764,411	\$866,686
Mar-23	\$896,588	\$602,425	\$866,686
Apr-23	\$1,014,167	\$2,075,837	\$866,686
May-23	\$1,048,739	\$886,558	\$866,686
Jun-23	\$1,277,312	\$889,148	\$866,686
Totals	\$11,669,390	\$11,038,986	\$10,400,236

\$630,404

Risk Management Fund FY21/22

Month	Revenue by Month	Expense by Month	Target by Month Based on Budget, original \$10,050,756
Jul-21	\$951,070	\$1,060,045	\$837,563
Aug-21	\$585,532	\$469,819	\$837,563
Sep-21	\$869,751	\$1,392,443	\$837,563
Oct-21	\$2,440,933	\$687,794	\$837,563
Nov-21	\$585,336	\$616,378	\$837,563
Dec-21	\$585,465	\$1,216,219	\$837,563
Jan-22	\$1,124,002	\$885,673	\$837,563
Feb-22	\$888,322	\$1,247,857	\$837,563
Mar-22	\$1,075,109	\$790,069	\$837,563
Apr-22	\$615,880	\$886,723	\$837,563
May-22	\$927,218	\$560,402	\$837,563
Jun-22	\$574,169	\$893,965	\$837,563
Totals	\$11,222,787	\$10,707,388	\$10,050,756

\$515,399

Moore County Department of Information Technology/Geographic Information Systems (General Fund)

Department Narrative:

The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

The IT Department is also over the Geographic Information Systems (GIS) division. The GIS division provides analysis and mapping services for all County departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The GIS division assigns, new addresses or makes changes and updates to existing addresses as needed. The GIS website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically.

Revenue Sources FY23 Budget:

Fees/Road Name Changes	\$3,000
E911 Services	\$42,000
Utility Services	\$60,000
County Property Tax	\$2,659,005

FY23 Budgeted Staffing Positions:

16	Full-Time
0	Part-Time

Total FY23 Expenditure Budget:

\$2,764,005

Department Director: Kay Ingram

Department Director email: kigram@moorecountync.gov

	Overall Service Level Experience	Professionalism of Support Staff	Communication and Follow-Up on Problem Resolution	Time Required Resolving Issue	# of Work Tickets Completed	# of Surveys Completed
July	97%	97%	97%	97%	377	34
August	100%	100%	100%	100%	337	54
September	97%	97%	97%	97%	284	50
October	97%	97%	97%	97%	342	42
November	97%	97%	97%	97%	355	31
December	97%	97%	97%	97%	344	43
January	97%	97%	97%	97%	387	55
February	97%	97%	97%	97%	347	46
March	97%	97%	97%	97%	401	59
April	97%	97%	97%	97%	325	31
May	97%	97%	97%	97%	321	43
June	97%	97%	97%	97%	315	34
Total					4135	522

June Results:

Survey Summary

315

Surveys sent

34

Surveys submitted

Overall service level experience.



- Excellent (34)
- Good (0)
- Moderate (0)
- Poor (0)
- Unacceptable (0)

Professionalism of the support staff.



- Excellent (34)
- Good (0)
- Moderate (0)
- Poor (0)
- Unacceptable (0)

Communication and follow-up on problem resolution.



- Excellent (34)
- Good (0)
- Moderate (0)
- Poor (0)
- Unacceptable (0)

Time required resolving your issue.



- Excellent (33)
- Good (1)
- Moderate (0)
- Poor (0)
- Unacceptable (0)

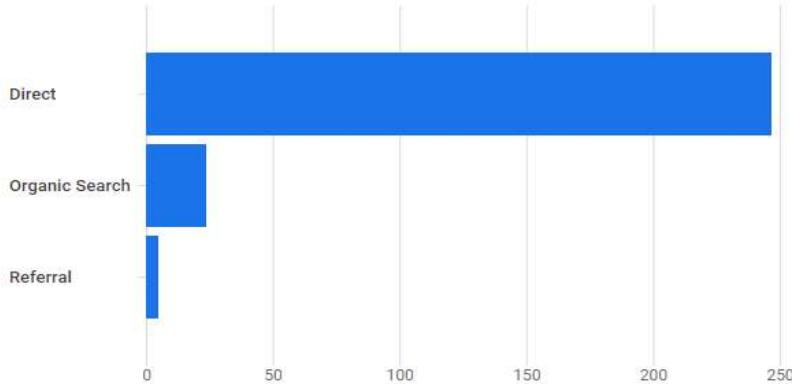
Geographic Information Systems data continued on next page

Geographic Information Systems (GIS)

GIS - E-911 Address Assignment		
Per Interlocal Agreement for Address Assignment with all municipalities the County assigns all addresses within the County		
Month	New Addresses	Total Addresses
Jul-22	270	66,994
Aug-22	138	67,126
Sep-22	164	67,285
Oct-22	179	67,431
Nov-22	34	67,428
Dec-22	134	67,559
Jan-23	43	67,559
Feb-23	236	67,819
Mar-23	85	67,894
Apr-23	153	68,034
May-23	357	68,386
Jun-23	360	68,729

GIS Interactive Map Website – Fiscal Year 2022-2023

New users by First user default channel group



Moore County Library (General Fund)

Department Narrative:

A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week.) The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at www.srls.info. Information about upcoming programs may also be found on Moore County Library's Facebook page.

Revenue Sources FY23 Budget:

Fees/Donations	\$59,723
County Property Tax	\$628,511

Total FY23 Expenditure Budget:

\$688,234

FY23 Budgeted Staffing Positions:

9 Full-Time
0 Part-Time

SRLS (Sandhills Regional Library System) is the governing board of the Regional Library. Director is appointed by the SRLS Board and is an SRLS employee, not paid by the County. County is responsible for all other employees and required to provide funding by contract.

Department Director: Alice Thomas

Department Director email: alice.thomas@srls.info

Library FY21/22					
Month	Circulation (includes eResources)	# of Persons/Door Count-All Branches	# of Programs	# People Attending Programs (inc on-line)	# People Using Computers
Jul-21	14,524	5,587	17	1,882	556
Aug-21	14,741	5,261	22	880	558
Sep-21	14,441	5,063	24	1,298	667
Oct-21	13,300	4,900	24	1,111	771
Nov-21	13,507	4,494	24	2,279	896
Dec-21	11,634	3,706	25	1,482	886
Jan-22	12,745	3,883	18	994	846
Feb-22	15,191	4,397	23	995	1,057
Mar-22	16,947	5,794	23	815	1,144
Apr-22	15,171	5,639	40	913	1,147
May-22	14,442	5,157	36	563	1,252
Jun-22	17,769	6,812	58	1,139	1,482
	174,412	60,693	334	14,351	11,262

Library FY22/23					
Month	Circulation (includes eResources)	# of Persons/Door Count-All Branches	# of Programs	# People Attending Programs (inc on-line)	# People Using Computers
Jul-22	16,898	6,356	56	965	1,377
Aug-22	19,506	7,556	39	540	1,542
Sep-22	16,476	6,121	43	599	1,280
Oct-22	17,174	6,176	56	1,403	1,272
Nov-22	16,489	4,939	47	419	1,160
Dec-22	18,678	4,340	55	997	1,232
Jan-23	16,714	6,100	49	548	1,276
Feb-23	16,804	5,985	52	661	1,289
Mar-23	19,097	7,480	83	1,384	1,477
Apr-23	16,373	6,158	133	1,020	1,227
May-23	18,578	6,497	83	797	1,340
Jun-23	17,306	7,322	84	1,427	1,584
	210,093	75,030	780	10,760	16,056

*includes storytime-July 2020 Forward

Moore County Department of Parks & Recreation (General Fund)

Department Narrative:

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

Revenue Sources FY23 Budget:

Fees/Donations/Sponsors	\$141,250
Concession Sales	\$65,000
County Property Tax	<u>\$582,774</u>
Total Revenue	\$789,024

Total FY23 Expenditure Budget:

\$789,024

FY23 Budgeted Staffing Position

6 Full-Time
0 Part-Time

Department Director: Billy Ransom
Department Director email: bransom@moorecountync.gov

Concession Sales Budget vs Actual		
FY	Budget	Actual
FY12	\$52,000	\$59,850
FY13	\$52,000	\$54,020
FY14	\$58,000	\$47,183
FY15	\$58,000	\$59,377
FY16	\$58,000	\$50,720
FY17	\$58,000	\$48,870
FY18	\$58,000	\$61,249
FY19	\$58,000	\$51,955
FY20	\$65,000	\$15,460
FY21	\$65,000	\$27,995
FY22	\$65,000	\$41,141
FY23	\$65,000	\$48,863

Parks & Recreation											
Event Participants	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23
Flag Football	204	230	253	242	252	220	219	225	0	236	667
Basketball	653	612	623	661	608	574	576	600	0	580	689
Soccer	102	75	105	154	162	184	160	170	0	106	0
Tennis	141	122	117	123	104	102	107	0	43	97	73
Volleyball	0	0	0	0	0	0	0	0	0	110	247
Softball	322	333	301	251	228	221	260	187	203	258	314
Baseball	734	669	617	590	557	561	532	263	554	593	645
Splash Pad Attendance	0	0	0	0	0	0	0	0	0	11,584	9,696
Sports Complex Attendance	0	0	0	0	0	0	0	0	0	5,457	2,262
Cheerleading	<u>120</u>	<u>132</u>	<u>138</u>	<u>145</u>	<u>121</u>	<u>132</u>	<u>74</u>	<u>104</u>	<u>0</u>	<u>0</u>	<u>41</u>
Total	2,276	2,173	2,154	2,166	2,032	1,994	1,928	1,549	800	19,021	14,634

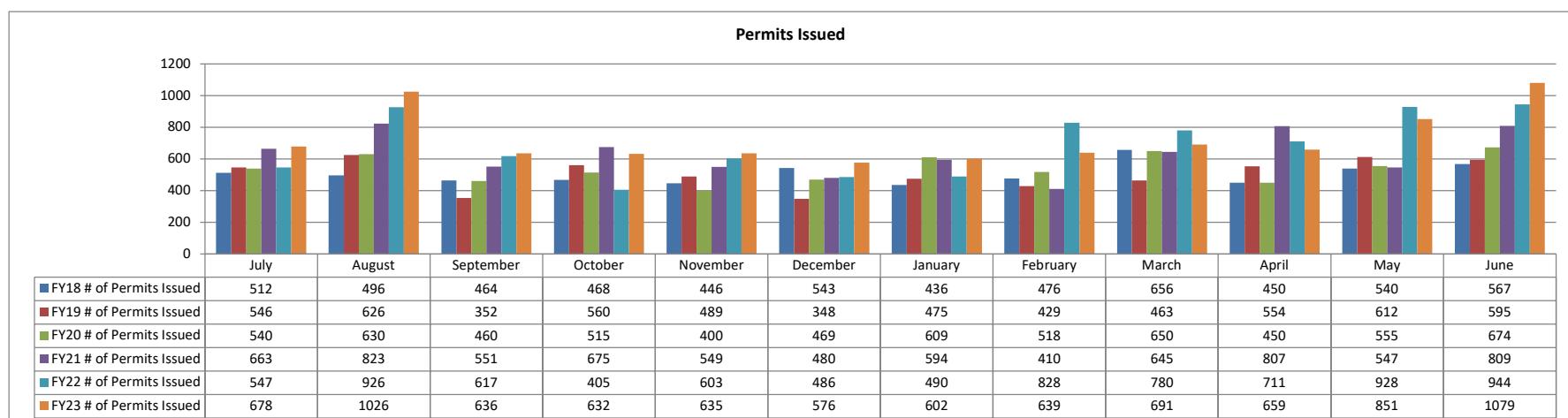
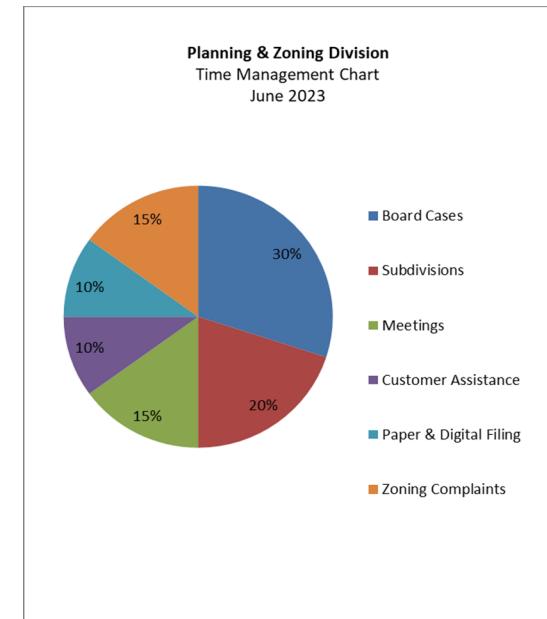
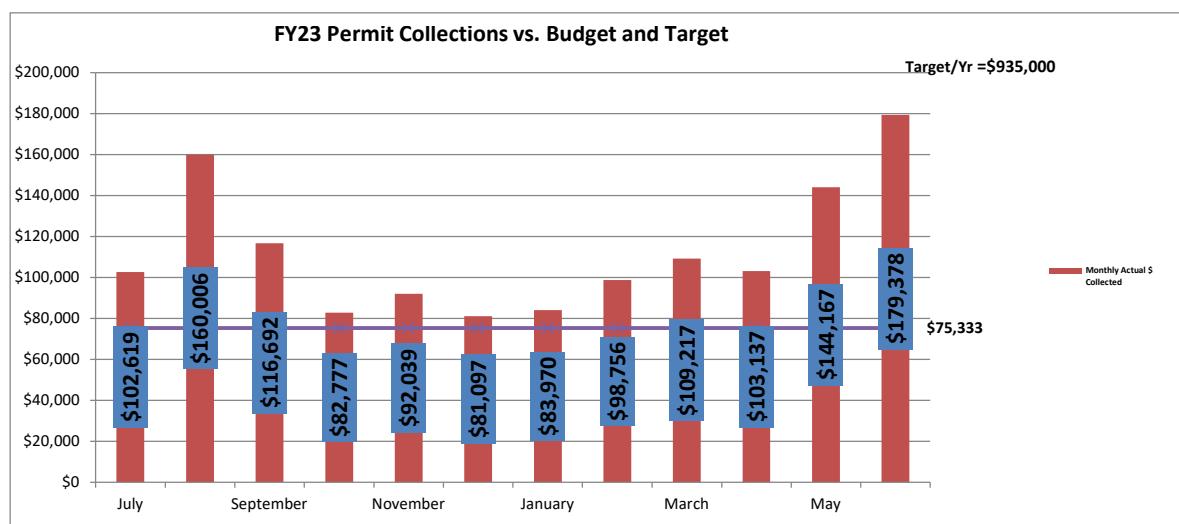
Moore County Department of Planning and Code Enforcement (General Fund)

Department Narrative:

Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreements with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

Planning Budget		Code Enforcement/Permitting Budget	
Revenue Sources FY23 Budget:		Revenue Sources FY23 Budget:	FY23 Budgeted Staffing Positions:
Fees/Home Recovery	\$4,000	Zoning/Code Enf Fees	8.88 Full-Time
County Property Tax	<u>\$478,304</u>	Cell Tower Service Fees	0 Part-Time
Total FY23 Expenditure Budget:	\$482,304	Total FY23 Expenditure Budget:	\$971,884

Department Director: Debra Ensminger
Department Director email: densminger@moorecountync.gov



Moore County Community Development Division Multi Year Grant Fund

Department Narrative:

Three programs are currently funded through the North Carolina Housing Finance Agency. The Urgent Repair Programs (URP22) are funds from the State appropriated North Carolina Housing Trust Fund and the Essential Single Family Rehab Loan Pool Program (ESFRLP20) are funds from the HOME Investment Partnerships Program.

URP22 Program objectives: (a) to distribute Program funds equitably across all regions of the state; (b) to serve households with urgent repair needs that cannot be met through other state or federally funded housing assistance programs; (c) to enable the frail elderly and others with physical disabilities to remain in their homes by providing essential accessibility modifications.

ESFRLP20 Program objectives: (a) to promote equitable distribution of Program funds across the state; (b) to serve elderly and disabled homeowners, as well as households with elderly and/or disabled fulltime household members or with a child under the age of six whose health is threatened by the presence of lead hazards, with incomes at or below eighty percent (80%) of area median income; (c) to facilitate aging in place amongst elderly and disabled fulltime household members of eligible dwelling units through accessibility modifications; (d) to promote the long-term affordability and lower operating cost of Essential Single Family Rehab Loan Pool Program assisted units through cost-effective, energy efficiency measures and performance testing.

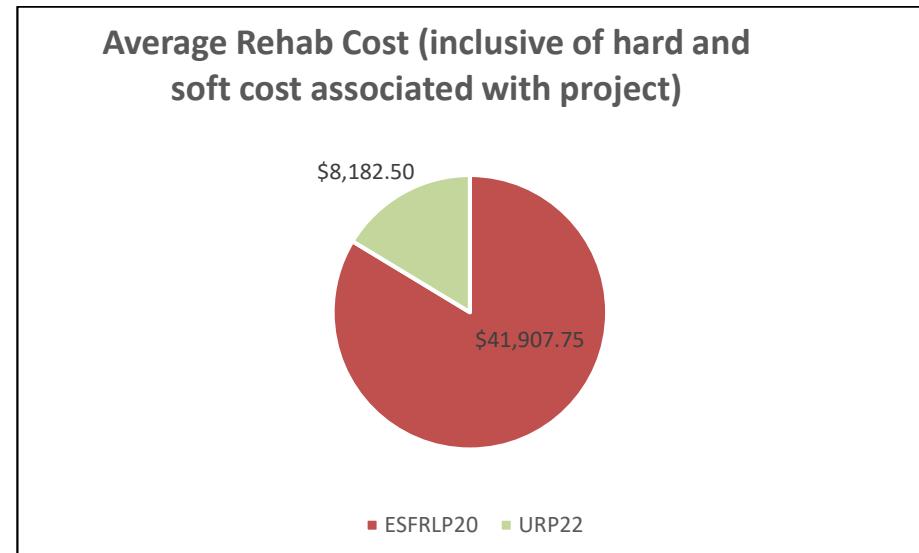
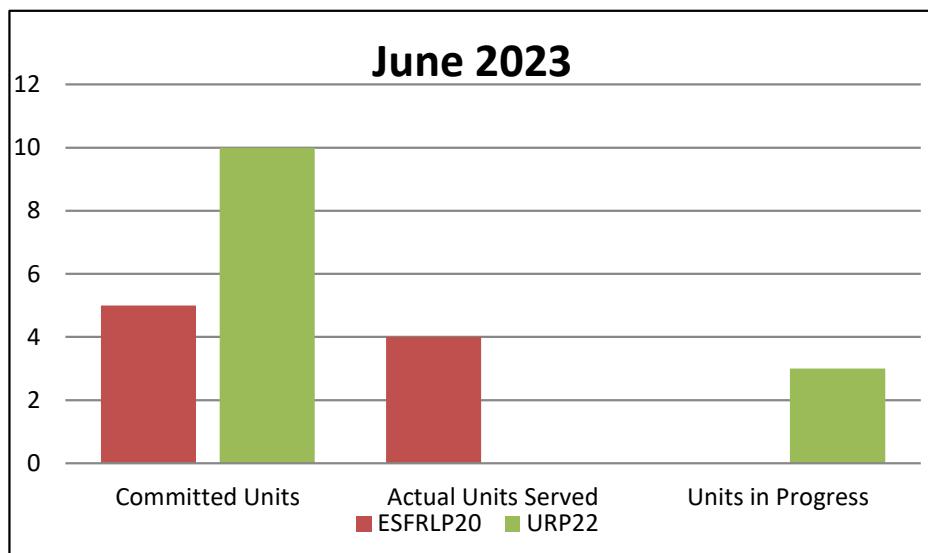
Budget:

ESFRLP20	\$190,000 up to \$500,000 (no local matching funds)
URP22	\$132,000 (no local matching funds)

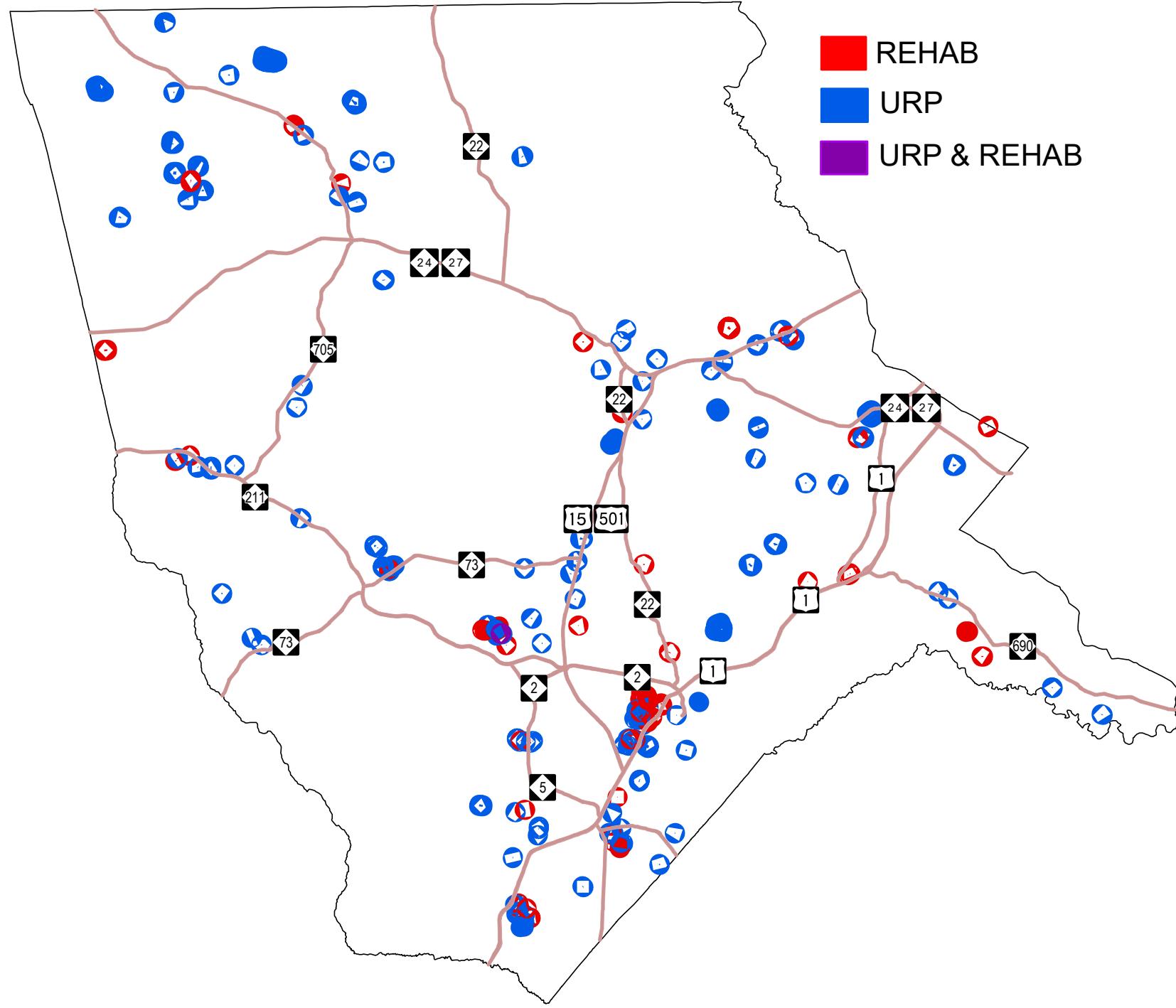
Term Dates:

ESFRLP20	August 6, 2020 to June 30, 2023
URP22	August 30, 2022 to December 31, 2023

Department Director: Debra Ensminger
Department Director email: densminger@moorecountync.gov



CD Program Recipients 2004-Present



Moore County Property Management (General Fund)

Department Narrative:

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

Revenue Sources FY23 Original Budget:

Property Tax	\$6,104,323
Fuel Sales	\$40,000

FY23 Budgeted Staffing Positions:

28	Full-Time
0	Part-Time

Total FY23 Expenditure Original Budget:

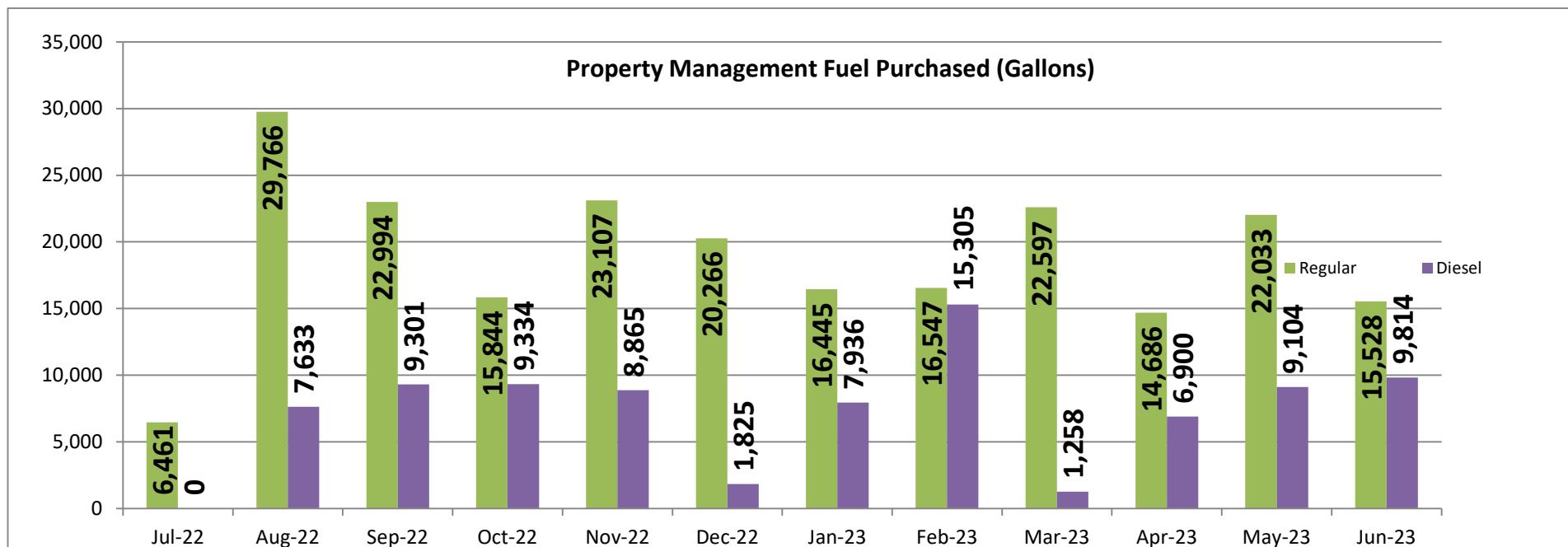
\$6,144,323

Department Director: Gene Boles, Director

Department Director email: gboles@moorecountync.gov

Utility Costs - FY23 (Month paid in)	Electric Budget	Electric Actual	Fuel/Oil Budget	Fuel/Oil Actual	Propane Budget	Propane Actual	Water Budget	Water Actual	Total Utility Budget	Total Utility Actual
Jul-22	\$60,125	\$0	\$1,362	\$0	\$6,975	\$2,545	\$17,300	\$0	\$85,762	\$2,545
Aug-22	\$60,125	\$5,820	\$1,362	\$0	\$6,975	\$4,716	\$17,300	\$17,339	\$85,762	\$27,875
Sep-22	\$60,125	\$118,006	\$1,362	\$0	\$6,975	\$2,494	\$17,300	\$17,231	\$85,762	\$137,731
Oct-22	\$60,125	\$58,038	\$1,362	\$1,827	\$6,975	\$2,494	\$17,300	\$17,099	\$85,762	\$79,458
Nov-22	\$60,125	\$46,977	\$1,362	\$0	\$6,975	\$4,350	\$17,300	\$13,097	\$85,762	\$64,424
Dec-22	\$60,125	\$4,085	\$1,362	\$0	\$6,975	\$9,629	\$17,300	\$460	\$85,762	\$14,174
Jan-23	\$60,125	\$100,927	\$1,362	\$0	\$6,975	\$10,199	\$17,300	\$22,797	\$85,762	\$133,923
Feb-23	\$60,125	\$55,338	\$1,362	\$0	\$6,975	\$7,156	\$17,300	\$11,033	\$85,762	\$73,527
Mar-23	\$60,125	\$51,260	\$1,362	\$0	\$6,975	\$6,338	\$17,300	\$13,516	\$85,762	\$71,114
Apr-23	\$60,125	\$52,845	\$1,362	\$8,453	\$6,975	\$2,039	\$17,300	\$18,170	\$85,762	\$81,508
May-23	\$60,125	\$4,823	\$1,362	\$0	\$6,975	\$6,322	\$17,300	\$426	\$85,762	\$11,572
Jun-23	\$60,125	\$94,558	\$1,368	\$3,179	\$6,975	\$9,607	\$17,300	\$26,060	\$85,768	\$133,404
Totals	\$721,500	\$592,677	\$16,350	\$13,460	\$83,700	\$67,890	\$217,500	\$157,229	\$1,029,150	\$831,256

Utility Costs - FY22 (Month paid in)	Electric Budget	Electric Actual	Fuel/Oil Budget	Fuel/Oil Actual	Propane Budget	Propane Actual	Water Budget	Water Actual	Total Utility Budget	Total Utility Actual
Jul-21	\$59,217	\$0	\$1,088	\$0	\$5,875	\$1,297	\$18,125	\$0	\$84,304	\$1,297
Aug-21	\$59,217	\$53,100	\$1,088	\$0	\$5,875	\$5,346	\$18,125	\$14,249	\$84,304	\$72,695
Sep-21	\$59,217	\$55,147	\$1,088	\$0	\$5,875	\$1,839	\$18,125	\$18,211	\$84,304	\$75,197
Oct-21	\$59,217	\$56,784	\$1,088	\$0	\$5,875	\$8,960	\$18,125	\$13,845	\$84,304	\$79,588
Nov-21	\$59,217	\$3,009	\$1,088	\$0	\$5,875	\$2,697	\$18,125	\$5,761	\$84,304	\$11,467
Dec-21	\$59,217	\$1,963	\$1,088	\$0	\$5,875	\$12,456	\$18,125	\$164	\$84,304	\$14,583
Jan-22	\$59,217	\$135,092	\$1,088	\$438	\$5,875	\$10,661	\$18,125	\$19,426	\$84,304	\$165,616
Feb-22	\$59,217	\$6,486	\$1,088	\$2,399	\$5,875	\$10,136	\$18,125	\$173	\$84,304	\$19,194
Mar-22	\$59,217	\$104,421	\$1,088	\$0	\$5,875	\$15,201	\$18,125	\$21,788	\$84,304	\$141,410
Apr-22	\$59,217	\$3,290	\$1,088	\$0	\$5,875	\$6,941	\$18,125	\$9,360	\$84,304	\$19,591
May-22	\$59,217	\$50,003	\$1,088	\$0	\$5,875	\$1,566	\$18,125	\$546	\$84,304	\$52,116
Jun-22	\$59,217	\$96,267	\$1,088	\$9,998	\$5,875	\$3,623	\$18,125	\$23,641	\$84,304	\$133,529
Totals	\$710,600	\$565,562	\$13,050	\$12,835	\$70,500	\$80,723	\$217,500	\$127,163	\$1,011,650	\$786,283



Moore County Register of Deeds (General Fund)

Department Narrative:

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (<http://rod.moorecountync.gov>). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

Revenue Sources FY23 Budget:

Fees	\$2,800,000
Automation Fund	\$80,000
Vital Records Fund	\$2,000
State Treasurer Fund	<u>\$120,000</u>
Total Revenue	\$3,002,000

Total FY23 Expenditure Budget:

\$1,896,430

FY23 Budgeted Staffing Positions:

10 Full-Time
0 Part-Time

Department Director: William Britton
Department Director email: wbritton@moorecountync.gov

Register of Deeds - Recordings and Revenues by Month & YTD FY22

Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY22	FY23 Original Budgeted Revenues	YTD % Rev/FY22 Budget
Jul-21	2,631	\$341,486	\$341,486	\$2,902,880	11.76%
Aug-21	2,608	\$326,855	\$668,342	\$2,902,880	23.02%
Sep-21	2,898	\$346,173	\$1,014,515	\$2,902,880	34.95%
Oct-21	2,589	\$340,110	\$1,354,625	\$2,902,880	46.66%
Nov-21	2,497	\$328,262	\$1,682,887	\$2,902,880	57.97%
Dec-21	2,437	\$368,530	\$2,051,417	\$2,902,880	70.67%
Jan-22	2,364	\$295,892	\$2,347,308	\$2,902,880	80.86%
Feb-22	2,155	\$273,145	\$2,620,454	\$2,902,880	90.27%
Mar-22	2,408	\$354,395	\$2,974,849	\$2,902,880	102.48%
Apr-22	2,368	\$382,673	\$3,357,521	\$2,902,880	115.66%
May-22	2,381	\$428,226	\$3,785,748	\$2,902,880	130.41%
Jun-22	2,353	\$405,103	\$4,190,851	\$2,902,880	144.37%

*Recordings include Land Records, Birth and Deaths Filed, Marriage Licenses Issued, Military Discharges Filed and Notaries Public Sworn

Register of Deeds - Recordings and Revenues by Month & YTD FY23

Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY23	FY23 Original Budgeted Revenues	YTD % Rev/FY23 Budget
Jul-22	2,072	\$294,891	\$294,891	\$3,002,000	9.82%
Aug-22	2,312	\$335,944	\$630,835	\$3,002,000	21.01%
Sep-22	2,089	\$293,243	\$924,077	\$3,002,000	30.78%
Oct-22	1,779	\$262,482	\$1,186,559	\$3,002,000	39.53%
Nov-22	1,836	\$278,345	\$1,464,904	\$3,002,000	48.80%
Dec-22	1,701	\$239,485	\$1,704,389	\$3,002,000	56.78%
Jan-23	1,719	\$210,409	\$1,914,798	\$3,002,000	63.78%
Feb-23	1,906	\$218,522	\$2,133,319	\$3,002,000	71.06%
Mar-23	2,338	\$315,151	\$2,448,470	\$3,002,000	81.56%
Apr-23	1,891	\$290,108	\$2,738,578	\$3,002,000	91.23%
May-23	2,267	\$379,192	\$3,117,770	\$3,002,000	103.86%
Jun-23	2,586	\$432,808	\$3,550,578	\$3,002,000	118.27%

COMMERCIAL PROPERTY SALES REPORT
MOORE COUNTY REGISTER OF DEEDS Beginning 7/1/2022-6/30/2023

DATE	BOOK/PAGE	BUYER	SALES PRICE	TOTAL EXCISE STAMP	COUNTY EXCISE STAMP	DESCRIPTION
7/1/2022	B5876/1	Caropines, Inc.	\$1,100,000.00	\$2,244.00	\$1,122.00	Medical/Dental Office Sou Pines
7/1/2022	B5876/148	Aberdeen Coca-Cola Bottling Company, Inc.	\$715,000.00	\$1,458.60	\$729.30	4 Adjacent Tract Carolina Rd Aberdeen
7/11/2022	B5879/140	Rothlisberger, Paul and wife Rothlisberger, Lauren	\$450,000.00	\$918.00	\$459.00	Cooperative Tobacco Warehouse Tract Cthg
7/18/2022	B5883/143	FHM Properties LLC	\$620,000.00	\$1,264.80	\$632.40	Unit 200 New York Place Office Condo
7/18/2022	B5883/167	FHM Properties LLC	\$300,000.00	\$612.00	\$306.00	Parcel B Sou Pines
7/20/2022	B5884/343	Claude Smith Enterprises, Inc.	\$5,050,000.00	\$10,302.00	\$5,151.00	Multi Retail Condo Bldg Magnolia Place Phst
7/22/2022	B5885/563	Tater Barn Tavern and Cigar Bar, LLC	\$325,000.00	\$663.00	\$331.50	Bar/Lounge Phst
July Totals			\$7,460,000.00	\$17,462.40	\$8,731.20	
8/12/2022	B5896/163	RJ Poperty Holding, LLC	\$2,270,000.00	\$4,630.80	\$2,315.40	Tracts Support of Veterinary Med. NCSU
8/15/2022	B5897/493	35 Dowd LLC	\$280,000.00	\$571.20	\$285.60	Retail Phst South Development
8/26/2022	B5904/400	Sylvan Properties, LLC	\$360,000.00	\$734.40	\$367.20	Office Condo Biltmore Professional Center
8/31/2022	B5906/296	POP & Loli Unlimited LLC	\$330,000.00	\$673.20	\$336.60	Warehouse Sandhills Industrial Park
8/31/2022	B5906/534	Sandhills Ten, LLC	\$5,000,000.00	\$10,200.00	\$5,100.00	Movie Theater Sou Pines
8/31/2022	B5907/117	Drain the Swamp, LLC	\$800,000.00	\$1,632.00	\$816.00	Tract 1 & 2 Town of Carthage
August Totals			\$9,040,000.00	\$18,441.60	\$9,220.80	
9/1/2022	B5907/428	T & S Developers LLC	\$295,000.00	\$601.80	\$300.90	Commercial Bell Avenue Tracts
9/12/2022	B5911/562	Bradford Southern Pines LLC	\$755,000.00	\$1,540.20	\$770.10	Parcel 2 Pinehurst Lowes LLC
9/13/2022	B5912/128	Southern Pines NC One, LLC	\$3,090,000.00	\$6,303.60	\$3,151.80	Hotel Sou Pines
9/21/2022	B5916/16	Bottinelli, Roberto and wife Bottinelli, Marian Grace	\$210,000.00	\$428.40	\$214.20	Single Retail Town of Vass
9/23/2022	B5916/507	Raeford Development Company, LLC	\$450,000.00	\$918.00	\$459.00	Commercial Sdh tp
9/26/2022	B5917/141	Emprise Properties, LLC	\$200,000.00	\$408.00	\$204.00	Auto Service Garage
September Totals			5,000,000.00	\$10,200.00	\$5,100.00	
10/6/2022	B5922/402	McCaskill, John	\$280,000.00	\$571.20	\$285.60	Single Retail
10/7/2022	B5923/385	Northern Pines Properties, LLC	\$695,000.00	\$1,417.80	\$708.90	Apartments Sou Pines
10/14/2022	B5925/456	407 Glasgow LLC	\$995,000.00	\$2,029.80	\$1,014.90	2.54 Ac Industrial 1.88 Ac Commercial Vacant
10/26/2022	B5930/140	Alex Properties Inc.	\$785,500.00	\$1,602.42	\$801.21	Auto Dealership Aberdeen
October Totals			\$2,755,500.00	\$5,621.22	\$2,810.61	
11/1/2022	5933/313	Alex Rentals Inc.	\$990,000.00	\$2,019.60	\$1,009.80	Convenience Store
11/2/2022	5933/332	Long Pine Properties Inc.	\$180,000.00	\$367.20	\$183.60	Convenience Store
11/2/2022	5933/446	Midland Sou Pines Multi-Family,	\$200,000.00	\$408.00	\$204.00	Shopping Center
11/2/2022	5933/560	ZP 378 Southern Pines II, LLC	\$7,762,500.00	\$15,835.50	\$7,917.75	Shopping Center
11/2/2022	5934/264	Constant PEG, LLC	\$500,000.00	\$1,020.00	\$510.00	Office Building
11/4/2022	5935/324	Khodal Krupa Real Estate, LLC	\$350,000.00	\$714.00	\$357.00	Convenience Store
11/8/2022	5936/529	TICON, Inc.	\$2,090,000.00	\$4,263.60	\$2,131.80	Boarding House
11/15/2022	5939/108	Rodney D. Speight Living Trust	\$1,937,500.00	\$3,952.50	\$1,976.25	Warehouse
11/16/2022	5940/96	Bertag Properties, LLC	\$448,000.00	\$913.92	\$456.96	Research Development
11/18/2022	5941/47	3281 US1, LLC	\$725,000.00	\$1,479.00	\$739.50	Manufacturing/Vacant
November Totals			\$15,183,000.00	\$30,973.32	\$15,486.66	
12/1/2022	5945/404	Duke Energy Progress, LLC	\$711,500.00	\$1,451.46	\$725.73	Commercial Vacant
12/1/2022	5946/140	The Buffum Family Trust	\$930,000.00	\$1,897.20	\$948.60	Portion of Veterinary School
12/6/2022	5947/89	Lilmeg Properties, LLC	\$622,000.00	\$1,268.88	\$634.44	Retail
12/15/2022	5951/58	Aberdeen, Carolina & Western R	\$1,512,000.00	\$3,084.48	\$1,542.24	Railroad
12/15/2022	5951/289	T. A. 1, LLC	\$350,000.00	\$714.00	\$357.00	Manufacturing
12/15/2022	5951/327	Clayton & Lynette Speer	\$200,000.00	\$408.00	\$204.00	Auto Service Garage-Cthg
12/16/2022	5951/423	Brown Investments & SP Aptmt	\$3,000,000.00	\$6,120.00	\$3,060.00	Clubhouse/Apartments
12/19/2022	5953/223	Car Door Creek, LLC	\$1,660,000.00	\$3,386.40	\$1,693.20	Commercial Vacant
12/22/2022	5955/42	Legion Properties, LLC	\$415,000.00	\$846.60	\$423.30	Commercial Warehouse
12/28/2022	5955/387	Derby Investment Company, LLC	\$625,000.00	\$1,275.00	\$637.50	Hotel
12/29/2022	5956/542	106 S Ray Street Carthage LLC	\$0.00	\$0.00	\$0.00	Old Buggy Factory/Brewery
12/29/2022	5956/554	106 S Ray Street Carthage, LLC	\$80,000.00	\$163.20	\$81.60	Office Building/Brewery
12/30/2022	5957/522	BCS NC Fund Propco 7 LLC	\$1,789,500.00	\$3,650.58	\$1,825.29	Convenience Store
December Totals			\$11,895,000.00	\$24,265.80	\$12,132.90	
1/23/2023	5964/458	Charles Edward Grantham Revod	\$535,000.00	\$1,091.40	\$545.70	Commercial Warehouse
January Totals			\$535,000.00	\$1,091.40	\$545.70	
2/1/2023	5968/372	SCOTLAND BROAD LLC	\$1,400,000.00	\$2,856.00	\$1,428.00	COMMERCIAL PROPERTIES
2/1/2023	5968/387	ALEX RENTALS INC	\$750,000.00	\$1,530.00	\$765.00	CONVENIENCE STORE/GENERAL STORE
2/6/2023	5970/220	MAILBOX MONEY LLC	\$250,000.00	\$510.00	\$255.00	OFFICE BUILDING/VASS POST OFFICE
2/8/2023	5971/217	JUNIPER LAKE LLC	\$918,000.00	\$1,872.72	\$936.36	COMMERCIAL VACANT/RESIDENTIAL
2/8/2023	5971/224	JUNIPER LAKE LLC	\$368,000.00	\$750.72	\$375.36	RESIDENTIAL?
2/8/2023	5971/227	JUNIPER LAKE LLC	\$0.00	\$0.00	\$0.00	RESIDENTIAL?

2/17/2023	5974/529	MDC NC1, LP	\$400,000.00	\$816.00	\$408.00	OFFICE BUILDING
2/17/2023	5974/533	MDC NC1, LP	\$3,000,000.00	\$6,120.00	\$3,060.00	AUTO SERVICE GARAGE/COMM VACANT
2/21/2023	5975/414	MILLS AND ASSOCIATES LLC	\$250,000.00	\$510.00	\$255.00	OFFICE BUILDING
2/21/2023	5976/191	L & K SUPPLY LLC	\$399,500.00	\$814.98	\$407.49	RETAIL CONDOS
February Totals			\$7,735,500.00		\$7,890.21	
3/9/2023	5983/131	ONE SWEET JOURNEY, LLC	\$ 1,562,500.00	\$3,187.50	\$ 1,593.75	OFFICE BUILDING
3/10/2023	5983/250	NLP GSP LLC	\$ 1,789,500.00	\$3,650.58	\$ 1,825.29	CONVENIENCE STORE
3/15/2023	5985/281	TRADE FAMILY, LLC	\$ 1,789,500.00	\$3,650.58	\$ 1,825.29	CONVENIENCE STORE
March Totals			\$5,141,500.00		\$5,244.33	
4/5/2023	5994/443	CAROLYN MCALLISTER	\$ 95,000.00	\$193.80	\$ 96.90	COMMERCIAL VACANT
4/13/2023	5997/248	PMG CAROLINAS, LLC	\$ 420,000.00	\$856.80	\$ 428.40	CONVENIENCE STORE
4/13/2023	5997/252	PMG CAROLINAS, LLC	\$ 1,478,000.00	\$3,015.12	\$ 1,507.56	CONVENIENCE STORE
4/13/2023	5997/256	PMG CAROLINAS, LLC	\$ 1,237,000.00	\$2,523.48	\$ 1,261.74	CONVENIENCE STORE
4/13/2023	5997/577	KENNETH DAN MCKITTRICK	\$ 275,000.00	\$561.00	\$ 280.50	SINGLE RETAIL-RESIDENTIAL ADDITIONAL PARCEL
4/18/2023	6000/127	GREENHEM, INC	\$ 274,000.00	\$558.96	\$ 279.48	COMMERCIAL VACANT (LOT 7R) OFFICE/RETAIL (LOT 8R)
4/19/2023	6000/349	520 BROAD LLC	\$ 1,150,000.00	\$2,346.00	\$ 1,173.00	OFFICE BUILDING
4/20/2023	6001/431	MILLER FARMS OF WILKES REAL ESTATE LLC	\$ 684,000.00	\$1,395.36	\$ 697.68	WAREHOUSE/COMMERCIAL VACANT
4/21/2023	6002/256	SMHG, LLC	\$ 250,000.00	\$510.00	\$ 255.00	WAREHOUSE
4/26/2023	6003/576	SERIOUS STORAGE, LLC	\$ 1,100,000.00	\$2,244.00	\$ 1,122.00	SINGLE RETAIL
4/27/2023	6004/251	HOBSON FARM SUPPLY, LLC	\$ 733,000.00	\$1,495.32	\$ 747.66	COMMERCIAL VACANT (2 LOTS) WAREHOUSE/MANUFACTURING/SINGLE RETAIL
April Totals			\$ 7,696,000.00		\$ 7,849.92	
5/1/2023	6006/431	PCC REALTY, LLC	\$ 168,000.00	\$342.72	\$ 171.36	COMMERCIAL VACANT
5/4/2023	6009/212	T.A. 1, LLC	\$ 605,000.00	\$1,234.20	\$ 617.10	WAREHOUSE
5/9/2023	6011/396	BELVINA PROPERTIES LLC	\$ 1,711,500.00	\$3,491.46	\$ 1,745.73	FAST FOOD RESTAURANT
5/12/2023	6013/257	ANNA PILSON	\$ 550,000.00	\$1,122.00	\$ 561.00	SINGLE RETAIL
5/16/2023	6015/36	PTAH, LLC	\$ 932,000.00	\$1,901.28	\$ 950.64	AUTO SERVICE GARAGE/ SERVICE STATION
5/16/2023	6015/94	LEE HOWELL, INC.	\$ 1,000,000.00	\$2,040.00	\$ 1,020.00	SUPERMARKET
5/17/2023	6015/442	SOUTHERN PINES APARTMENT MANAGERS, LLC	\$ 300,000.00	\$612.00	\$ 306.00	COMMERCIAL VACANT
5/18/2023	6016/7	HARRELL LAND GROUP EAST LLC	\$ 1,300,000.00	\$2,652.00	\$ 1,326.00	COMMERCIAL MANUFACTURING/ AUTO SERVICE GARAGE/ COMMERCIAL VACANT
5/26/2023	6020/42	JDG REALTY 1675 LLC	\$ 6,075,000.00	\$12,393.00	\$ 6,196.50	HOTEL/MOTEL
May Totals			\$ 12,641,500.00		\$ 12,894.33	
6/1/2023	6022/472	Moore Pediatric Therapy Services, LLC	\$ 575,000.00	\$1,173.00	\$ 586.50	Exempt Property
6/2/2023	6023/157	Jason Grant/Cameron Chappell	\$ 535,000.00	\$1,091.40	\$ 545.70	Commercial Vacant
6/5/2023	6024/215	Aisling Investment Group, L.L.C.	\$ 265,000.00	\$540.60	\$ 270.30	Commercial Retail
6/8/2023	6026/02	PCC Realty, LLC	\$ 54,000.00	\$110.16	\$ 55.08	Commercial Vacant
6/9/2023	6026/430	PTM, L.P.	\$ 164,500.00	\$335.58	\$ 167.79	Vacant/ Easement adjoining Commercial (Sheetz)
6/9/2023	6026/455	PTM, L.P.	\$ 1,236,000.00	\$2,521.44	\$ 1,260.72	Commercial Vacant (Sheetz store)
6/12/2023	6027/435	Hotel Pinehurst LLC	\$ 11,700,000.00	\$23,868.00	\$ 11,934.00	Hotel
6/12/2023	6027/487	Creston Commons Partners, LLC	\$ 1,612,500.00	\$3,289.50	\$ 1,644.75	Government Housing (Apartments)
6/12/2023	6027/490	Creston Commons Partners, LLC	\$ 1,608,000.00	\$3,280.32	\$ 1,640.16	Government Housing (Apartments)
6/22/2023	6032/591	1225 May LLC	\$ 500,000.00	\$1,020.00	\$ 510.00	Manufacturing/Residential Vacant
6/29/2023	6035/480	PCC Realty, LLC	\$ 190,000.00	\$387.60	\$ 193.80	Common Areas/Residential & Commercial Vacant
6/30/2023	6036/420	The Church of the Advent- Moore County	\$ 400,000.00	\$816.00	\$ 408.00	Exempt Property (Church)
6/30/2023	6037/180	Food Bank of Central & Eastern North Carolina, Inc.	\$ 980,000.00	\$1,999.20	\$ 999.60	Commercial Vacant
June Totals			\$ 19,820,000.00		\$ 20,216.40	

County Of Moore
 Budget - Historical Comparison
 Sales Tax/Medicaid Hold Harmless

ACCOUNTS FOR: GENERAL		FY17/18 BUDGET	FY17/18 ACTUALS	FY18/19 BUDGET	FY18/19 ACTUALS	FY19/20 BUDGET	FY19/20 ACTUALS	FY20/21 BUDGET	FY20/21 ACTUALS	FY21/22 BUDGET	FY21/22 ACTUALS	FY22/23 BUDGET	FY22/23 ACTUALS (April)
10033100 GENERAL FUND													
10033100	30250 ARTICLE 39-LOCAL SALES TAX 1%	\$6,900,136	\$7,090,961	\$7,000,000	\$7,738,220	\$7,535,000	\$8,093,451	\$6,468,946	\$9,945,563	\$7,535,000	\$10,783,224	\$9,209,445	\$9,217,720
10033100	30251 ARTICLE 40-COUNTY 1/2% (70%)	\$3,200,000	\$3,630,983	\$3,400,000	\$3,876,721	\$3,800,000	\$4,070,605	\$3,386,349	\$4,743,351	\$3,800,000	\$5,269,474	\$4,644,444	\$4,709,984
10033100	30252 ARTICLE 42-COUNTY 1/2% (40%)	\$1,775,000	\$1,894,851	\$1,800,000	\$2,055,341	\$2,010,000	\$2,149,876	\$1,768,512	\$2,606,126	\$2,010,000	\$2,899,738	\$2,456,667	\$2,526,440
10033096	30254 ARTICLE 40-SCHOOLS (30%)	\$1,400,000	\$1,556,136	\$1,500,000	\$1,661,452	\$1,640,000	\$1,744,545	\$1,451,291	\$2,032,865	\$1,640,000	\$2,258,346	\$2,004,444	\$2,018,565
10033096	30255 ARTICLE 42-SCHOOLS (60%)	\$2,600,000	\$2,842,277	\$2,700,000	\$3,083,012	\$3,015,000	\$3,224,814	\$2,652,769	\$3,909,189	\$3,015,000	\$4,349,606	\$3,685,000	\$3,789,660
Subtotal Article 39, 40, 42		\$15,875,136	\$17,015,207	\$16,400,000	\$18,414,746	\$18,000,000	\$19,283,290	\$15,727,867	\$23,237,096	\$18,000,000	\$25,560,387	\$22,000,000	\$22,262,368
10033100	30253 Old Article 44/Medicaid Hold Harmless (M (08/09 Article 44)	\$1,525,000	\$2,406,026	\$1,673,217	\$2,703,869	\$2,000,000	\$3,187,354	\$633,472	\$4,180,324	\$2,397,757	\$4,557,723	\$4,000,000	\$5,492,972
10033100	30256 Article 46 - County (1/4 cent) start 4/1/201	\$0	\$0	\$0	\$1,000,568	\$2,800,000	\$3,751,627	\$3,100,000	\$4,531,509	\$3,100,000	\$5,291,341	\$5,100,000	\$4,532,357

Moore County Department Sheriff's Department -Animal Services (General Fund)

Department Narrative:

The Moore County Animal Center is an open-admission shelter and the headquarters of Animal Services. The Center temporarily houses stray and unwanted companion animals. The Center also promotes the placement of adoptable pets, and provides information to Moore County owners about responsible pet care. Animal Services Officers enforce state and local laws pertaining to domestic animals. Officers also provide a number of services including rabies clinics, microchipping and connecting the owners of fertile pets with spay and neuter assistance. The shelter staff supports these activities and coordinates off site events to reach out to local residents. The following information reflects the changing needs of the pet community and correlates with the impact of those needs on county resources.

Revenue Sources FY23 Budget:

Fees/Donations	\$72,500
County Property Tax	\$842,958
Total FY23 Expenditure Budget:	\$915,458

FY23 Budgeted Staffing Positions:

11	Full-Time
1	Part-Time

Department Director: Captain James Furr, Moore County Sheriff's Office

Department Director email: jfurr@moorecountync.gov

Animal Operations														
Month	Dog and Cat Intake - Total all Sources	Owner Surrender - Dogs	Owner Surrender - Cats	% Intake - Owner Surrenders	Adoptions	Rescues	Return to Owner	Total Live Release (Adopt + Rescues + RTO)	Owner Request Euthanasia	Other Euthanized	Total Field Calls For Service	Animals Positive for Rabies	Rabies Vaccines Given	
21 Jan	124	59	25	68%	14	59	8	81	5	40	199	2	152	
21 Feb	121	11	13	20%	32	19	20	71	0	54	288	0	175	
21 Mar	130	60	11	55%	30	34	15	79	10	49	441	0	152	
21 Apr	130	40	22	48%	30	49	15	94	4	24	290	0	130	
21 May	184	23	77	54%	26	67	10	103	7	41	448	0	171	
21 June	320	43	121	51%	47	54	9	110	6	195	511	2	183	
21 July	294	84	89	59%	44	79	16	139	4	166	563	0	217	
21 Aug	302	59	93	50%	60	63	17	140	4	148	486	0	174	
21 Sep	205	41	66	52%	47	50	15	112	5	99	528	0	197	
21 Oct	178	44	41	48%	36	60	13	109	11	81	562	0	208	
21 Nov	185	67	30	52%	32	40	19	91	7	69	533	0	243	
21 Dec	125	36	18	43%	44	21	18	83	9	42	418	0	129	
22 Jan	116	48	6	47%	29	43	16	88	5	26	297	0	139	
22 Feb	153	48	38	56%	37	21	26	84	42	23	287	0	121	
22 Mar	185	66	43	59%	28	60	19	107	42	34	305	1	134	
22 Apr	139	47	30	55%	27	39	18	84	18	42	313	0	141	
22 May	195	36	73	56%	29	32	16	77	27	63	460	0	139	
22 June	262	35	80	44%	40	18	15	73	24	113	495	0	155	
22-Jul	271	85	55	52%	82	78	28	188	37	123	553	2	209	
22-Aug	326	78	105	56%	68	59	15	142	42	116	527	0	194	
22-Sep	251	88	72	64%	89	36	15	140	54	72	540	0	196	
22-Oct	265	110	38	56%	44	51	29	124	35	62	564	0	223	
22-Nov	174	23	27	29%	46	61	28	135	29	50	461	2	162	
22-Dec	128	41	39	63%	49	23	16	88	18	25	368	0	126	
23-Jan	215	87	37	58%	50	46	21	117	42	50	341	0	156	
23-Feb	140	34	18	37%	48	23	16	87	22	37	421	0	198	
23-Mar	197	52	52	53%	39	26	23	88	45	63	368	0	178	
23-Apr	179	34	71	59%	26	42	15	83	60	25	313	0	97	
23-May	234	48	70	50%	33	44	14	91	42	72	454	0	112	
23-Jun	245	78	104	74%	71	24	8	103	114	44	514	0	140	
Fiscal To Date 22/23	2625	758	688	55%	645	513	228	1386	540	739	5424	4	1991	
Fiscal To Date 21/22	2339	611	607	52%	453	526	208	1187	198	906	5247	1	1997	

Moore County Department of the Sheriff (General Fund)

Department Narrative:

The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

Revenue Sources FY23 Budget:

Fees	\$236,350
Grants/ABC Contract	\$151,452
County Property Tax	\$8,260,321

Total FY23 Expenditure Budget: \$8,648,123

FY23 Budgeted Staffing Positions:

90 Full-Time
0 Part-Time

Department Director: Sheriff Ronnie Fields
Department Director email: rfields@moorecountync.gov

Month - FY23	# of Calls for Service	Average Response Time	Target Response Time
Jul-22	4,504	4 min, 8 sec	<7 min
Aug-22	4,869	3 min, 57 sec	<7 min
Sep-22	4,959	5 min, 12 sec	<7 min
*Oct-22	5,097	13 min, 20 sec	<7 min
Nov-22	4,730	12 min, 32 sec	<7 min
Dec-22	4,919	14 min, 26 sec	<7 min
Jan-23	5,620	12 min, 14 sec	<7 min
Feb-23	4,844	13 min, 12 sec	<7 min
Mar-23	5,284	12 min, 50 sec	<7 min
Apr-23	4,583	13 min, 45 sec	<7 min
May-23	4,997	13 min, 45 sec	<7 min
Jun-23	4,421	13 min 27 sec	<7 min
	58,827		

*Note: Starting October 2022 started tracking response time by patrol car only

Month - FY22	# of Calls for Service	Average Response Time	Target Response Time
Jul-21	3,803	8 min, 22 sec	<7 min
Aug-21	3,765	7 min, 51 sec	<7 min
Sep-21	3,953	5 min, 13 sec	<7 min
Oct-21	3,722	4 min, 57 sec	<7 min
Nov-21	3,406	5 min, 8 sec	<7 min
Dec-21	3,576	6 min, 10 sec	<7 min
Jan-22	3,624	4 min, 35 sec	<7 min
Feb-22	3,711	4 min, 4 sec	<7 min
Mar-22	4,030	4 min, 49 sec	<7 min
Apr-22	4,440	3 min, 48 sec	<7 min
May-22	4,677	4 min, 11 sec	<7 min
Jun-22	4,400	4 min, 51 sec	<7 min
	47,107		

Moore County Department of the Sheriff - Detention Center (General Fund)

Department Narrative:

The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

Revenue Sources FY23 Budget:

Telephone Deposits	\$39,000
Inmate/Video/Commissary/Health	\$836,500
County Property Tax	\$5,455,298

Total FY23 Expenditure Budget:

\$6,330,798

FY23 Budgeted Staffing Positions:

79 Full-Time
0 Part-Time

Department Director: Sheriff Ronnie Fields

Department Director email: rfields@moorecountync.gov

Detention	Avg Daily Population FY17	Avg Daily Population FY18	Avg Daily Population FY19	Avg Daily Population FY20	Avg Daily Population FY21	Avg Daily Population FY22	Avg Daily Population FY23	Maximum Capacity
July	176	161	169	188	110	156	167	223
August	173	181	172	176	125	177	144	223
September	175	192	175	193	140	166	142	223
October	183	188	173	190	148	165	158	223
November	175	174	166	169	142	150	176	223
December	166	158	170	160	145	152	163	223
January	180	154	178	165	152	159	170	223
February	166	164	175	163	151	174	175	223
March	161	162	175	144	148	161	157	223
April	173	157	165	127	137	175	168	223
May	175	165	190	115	133	182	162	223
June	182	156	187	110	146	173	148	223
Total	2085	2012	2095	1900	1677	1990	1930	

Moore County Department of Soil & Water Conservation (General Fund and SWCD Board Special Revenue Fund)

Department Narrative:

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

Revenue Sources FY23 Budget:

Gen Fund	Grant - State Dept of Ag	\$30,000 County
Gen Fund	County Property Tax	\$150,348 County
District Fund	District Fund 220-Fees/Rentals	\$19,891 (District Funds)
District Fund	District receives \$3,600 matching state grant	

FY23 Budgeted Staffing Positions:

2	Full-Time	(Paid by County General Fund, \$26,868 Ag Grant)
0	Part-Time	(Director reports to the SWCD Board, Director has authority over employees paid by County given to him/her by their Board)

Total FY23 Expenditure Budget: (General Fund)

District Fund 220 (Educational & Scholarships)	\$180,348 County \$19,891 (District Funds)
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Department Director: Jonathan Russell

Department Director email: jrussell@moorecountync.gov

Soil/Water						
Month	FY19 Acres Drilled	FY20 Acres Drilled	FY21 Acres Drilled	FY22 Acres Drilled	FY23 Acres Drilled	Target # of Acres Drilled
July	5	18.2	53.7	16.6	17.5	125
August	15	35.7	3.7	13.4	5	125
September	69.1	170.1	120.9	91.2	97	125
October	287.4	466.8	309.1	268.8	230.7	125
November	77.1	190.2	37.4	63.2	142.1	125
December	0	31.5	0	9.3	7.7	125
January	0	0	0	0	61.9	125
February	28.9	0	0	0	1	125
March	20	22	35.9	0	0	125
April	36.5	52.6	16.9	6.8	9.9	125
May	44.1	38.1	46.5	42.8	57.5	125
June	65	15.5	21.8	46.3	83.9	125
Totals	648.1	1040.7	645.9	558.4	714.2	1500

Moore County Solid Waste (General Fund)

Department Narrative:

Moore County Solid Waste is a division of Public Works and operates seven staffed convenient centers to accept solid waste and recyclables at no charge to the citizens. Hours of operation are Monday through Saturday, 7 a.m. to 7 p.m. One of these seven sites includes the Moore County Construction & Demolition (C&D) Landfill located in Aberdeen. The Moore County Landfill is also the location for the Yard Waste Facility, and the collection site for special waste such as scrap tires and white goods. Landfill fees are charged at the Landfill for C&D disposal as well as yard waste. Each year the disposal rate or landfill fees are set by the Moore County Board of Commissioners based on a per ton charge.

Revenue Sources FY23 Original Budget:

Fees	\$5,058,878
Grants/Restricted	\$293,991
Property Tax	\$1,600,906
Total FY23 Expense Original Budget:	\$6,953,775

FY23 Budgeted Staffing Positions:

13	Full-Time
7	Part-Time

Department Director:

Solid Waste Revenues FY23									
FY 23 Actuals	Landfill Fees/Demolition Fees Budget \$4,908,878	Recycle/Mixed Material Budget \$150,000	White Goods Fees and Distribution \$50,000	Electronic Recycling \$5,413	Other Rev/SW Disposal Tax Distribution \$45,000	Scrap Tires \$140,000	Total Actual Revenue	Total Rev Budget \$5,299,291 (Excludes \$53,578)	Revenue as % of Total Budget
Jul-22	\$418,824	\$6,127	\$0	\$0	\$0	\$0	\$424,951	\$441,608	96.23%
Aug-22	\$60,448	\$7,808	\$0	\$0	\$0	\$0	\$68,257	\$441,608	15.46%
Sep-22	\$405,178	\$9,269	\$0	\$0	\$0	\$0	\$414,448	\$441,608	93.85%
Oct-22	\$403,616	\$4,176	\$0	\$0	\$0	\$0	\$407,792	\$441,608	92.34%
Nov-22	\$317,473	\$6,810	\$15,149	\$0	\$11,455	\$48,558	\$399,444	\$441,608	90.45%
Dec-22	\$355,178	\$2,822	\$0	\$0	\$0	\$0	\$358,000	\$441,608	81.07%
Jan-23	\$439,487	\$41,889	\$0	\$0	\$9,236	\$0	\$490,612	\$441,608	111.10%
Feb-23	\$395,883	\$3,714	\$12,529	\$18,809	\$13,753	\$51,131	\$495,819	\$441,608	112.28%
Mar-23	\$365,612	\$0	\$0	\$0	\$0	\$0	\$365,612	\$441,608	82.79%
Apr-23	\$328,411	\$1,418	\$0	\$0	\$13,175	\$0	\$343,004	\$441,608	77.67%
May-23	\$326,771	\$73,365	\$11,040	\$0	\$45,134	\$44,487	\$500,797	\$441,608	113.40%
Jun-23	\$448,830	\$81,828	\$0	\$0	\$1,050	\$0	\$531,708	\$441,608	120.40%
Totals	\$4,265,713	\$239,227	\$38,717	\$18,809	\$93,802	\$144,175	\$4,800,444	\$5,299,291	90.59%

Solid Waste Revenues FY22									
FY 22 Actuals	Landfill Fees/Demolition Fees Budget \$4,519,358	Recycle/Mixed Material Budget \$80,000	White Goods Fees and Distribution \$45,000	Electronic Recycling \$5,413	Other Rev/SW Disposal Tax Distribution \$45,000	Scrap Tires \$135,000	Total Actual Revenue	Total Rev Budget \$4,842,271	Revenue as % of Total Budget
Jul-21	\$60,315	\$3,159	\$0	\$0	\$0	\$0	\$63,474	\$403,523	15.73%
Aug-21	\$402,041	\$6,607	\$0	\$0	\$0	\$0	\$408,648	\$403,523	101.27%
Sep-21	\$309,120	\$54,149	\$0	\$0	\$0	\$0	\$363,269	\$403,523	90.02%
Oct-21	\$440,827	\$15,260	\$0	\$0	\$0	\$0	\$456,086	\$403,523	113.03%
Nov-21	\$310,431	\$1,729	\$14,578	\$0	\$11,462	\$41,936	\$380,136	\$403,523	94.20%
Dec-21	\$403,776	\$3,643	\$1,661	\$0	\$0	\$0	\$409,080	\$403,523	101.38%
Jan-22	\$344,487	\$3,114	\$5,271	\$0	\$0	\$0	\$352,872	\$403,523	87.45%
Feb-22	\$454,147	\$53,249	\$13,565	\$0	\$11,781	\$42,006	\$574,748	\$403,523	142.43%
Mar-22	\$434,999	\$9,050	\$0	\$0	\$0	\$0	\$444,049	\$403,523	110.04%
Apr-22	\$416,999	\$6,527	\$4,618	\$0	\$0	\$0	\$428,144	\$403,523	106.10%
May-22	\$437,421	\$4,684	\$0	\$0	\$11,237	\$38,332	\$491,674	\$403,523	121.85%
Jun-22	\$752,920	\$65,314	\$13,167	\$0	\$23,596	\$45,164	\$900,160	\$403,523	223.08%
Totals	\$4,767,484	\$226,484	\$52,860	\$0	\$58,075	\$167,438	\$5,272,341	\$4,842,271	108.88%

	Solid Waste - General Fund	Original Budget Revenue	Revised Budget Revenue	Actual Revenue	Original Budget Expenditures	Revised Budget Expenditures	Actual Expenditures (including Encumbrances)
FY13/14	\$1,182,000	\$1,182,000	\$1,368,783	\$2,007,999	\$2,032,119	\$2,032,119	\$1,987,357
FY14/15	\$1,257,000	\$1,297,000	\$1,322,945	\$2,183,967	\$2,433,757	\$2,433,757	\$2,386,158
FY15/16	\$1,309,000	\$1,309,000	\$1,734,797	\$2,087,496	\$2,112,460	\$2,112,460	\$2,108,608
FY16-17	\$1,685,500	\$1,685,500	\$1,967,222	\$2,231,507	\$2,324,845	\$2,324,845	\$2,301,769
FY17-18	\$1,837,000	\$1,867,000	\$1,901,614	\$2,177,437	\$2,329,975	\$2,329,975	\$2,242,154
FY18-19	\$1,897,500	\$2,118,719	\$2,534,830	\$6,953,775	\$2,985,575	\$2,985,575	\$2,981,377
FY19-20	\$2,319,500	\$2,494,500	\$2,570,627	\$2,861,483	\$3,336,353	\$3,336,353	\$3,161,158
FY20-21	\$2,912,275	\$3,214,050	\$2,833,874	\$3,092,124	\$3,789,461	\$3,789,461	\$3,482,190
FY21-22	\$4,842,271	\$4,894,271	\$5,272,341	\$6,223,000	\$6,825,639	\$6,825,639	\$5,794,965
FY22-23 thru June	\$5,352,869	\$5,437,869	\$4,800,444	\$6,953,775	\$7,460,510	\$7,460,510	\$5,915,132

Moore County Department of Tax and Revaluation (General Fund)

Department Narrative:

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

Revenue Sources FY23 Original Budget:

Property Tax \$2,923,364

FY23 Budgeted Staffing Positions:

26 Full-Time
0 Part-Time

Total FY23 Expenditure Original Budget: \$2,923,364

Department Director: Gary Briggs

Department Director email: gbriggs@moorecountync.gov

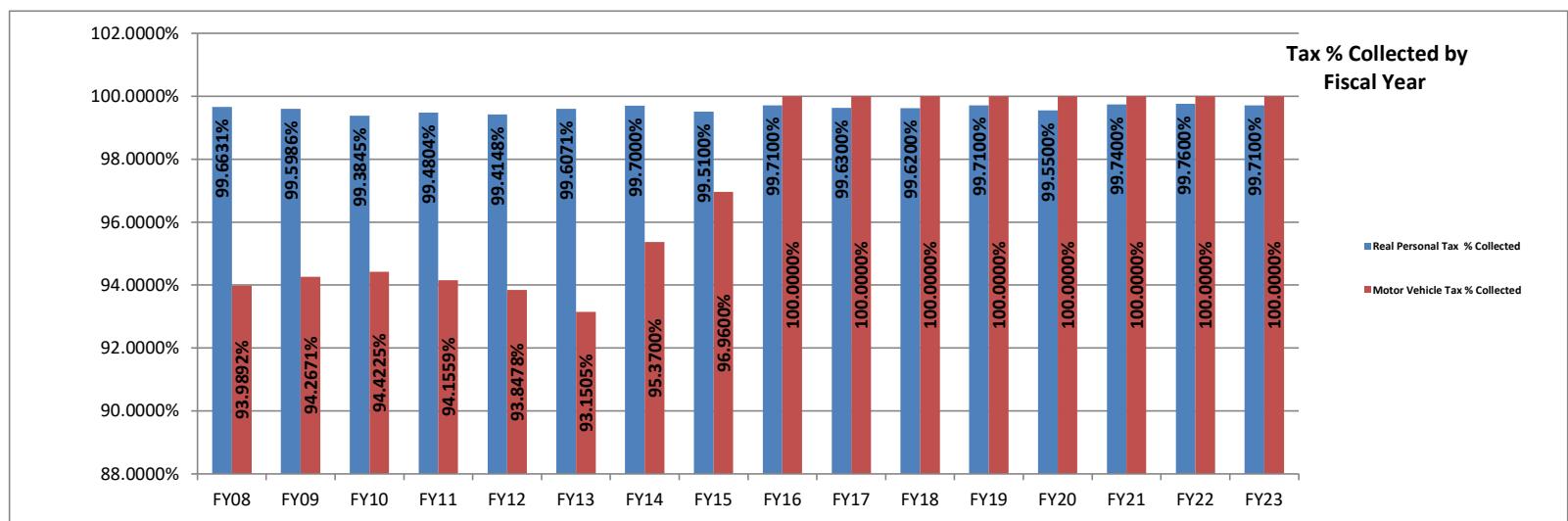
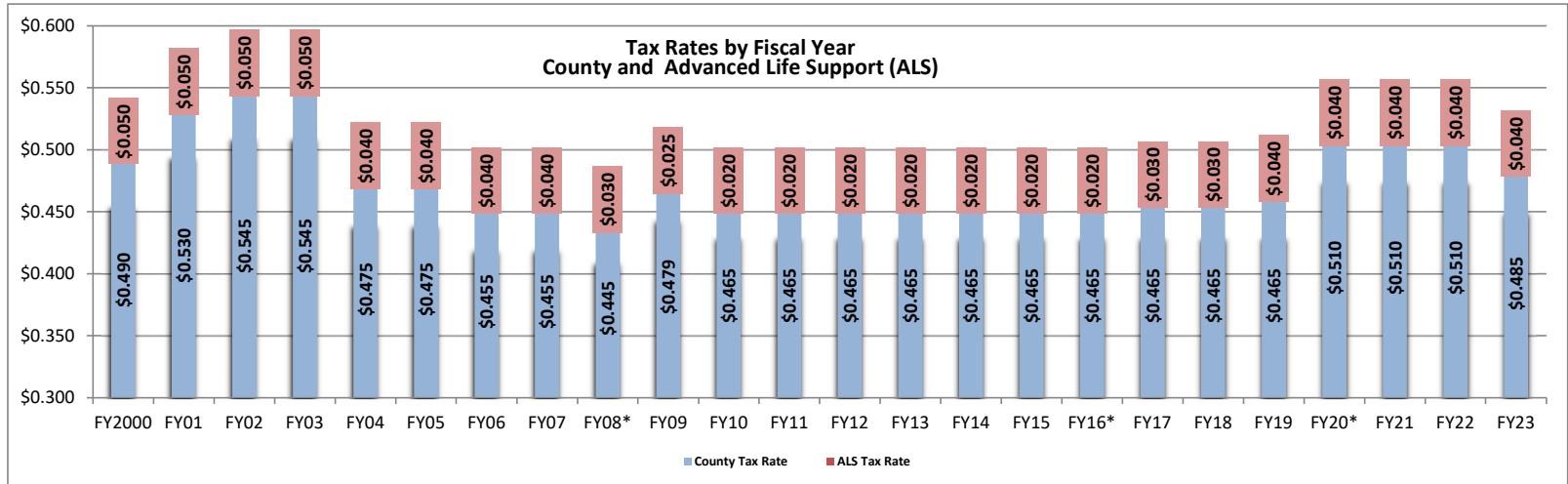
Tax Rates	FY15/16 Tax Rate	FY16/17 Tax Rate	FY17/18 Tax Rate	FY18/19 Tax Rate	FY19/20 Tax Rate	FY20/21 Tax Rate	FY21/22 Tax Rate	FY22/23
County/General	\$0.465	\$0.465	\$0.465	\$0.465	\$0.510	\$0.510	\$0.510	\$0.485
ALS	\$0.020	\$0.030	\$0.030	\$0.040	\$0.040	\$0.040	\$0.040	\$0.040
Fire Districts	\$0.080	\$0.085	\$0.090	\$0.095	\$0.095	\$0.095	\$0.105	\$0.105

Moore County Department of Tax and Revaluation

Real/Personal Tax Collections % by Month									
Real/Personal Tax	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	Target
July	0.81%	2.50%	7.26%	6.40%	7.58%	4.40%	6.71%	5.65%	>99%
Aug - *2% Discount Period	47.12%	65.46%	67.36%	69.21%	68.86%	66.78%	45.85%	69.57%	>99%
Sept	69.50%	69.82%	70.35%	72.39%	73.23%	73.22%	76.69%	75.44%	>99%
Oct	70.55%	70.78%	72.41%	73.28%	74.17%	75.13%	77.49%	77.52%	>99%
Nov	72.99%	73.72%	75.23%	75.44%	76.52%	77.74%	79.95%	80.14%	>99%
Dec	86.71%	85.85%	86.56%	87.08%	89.30%	90.08%	90.79%	90.53%	>99%
Jan - *2% Penalty	96.01%	96.62%	96.88%	96.81%	97.55%	97.80%	98.07%	98.11%	>99%
Feb	97.87%	98.09%	98.38%	98.16%	98.68%	98.70%	99.03%	99.05%	>99%
Mar	98.64%	98.86%	98.96%	99.01%	99.08%	99.30%	99.47%	99.40%	>99%
Apr	99.51%	99.37%	99.45%	99.39%	99.37%	99.58%	99.74%	99.56%	>99%
May	99.67%	99.56%	99.55%	99.64%	99.50%	99.67%	99.86%	99.67%	>99%
Jun	99.70%	99.63%	99.62%	99.71%	99.50%	99.74%	99.76%	99.71%	>99%

Motor Vehicle Tax Collections % by Month - State DMV									
Motor Vehicle Tax	FY16	FY17	FY18	FY19	FY20	FY21	FY22	FY23	Target
July	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%
Aug	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%
Sept	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%
Oct	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%
Nov	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%
Dec	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%
Jan	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%
Feb	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%
Mar	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%
Apr	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%
May	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%
Jun	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	>98.5%

Moore County Department of Tax and Revaluation, continued



Moore County Department of Transportation Services Fund (Special Revenue Fund)

Department Narrative:

Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis. Transportation services receives funding to operate through grant funding and user fees, self supporting.

Revenue Sources FY23 Budget:

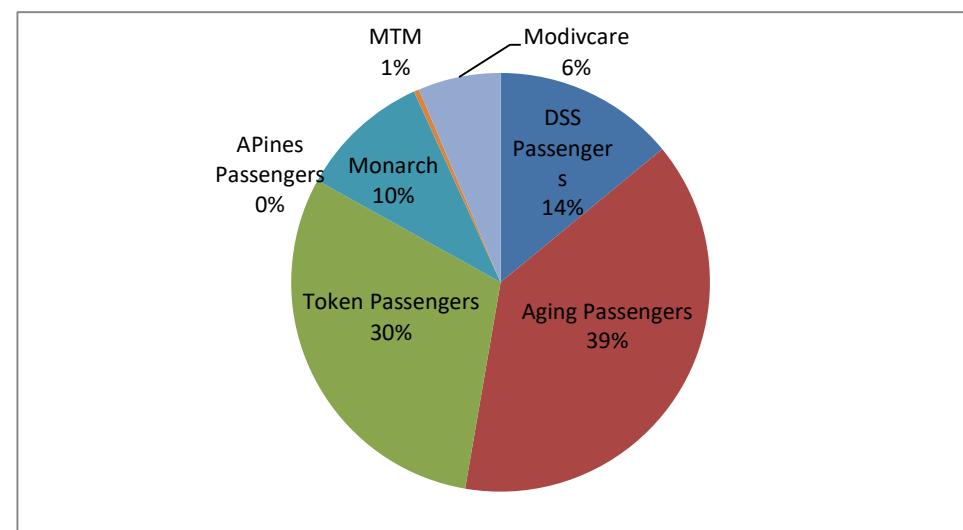
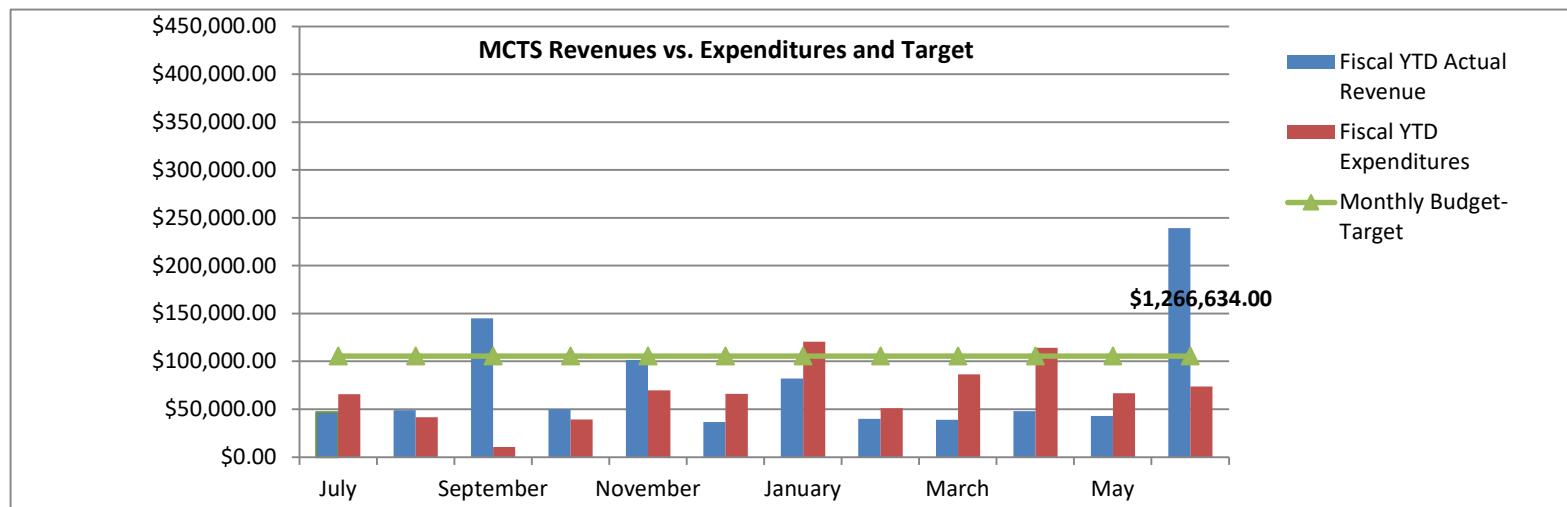
User Fees	\$542,313
Grants	\$723,321
Surplus	<u>\$1,000</u>
Total FY23 Expenditure Budget:	\$1,266,634

FY23 Budgeted Staffing Positions:

13 Full-Time
2 Part-Time

Department Director: Sonia Biggs

Department Director email: sbiggs@moorecountync.gov



Moore County, NC Unemployment Rates as compared to the State of North Carolina and the National %

Month/Year	Moore County, NC%	North-Carolina %	National %
Jan-18	4.70%	4.70%	4.10%
Feb-18	4.50%	4.60%	4.10%
Mar-18	4.30%	4.30%	4.00%
Apr-18	3.60%	3.70%	3.90%
May-18	3.60%	3.70%	3.80%
Jun-18	4.20%	4.20%	4.00%
Jul-18	4.10%	4.10%	3.90%
Aug-18	3.90%	3.90%	3.80%
Sep-18	3.00%	3.50%	3.70%
Oct-18	3.30%	3.60%	3.80%
Nov-18	3.40%	3.60%	3.70%
Dec-18	3.70%	3.80%	3.90%

Month/Year	Moore County, NC%	North-Carolina%	National %
Jan-19	4.40%	4.50%	4.00%
Feb-19	4.10%	4.20%	3.80%
Mar-19	4.10%	4.10%	3.80%
Apr-19	3.50%	3.60%	3.60%
May-19	4.00%	4.00%	3.60%
Jun-19	4.50%	4.40%	3.70%
Jul-19	4.40%	4.40%	3.70%
Aug-19	4.40%	4.30%	3.70%
Sep-19	3.40%	4.10%	3.50%
Oct-19	3.60%	4.00%	3.60%
Nov-19	3.30%	3.80%	3.50%
Dec-19	3.30%	3.60%	3.50%

Month/Year	Moore County, NC%	North-Carolina%	National %
Jan-20	4.00%	3.60%	3.60%
Feb-20	3.60%	3.60%	3.50%
Mar-20	4.10%	4.30%	4.40%
Apr-20	12.80%	12.90%	14.70%
May-20	12.50%	12.80%	13.30%
Jun-20	7.30%	7.50%	11.10%
Jul-20	8.00%	8.50%	10.20%
Aug-20	6.00%	6.50%	8.40%
Sep-20	6.20%	7.20%	7.90%
Oct-20	5.50%	6.30%	6.90%
Nov-20	5.40%	6.20%	6.70%
Dec-20	5.50%	6.10%	6.70%

Month/Year	Moore County, NC%	North-Carolina %	National %
Jan-21	5.50%	5.90%	6.30%
Feb-21	5.10%	5.70%	6.20%
Mar-21	4.10%	5.20%	6.00%
Apr-21	4.00%	5.00%	6.10%
May-21	4.20%	4.80%	5.80%
Jun-21	4.70%	4.90%	5.90%
Jul-21	4.40%	4.40%	5.40%
Aug-21	4.10%	4.30%	5.20%
Sep-21	3.50%	4.30%	4.80%
Oct-21	3.40%	4.10%	4.20%
Nov-21	3.10%	3.90%	4.20%
Dec-21	2.80%	3.70%	3.90%

Month/Year	Moore County, NC%	North-Carolina%	National %
Jan-22	3.50%	3.90%	4.00%
Feb-22	3.50%	3.70%	3.80%
Mar-22	3.40%	3.50%	3.60%
Apr-22	3.40%	3.40%	3.60%
May-22	3.70%	3.40%	3.60%
Jun-22	4.10%	3.40%	3.60%
Jul-22	3.70%	3.40%	3.50%
Aug-22	3.90%	3.50%	3.70%
Sep-22	3.30%	3.60%	3.50%
Oct-22	4.00%	3.80%	3.70%
Nov-22	3.80%	3.90%	3.60%
Dec-22	3.10%	3.90%	3.50%

Month/Year	Moore County, NC%	North-Carolina%	National %
Jan-23	3.60%	3.80%	3.40%
Feb-23	3.60%	3.60%	3.60%
Mar-23	3.50%	3.50%	3.50%
Apr-23	3.20%	3.40%	3.40%
May-23	3.60%	3.40%	3.70%
Jun-23			3.60%
Jul-23			
Aug-23			
Sep-23			
Oct-23			
Nov-23			
Dec-23			

Moore County Public Works - Public Utilities Division (Fund 610 Enterprise Fund)

Department Narrative:

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates eleven permitted water systems as follows: Pinehurst, Seven Lakes, Vass, Robbins, Addor High Falls, Hyland Hills, The Carolina, East Moore and West Moore and Hidden Lakes. MCPU provides sewer service to Pinehurst, Vass and a few rural customers. The dashboard shows revenues and expenses in comparison to the budget in Charts labeled "chart 1" below.

Revenue Sources FY23 Original Budget:

Fees	\$14,125,482
Int./Surplus/Other	\$876,101

FY23 Budgeted Staffing Positions:

43	Full-Time
0	Part-Time

Total FY23 Expenditure Original Budget:

\$15,001,583

Department Director: Randy Gould

Department Director email: rgould@moorecountync.gov

Chart 1 - FY23

Current Fiscal Year Activity	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Public Utilities FY23				
Jul-22	\$1,250,132	\$1,250,132	\$967,157	\$411,593
Aug-22	\$1,250,132	\$1,250,132	\$708,604	\$782,379
Sep-22	\$1,250,132	\$1,250,132	\$1,488,677	\$999,494
Oct-22	\$1,250,132	\$1,250,132	\$1,200,037	\$1,050,643
Nov-22	\$1,250,132	\$1,250,132	\$765,500	\$1,073,529
Dec-22	\$1,250,132	\$1,250,132	\$1,557,944	\$900,180
Jan-23	\$1,250,132	\$1,250,132	\$1,263,351	\$849,087
Feb-23	\$1,250,132	\$1,250,132	\$847,556	\$748,922
Mar-23	\$1,250,132	\$1,250,132	\$747,243	\$923,179
Apr-23	\$1,250,132	\$1,250,132	\$1,024,238	\$1,001,338
May-23	\$1,250,132	\$1,250,132	\$1,363,748	\$919,354
Jun-23	\$1,250,132	\$1,250,132	\$1,825,385	\$1,685,604
Totals	\$15,001,583	\$15,001,583	\$13,759,440	\$11,345,301

Chart 1 - FY22

Current Fiscal Year Activity	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Public Utilities FY22				
Jul-21	\$1,082,633	\$1,082,633	\$670,923	\$541,645
Aug-21	\$1,082,633	\$1,082,633	\$1,385,439	\$747,773
Sep-21	\$1,082,633	\$1,082,633	\$1,352,824	\$842,531
Oct-21	\$1,082,633	\$1,082,633	\$1,393,425	\$967,510
Nov-21	\$1,082,633	\$1,082,633	\$1,087,501	\$805,503
Dec-21	\$1,082,633	\$1,082,633	\$1,209,447	\$886,046
Jan-22	\$1,082,633	\$1,082,633	\$1,194,256	\$854,603
Feb-22	\$1,082,633	\$1,082,633	\$949,619	\$1,122,389
Mar-22	\$1,082,633	\$1,082,633	\$871,213	\$1,265,531
Apr-22	\$1,082,633	\$1,082,633	\$1,056,971	\$824,735
May-22	\$1,082,633	\$1,082,633	\$1,092,850	\$909,806
Jun-22	\$1,082,633	\$2,080,883	\$1,796,623	\$1,983,262
Totals	\$12,991,598	\$13,989,848	\$14,061,091	\$11,751,334

Moore County Department of Public Utilities , continued

Department Narrative: Chart 2, Consumption Report, below, displays the total gallons and dollars billed for the water and sewer for each water system.

CONSUMPTION REPORT, Chart 2

Jun-23

	Total Water	Total Sewer	Total Irrigation				
	Gallons Billed	Gallons Billed	Gallons Billed	Total \$ Billed	Total \$ Billed in Water	Total \$ Billed in Waste Water	Total \$ Billed in Irrigation
Pinehurst(7,8,9,10,11,12,13, 14,15,16,17,18,19,20,21, 22)	41,054,188	38,908,901	14,732,364	\$ 789,264.01	\$ 298,843.41	\$ 366,523.70	\$ 123,896.90
Monroetown (30)	53,419	53,419		\$ 1,088.04	\$ 484.90	\$ 603.14	\$ -
Jackson Hamlet (26)	278,354	255,737		\$ 4,810.75	\$ 2,254.59	\$ 2,556.16	
Book 24 Pinehurst	10,021,127	9,334,356	966,935	\$ 153,750.05	\$ 68,711.49	\$ 76,862.74	\$ 8,175.82
Taylortown				\$ -			
Totals	51,407,088	48,552,413	15,699,299	\$ 948,912.85	\$ 370,294.39	\$ 446,545.74	\$ 132,072.72
Seven Lakes (1-4)	16,631,108	101,992	826,755	\$ 123,441.63	\$ 115,798.93	\$ 911.40	\$ 6,731.30
Love Grove (28)	755,421		11,007	\$ 5,246.17	\$ 5,158.27		\$ 87.90
Totals	17,386,529	101,992	837,762	\$ 128,687.80	\$ 120,957.20	\$ 911.40	\$ 6,819.20
Hyland Hills/Niagara (5)	592,030		12,462	\$ 4,438.23	\$ 4,338.66		\$ 99.57
Vass (6)	3,156,600	1,987,778	16,771	\$ 40,799.63	\$ 22,799.79	\$ 17,771.24	\$ 228.60
East Moore(80's)	16,598,592	116,385	275,502	\$ 176,651.42	\$ 172,983.79	\$ 1,060.69	\$ 2,606.94
Totals	20,347,222	2,104,163	304,735	\$ 221,889.28	\$ 200,122.24	\$ 18,831.93	\$ 2,935.11
Addor (27)	119,040	89,013		\$ -			
The Carolina (25)				\$ -			
Robbins (29)	35,702			\$ 379.90	\$ 379.90		
High Falls (31)	54,428			\$ 515.63	\$ 515.63		
West Moore (33)	134,647		8,670	\$ 1,266.60	\$ 1,197.44		\$ 69.16
Total other small systems	343,817	89,013	8,670	\$ 4,052.91	\$ 3,060.65	\$ 923.10	\$ 69.16
Hydrant Meters				\$ -			
Totals	89,484,656	50,847,581	16,850,466	\$ 1,303,542.84	\$ 694,434	\$ 467,212	\$ 141,896
Total less EMWD = Utilities	72,886,064	50,731,196	16,574,964	1,126,891	521,451	466,151	139,289
Total less EMWD = Utilities	72,886,064	50,731,196	16,574,964	1,126,891	521,451	466,151	139,289

Moore County Department of Veteran Services (General Fund)

Department Narrative:

Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans License Plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting Military Service records.

We also assist widows and certain dependents of Veterans with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that died as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for Military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

Revenue Sources FY23 Budget:

Service Grant - State	\$2,217
County Property Tax	\$232,048

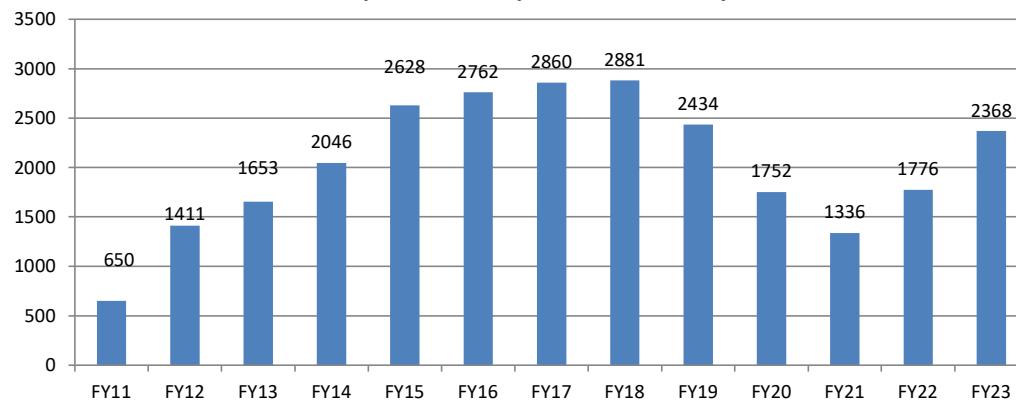
Total FY23 Expenditure Budget: \$234,265

Department Director: Kelly Greene
Department Director email: kgreene@moorecountync.gov

FY23 Budgeted Staffing Positions:

3	Full-Time
0	Part-Time
3	Resource

Total Claims Filed by Moore County Veteran Services by Fiscal Year



*Number of Veterans in Moore County

9,467

*VA Expenditures in Moore County

\$151,203,000

* Veteran Demographics by Age Range

Gender	Age 17 - 44	Age 45 - 64	Age 65 - 84	Age 85 and up
Male	1645	2483	3326	857
Female	526	528	92	11

* Number of Veterans by Birth Gender

Male Disabled Veterans	8311
Female Disabled Veterans	1156

*National Center for Veterans Analysis and Statistics

Fiscal Year	Total Claims Filed By Moore County Department of Veterans Services
2023	2368
2022	1776
2021	1336
2020	1752
2019	2434
2018	2881
2017	2860
2016	2762
2015	2628
2014	2046
2013	1653
2012	1411
2011	650

State Forms Completed	
July	95
Aug	79
Sept	77
Oct	77
Nov	70
Dec	55
Jan	50
Feb	60
March	120
Apr	67
May	120
June	50

Moore County Water Pollution Control Plant (Fund 600 Enterprise Fund)

Department Narrative:

The Water Pollution Control Plant (WPCP) is a division of Public Works. The WPCP treats wastewater produced within Moore County and Camp Mackall under strict guidelines of the National Pollutant Discharge Elimination System (NPDES) permit and Moore County Sewer Use Ordinance. Flow is invoiced monthly to each town based on meter readings at the monitoring stations. Flow treated versus flow invoiced is measured to determine accuracy of revenues and detect inflow and infiltration in the interceptor. Capacity is tracked to determine when the next expansion will be required.

Revenue Sources FY23 Original Budget:

User Fees \$6,829,657

Total FY23 Expenditure Budget: \$6,829,657

FY23 Budgeted Staffing Positions:

19 Full-Time

1 Part-Time

Department Director: Randy Gould, rgould@moorecountync.gov

Division Leader: Stephen Morgan smorgan@moorecountync.gov

Moore County WPCP FY 22/23 Financial Activity				
2022-2023	Actual Expenses	Billed Revenue	Budgeted Revenue	Total Difference in Revenue
July	\$151,410	\$513,856	\$569,138	(\$55,282)
August	\$264,797	\$492,355	\$569,138	(\$76,783)
September	\$276,884	\$466,975	\$569,138	(\$102,163)
October	\$358,365	\$499,828	\$569,138	(\$69,310)
November	\$320,656	\$488,739	\$569,138	(\$80,399)
December	\$473,463	\$463,503	\$569,138	(\$105,635)
January	\$484,302	\$529,354	\$569,138	(\$39,784)
February	\$374,273	\$530,080	\$569,138	(\$39,058)
March	\$309,398	\$515,229	\$569,138	(\$53,909)
April	\$302,187	\$525,474	\$569,138	(\$43,664)
May	\$289,833	\$542,102	\$569,138	(\$27,036)
June	\$299,125	\$513,583	\$569,139	(\$55,556)
Cumulative Total	\$3,904,691	\$6,081,076	\$6,829,657	(\$748,581)

2022-2023	Monthly Revenues Billed	Actual Expenses	Capital Reserve	Revenue Available
July	\$513,856	\$151,410	\$13,097	\$349,349
August	\$492,355	\$264,797	\$13,097	\$214,461
September	\$466,975	\$276,884	\$13,097	\$176,994
October	\$499,828	\$358,365	\$13,097	\$128,366
November	\$488,739	\$320,656	\$13,097	\$154,986
December	\$463,503	\$473,463	\$13,097	-\$23,057
January	\$529,354	\$484,302	\$13,097	\$31,955
February	\$530,080	\$374,273	\$13,097	\$142,710
March	\$515,229	\$309,398	\$13,097	\$192,734
April	\$525,474	\$302,187	\$13,097	\$210,191
May	\$542,102	\$289,833	\$13,097	\$239,172
June	\$513,583	\$299,125	\$13,097	\$201,361
Cumulative Total	\$6,081,076	\$3,904,691	\$157,160	\$2,019,225

Moore County WPCP FY 22/23 Average Daily Flow				
2022-2023	Average	Maximum	Minimum	% Capacity
July	4.867	5.599	4.514	49%
August	4.803	6.521	4.483	48%
September	4.630	6.976	3.974	46%
October	4.744	5.462	4.312	47%
November	4.860	5.796	4.299	49%
December	4.865	7.133	3.014	49%
January	5.106	8.064	2.089	51%
February	5.321	7.085	4.565	53%
March	4.978	5.764	4.352	50%
April	5.465	7.231	4.04	55%
May	4.935	5.331	4.64	49%
June	4.879	5.769	4.37	49%

Moore County WPCP Percentage Accountability FY 22/23			
2022-2023	Treated	Invoiced	Percentage
July	160,533,000	150,635,313	94%
August	156,088,000	143,957,058	92%
September	151,291,000	136,231,701	90%
October	154,656,000	147,878,149	96%
November	156,666,000	144,476,872	92%
December	160,184,000	137,542,094	86%
January	162,444,000	157,740,559	97%
February	154,840,000	152,214,054	98%
March	161,326,000	151,831,863	94%
April	167,358,000	155,079,759	93%
May	156,206,000	161,229,615	103%
June	146,983,000	151,358,179	103%
Total	1,888,575,000	1,790,175,216	95%

Moore County WPCP FY 21/22 Financial Activity				
2021-2022	Actual Expenses	Billed Revenue	Budgeted Revenue	Total Difference in Revenue
July	\$209,495	\$536,435	\$515,038	\$21,397
August	\$224,322	\$516,448	\$515,038	\$1,410
September	\$335,556	\$492,483	\$515,038	(\$22,555)
October	\$390,966	\$499,899	\$515,038	(\$15,139)
November	\$290,259	\$454,000	\$515,038	(\$61,038)
December	\$149,946	\$475,539	\$515,038	(\$39,499)
January	\$96,983	\$523,650	\$515,038	\$8,612
February	\$460,102	\$467,311	\$515,038	(\$47,727)
March	\$371,761	\$565,050	\$515,038	\$50,012
April	\$161,357	\$516,992	\$515,038	\$1,954
May	\$185,248	\$494,908	\$515,038	(\$20,130)
June	\$523,709	\$464,236	\$515,038	(\$50,802)
Cumulative Total	\$3,399,704	\$6,006,951	\$6,180,456	(\$173,505)

2021-2022	Monthly Revenues Billed	Actual Expenses	Capital Reserve	Revenue Available
July	\$536,435	\$209,495	\$43,479	\$283,462
August	\$516,448	\$224,322	\$43,479	\$248,648
September	\$492,483	\$335,556	\$43,479	\$113,448
October	\$499,899	\$390,966	\$43,479	\$65,455
November	\$454,000	\$290,259	\$43,479	\$120,262
December	\$475,539	\$149,946	\$43,479	\$282,115
January	\$523,650	\$96,983	\$43,479	\$383,189
February	\$467,311	\$460,102	\$43,479	-\$36,270
March	\$565,050	\$371,761	\$43,479	\$149,811
April	\$516,992	\$161,357	\$43,479	\$312,157
May	\$494,908	\$185,248	\$43,479	\$266,181
June	\$464,236	\$523,709	\$43,479	-\$102,952
Cumulative Total	\$6,006,951	\$3,399,704	\$521,742	\$2,085,505

Moore County WPCP FY 21/22 Average Daily Flow				
2021-2022	Average	Maximum	Minimum	% Capacity
July	5.131	7.212	4.331	51
August	4.847	5.392	4.475	48
September	4.837	7.242	4.231	48
October	4.709	5.360	3.652	47
November	4.368	5.078	3.417	44
December	4.422	5.110	3.977	44
January	5.089	7.328	4.452	51
February	4.799	5.546	4.499	48
March	5.304	9.157	4.459	53
April	4.869	5.883	4.428	49
May	4.670	5.255	4.274	47
June	4.581	5.725	4.25	46

Moore County WPCP Percentage Accountability FY 21/22			
2021-2022	Treated	Invoiced	Percentage
July	196,845,000	165,291,238	84%
August	169,797,000	158,074,414	93%
September	160,793,000	151,303,650	94%
October	163,172,000	153,559,308	94%
November	149,980,000	139,346,875	93%
December	156,167,000	145,874,891	93%
January	167,488,000	161,002,121	96%
February	150,439,000	141,910,916	94%
March	178,046,000	171,438,822	96%
April	162,812,000	157,640,687	97%
May	161,098,000	151,648,835	94%
June	149,278,000	140,471,157	94%
Total	1,965,915,000	1,837,562,914	93%