

## Aging Department - Senior Enrichment Center

Aging

The Moore County Department of Aging provides many services - nutrition, transportation, in-home aide, SHIIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents aged 50 and over will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn a new skill (knitting, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). Lots of opportunities also exist to volunteer and serve the older adults of the Moore County community.

### FY24 Budget Information

Revenue Sources FY24 Budget:			
Grants		\$914,441	50.38%
Fees/Donations		\$51,475	2.84%
County Property Tax/ Local Match		\$849,199	46.78%
<b>Total Budget FY24</b>		<b>\$1,815,115</b>	

### Department Director

TP Terri Prots

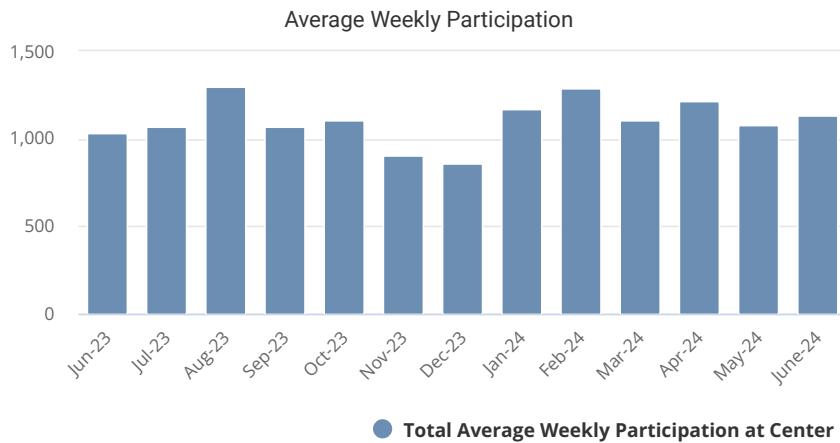
### Department Director Email

tprots@moorecountync.gov

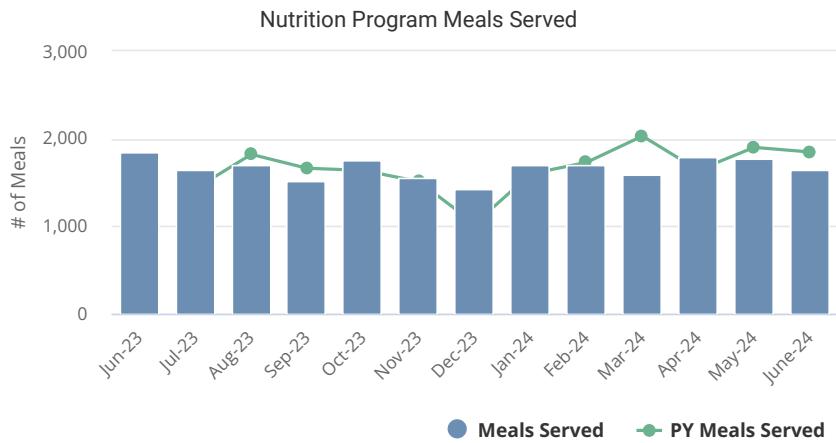
### FY 24 Budgeted Staffing Positions

20 Full-Time 1 Part-Time

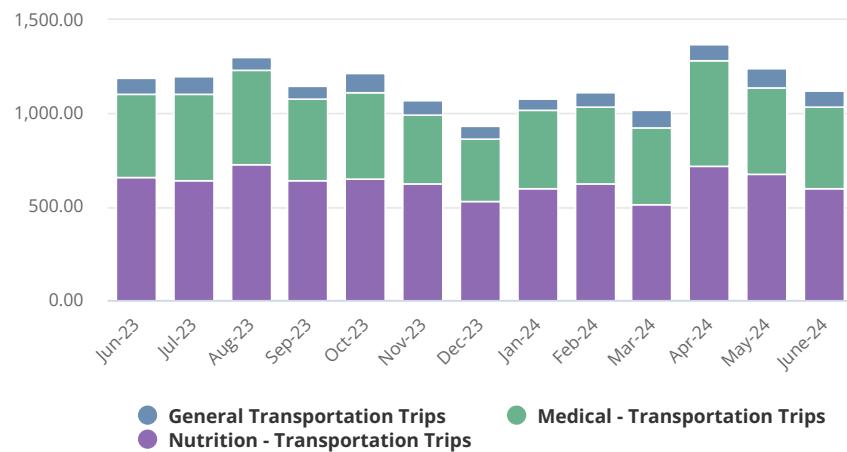
### Senior Enrichment Center - Average Weekly Participation



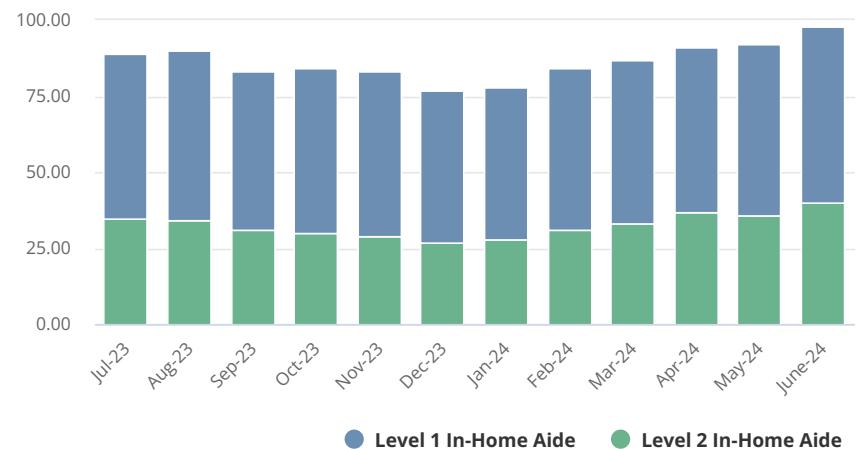
### Department of Aging - Nutrition Program



### Transportation Trips for Clients (one trip = one way)

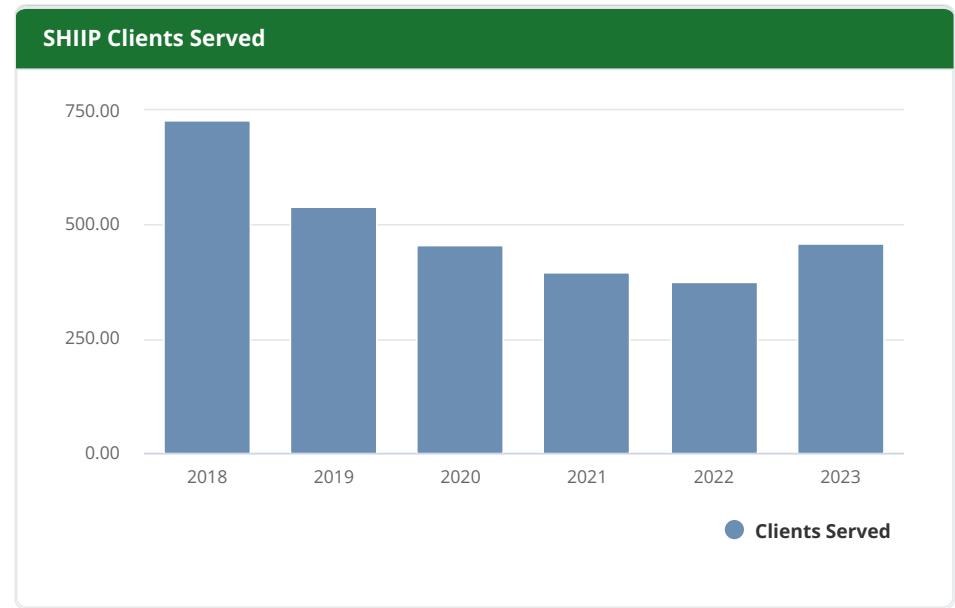
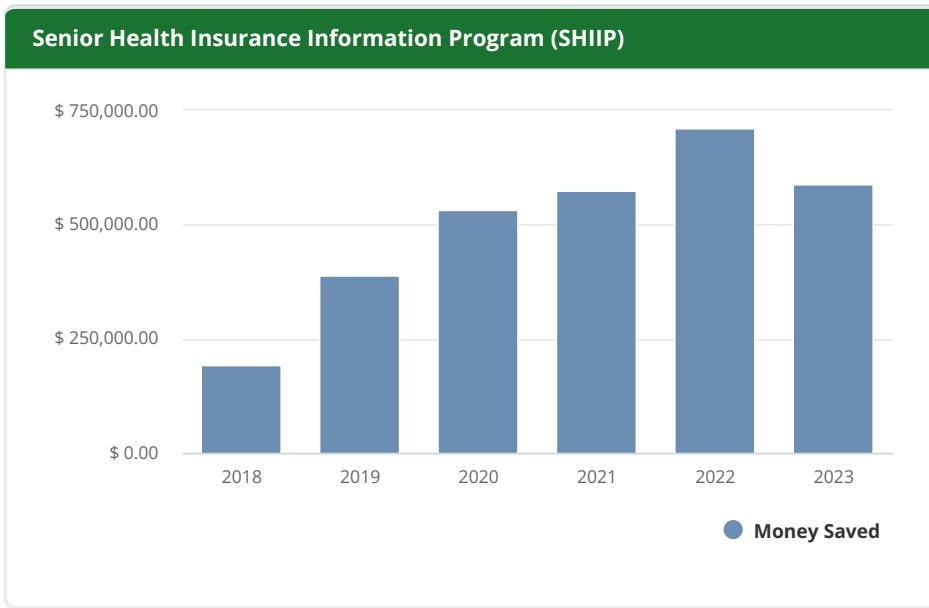


### In-Home Aide Program - Clients Served



## Aging - SHIIP

Aging



## Child Support

### Child Support DRC

#### Moore County Department of Child Support/Day Reporting/Youth Services (General Fund)

**Child Support:** The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collection information.

**Day Reporting:** The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

**Youth Services:** The Youth Services Program provides juvenile restitution, Teen Court, and Interpersonal Skill Building components for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The Interpersonal Skill Building Program, Why, Try, provides a 10 week curriculum addressing social skills that assist youth in dealing with life's challenges in a positive way in order to reduce their further involvement in the juvenile legal system and improve their participation as productive citizens

#### FY24 Budget Information

Revenue Sources FY24 Budget		
Child Support: Federal Grants	Federal Grants	\$847,950
Child Support: CSE Collections	CSE Collections	\$14,500
Child Support : Application Fees	Application Fees	\$900
Child Support: Paternity Fees	Paternity Fees	\$1,500
Day Reporting	Contract Revenue	\$126,568
Youth Services	JCPC Grant	\$89,406
Youth Services	Fund Raising	\$2,161
Total FY24 Expenditure Budget:		
Child Support		\$922,578
Day Reporting		\$126,568
Youth Services		\$91,567

#### Department Director

 Teresa Brewer (Child Support)

#### Department Director Email

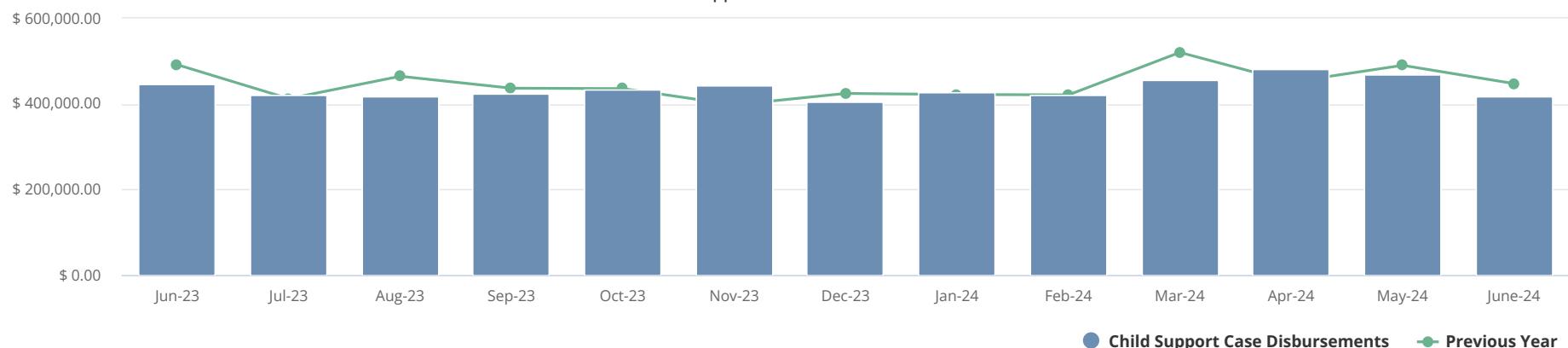
[tbrewer2@moorecountync.gov](mailto:tbrewer2@moorecountync.gov)

#### FY 24 Budgeted Staffing Positions

	Full-Time	Part-Time
Child Support	11	0
Day Reporting	.15	1
Youth Services	.85	0

## Child Support Case Disbursements

Child Support Case Disbursements



## Day Reporting

Day Reporting Program Completions



## Cooperative Extension

### Cooperative Extension

#### Moore County Department of NC State Cooperative Extension (General Fund)

Cooperative Extension provides educational programming for Moore County involving agriculture, local foods, youth/adult leadership development and healthy families. The program goals are to improve the lives of Moore County residents through detailed observation and interaction as listed in the chart.

#### FY24 Budget Information

Revenue Sources FY24 Budget:	\$312,379
Rental Revenue	\$500
County Property Tax	\$311,879
Total FY24 Expenditure Budget:	\$312,379

#### Department Director

 Deborah McGiffin

#### Department Director Email

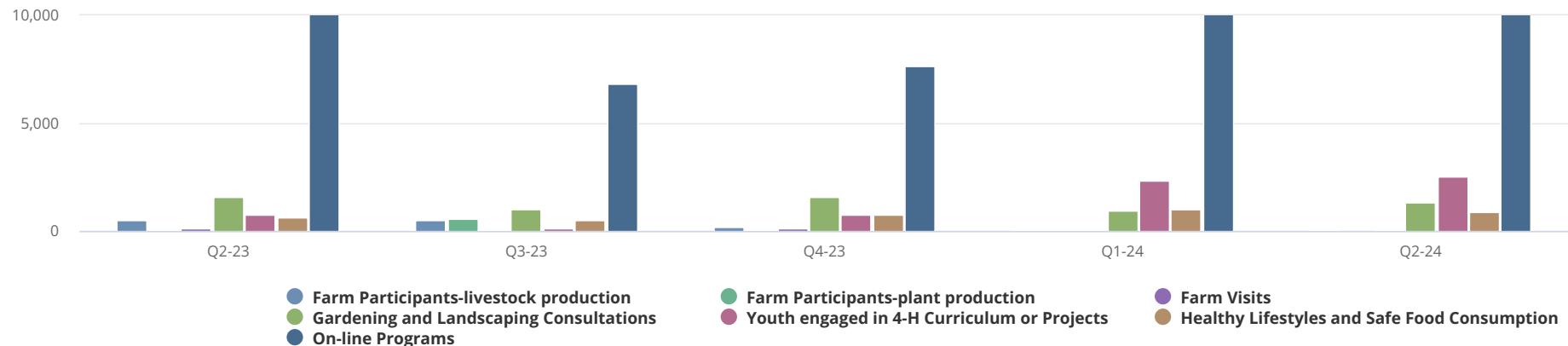
dmcgiffin@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

6 Full-Time

#### Cooperative Extension

##### Programs/Visitors



## Department of Social Services

### Social Services

#### Moore County Department of Social Services (General Fund)

The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department.

Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

#### FY24 Budget Information

Revenue Sources FY24 Budget:		% Allocation
Fees	\$6,000	.05%
Grants	\$6,486,487	56.20%
County Property Tax	\$5,048,476	43.74%
<b>Total FY24 Expenditure Budget:</b>	<b>\$11,540,963</b>	

#### Department Director

#### Department Director Email

drichmond@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

111 Full-Time 1 Part-Time

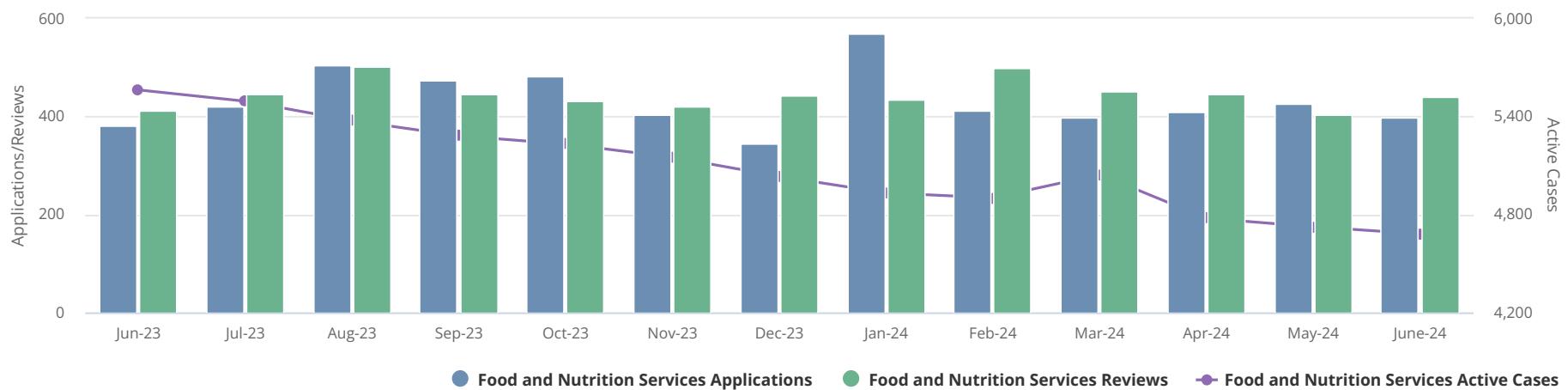
#### Adult Services

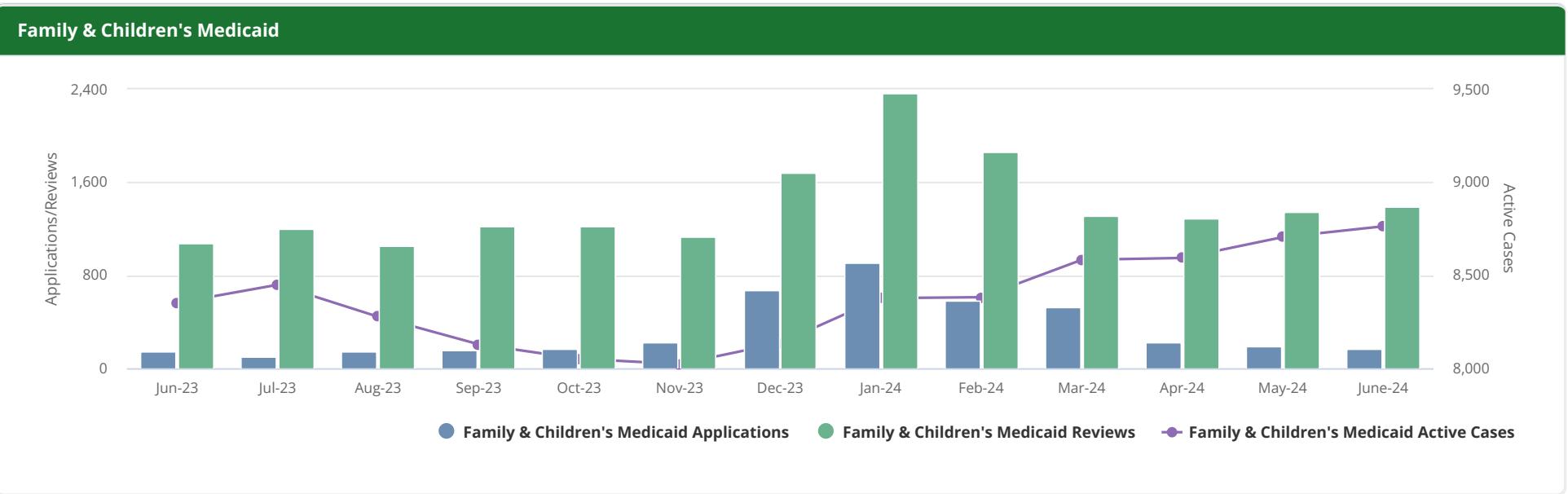
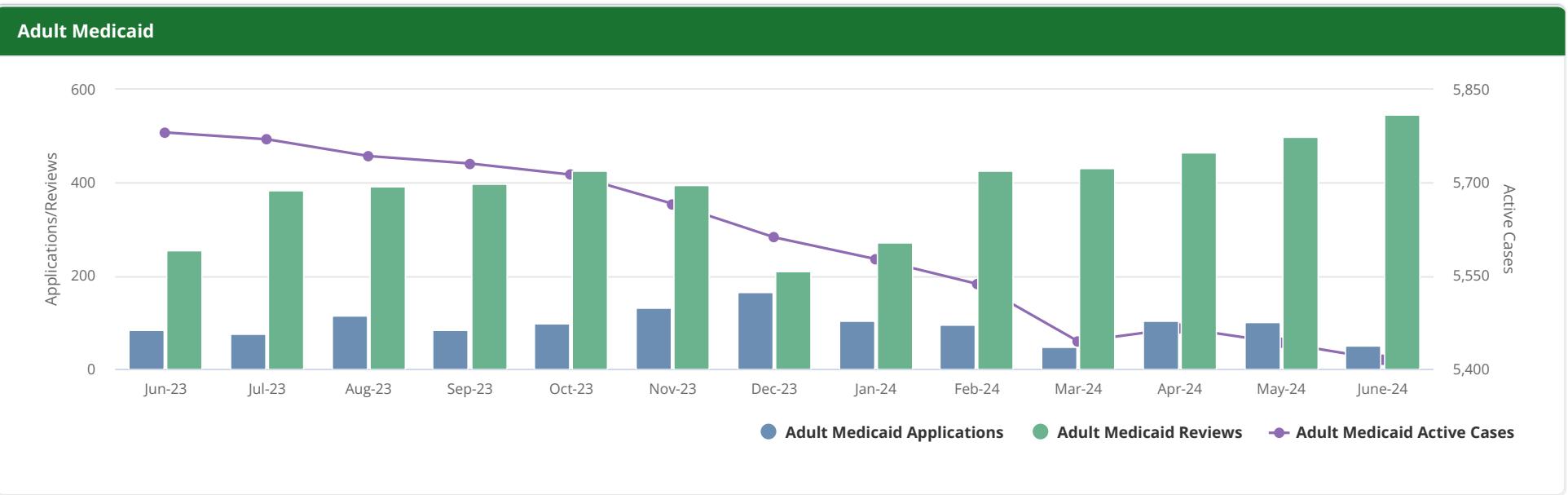


## Children's Services

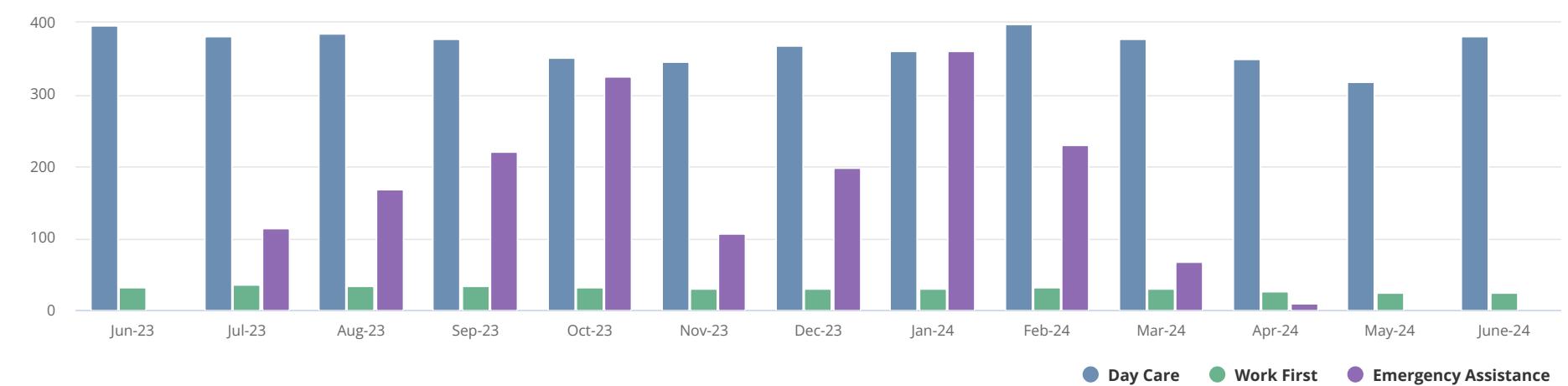


## Food and Nutrition Services





## Clients Served



# Elections Department

## Elections

The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

### FY24 Budget Information

Revenue Sources FY24 Budget:	
Fees	\$550
Municipal Elections	\$113,785
County Property Tax	\$1,076,591
<b>Total FY24 Expenditure Budget:</b>	<b>\$1,190,926</b>

### Department Director

 Towanna Dixon

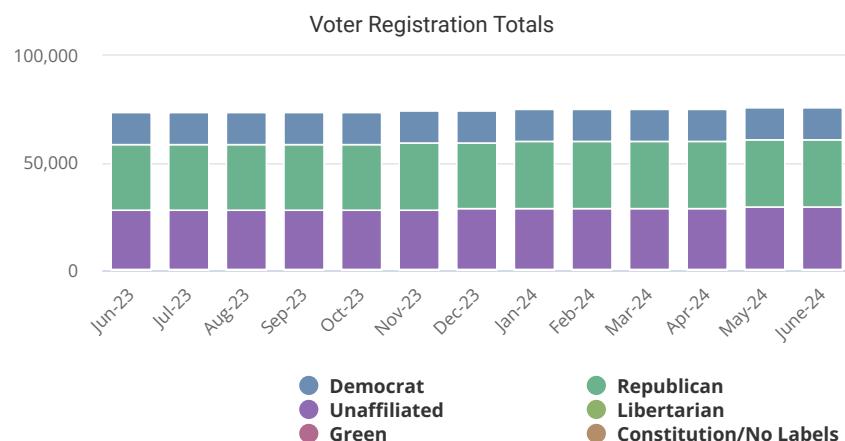
### Department Director Email

[elections@moorecountync.gov](mailto:elections@moorecountync.gov)

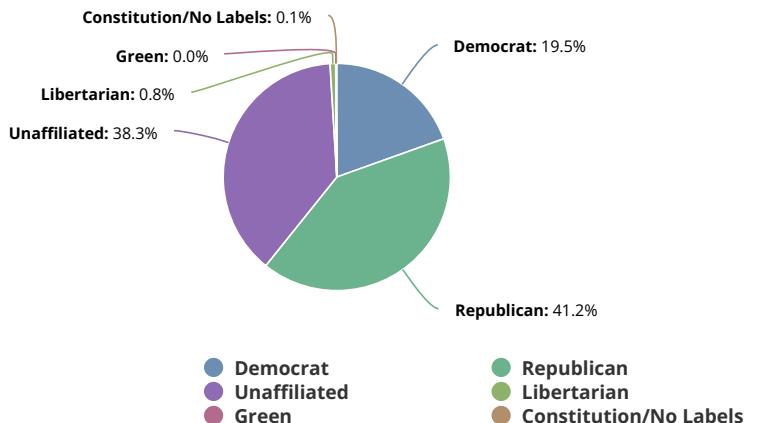
### FY 24 Budgeted Staffing Positions

5 Full-Time 0 Part-Time

### Registration Totals



### Voters by Party



## Public Safety E911 Division

Public Safety Communications/Fire Marshal

### Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Star, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Specialty Dogs in Gray, Maine.

#### FY24 Budget Information

Revenue Sources FY24 Budget:	\$2,089,671
Fire Inspection Fees	\$6,000
County Property Tax	\$2,083,671
Total FY24 Expenditure Budget:	\$2,089,671
Fire Marshal	\$394,315
Communications	\$1,695,671

#### Department Director



Bryan Phillips (Public Safety)

#### Department Director Email

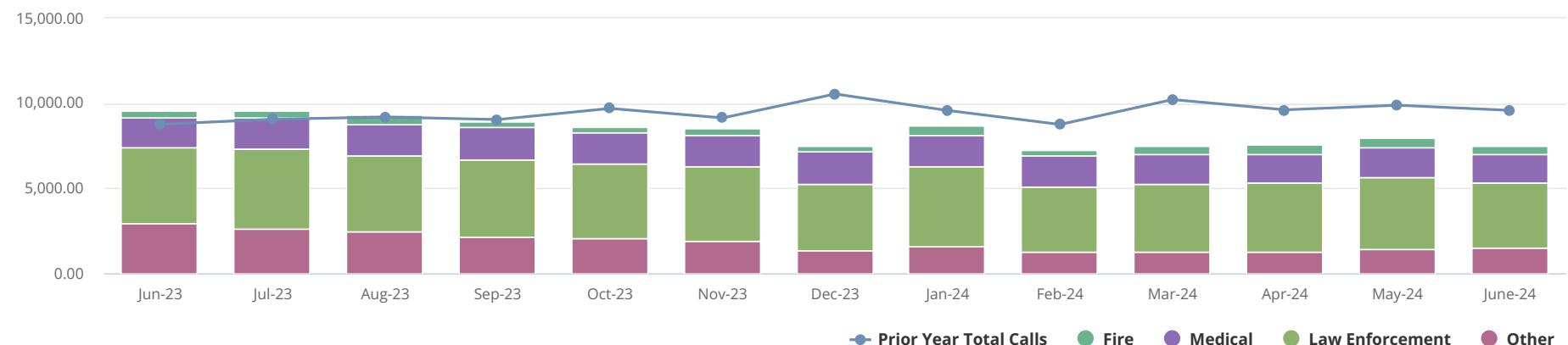
bphillips@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

21.8 Full-Time (2.8 Fire Marshal/19 Communications) .25 Part-Time

## Public Safety E911 Division Service Calls

E911 Service Calls



## Emergency Responses for Fire

Emergency Responses for Fire



## Fire Inspections



## Emergency Management Services (EMS)

### Emergency Services

#### Moore County Department Emergency Services (Fund 200 - ALS Fund) Special Revenue Fund

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hour. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

#### FY24 Budget Information

Revenues Sources FY24 Budget:	\$12,630,607
Fees/Insurance Payments	\$4,346,388
Medicaid Cost Reimbursement	\$123,000
County ALS Tax	\$8,161,219
Transfer from General Fund	\$0
<b>Total FY24 Expenditure Budget</b>	<b>\$12,630,607</b>
Debt Service	\$73,500
Ambulatory Services	\$11,546,469
Special Operations	\$25,038
Capital	\$485,600
Transfers Out	\$500,000

#### Department Director



Bryan Phillips (Public Safety)

#### Department Director Email

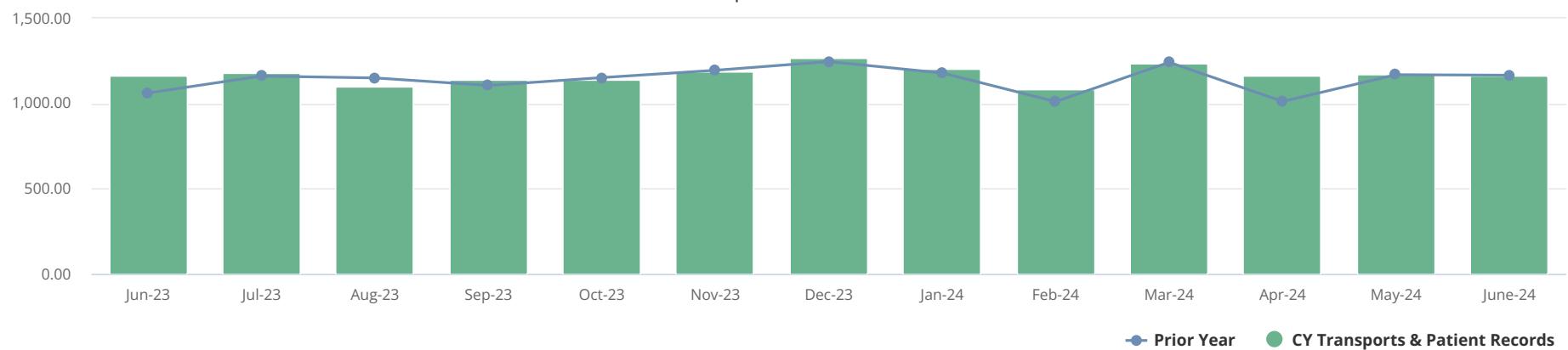
bphillips@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

100.2 Full-Time .25 Part-Time

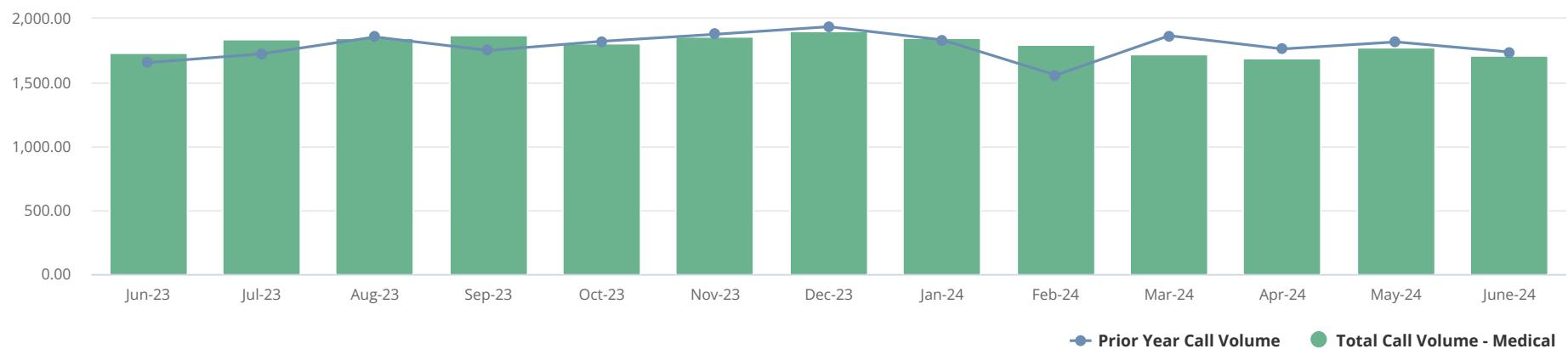
## EMS Transports and Patient Records

EMS Transports & Patient Records

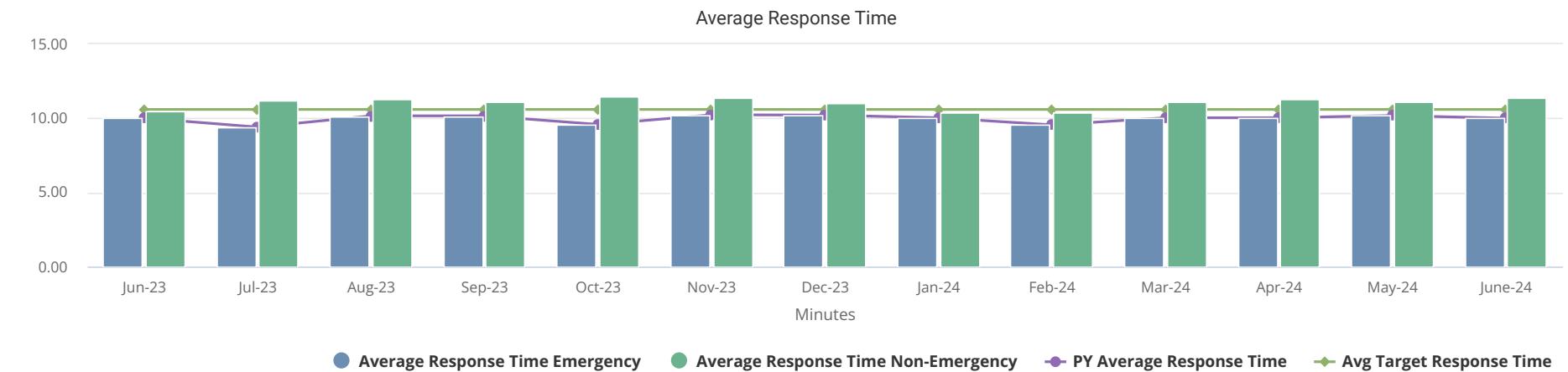


## EMS Call Volume-Medical

EMS Call Volume



## Average Response Time



# Health Department

## Health Services

### Moore County Department of Health Services (General Fund)

Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

#### FY24 Budget Information

Revenue Sources FY24 Budget:		% Allocation
Fees/Donations	\$947,710	18.57%
Grants	\$763,332	14.96%
County Property Tax	\$3,392,392	66.47%
<b>Total FY24 Expenditure Budget:</b>	<b>\$5,103,434</b>	

#### Department Director



Matthew Garner (Health)

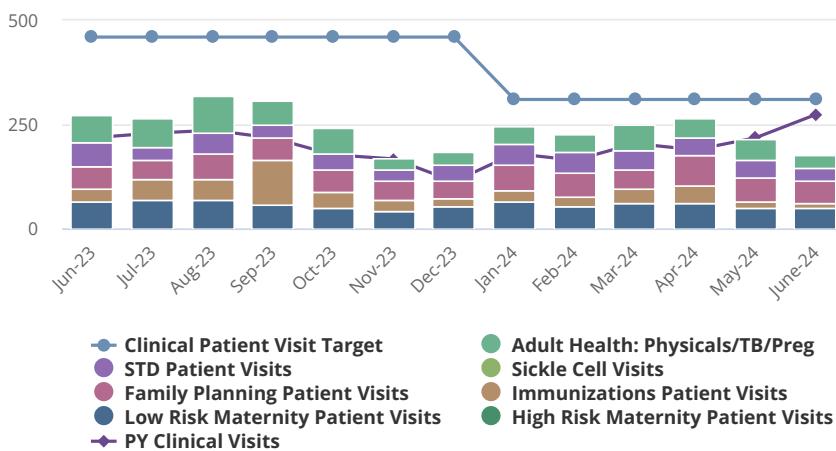
#### Department Director Email

mgarner@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

51.66 Full-Time

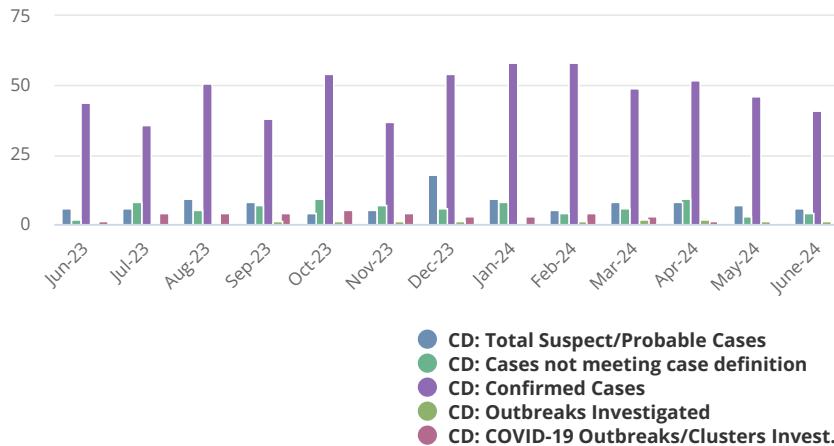
#### Clinical Patient Visits



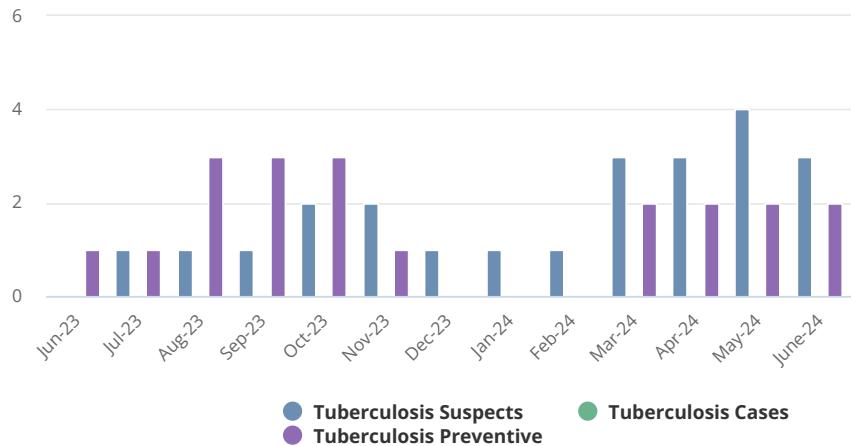
#### Care Coordination



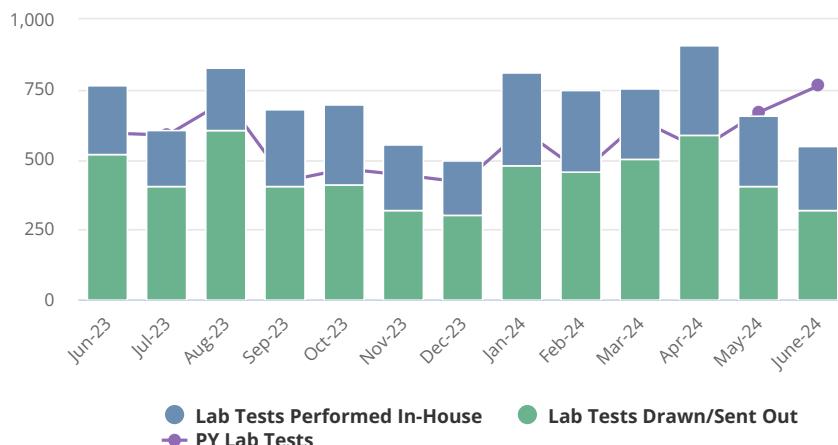
## Communicable Disease



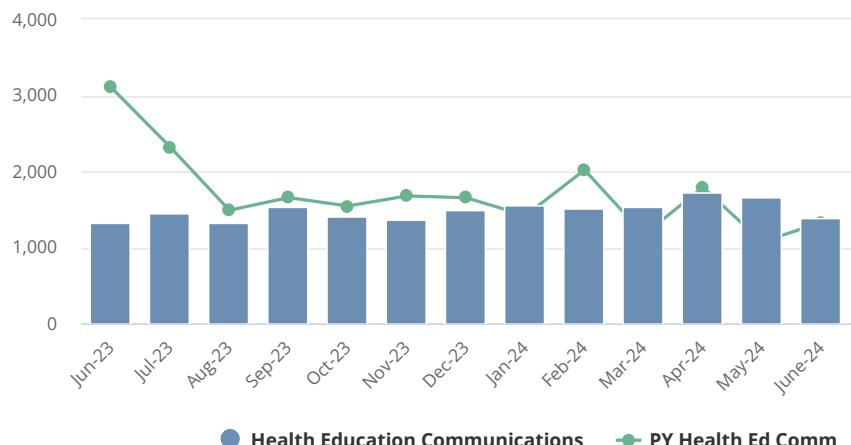
## Tuberculosis



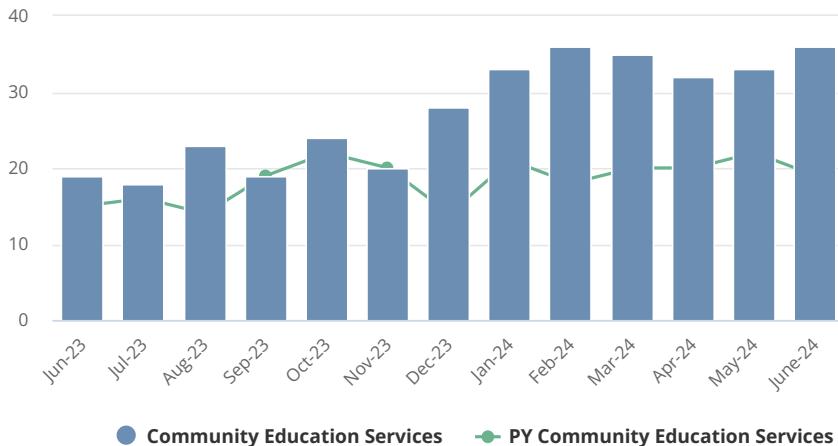
## Lab Tests



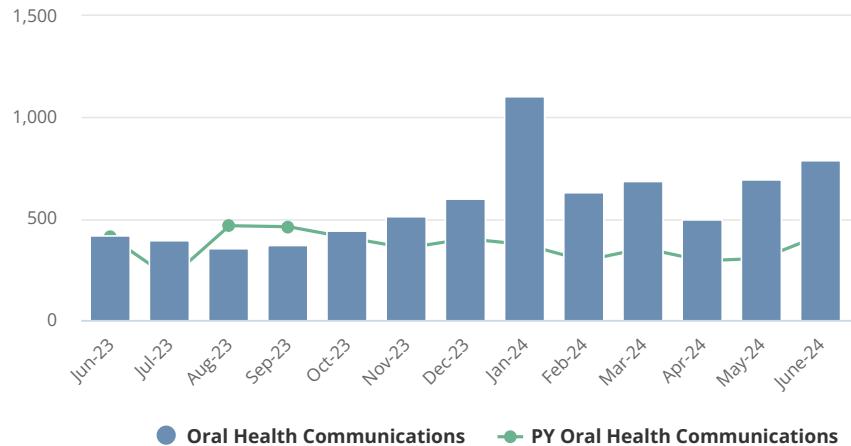
## Health Education Communications



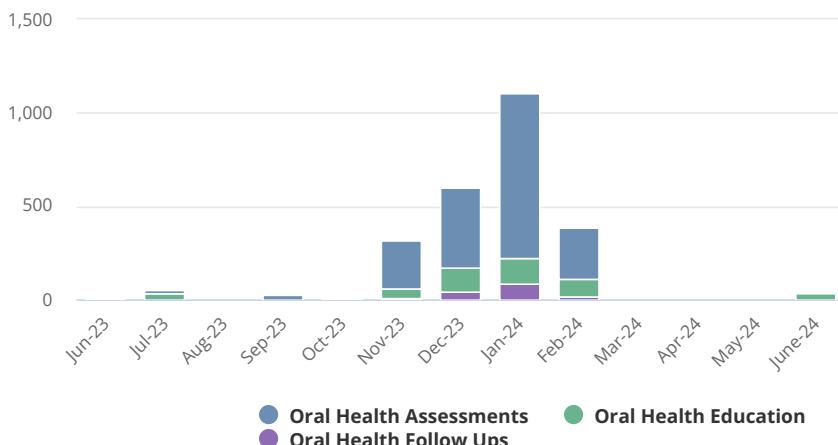
## Health Education Services



## Dental Communications

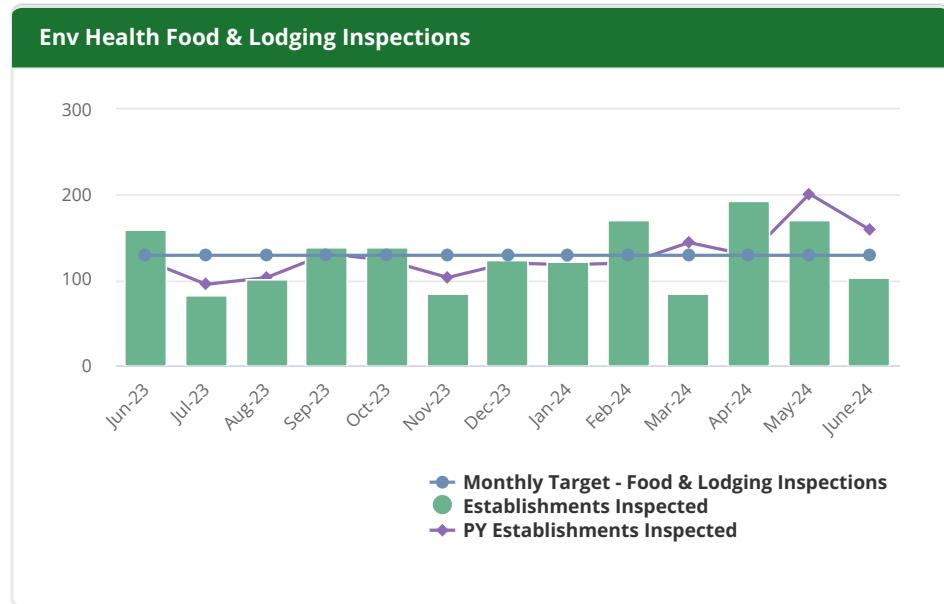
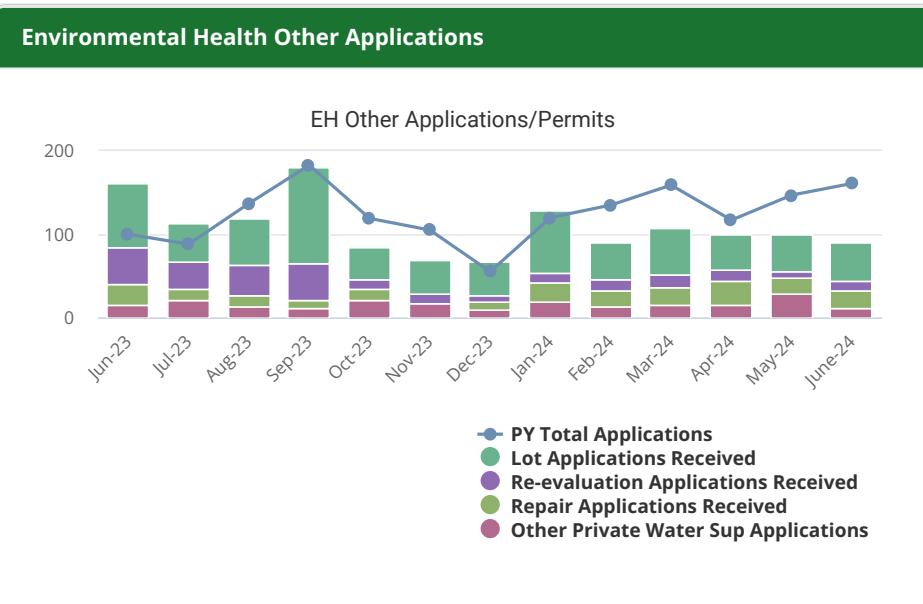
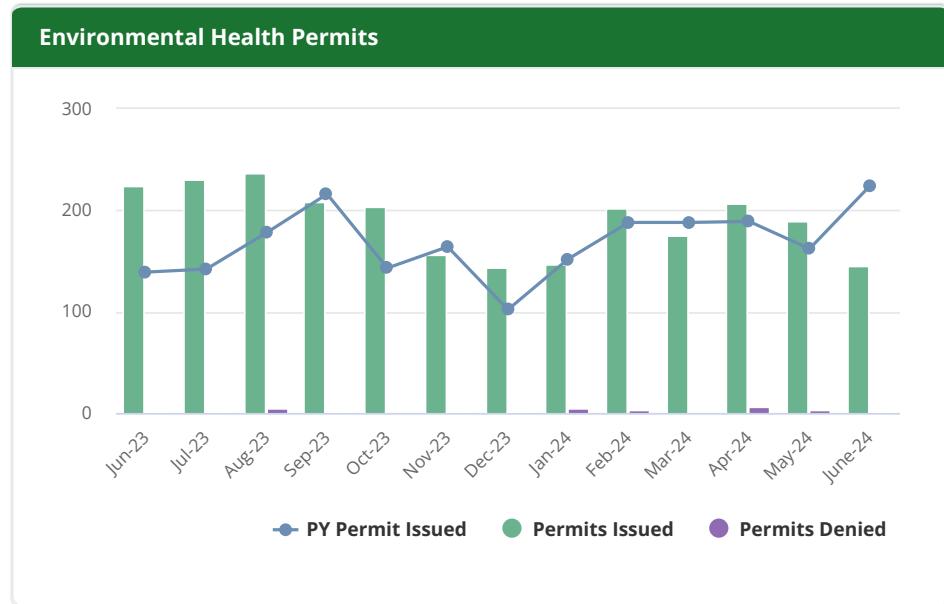
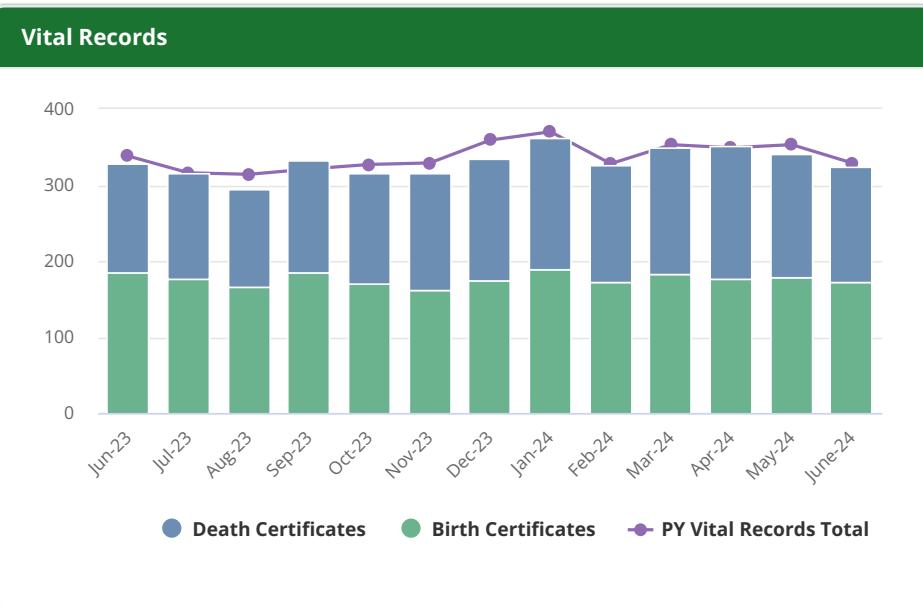


## Dental Follow Up/Education/Assessments



## WIC Active Participation (State stats run 2-3 months behind)





## Human Resources

### Human Resources

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention.

#### FY24 Budget Information

Revenue Sources FY24 Budget:	\$459,981
County Property Tax	\$459,981
Total FY24 Expenditure Budget:	\$459,981

#### Department Director

 Dawn Gilbert

#### Department Director Email

dgilbert@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

Full-Time 4

#### Vacant Positions based on Budgeted Positions



#### Employment Level



## YTD Turnover



## Risk Management Fund

### Risk Management

#### Moore County Department of Risk Management (Internal Service Fund)

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

#### FY24 Budget Information

Revenue Sources FY24 Budget:	\$10,338,496
Health, Dental, Pharmacy Claims	\$7,071,150
Liability & Property Insurance	\$309,868
Life Insurance	\$150,628
Unemployment	\$20,000
Wellness Works	\$375,950
Worker's Compensation Premium	\$297,502
Worker's Compensation Claims	\$277,208
Insurance Reimbursements	\$400,000
EWIP Non Participation	\$9,750
Non-Employer Contributions	\$1,426,440
<b>Total FY24 Expenditure Budget:</b>	<b>\$10,338,496</b>

#### Department Director



Dawn Gilbert

#### Department Director Email

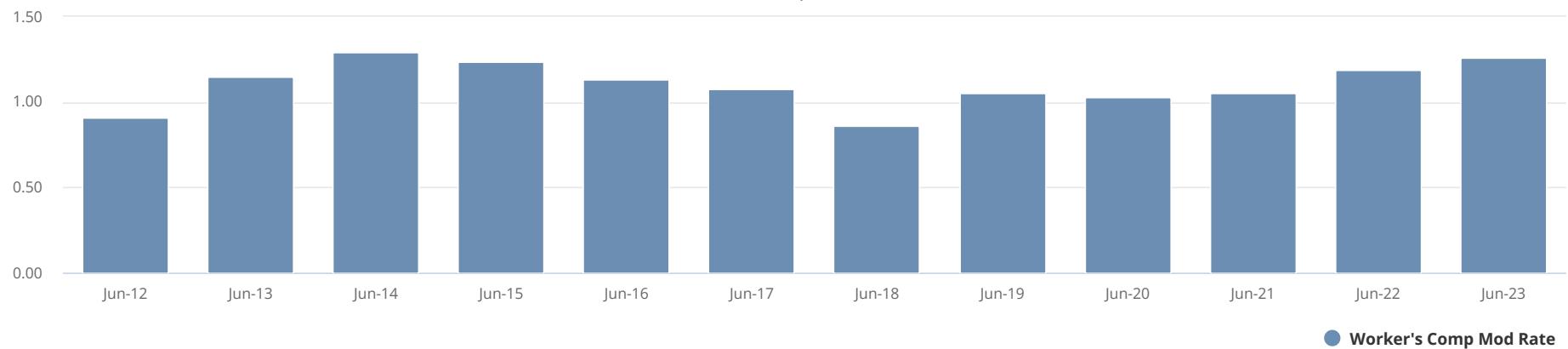
[dgilbert@moorecountync.gov](mailto:dgilbert@moorecountync.gov)

#### FY 24 Budgeted Staffing Positions

Full-Time 1

## Worker's Compensation Modification Rate

Worker's Comp Mod Rate



## IT and GIS

### Information Technology

#### Moore County Department of Information Technology/Geographic Information Systems (General Fund)

The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

The IT Department is also over the Geographic Information Systems (GIS) division. The GIS division provides analysis and mapping services for all County departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The GIS division assigns, new addresses or makes changes and updates to existing addresses as needed. The GIS website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically.

#### FY24 Budget Information

Revenue Sources FY24 Budget:	\$3,134,503
Fees/Road Name Changes	\$2,500
E911 Services	\$10,000
Utility Services	\$60,000
County Property Tax	\$3,062,003
<b>Total FY24 Expenditure Budget:</b>	<b>\$3,134,503</b>

#### Department Director



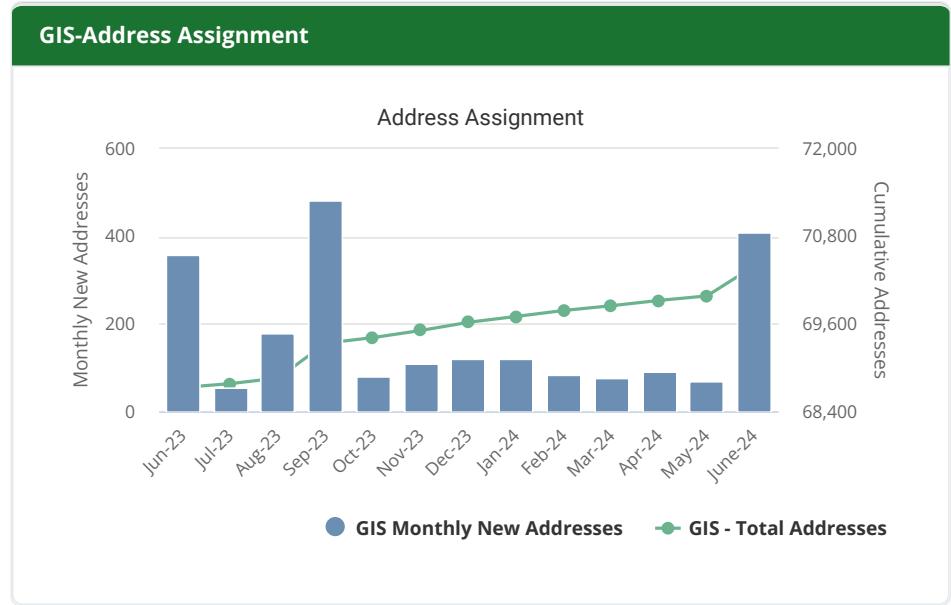
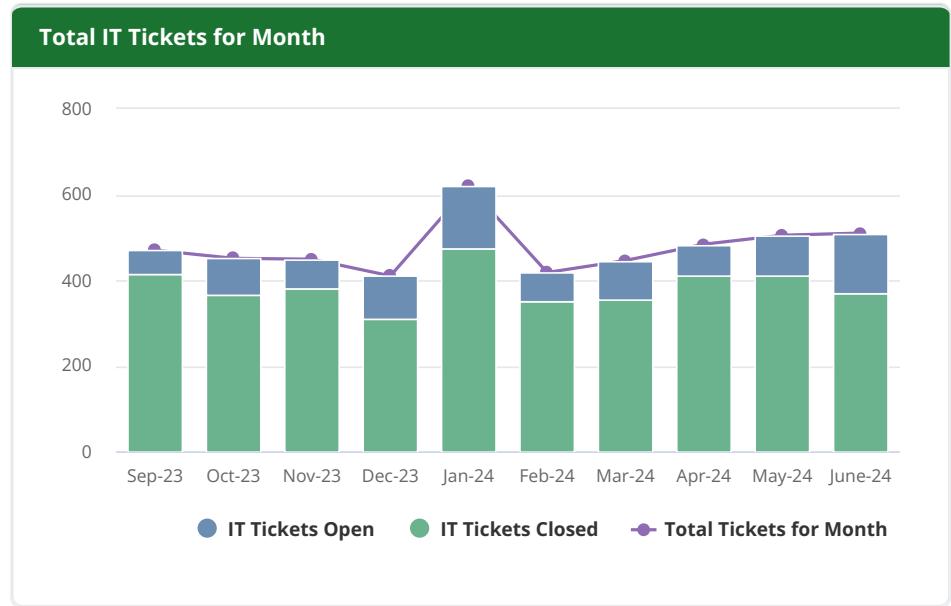
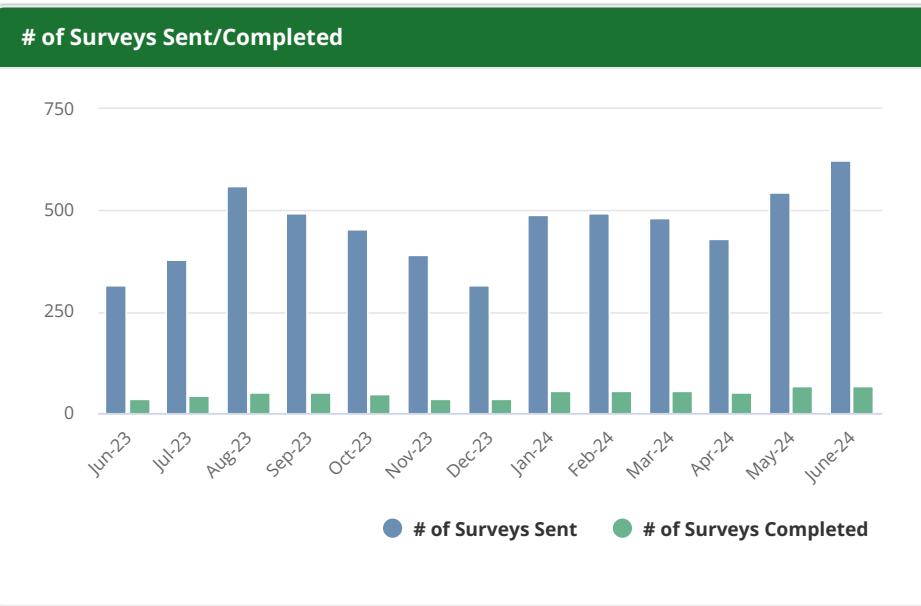
Kay Ingram (IT Department)

#### Department Director Email

kingram@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

16 Full-Time



## Library

### Library

#### Moore County Library (General Fund)

A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage, Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week.) The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at [www.srls.info](http://www.srls.info). Information about upcoming programs may also be found on Moore County Library's Facebook page.

#### FY24 Budget Information

Revenue Sources FY24 Budget:	\$804,486
Fees/Donations	\$49,725
County Property Tax	\$754,761
<b>Total FY24 Expenditure Budget:</b>	<b>\$804,486</b>

#### Department Director

AT Alice Thomas (Library)

#### Department Director Email

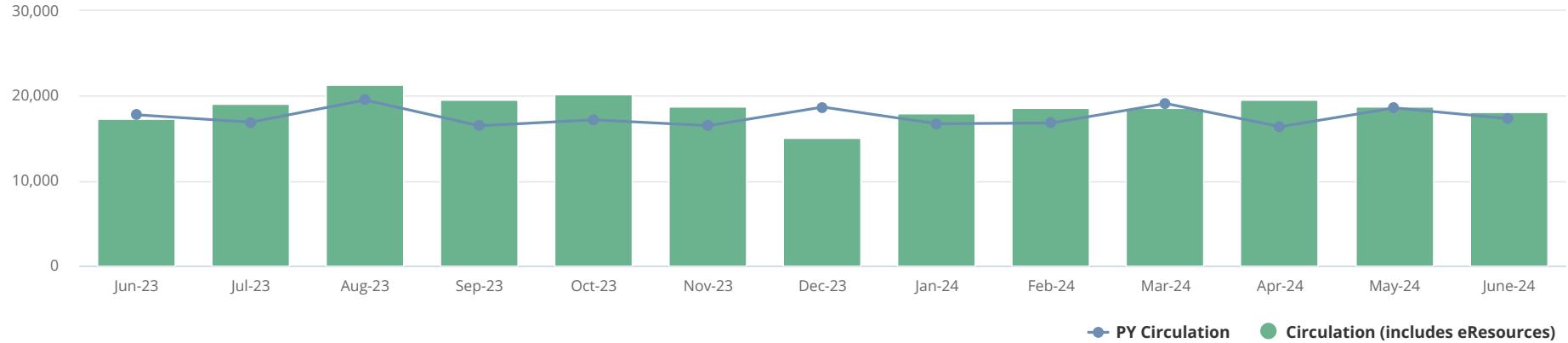
alice.thomas@srls.info

#### FY 24 Budgeted Staffing Positions

9 Full-Time

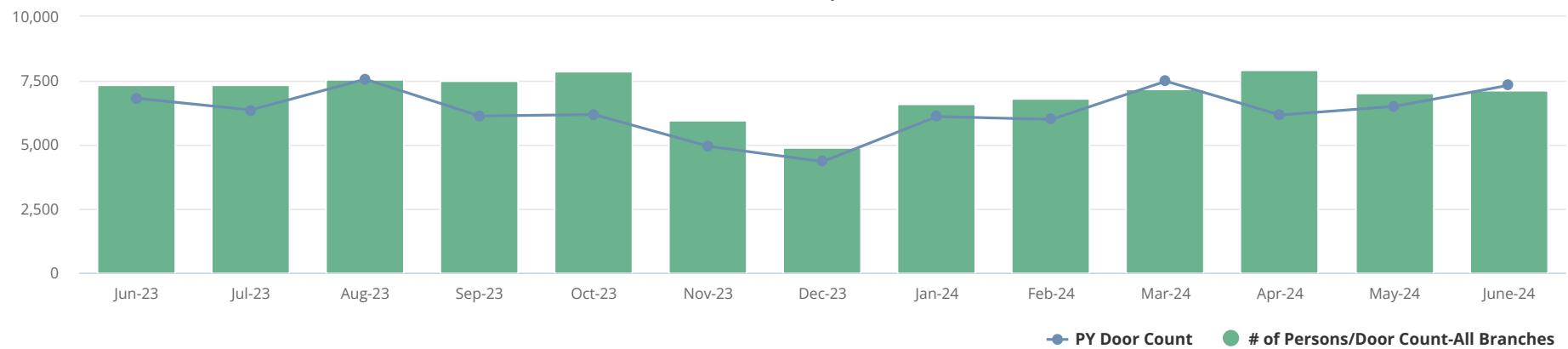
#### Circulation

Circulation (includes eResources)



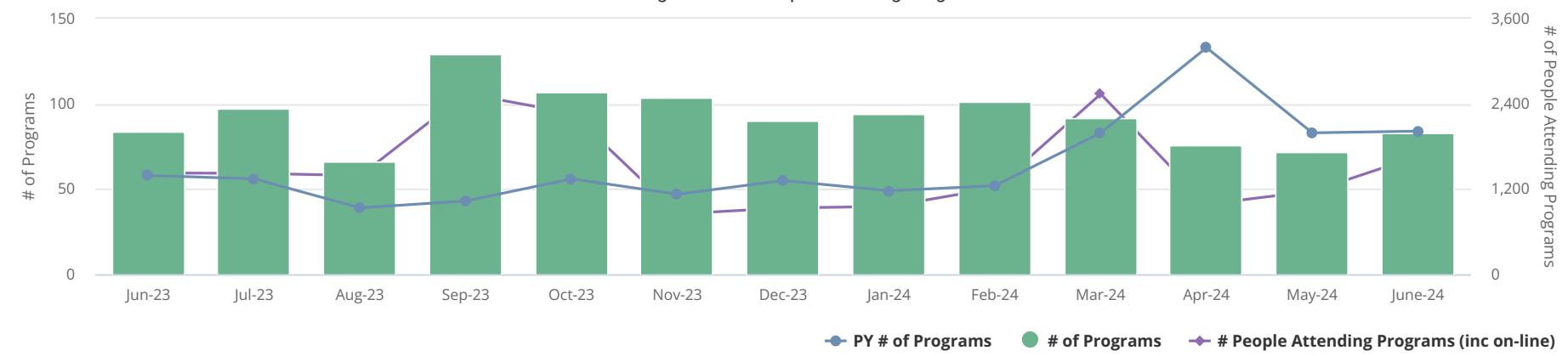
## Door Count

# of Persons/Door County - All Branches

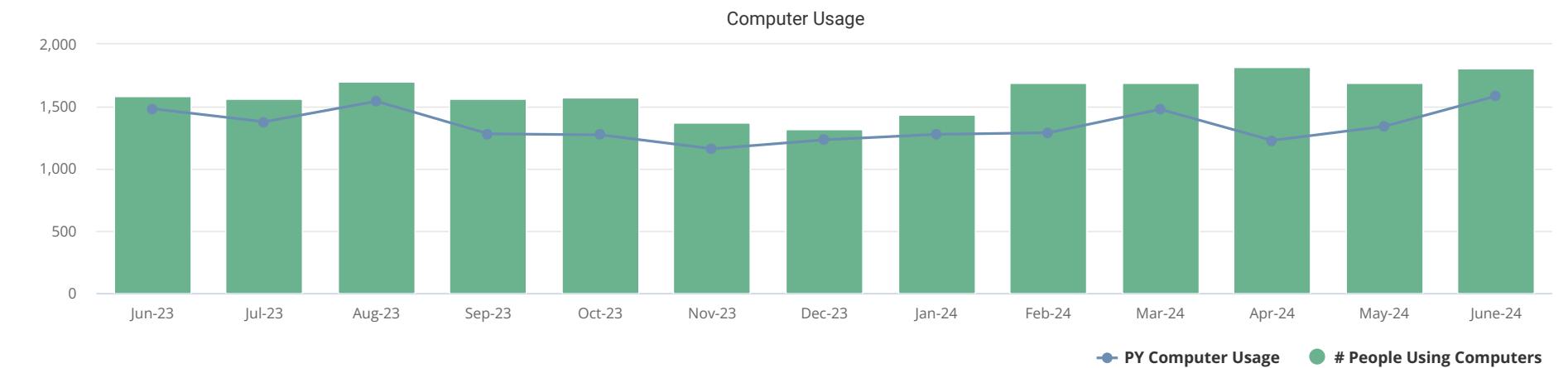


## Programs

# of Programs/# of People Attending Programs



## Computer Use



## Parks & Recreation

### Parks & Recreation

#### Moore County Department of Parks & Recreation (General Fund)

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult, and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

#### FY24 Budget Information

Revenue Sources FY24 Budget:	\$893,952
Fees/Donations/Sponsors	\$183,150
Concession Sales	\$65,000
County Property Tax	\$645,802
<b>Total Revenue</b>	<b>\$893,952</b>

#### Department Director



Chris Wiley

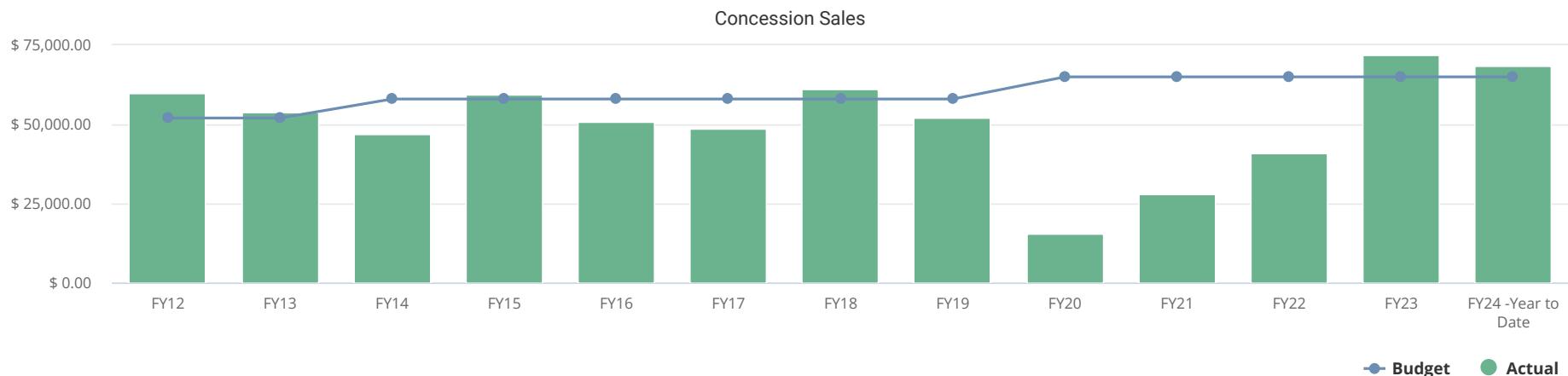
#### Department Director Email

cwiley@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

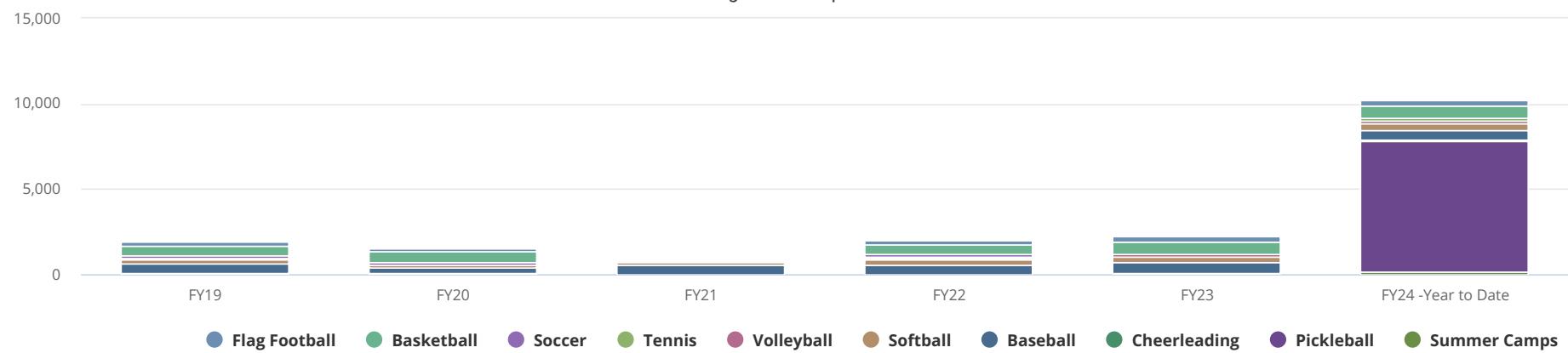
6 Full-Time

#### Concession Sales Budget vs Actual



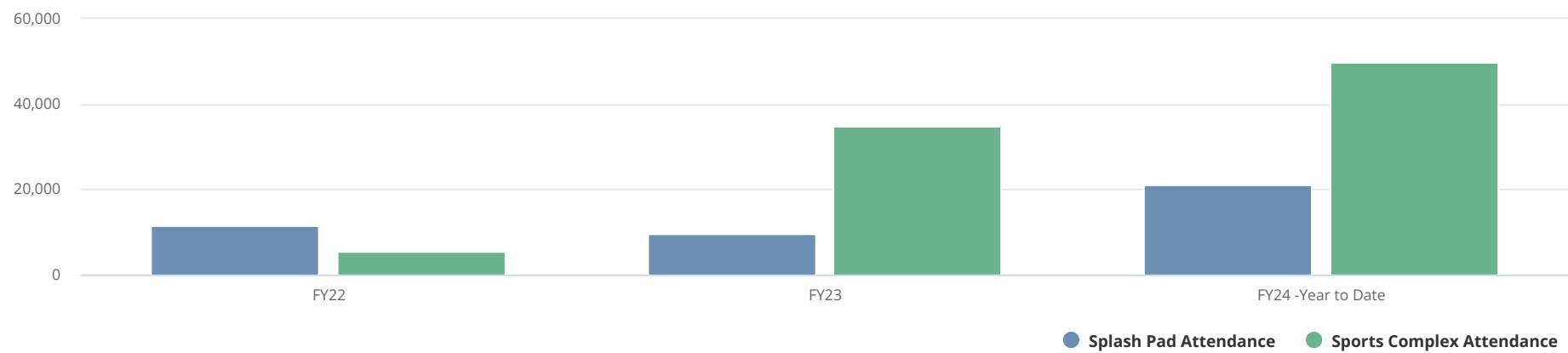
## Program Participation

Program Participation



## Splash Pad/Sports Complex Attendance

Attendance



## Planning & Permitting

### Planning and Code Enforcement

#### Moore County Department of Planning and Code Enforcement (General Fund)

Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreements with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

#### FY24 Budget Information

Planning Budget	
Revenue Sources FY24 Budget:	\$735,866
Zoning Ordinance Fees	\$40,000
County Property Tax	\$695,866
<b>Total FY24 Planning Expenditure Budget:</b>	<b>\$735,866</b>
Code Enforcement/Permitting Budget	
Revenue Sources FY24 Budget:	\$1,137,900
Code Enforcement Fees	\$757,000
Appropriated Fund Balance	\$380,900
<b>Total FY24 Code/Permitting Expenditure Budget:</b>	<b>\$1,137,900</b>

#### Department Director



Debra Ensminger

#### Department Director Email

densminger@moorecountync.gov

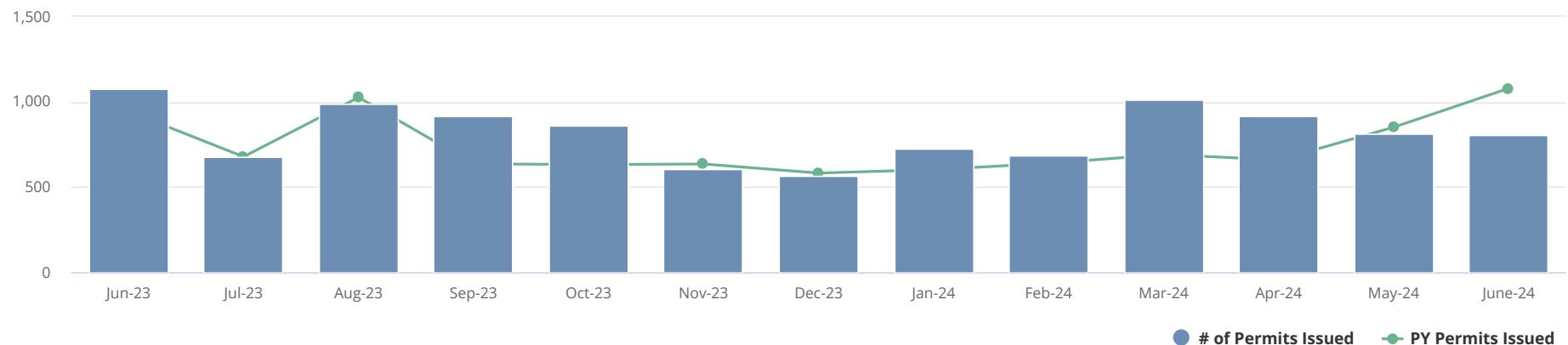
#### FY 24 Budgeted Staffing Positions

Planning 5.3 Full-Time

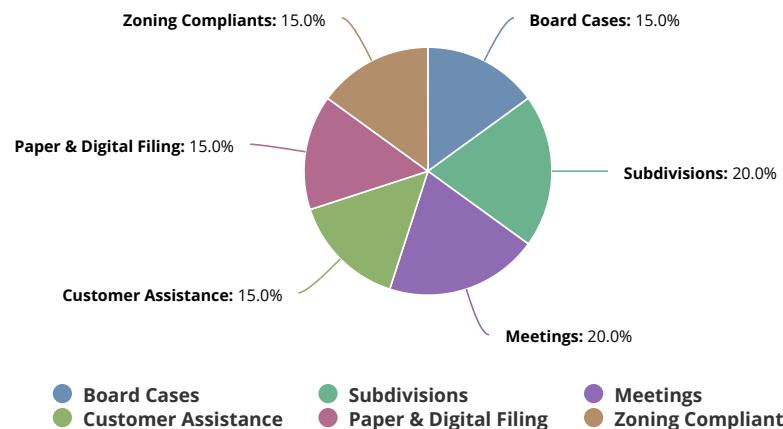
Permitting 9.2 Full-Time

## Permits Issued

Permits Issued



## Planning & Zoning Time Management



## Property Management

### Property Management

#### Moore County Property Management (General Fund)

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

#### FY24 Budget Information

Revenue Sources FY24 Original Budget:	\$7,609,145
Property Tax	\$7,609,145
Fuel Sales	\$40,000
Total FY24 Expenditure Original Budget:	\$7,649,145

#### Department Director



Gene Boles

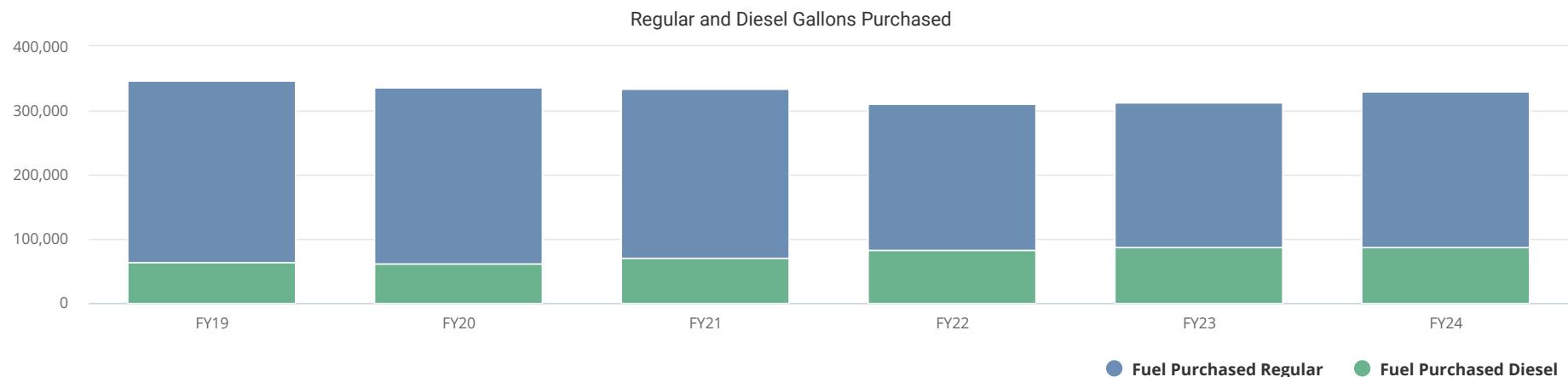
#### Department Director Email

gboles@moorecountync.gov

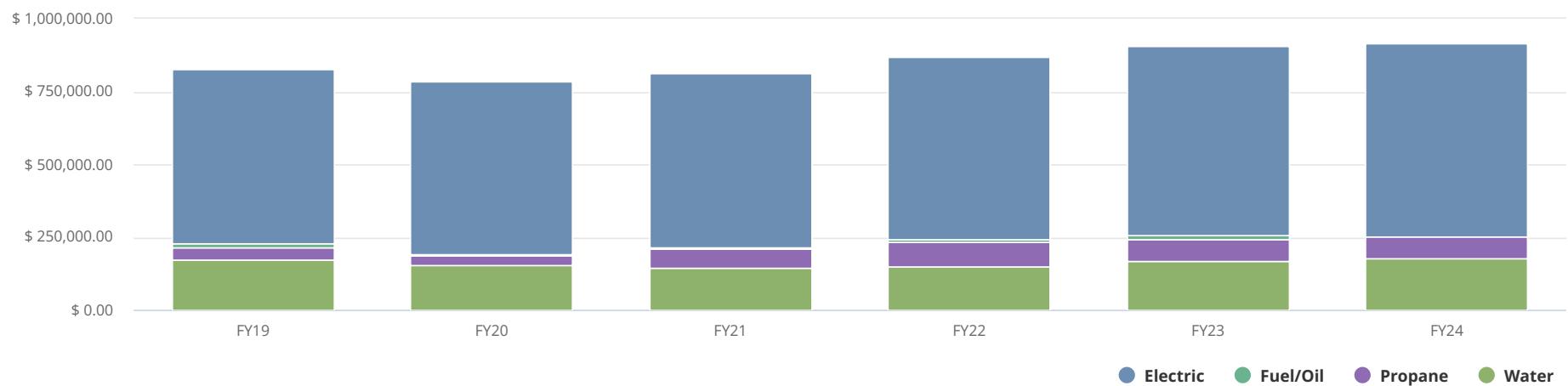
#### FY 24 Budgeted Staffing Positions

32 Full-Time .5 Part-Time

#### Fuel Gallons Purchased - Does not include WEX purchases



## Utility Costs



# Register of Deeds

## Register of Deeds

### Moore County Register of Deeds (General Fund)

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (<http://rod.moorecountync.gov>). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

#### FY24 Budget Information

Revenue Sources FY24 Budget:	\$3,702,000
Fees	\$3,500,000
Automation Fund	\$80,000
Vital Records Fund	\$2,000
State Treasurer Fund	\$120,000
<b>Total FY24 Expenditure Budget:</b>	<b>\$2,006,937</b>

#### Department Director

WB William Britton

#### Department Director Email

wbritton@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

10 Full-Time

#### Vital Statistics-Births



#### Vital Statistics-Deaths



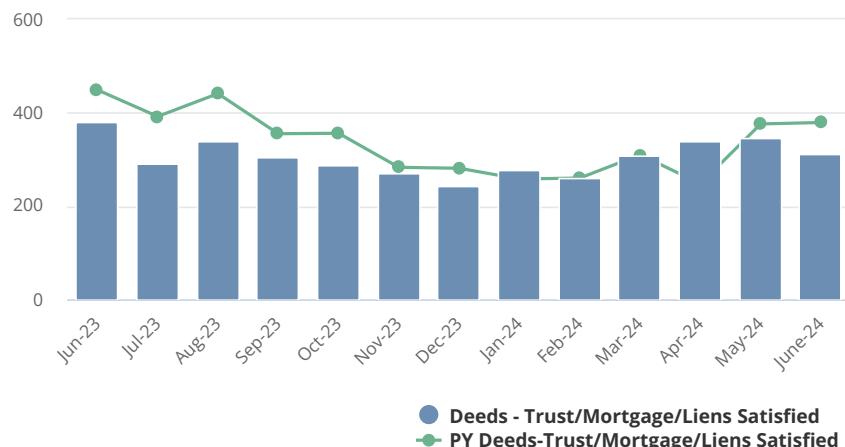
### Vital Statistics-Marriages



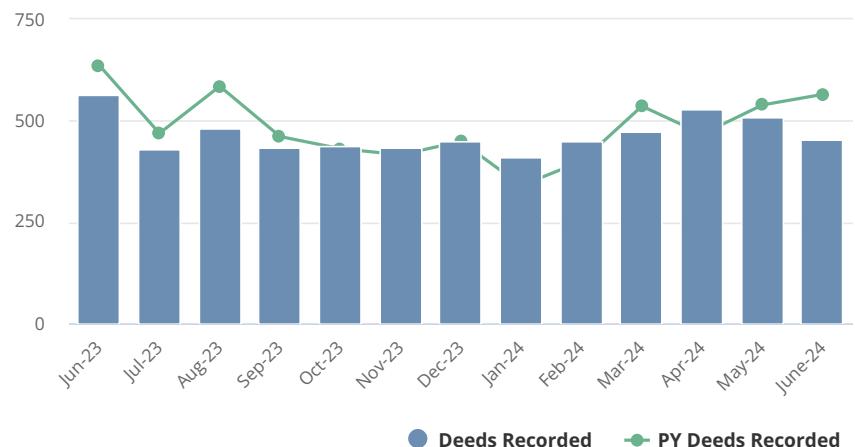
### Deeds - Trust/Mortgage/Liens Recorded



### Deeds - Trust/Mortgage/Liens Satisfied



### Deeds Recorded



### Average Real Estate Transaction



### Total Filings



## Animal Operations

### Animal Services

The mission of the Animal Services Division of the Moore County Sheriff's Office is to safeguard our community by addressing the multifaceted challenges related to animal welfare. We are dedicated to protecting the public from potentially dangerous animals, responding to concerns with professionalism and expertise while adhering strictly to federal, state, and local laws. Our commitment extends to providing responsible solutions for domestic animals, offering a compassionate alternative that ensures the well-being of both animals and the community. Through proactive adoption programs, we strive to save as many domestic animals as possible, facilitating their transition to loving and permanent homes. Moreover, our mission encompasses a steadfast dedication to disease control and public health. By implementing rigorous health protocols and community education initiatives, we aim to mitigate the spread of diseases associated with animals, fostering a safer and healthier environment for both residents and their animal companions. In alignment with the values of the Moore County Sheriff's Office, our Animal Services Division is unwavering in its commitment to excellence, empathy, and public service, working tirelessly to harmonize the needs of the community with the well-being of our animal residents, all while ensuring strict compliance with federal, state, and local laws.

#### FY24 Budget Information

Revenue Sources FY24 Budget:	
Fees/Donations	\$71,900
County Property Tax	\$955,614
<b>Total FY24 Expenditure Budget</b>	<b>\$1,027,514</b>

#### Department Director



Captain Adam Goins (Moore County Sheriff's Office)

#### Department Director Email

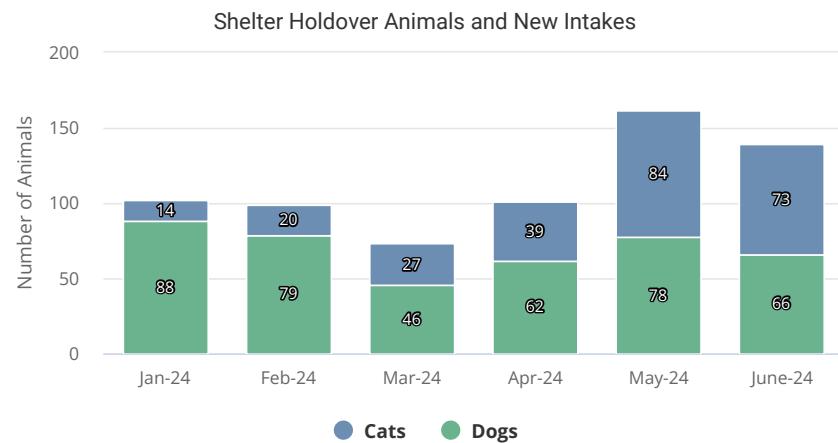
cgoins@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

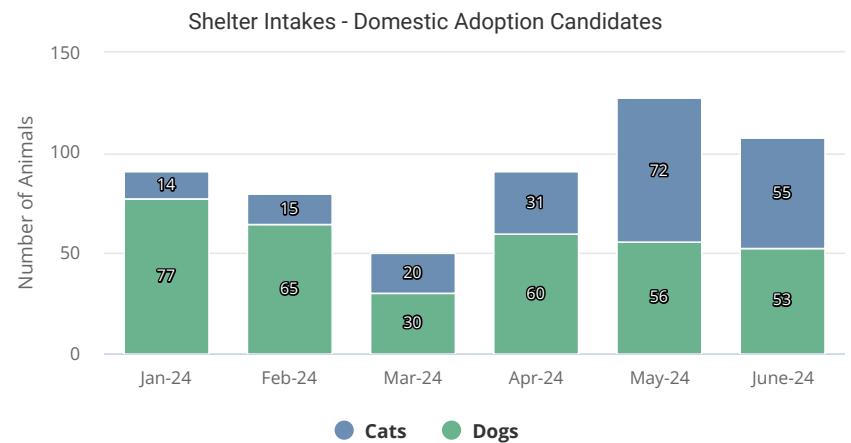
11 Full-Time

1 Part-Time

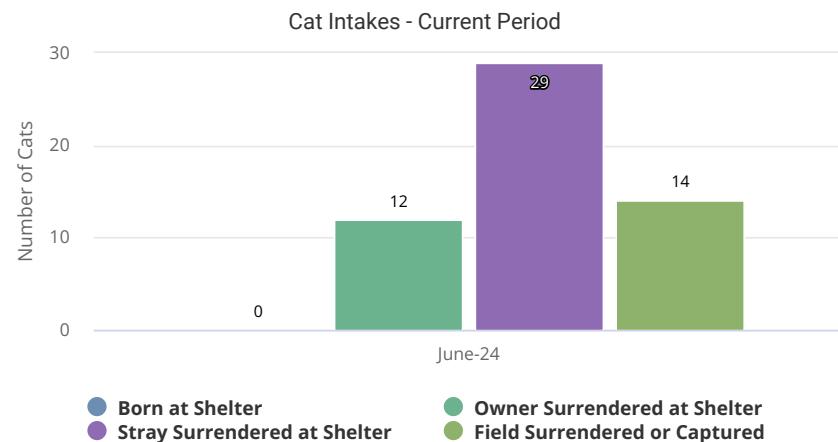
## Shelter Census



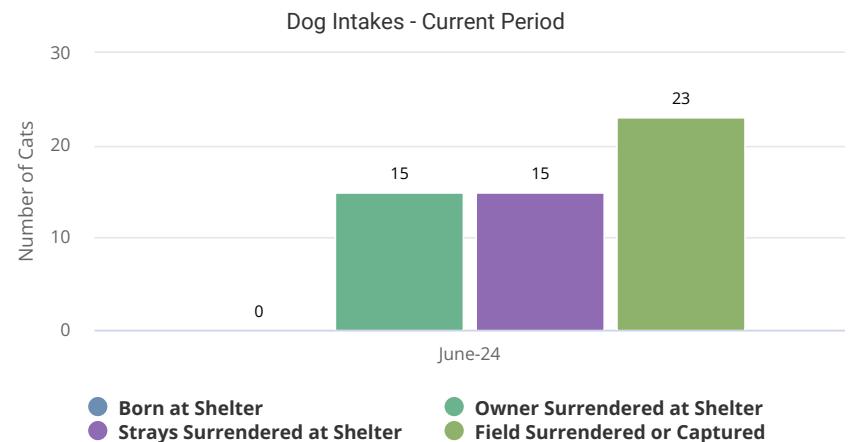
## Shelter Intakes Overview



## Cat Intake Breakdown



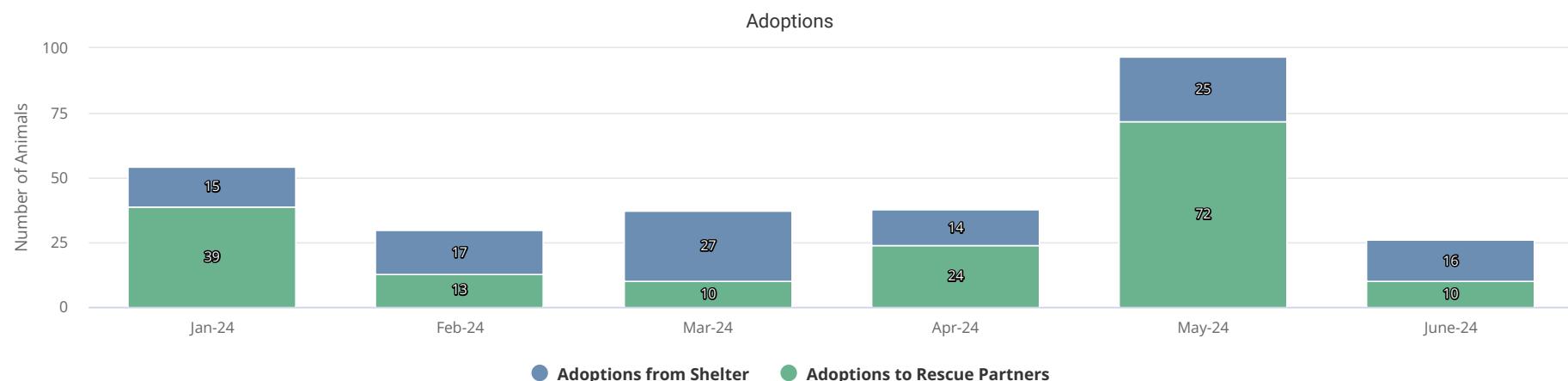
## Dog Intake Breakdown



## Adoptions

In our dedicated efforts to address the welfare of domestic animals, our sincere goal is the adoption of every domestic animal that enters our shelter. We believe in giving every animal the opportunity to find a loving and permanent home. However, we acknowledge that some domestic animals, while well-suited to their previous families, may struggle with adapting to new environments or individuals. For such cases, we implement a comprehensive monitoring and behavioral intervention program. During this time, our dedicated team assesses the animal's behavior and works diligently to address any challenges. If there are positive signs of adjustment, an additional period of focused interaction ensues. Throughout this process, the animals remain available to our adoption partner facilities for collaborative efforts. However, recognizing that some animals may exhibit inherent dangerous behaviors that pose risks to public safety, we prioritize the well-being of our community by making informed decisions to ensure that these animals cannot be adopted. Our commitment lies in finding the right balance between providing a second chance for domestic animals and safeguarding the public.

## Adoptions Overview

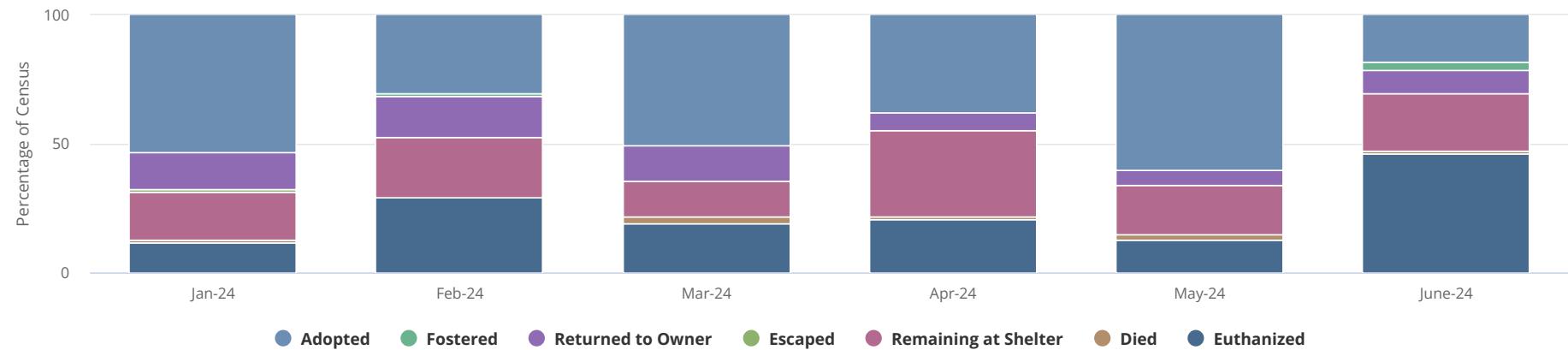


## Rescue Partners

Our Animal Services Division thrives on collaborations with an extensive network of rescue facilities, fostering a collective commitment to the well-being of domestic animals. We are particularly grateful for the exceptional dedication of partners such as Tilted Acres Rescue and Adoption, Paws of the Pines Rescue, Animal Advocates of Moore County, Central Carolina Community College, Freedom Ride Rescue, Saving Grace Rescue, Feline Friends of Moore County, Hart 2 Heart Rescue, and Peak Labs Rescue, among others. These exemplary organizations have played a vital role in the successful rescue and adoption of numerous animals from our facility. It is noteworthy that our division maintains partnerships with over 60 rescues, each contributing uniquely to our shared mission. Together, these collaborations have resulted in the successful rehoming and safeguarding of hundreds of animals, underscoring the positive impact that a robust network of rescue partnerships can have on achieving our collective goal of providing loving homes for every animal in need.

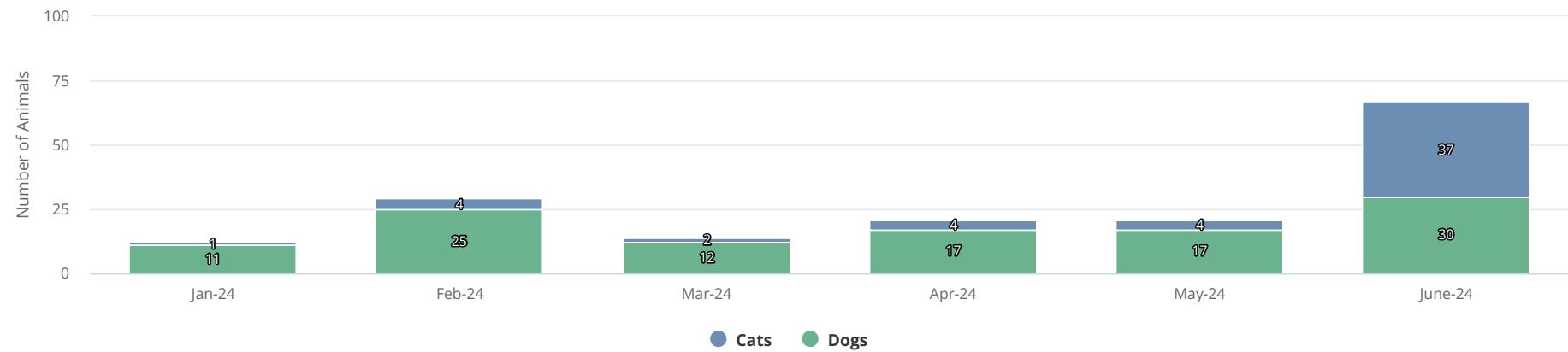
## Animal Dispositions

Dispositions of Domestic Adoption Candidates

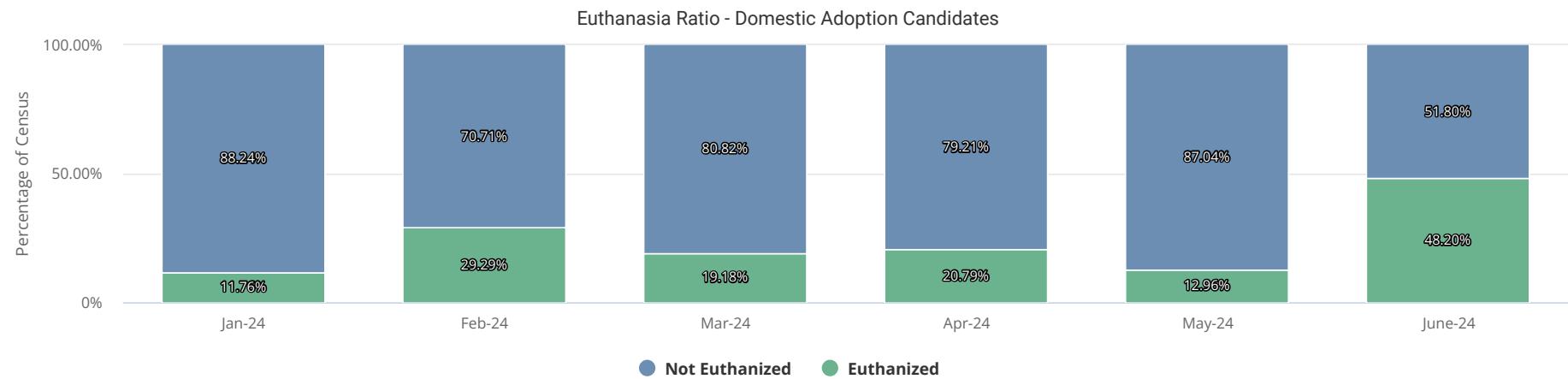


## Euthanasia Totals

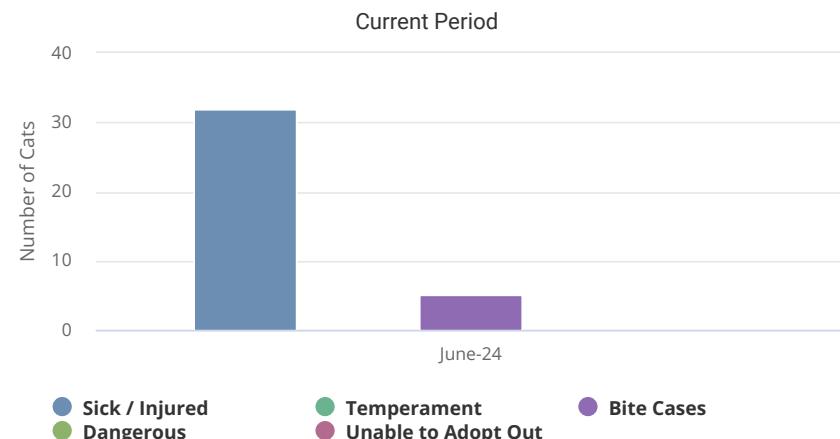
Euthanasia - Domestic Adoption Candidates



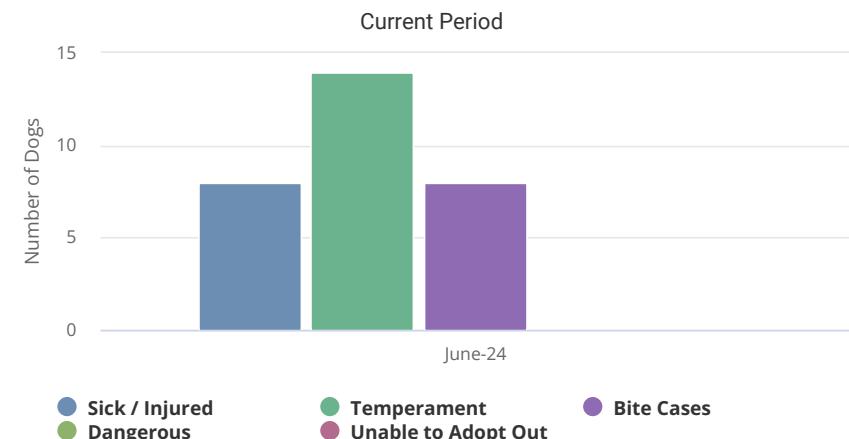
## Euthanasia Ratio



## Euthanasia Breakdown - Cats

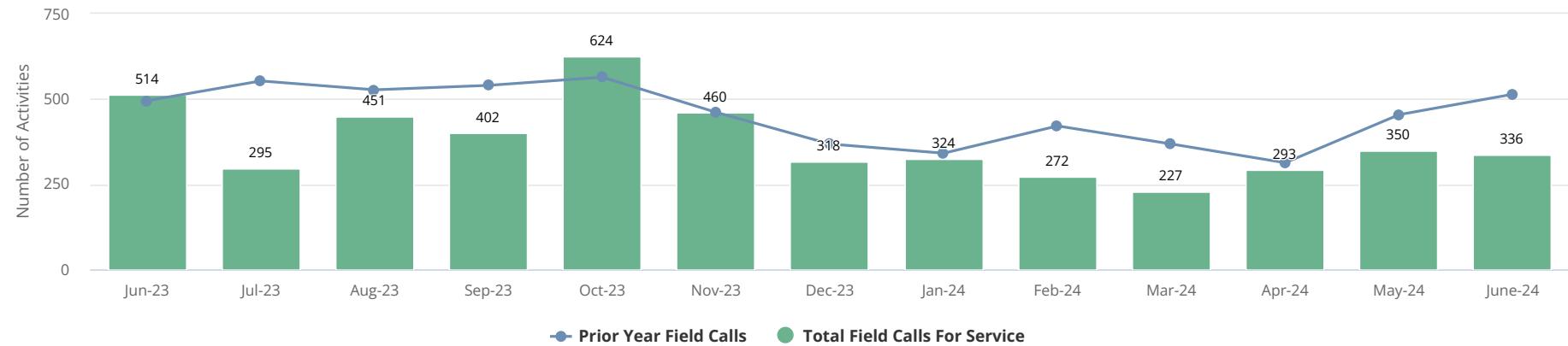


## Euthanasia Breakdown - Dogs



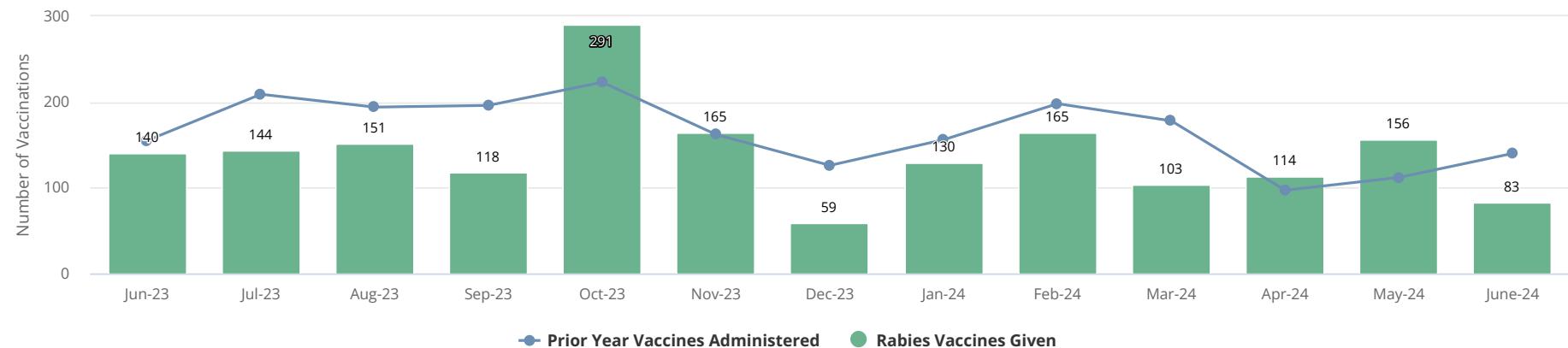
## Animal Services - Field Activity

(Animal Call Responses, Enforcement Actions, Field Vaccinations, Public Events)



## Rabies Vaccines

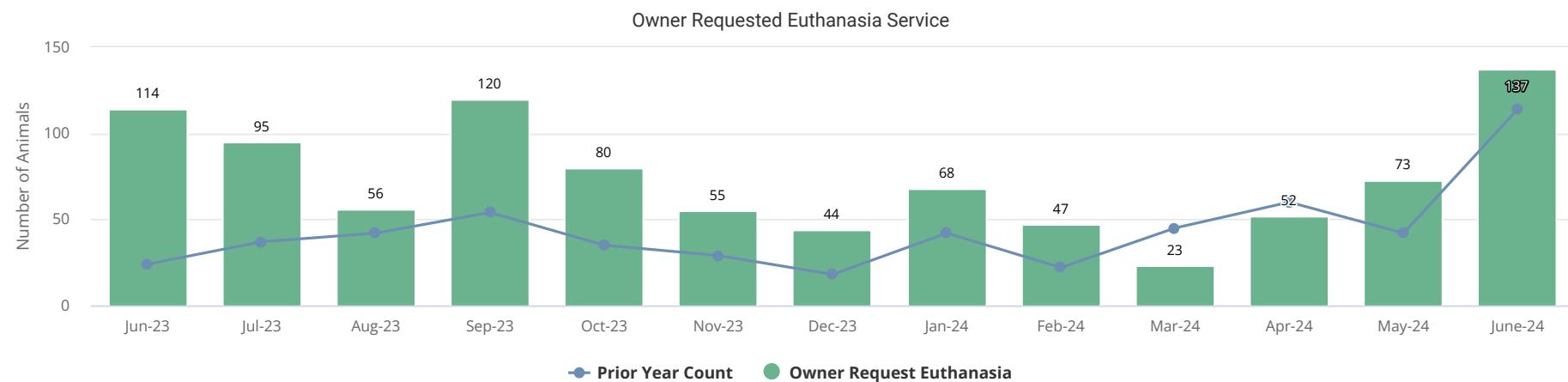
Rabies Vaccines Administered



## Vaccinations

We prioritize the health and well-being of our animals through a comprehensive care regimen. As part of our commitment to responsible pet ownership and public safety, we diligently ensure that all adoptable animals in our care are up to date on vaccinations. This proactive approach not only safeguards the health of the animals within our facility but also provides assurance to potential adopters that their new companions have received essential vaccinations. By adhering to these rigorous health protocols, we aim to create a safe and healthy environment for both the adopted animals and the broader community.

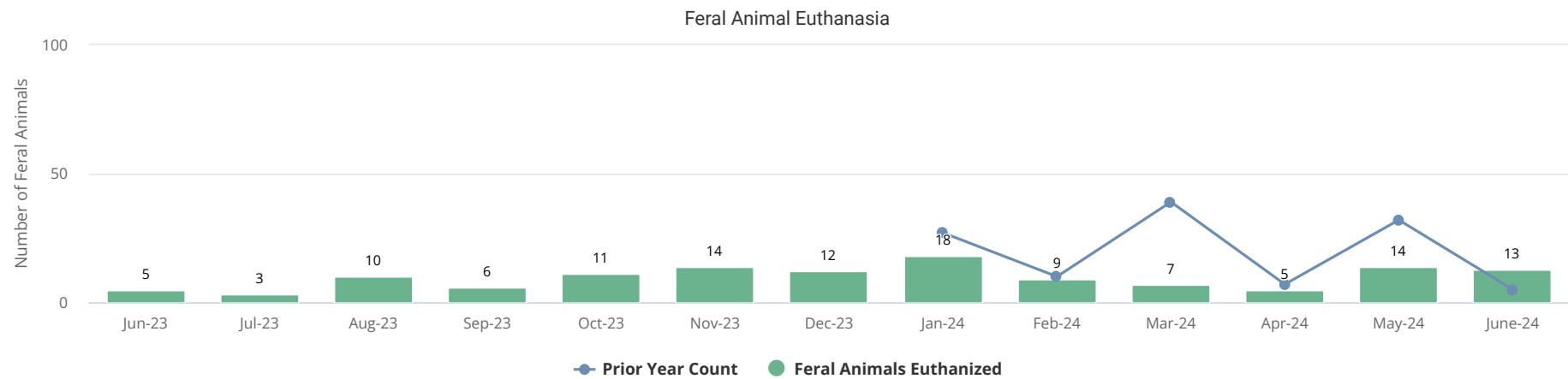
## Owner Requested Euthanasia Service



## Owner Requested Euthanasia Service

As part of our compassionate approach to animal welfare, we provide the crucial service of owner-requested euthanasia. Recognizing the difficult decisions that pet owners may face, we extend this service at no cost for individuals with sick, injured, or elderly animals. Our commitment is rooted in empathy and understanding, acknowledging the challenges associated with caring for pets during times of illness or advanced age. By offering this service without financial burden, we aim to support owners in making compassionate decisions for their beloved companions, ensuring a dignified and humane end-of-life experience for animals in need. Our dedicated team navigates these situations with sensitivity and professionalism, always prioritizing the well-being of both the animals and their owners.

## Feral Animal Euthanasia



## Feral Animals

Feral animals, referring to domesticated animals that have reverted to a wild state, pose unique challenges to their well-being and the community. These animals often face challenges in integrating into human environments due to their lack of socialization and may exhibit behaviors that can be unsafe, both for themselves and others. Additionally, the unchecked reproduction of feral animals, such as feral cat overpopulation, can lead to overpopulation, further exacerbating the complexities of their management. This overpopulation poses risks not only to the animals themselves but also has broader implications for the local wildlife community. Feral cats, for instance, are prolific hunters and can have a significant impact on the local wildlife population. Their predatory behavior can lead to a decline in small mammals, birds, and reptiles, disrupting the natural balance of the ecosystem. At Moore County Animal Services, we recognize the inherent dangers associated with feral animals, including the potential transmission of diseases that can compromise public health and the health of other animals. Regrettably, due to their untamed nature and the difficulty in rehabilitating them for domestic life, feral animals cannot be adopted into traditional homes. As a responsible and compassionate organization, when euthanasia becomes a necessity, it is carried out with careful consideration, prioritizing the welfare of the animal and the broader community. Our commitment remains unwavering in addressing the complexities of feral animal management while striving to minimize the impact on public health, safety, and the delicate balance of the local wildlife community.

## Sheriff Department

Sheriff

The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

### FY24 Budget Information

Revenue Sources FY24 Budget:	
Fees	\$273,531
Grants/ABC Contract	\$151,452
County Property Tax	\$10,165,067
<b>Total FY24 Expenditure Budget:</b>	<b>\$10,590,050</b>

### Department Director



Ronnie Fields (Moore County Sheriff's Office)

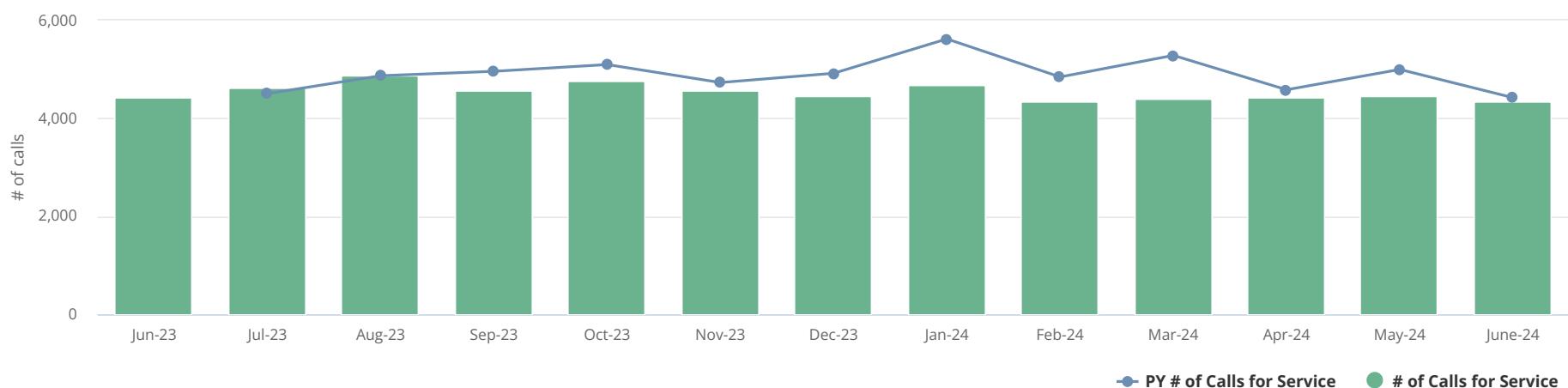
### Department Director Email

sheriff@moorecountync.gov

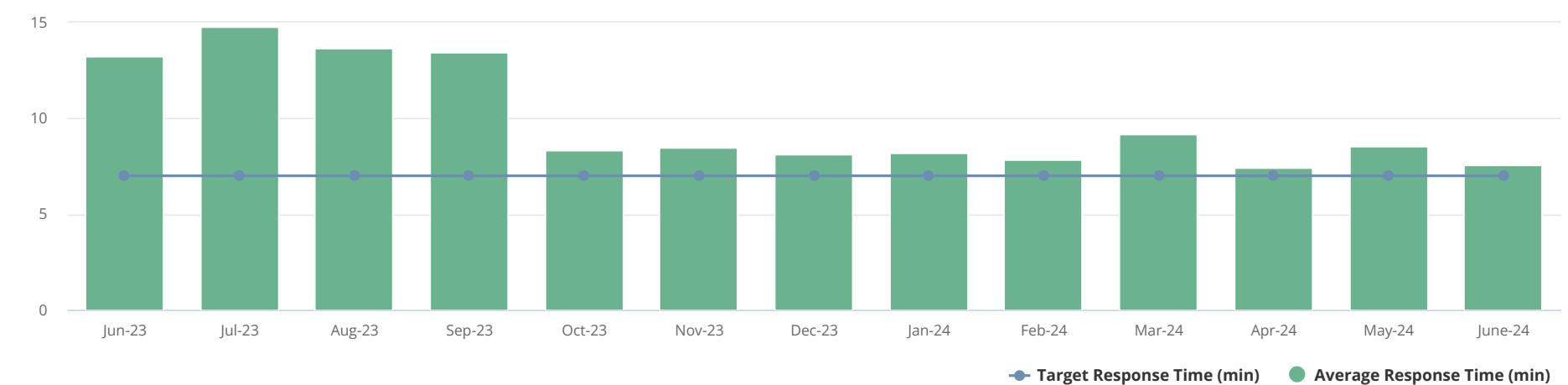
### FY 24 Budgeted Staffing Positions

101 Full-Time 0 Part-Time

### Calls for Service



## Response Time



## Detention

Sheriff

The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

### FY24 Budget Information

Revenue Sources FY24 Budget:	
Telephone Deposits	\$53,000
Inmate/Video/Commissary/Health	\$397,200
County Property Tax	\$6,615,451
<b>Total FY24 Expenditure Budget:</b>	<b>\$7,065,651</b>

### Department Director



Ronnie Fields (Moore County Sheriff's Office)

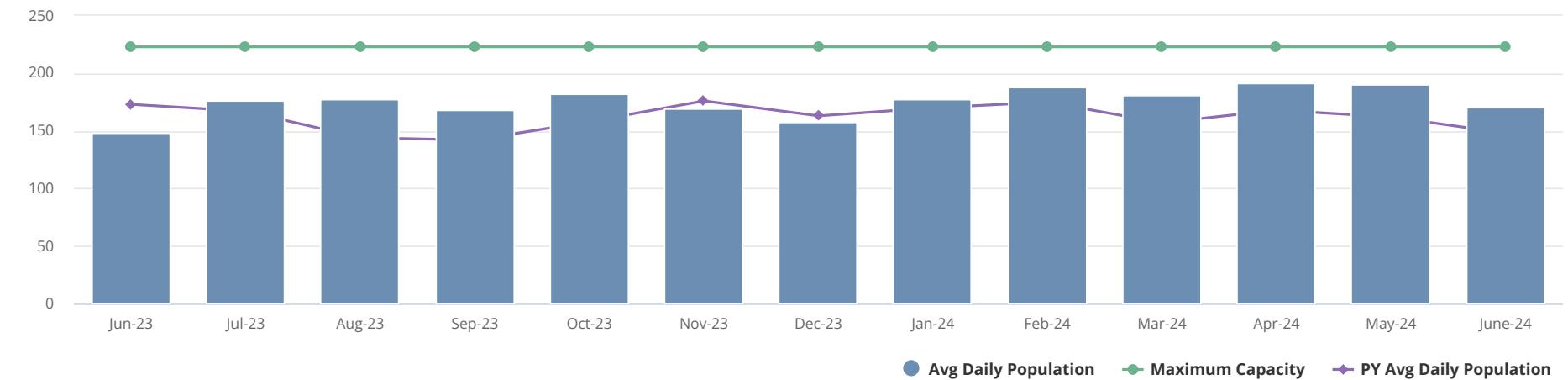
### Department Director Email

sheriff@moorecountync.gov

### FY 24 Budgeted Staffing Positions

81 Full-Time 0 Part-Time

### Average Daily Population



## Soil/Water

### Soil & Water Conservation

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

#### FY24 Budget Information

<b>Revenue Sources FY24 Budget:</b>		
General Fund	Grant-State Dept of Ag	\$30,000
General Fund	County Property Tax	\$173,092
District Fund	District Fund-220-Fees/Rentals	\$20,153
District Fund	District Matching Grant	\$3,600
<b>Total FY24 Expenditure Budget:</b>		
General Fund		\$203,092
District Fund		\$23,753

#### Department Director



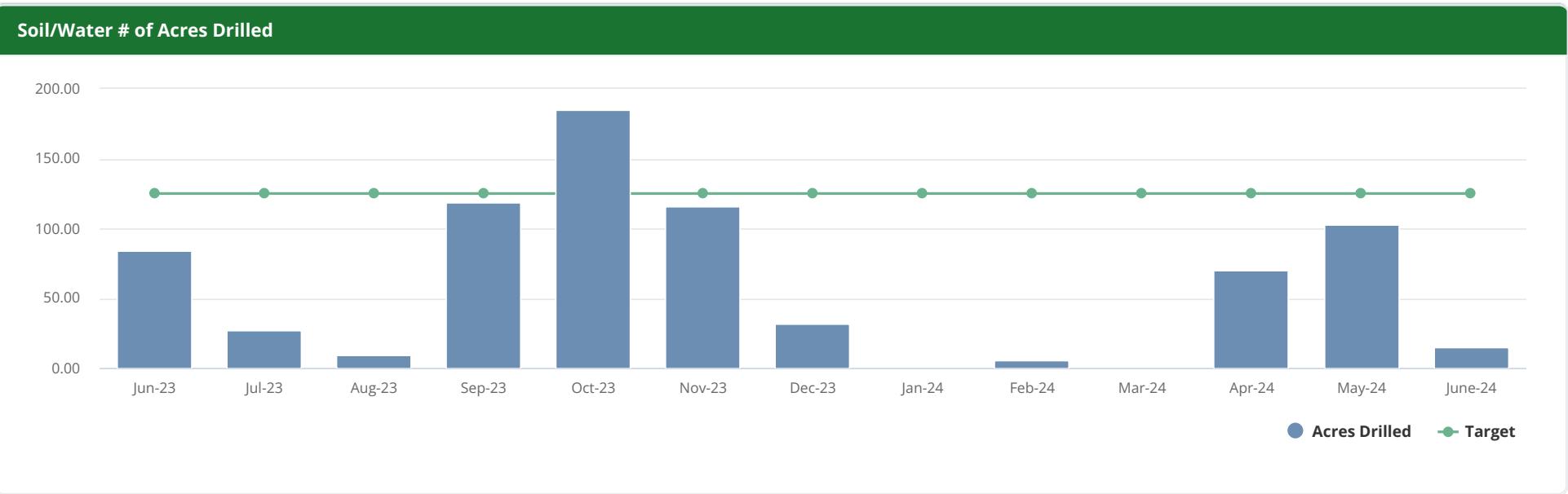
Jonathan Russell

#### Department Director Email

jrussell@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

2 Full-Time 0 Part-Time



## Solid Waste

### Solid Waste

Moore County Solid Waste is a division of Property Management and operates seven staffed convenient centers to accept solid waste and recyclables at no charge to the citizens. Hours of operation are Monday through Saturday, 7 a.m. to 7 p.m. One of these seven sites includes the Moore County Construction & Demolition (C&D) Landfill located in Aberdeen. The Moore County Landfill is also the location for the yard waste facility, and the collection site for special waste such as scrap tires and white goods. Landfill fees are charged at the Landfill for C&D disposal as well as yard waste. Each year the disposal rate or landfill fees are set by the Moor County Board of Commissioners based on a per ton charge.

#### FY24 Budget Information

Revenue Sources FY24 Original Budget:	
Fees	\$6,058,023
Grants/Restricted	\$258,000
Property Tax	\$2,759,604
<b>Total FY24 Expense Original Budget:</b>	<b>\$9,075,627</b>

#### Department Director

 Gene Boles

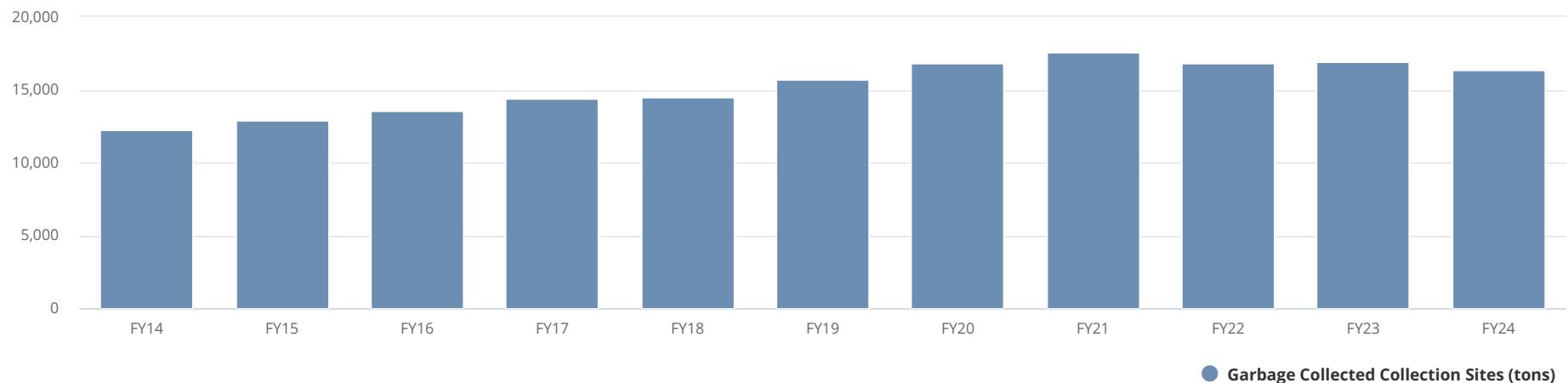
#### Department Director Email

gboles@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

11 Full-Time 7 Part-Time

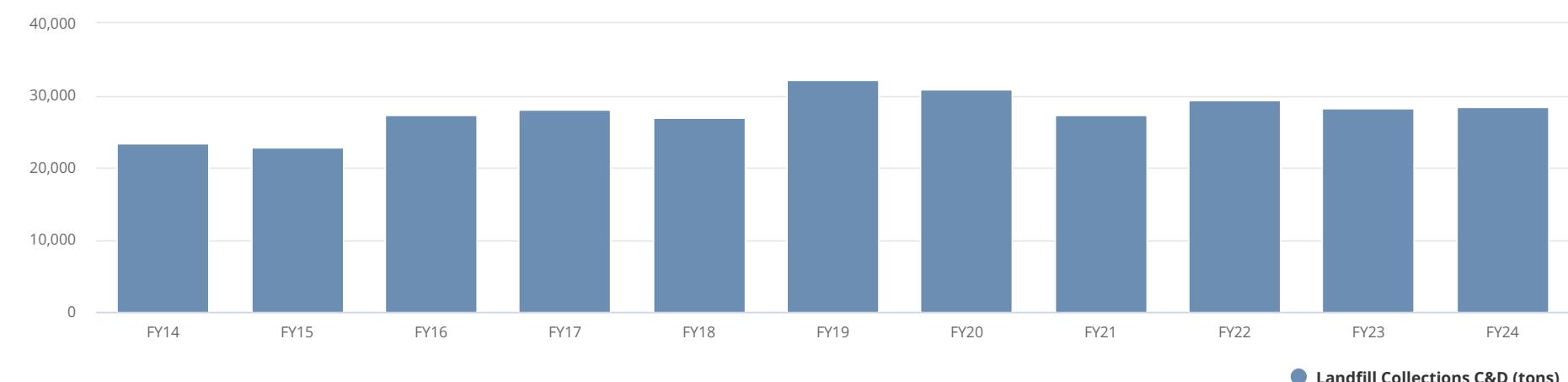
#### Garbage Collected at Convenience Sites (tons)



### Municipal Garbage Collection (tons)



### Landfill Collections (C&D) tons





## Tax Rates

### Tax and Revaluation

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

#### FY24 Budget Information

Revenue Sources FY24 Original Budget:	
Property Tax	\$3,283,806
<b>Total FY24 Expenditure Original Budget</b>	<b>\$3,283,806</b>

#### Department Director

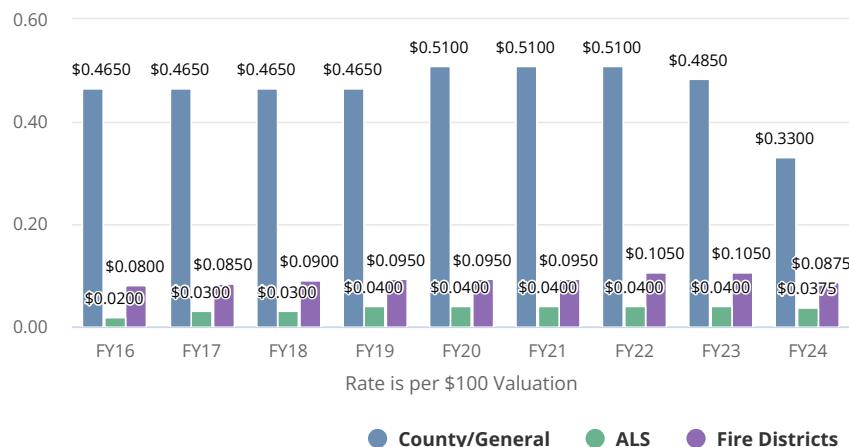
#### Department Director Email

gbriggs@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

27 Full-Time 0 Part-Time

#### Tax Rates



#### Measure Data

Period	Status	County/General	ALS	Fire Districts
FY16	Not Defined	\$0.4650	\$0.0200	\$0.0800
FY17	Not Defined	\$0.4650	\$0.0300	\$0.0850
FY18	Not Defined	\$0.4650	\$0.0300	\$0.0900
FY19	Not Defined	\$0.4650	\$0.0400	\$0.0950
FY20	Not Defined	\$0.5100	\$0.0400	\$0.0950
FY21	Not Defined	\$0.5100	\$0.0400	\$0.0950
FY22	Not Defined	\$0.5100	\$0.0400	\$0.1050
FY23	Not Defined	\$0.4850	\$0.0400	\$0.1050
FY24	Not Defined	\$0.3300	\$0.0375	\$0.0875

## Tax Collections

Tax and Revaluation



## Moore County Transportation Services (MCTS)

### Transportation Services

Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis. Transportation services receives funding to operate through grant funding and user fees.

#### FY24 Budget Information

Revenue Sources FY24 Budget:	
User Fees	\$674,017
Grants	\$855,319
Surplus	\$25,000
<b>Total FY24 Expenditure Budget:</b>	<b>\$1,554,336</b>

#### Department Director

 Sonia Biggs

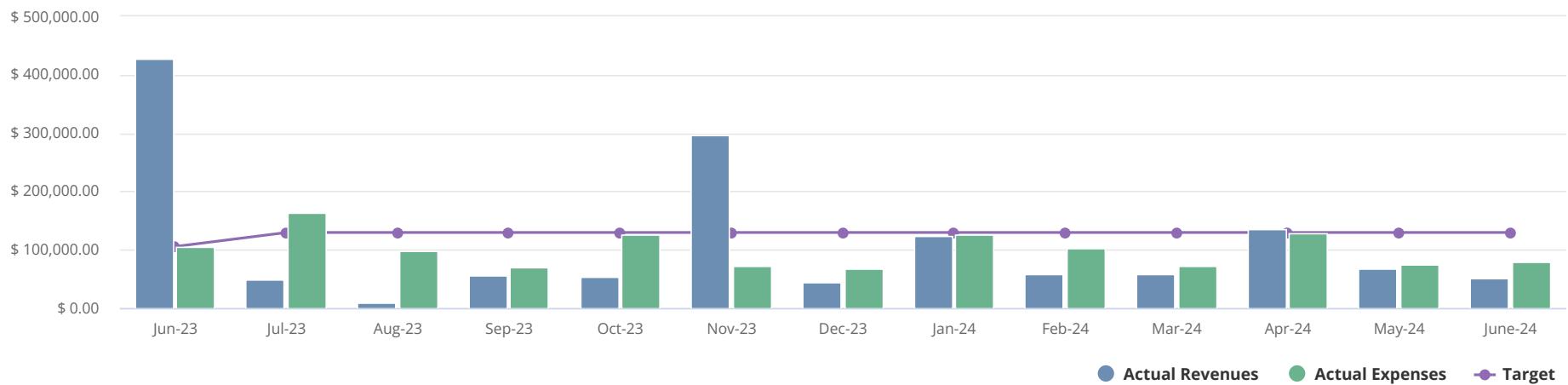
#### Department Director Email

[sbiggs@moorecountync.gov](mailto:sbiggs@moorecountync.gov)

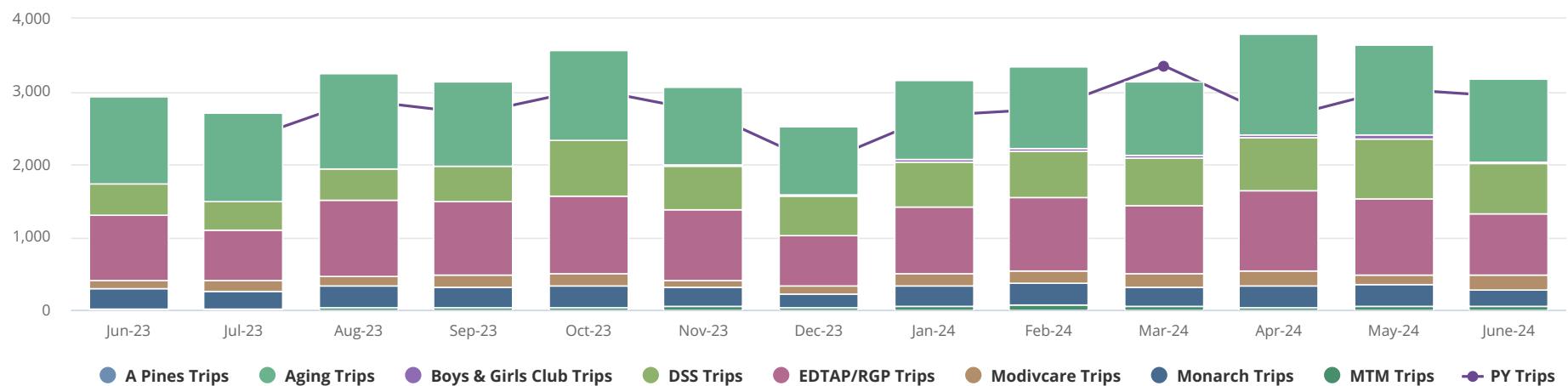
#### FY 24 Budgeted Staffing Positions

13 Full-Time 2 Part-Time

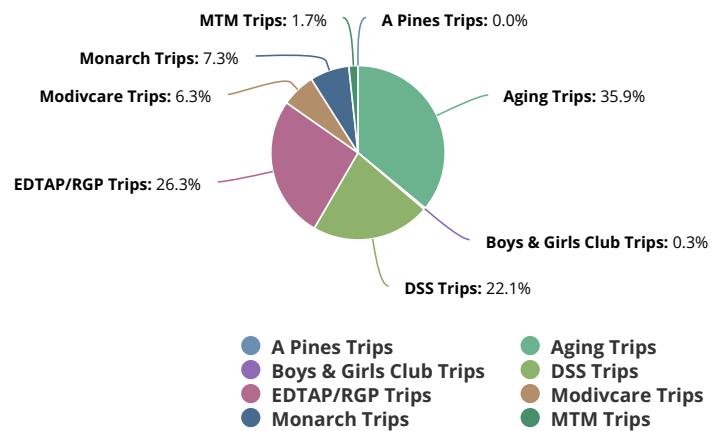
#### MCTS Revenues vs Expenditures



## Total Trips



## Trips by Type - Current Month



## Boys & Girls Club Students Transported



## Public Utilities

### Public Works

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates nine permitted water systems as follows: Pinehurst (includes Seven Lakes), Vass, Robbins, Addor, High Falls, Hyland Hills, East Moore and West Moore and Hidden Lakes. MCPU provides sewer service to Pinehurst, Vass and a few rural customers.

#### FY24 Budget Information

Revenue Sources FY24 Original Budget:	
Fees	\$14,047,428
Int./Surplus/Other	\$2,046,812
<b>Total FY24 Expenditure Original Budget:</b>	<b>\$16,094,240</b>

#### Department Director

 Randy Gould

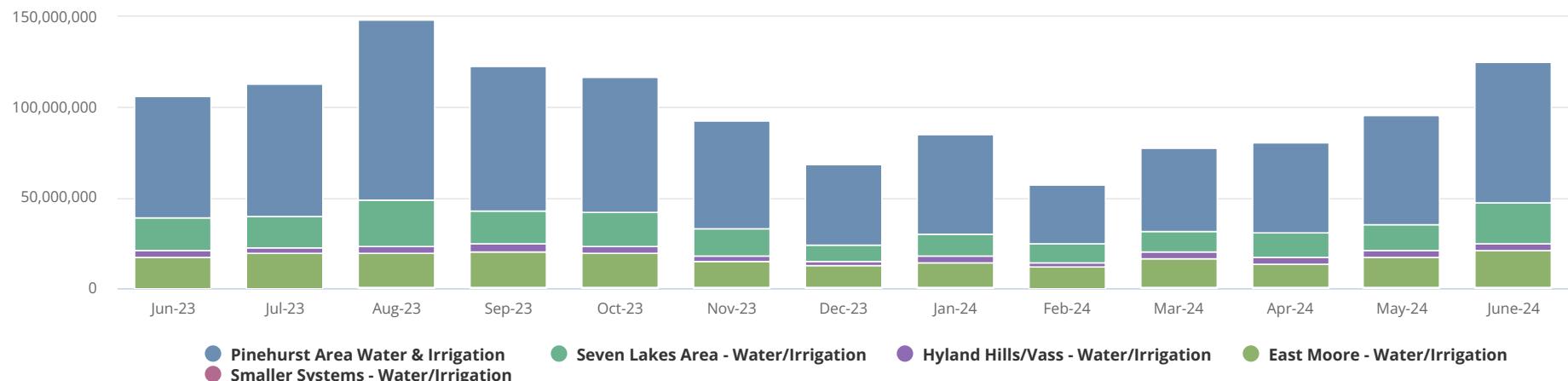
#### Department Director Email

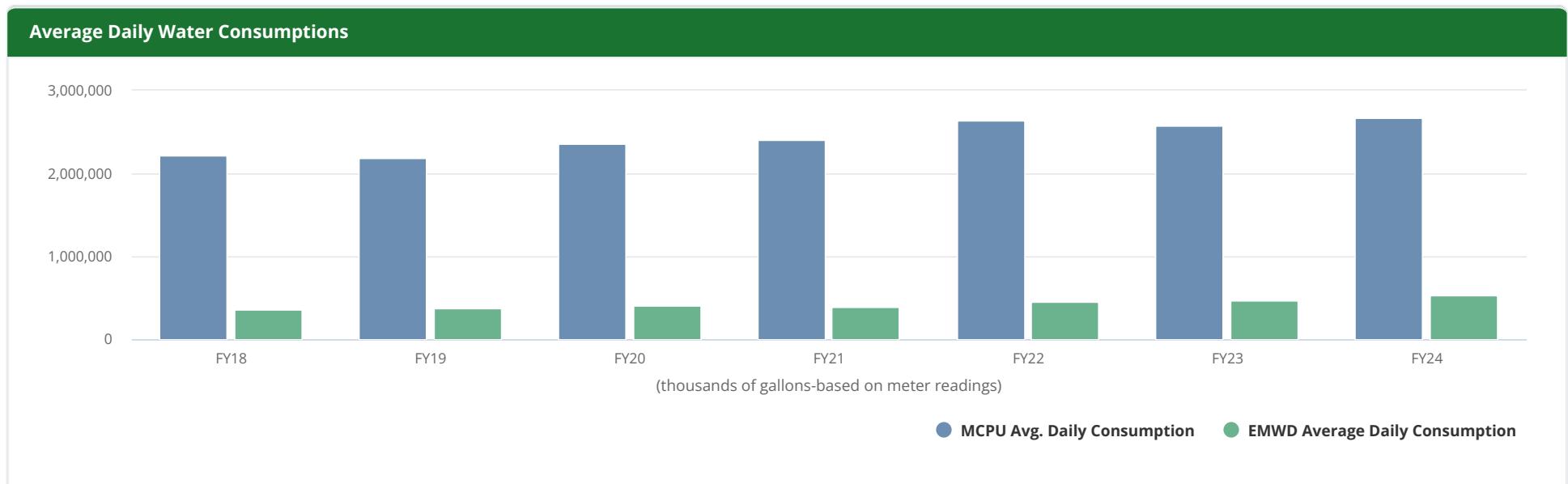
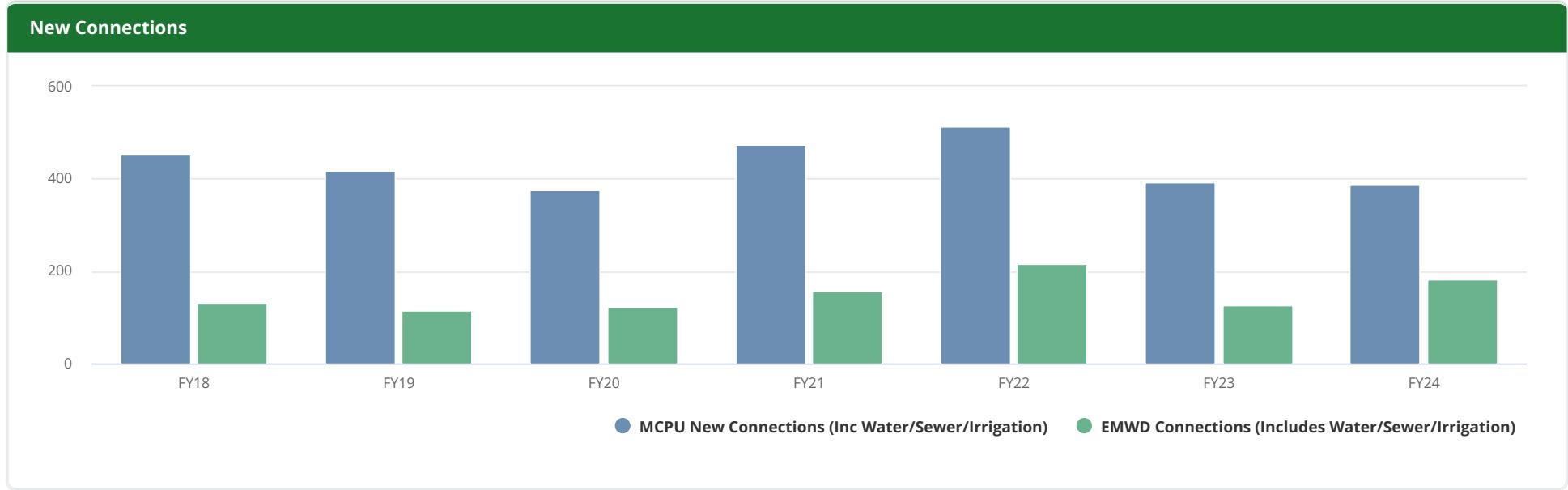
rgould@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

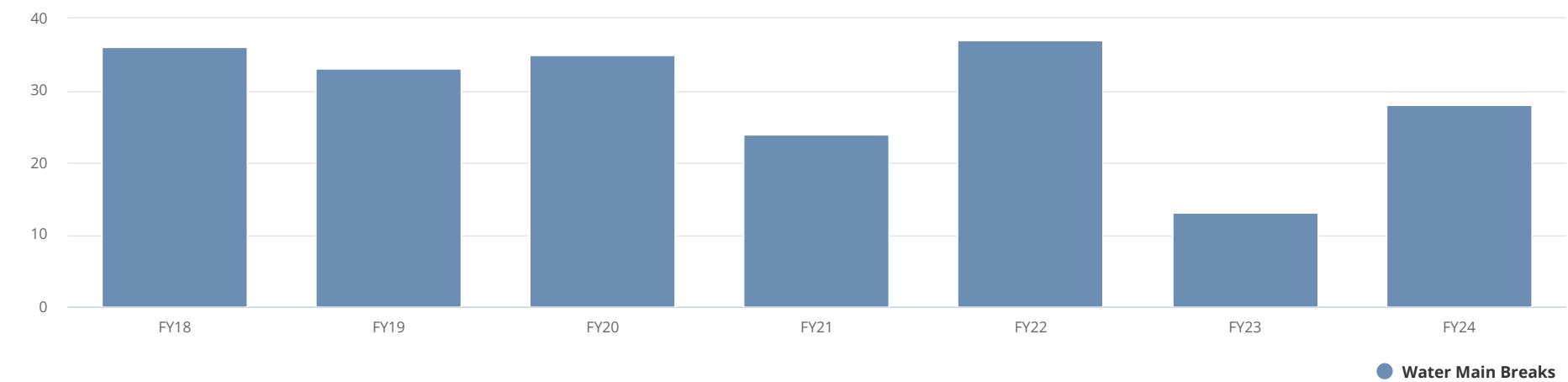
43 Full-Time 0 Part-Time

#### Water & Irrigation Consumption





## Water Main Breaks



## Veterans

### Veteran Services

Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans license plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting military service records.

Veteran Services also assists with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that dies as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

#### FY24 Budget Information

Revenue Sources FY24 Budget:	
Service Grant-State	\$2,084
County Property Tax	\$382,576
<b>Total FY24 Expenditure Budget:</b>	<b>\$384,660</b>

#### Department Director

 Kelly Greene

#### Department Director Email

[kgreene@moorecountync.gov](mailto:kgreene@moorecountync.gov)

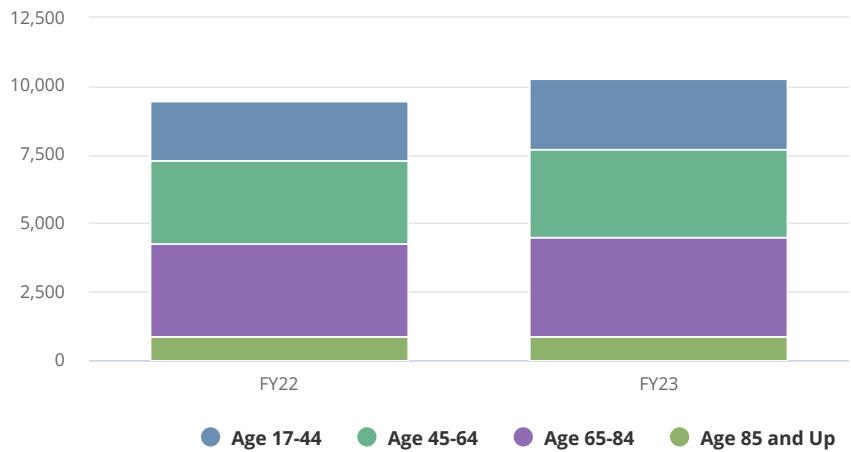
#### FY 24 Budgeted Staffing Positions

5 Full-Time 1 Resource

#### Number of Veterans in Moore County



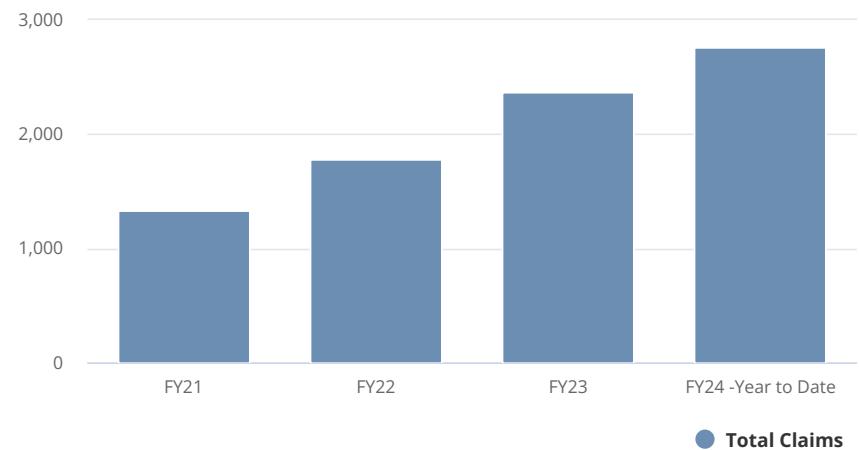
#### Veterans by Age



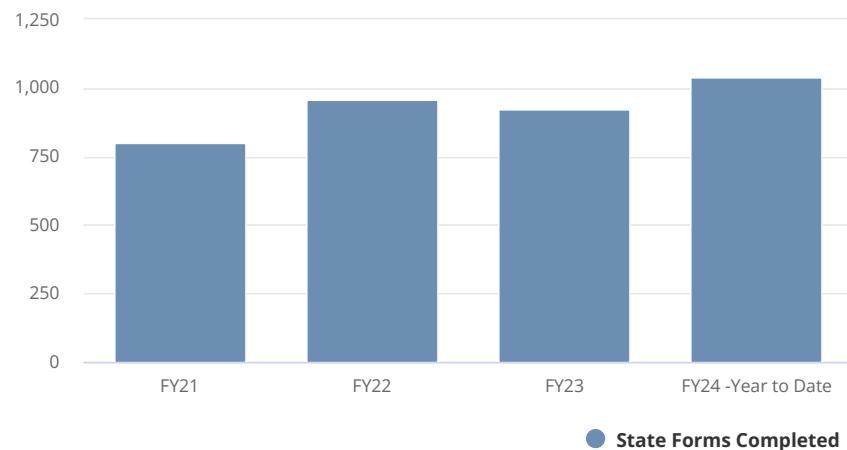
### VA Expenditures in Moore County



### Total Claims Workload by Moore County



### State Forms Completed



## Water Pollution Control Plant

### Water Pollution Control Plant

The Water Pollution Control Plant (WPCP) is a division of Public Works. The WPCP treats wastewater produced within Moore County, Hoffman, and Camp Mackall under strict guidelines of the National Pollutant Discharge Elimination System (NPDES) permit and Moore County Sewer Use Ordinance. Flow is invoiced monthly to each town based on meter readings at the monitoring stations. Flow treated versus flow invoiced is measured to determine accuracy of revenues and detect inflow and infiltration in the interceptor. Capacity is tracked to determine when the next expansion will be required.

#### FY24 Budget Information

Revenue Sources FY24 Original Budget:	
User Fees	\$6,249,466
Appropriated	\$1,208,994
<b>Total FY24 Expenditure Budget:</b>	<b>\$7,458,460</b>

#### Department Director

 Randy Gould

#### Department Director Email

rgould@moorecountync.gov

#### FY 24 Budgeted Staffing Positions

19 Full-Time 1 Part-Time

#### WPCP Percent Accountability



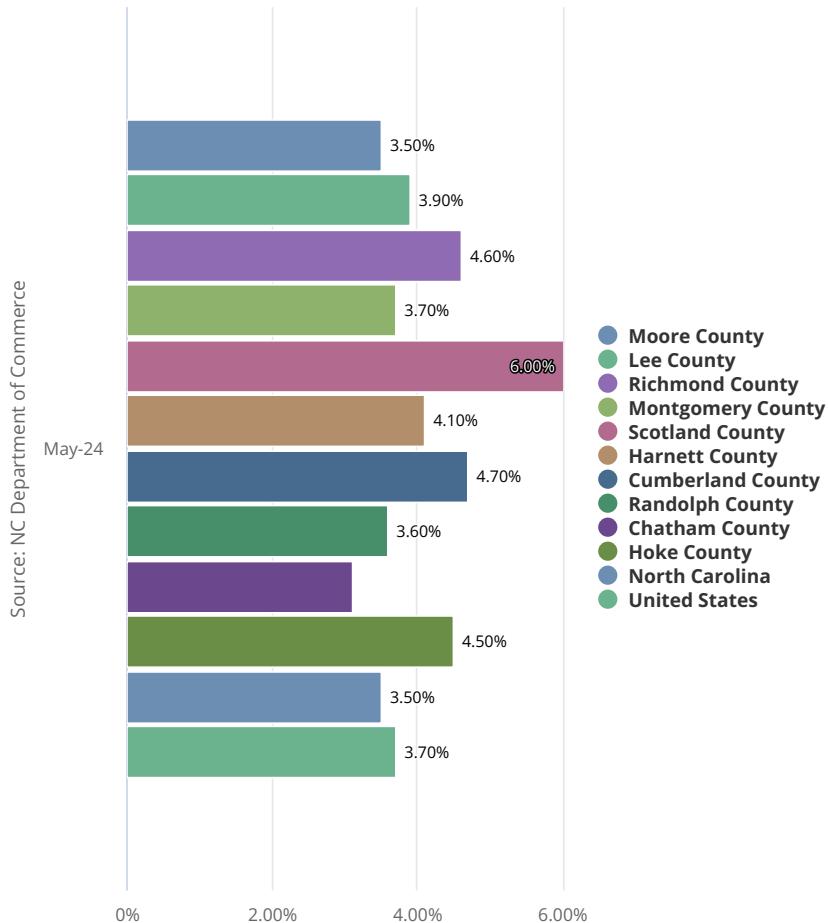
## Average Daily Flow - Permitted 10 million gallons per day



## Economic Indicators

### Economic Indicators

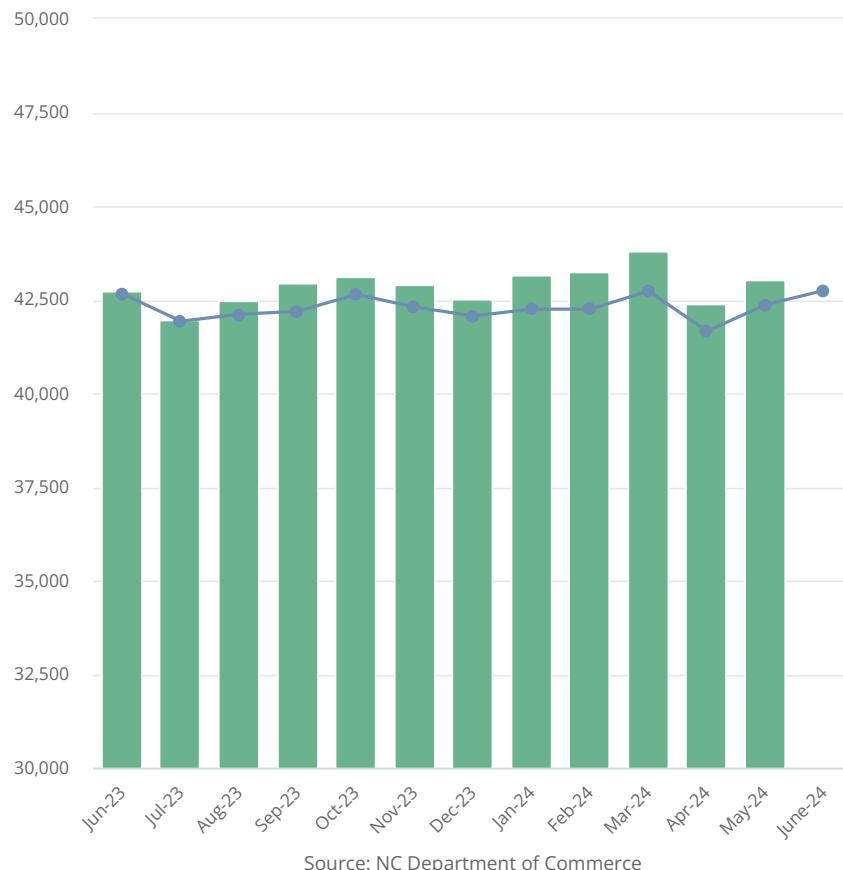
#### Unemployment Rates



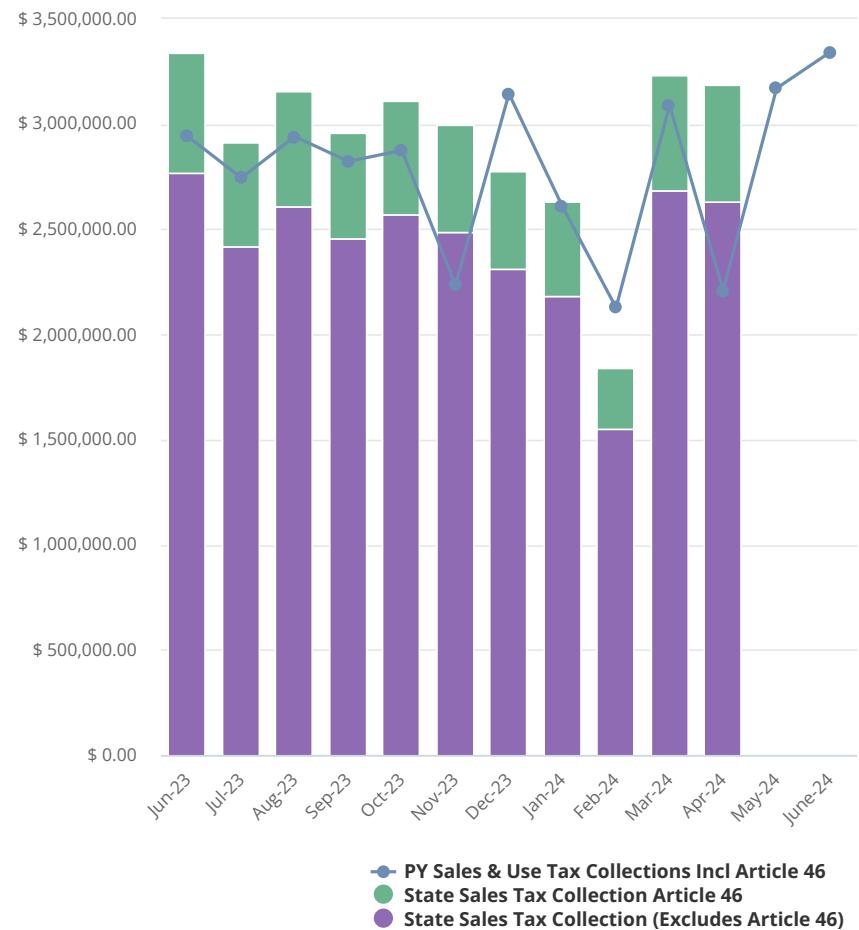
#### Moore County Unemployment Rate Trend



## Moore County Labor Force



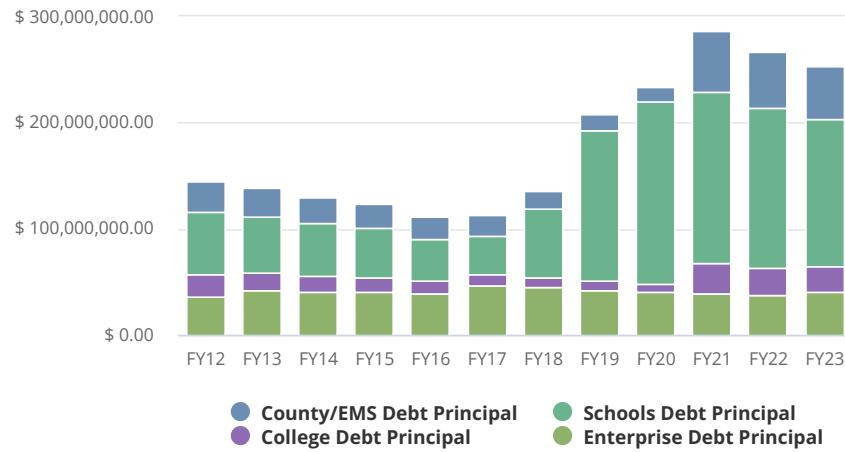
## State Sales & Use Tax Collection (Moore County)



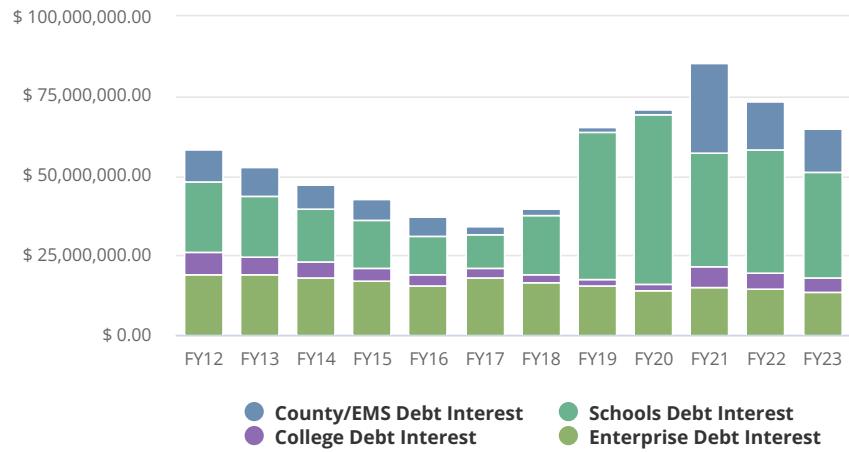
## Debt

### Economic Indicators

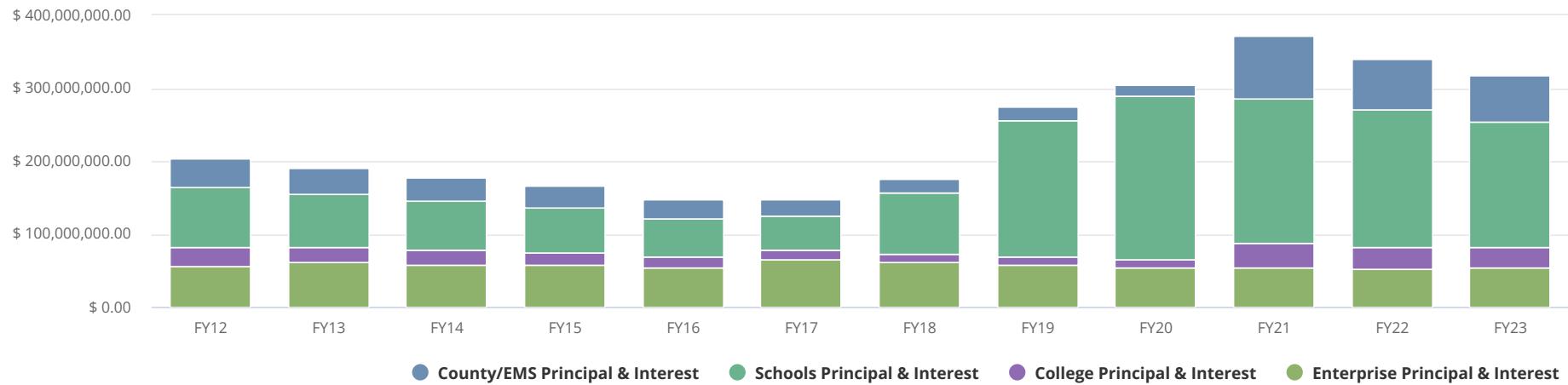
#### Outstanding Debt Due by Year - Principal Only



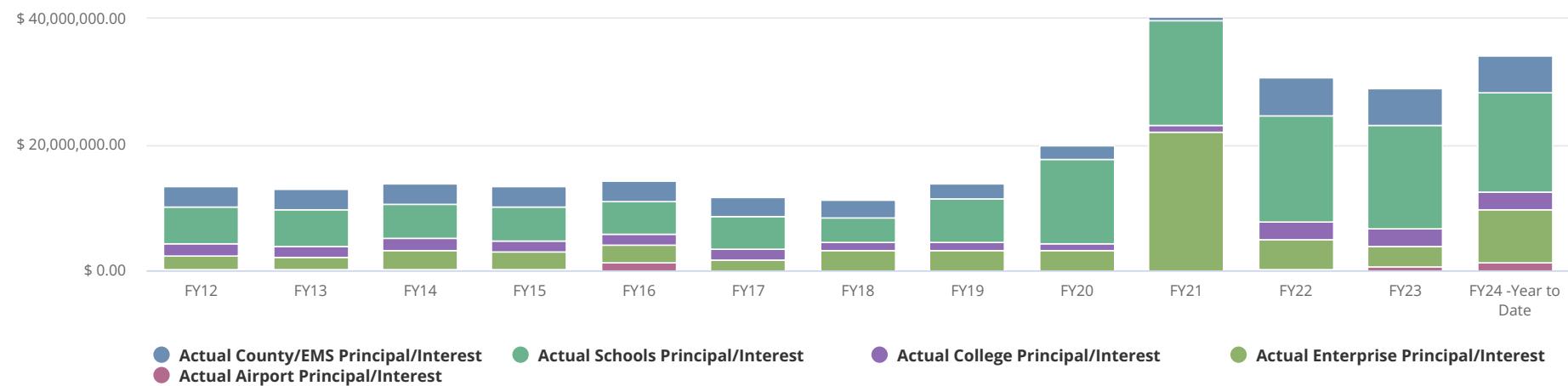
#### Outstanding Debt Due by Year - Interest Only



#### Outstanding Debt Due by Year -Principal and Interest



## Actual Debt Service Payments by Fiscal Year (Principal & Interest)



FY18 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$27,535,305	\$34,495,050
200-EMS	\$1,412,238	\$2,099,893
210-E911	\$711,355	\$733,237
215-Fire District	\$697,835	\$738,846
220-SWCD	\$57,929	\$57,756
230-MCTS	\$57,991	\$156,142
260-CVB	\$551,883	\$650,203
600-WPCP	\$8,774,842	\$17,740,516
610-Utilities	\$4,195,496	\$24,001,764
620-EMWD	\$1,365,566	\$1,458,315
640-Airport	\$2,315,671	\$3,526,337
810-Risk	\$1,796,026	\$1,232,238
250-CR Projects	\$18,031,390	\$18,031,390
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$941,775	\$941,775
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$208,290	\$208,290

FY19 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$27,510,634	\$35,653,413
200-EMS	\$2,157,120	\$2,711,522
210-E911	\$796,219	\$811,054
215-Fire District	\$798,563	\$838,225
220-SWCD	\$62,102	\$61,602
230-MCTS	\$28,451	\$134,024
260-CVB	\$897,045	\$1,024,400
600-WPCP	\$10,537,653	\$19,192,914
610-Utilities	\$3,810,873	\$24,088,342
620-EMWD	\$1,534,446	\$1,049,788
640-Airport	\$2,285,821	\$5,071,917
810-Risk	\$2,242,173	\$1,605,897
250-CR Projects	\$14,168,395	\$14,168,395
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$1,433,391	\$1,433,391
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$587,485	\$587,485

FY20 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$28,437,686	\$37,350,678
200-EMS	\$2,607,046	\$3,055,092
210-E911	\$835,945	\$826,182
215-Fire District	\$1,027,233	\$1,063,096
220-SWCD	\$67,623	\$66,771
230-MCTS	\$8,690	\$76,621
260-CVB	\$982,380	\$1,081,449
600-WPCP	\$10,368,272	\$20,476,814
610-Utilities	\$4,603,591	\$25,530,079
620-EMWD	\$1,825,441	\$1,063,925
640-Airport	\$2,460,971	\$5,491,556
810-Risk	\$2,516,726	\$1,930,911
250-CR Projects	\$19,946,031	\$19,946,031
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$1,919,216	\$1,916,216
254-CR SCC Debt	\$743,601	\$743,601
256-CR MCS Debt	\$4,198,628	\$4,198,628

FY21 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$40,879,241	\$53,043,052
200-EMS	\$2,807,214	\$3,872,596
210-E911	\$856,099	\$876,649
215-Fire District	\$1,374,509	\$1,416,640
220-SWCD	\$78,614	\$78,201
230-MCTS	\$31,683	\$104,964
260-CVB	\$1,379,408	\$1,604,319
600-WPCP	\$12,589,345	\$21,506,057
610-Utilities	\$5,533,231	\$26,512,480
620-EMWD	\$1,973,030	\$735,773
640-Airport	\$3,196,809	\$6,048,448
810-Risk	\$2,617,743	\$1,981,183
250-CR Projects	\$21,843,617	\$21,843,617
251-CR Debt	\$4,000,000	\$4,000,000
252-CR Enterprise	\$2,306,978	\$2,306,978
254-CR SCC Debt	\$1,514,622	\$1,514,622
256-CR MCS Debt	\$3,824,453	\$3,824,453

FY22 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$50,526,056	\$64,127,759
200-EMS	\$3,344,357	\$4,676,054
210-E911	\$1,023,062	\$1,046,525
215-Fire District	\$1,342,309	\$1,395,680
220-SWCD	\$88,296	\$87,004
230-MCTS	\$3,519	\$277,125
260-CVB	\$2,161,352	\$2,435,976
600-WPCP	\$14,168,444	\$22,027,930
610-Utilities	\$8,285,591	\$29,083,764
620-EMWD	\$2,344,403	\$1,596,798
640-Airport	\$3,789,291	\$7,251,302
810-Risk	\$3,811,704	\$2,867,399
250-CR Projects	\$27,227,476	\$27,227,476
251-CR Debt	\$5,946,375	\$5,946,375
252-CR Enterprise	\$2,715,903	\$2,715,903
254-CR SCC Debt	\$1,355,775	\$1,355,775
256-CR MCS Debt	\$2,087,376	\$2,087,376

FY23 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$52,260,582	\$66,250,534
200-EMS	\$4,231,856	\$4,684,395
210-E911	\$1,322,164	\$1,337,993
215-Fire District	\$1,897,248	\$1,949,404
220-SWCD	\$90,318	\$90,318
230-MCTS	\$4,451	\$271,853
260-CVB	\$2,922,197	\$2,574,582
600-WPCP	\$14,982,133	\$22,641,641
610-Utilities	\$10,869,729	\$33,310,390
620-EMWD	\$3,199,160	\$2,154,238
640-Airport	\$4,527,781	\$13,863,968
810-Risk	\$4,429,381	\$3,617,730
250-CR Projects	\$33,931,749	\$33,931,749
251-CR Debt	\$5,946,375	\$5,946,375
252-CR Enterprise	\$4,421,123	\$4,421,123
253-CR SCC	\$258,015	\$258,015
254-CR SCC Debt	\$1,197,783	\$1,197,783
255-Article 46	\$2,635,633	\$2,635,633
256-CR MCS Debt	\$865,979	\$865,979

**General Fund 100**  
**Fund Balance by Year ( Audited)**

<b>Fiscal Year</b>	<b>Beginning FB</b>	<b>Actual</b>	<b>Actual</b>	<b>Transfers</b>		<b>Cash Equity (including investments- NCCMT)</b>	
		<b>Revenues</b>	<b>Expenditures</b>	<b>In/Out</b>	<b>Rev less Exp</b>	<b>Ending FB</b>	
2017-18	\$29,080,929	\$95,511,412	\$89,597,922	-\$499,369	\$5,414,121	\$34,495,050	\$27,535,305
2018-19	\$34,495,050	\$100,902,206	\$93,192,201	-\$6,551,642	\$1,158,363	\$35,653,413	\$27,510,634
2019-20*	\$35,653,413	\$116,572,805	\$103,431,584	-\$11,443,956	\$1,697,265	\$37,350,678	\$28,437,686
2020-21	\$37,350,678	\$129,650,394	\$110,852,871	-\$3,105,149	\$15,692,374	\$53,043,052	\$40,879,241
2021-22	\$53,043,052	\$136,969,084	\$121,753,648	-\$4,130,729	\$11,084,707	\$64,127,759	\$50,526,056
2022-23	\$64,127,759	\$142,027,806	\$131,373,225	-\$8,531,806	\$2,122,775	\$66,250,534	\$52,260,582
<b>Breakdown of FB:</b>		<b>FY2018</b>	<b>FY2019</b>	<b>FY2020</b>	<b>FY2021</b>	<b>FY2022</b>	<b>FY2023</b>
<b>Reserved for:</b>							
State Statute		\$7,581,778	\$9,085,688	\$10,088,771	\$12,352,524	\$15,015,557	\$13,997,918
Financing Agreement compliance		\$0	\$0	\$0	\$0	\$0	\$0
Inventories		\$94,394	\$83,699	\$87,616	\$104,397	\$113,447	\$101,178
Long-term Receivables		\$0	\$0	\$0	\$0	\$0	\$0
Leases		\$0	\$0	\$0	\$0	\$3	\$22
Encumbrances, HR, ENV, Prepays		\$1,109,148	\$1,363,551	\$1,839,641	\$2,604,953	\$3,530,613	\$4,256,152
<b>Unreserved, assigned/committed for:</b>							
Subsequent Year's Expenditures		\$0	\$0	\$0	\$602,005	\$496,095	\$0
Risk Management Fund		\$1,000,000	\$1,000,000	\$800,000	\$1,500,000	\$750,000	\$1,000,000
Capital Reserve Fund/Debt Service		\$2,000,000	\$2,000,000	\$2,000,000	\$4,000,000	\$5,946,375	\$5,946,375
Capital Reserve Fund/Govt Projects		\$0	\$0	\$0	\$0	\$5,019,333	\$0
Courts Project		\$2,112,611	\$0	\$0	\$0	\$0	\$0
Environmental Protection/Solid Waste		\$170,000	\$0	\$0	\$0	\$0	\$355,000
Parks & Recreation Project		\$962,700	\$1,000,000	\$0	\$10,877	\$11,722	\$5,012
Capital Expenses		\$400,000	\$500,000	\$600,000	\$7,650,000	\$3,620,000	\$4,400,000
Elections Capital Project		\$0	\$0	\$0	\$0	\$0	\$0
General Operational Expenses		\$0	\$0	\$0	\$0	\$1,115,800	\$2,021,473
Vehicle Replacement Plan		\$400,000	\$260,000	\$940,000	\$700,000	\$650,000	\$500,000
Gov'tl Projects from PY		\$0	\$0	\$0	\$0	\$0	\$0
Moore County Schools		\$0	\$1,000,568	\$951,627	\$1,431,509	\$2,191,341	\$3,498,522
MCS - Digital Learning		\$224,768	\$20,848	\$2,521	\$10,802	\$0	\$0
CR Fund - Subsequent years		\$0	\$1,000,000	\$0	\$0	\$0	\$0
Revaluation - Subsequent years		\$207,999	\$213,384	\$279,783	\$196,182	\$800,000	\$525,462
Landfill - Cell 5 - Subsequent years		\$0	\$0	\$0	\$0	\$0	\$0
Assigned for Subsequent Years Exp-Longev		\$0	\$0	\$0	\$0	\$0	\$0
<b>Unassigned Fund Balance</b>	<b>\$18,231,652</b>	<b>\$18,125,675</b>	<b>\$19,760,719</b>	<b>\$21,879,803</b>	<b>\$24,867,473</b>	<b>\$29,643,420</b>	
Total Fund Balance	\$34,495,050	\$35,653,413	\$37,350,678	\$53,043,052	\$64,127,759	\$66,250,534	
Total Fund Balance (page 16 ACFR)	\$34,495,050	\$35,653,413	\$37,350,678	\$53,043,052	\$64,127,759	\$66,250,534	

**Emergency Mgmt Fund 200**  
**Fund Balance by Year ( Audited)**

<b>Fiscal Year</b>	<b>Actual</b>		<b>Actual</b>		<b>Cash Equity</b>	
	<b>Beginning FB</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Rev less Exp</b>		
2017-18	\$1,857,184	\$7,074,127	\$6,831,418	\$242,709	\$2,099,893	\$1,412,238
2018-19	\$2,099,893	\$8,760,627	\$8,148,998	\$611,629	\$2,711,522	\$2,157,120
2019-20	\$2,711,522	\$8,854,968	\$8,511,398	\$343,570	\$3,055,092	\$2,607,046
2020-21	\$3,055,092	\$10,171,780	\$9,354,276	\$817,504	\$3,872,596	\$2,807,214
2021-22	\$3,872,596	\$11,139,374	\$10,335,916	\$803,458	\$4,676,054	\$3,344,357
2022-23	\$4,676,054	\$11,617,402	\$11,609,061	\$8,341	\$4,684,395	\$4,231,856

**E911 Telephone Fund 210**  
**Fund Balance by Year ( Audited)**

<b>Fiscal Year</b>	<b>Actual</b>		<b>Actual</b>		<b>Cash Equity</b>	
	<b>Beginning FB</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Rev less Exp</b>		
2017-18	\$1,207,529	\$535,146	\$1,009,438	-\$474,292	\$733,237	\$711,355
2018-19	\$733,237	\$390,654	\$312,837	\$77,817	\$811,054	\$796,219
2019-20	\$811,054	\$345,860	\$330,732	\$15,128	\$826,182	\$835,945
2020-21	\$826,182	\$366,874	\$316,407	\$50,467	\$876,649	\$856,099
2021-22	\$876,649	\$371,363	\$201,487	\$169,876	\$1,046,525	\$1,023,062
2022-23	\$1,046,525	\$441,722	\$150,254	\$291,468	\$1,337,993	\$1,322,164

**Moore County Transportation Services Fund 230**  
**Fund Balance by Year ( Audited)**

<b>Fiscal Year</b>	<b>Actual</b>		<b>Actual</b>		<b>Cash Equity</b>	
	<b>Beginning FB</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Rev less Exp</b>		
2017-18	\$133,066	\$929,092	\$906,016	\$23,076	\$156,142	\$57,991
2018-19	\$156,142	\$930,327	\$952,445	-\$22,118	\$134,024	\$28,451
2019-20	\$134,024	\$1,826,061	\$1,883,464	-\$57,403	\$76,621	\$8,690
2020-21	\$76,621	\$966,766	\$938,423	\$28,343	\$104,964	\$31,683
2021-22	\$104,964	\$1,198,342	\$1,026,181	\$172,161	\$277,125	\$3,519
2022-23	\$277,125	\$1,077,539	\$1,082,811	-\$5,272	\$271,853	\$4,451

**Risk Management Fund 810**  
**Fund Balance by Year (Audited)**

<b>Fiscal Year</b>	<b>Actual</b>		<b>Actual</b>		<b>Cash Equity</b>	
	<b>Beginning FB</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Rev less Exp</b>		
2017-18	\$1,111,367	\$8,353,224	\$8,232,353	\$120,871	\$1,232,238	\$1,796,026
2018-19	\$1,232,238	\$10,605,592	\$10,231,933	\$373,659	\$1,605,897	\$2,242,173
2019-20	\$1,605,897	\$10,080,649	\$9,755,635	\$325,014	\$1,930,911	\$2,516,726
2020-21	\$1,930,911	\$10,226,251	\$10,175,979	\$50,272	\$1,981,183	\$2,617,743
2021-22	\$1,981,183	\$12,165,536	\$11,279,320	\$886,216	\$2,867,399	\$3,811,704
2022-23	\$2,867,399	\$12,244,662	\$11,494,331	\$750,331	\$3,617,730	\$4,429,381

**Water Pollution Control Plant Fund 600**  
**Fund Balance by Year (Audited) Enterprise**

<b>Fiscal Year</b>	<b>Actual</b>		<b>Actual</b>		<b>Ending FB (inc Assets)</b>	<b>Cash Equity</b>
	<b>Beginning FB</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Rev less Exp</b>		
2017-18	\$17,664,733	\$5,265,673	\$5,189,888	\$75,785	\$17,740,518	\$8,774,842
2018-19	\$17,740,518	\$6,483,565	\$5,031,169	\$1,452,396	\$19,192,914	\$10,537,653
2019-20	\$19,192,914	\$6,083,419	\$4,799,519	\$1,283,900	\$20,476,814	\$10,368,272
2020-21	\$20,476,814	\$6,717,469	\$5,688,226	\$1,029,243	\$21,506,057	\$12,589,345
2021-22	\$21,506,057	\$6,010,434	\$5,488,562	\$521,872	\$22,027,929	\$14,168,444
2022-23	\$22,027,929	\$6,146,194	\$5,532,483	\$613,711	\$22,641,640	\$14,982,133
	(includes transfers in & out, restatements)				(includes assets)	

**Public Utilities Fund 610 Water & Sewer**

**Fund Balance by Year (Audited) Enterprise**

<b>Fiscal Year</b>	<b>Actual</b>		<b>Actual</b>		<b>Ending FB (inc Assets)</b>	<b>Cash Equity</b>
	<b>Beginning FB</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Rev less Exp</b>		
2017-18	\$23,663,752	\$12,534,846	\$12,196,834	\$338,012	\$24,001,764	\$4,195,496
2018-19	\$24,001,764	\$12,237,551	\$12,150,973	\$86,578	\$24,088,342	\$3,810,873
2019-20	\$24,088,342	\$13,272,734	\$11,830,997	\$1,441,737	\$25,530,079	\$4,603,591
2020-21	\$25,530,079	\$13,670,696	\$12,688,295	\$982,401	\$26,512,480	\$5,533,231
2021-22	\$26,512,480	\$15,211,489	\$12,640,205	\$2,571,284	\$29,083,764	\$8,285,591
2022-23	\$29,083,764	\$17,562,711	\$13,336,085	\$4,226,626	\$33,310,390	\$10,869,729
	(includes transfers in & out, restatements)				(includes assets and bonds payable)	

**East Moore Water District Fund 620**

**Fund Balance by Year (Audited) Enterprise**

<b>Fiscal Year</b>	<b>Actual</b>		<b>Actual</b>		<b>Ending FB (inc Assets)</b>	<b>Cash Equity</b>
	<b>Beginning FB</b>	<b>Revenues</b>	<b>Expenditures</b>	<b>Rev less Exp</b>		
2017-18	\$1,188,746	\$2,955,744	\$2,686,175	\$269,569	\$1,458,315	\$1,365,566
2018-19	\$1,458,315	\$2,299,918	\$2,708,445	-\$408,527	\$1,049,788	\$1,534,446
2019-20	\$1,049,788	\$2,823,769	\$2,809,632	\$14,137	\$1,063,925	\$1,825,441
2020-21	\$1,063,925	\$3,036,690	\$3,364,842	-\$328,152	\$735,773	\$1,973,030
2021-22	\$735,773	\$3,980,008	\$3,118,983	\$861,025	\$1,596,798	\$2,344,403
2022-23	\$1,596,798	\$3,877,792	\$3,320,352	\$557,440	\$2,154,238	\$3,199,160
	(includes transfers in & out, restatements)				(includes assets and bonds payable)	

Capital Reserve for Govt Projects - Fund 250						Cash Equity
Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB	
2017-18	\$23,680,690	\$0	\$5,649,300	-\$5,649,300	\$18,031,390 (P&Rec, Schools)	\$18,031,390
2018-19	\$18,031,390	\$3,721,366	\$7,584,360	-\$3,862,994	\$14,168,396 (Schools, SCC)	\$14,168,396
2019-20	\$14,168,396	\$7,032,021	\$1,254,386	\$5,777,635	\$19,946,031 (Schools, GO Reimb)	\$19,946,031
2020-21	\$19,946,031	\$1,897,586	\$0	\$1,897,586	\$21,843,617 (SCC, GO Reimb, Cell 6)	\$21,843,617
2021-22	\$21,843,617	\$5,383,859	\$0	\$5,383,859	\$27,227,476 (Cell 6 reimb, 17%, Assign)	\$27,227,476
2022-23	\$27,227,476	\$7,104,273	\$400,000	\$6,704,273	\$33,931,749 (Cell 6 reimb, 17%, Assign)	\$33,931,749

Capital Reserve for Debt Service - Fund 251						Cash Equity
Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB	
2017-18	\$0	\$2,000,000	\$0	\$2,000,000	\$2,000,000	\$2,000,000
2018-19	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$2,000,000
2019-20	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$2,000,000
2020-21	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$4,000,000	\$4,000,000
2021-22	\$4,000,000	\$2,000,000	\$53,625	\$1,946,375	\$5,946,375	\$5,946,375
2022-23	\$5,946,375	\$2,000,000	\$2,000,000	\$0	\$5,946,375	\$5,946,375

Capital Reserve for Enterprise Capital - Fund 252 - Special Revenue Fund						Cash Equity
Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB	
2017-18	\$514,405	\$789,788	\$362,418	\$427,370	\$941,775 (trans to Vass PH II)	\$941,775
2018-19	\$941,775	\$491,616	\$0	\$491,616	\$1,433,391	\$1,433,391
2019-20	\$1,433,391	\$485,825	\$0	\$485,825	\$1,919,216	\$1,919,216
2020-21	\$1,919,216	\$574,749	\$186,987	\$387,762	\$2,306,978	\$2,306,978
2021-22	\$2,306,978	\$408,925	\$0	\$408,925	\$2,715,903	\$2,715,903
2022-23	\$2,715,903	\$1,705,220	\$0	\$1,705,220	\$4,421,123	\$4,421,123

Capital Reserve for Capital Projects - Fund 253 - Sandhills Community College (6% of CR transfer)						Cash Equity
Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB	
2017-18	\$0	\$240,168	\$240,168	\$0	\$0 transfer to SCC	\$0
2018-19	\$0	\$180,000	\$180,000	\$0	\$0 transfer to SCC	\$0
2019-20 (from FY19)	\$0	\$136,980	\$136,980	\$0	\$0 transfer to SCC	\$0
2020-21 (from FY20)	\$0	\$130,641	\$130,641	\$0	\$0 transfer to SCC	\$0
2021-22 (from FY21)	\$0	\$182,089	\$0	\$182,089	\$182,089 transfer to SCC	\$182,089
2022-23 (from FY22)	\$182,089	\$258,015	\$182,089	\$75,926	\$258,015 transfer to SCC	\$258,015

Capital Reserve for Debt Service Reduction - Fund 254 - Sandhills Community College (loan payback-future Debt Service) to cover GF Debt Service						Cash Equity
Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB	
2017-18	\$0	\$598,906	\$598,906	\$0	\$0	\$0
2018-19	\$0	\$604,165	\$604,165	\$0	\$0	\$0
2019-20	\$0	\$1,380,383	\$636,782	\$743,601	\$743,601 (inc \$743,601 debt)	\$743,601
2020-21	\$743,601	\$771,021	\$0	\$771,021	\$1,514,622 (inc \$771,021 debt)	\$1,514,622
2021-22	\$1,514,622	\$0	\$158,847	-\$158,847	\$1,355,775	\$1,355,775
2022-23	\$1,355,775	\$0	\$157,992	-\$157,992	\$1,197,783	\$1,197,783

Capital Reserve for Capital Reserve Projects MCS - Fund 255 - Moore County Schools Article 46 Proceeds						Cash Equity
Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB	
2019-20	\$0	\$1,000,568	\$0	\$1,000,568	\$1,000,568 Art 46 (4/19-6/19)	\$1,000,568
2020-21	\$1,000,568	\$951,627	\$0	\$1,952,195	\$1,952,195 Art 46 proceeds FY20	\$1,952,195
2021-22	\$1,952,195	\$1,431,509	\$0	\$3,383,704	\$3,383,704 Art 46 proceeds FY21	\$3,383,704
2022-23	\$3,383,704	\$2,191,341	\$2,939,412	\$2,635,633	\$2,635,633 Art 46 proceeds FY21	\$2,635,633

Capital Reserve for Debt Service Reduction - Fund 256 - Moore County Schools to cover GF Debt						Cash Equity
Fiscal Year	Beginning FB	Actual Revenues	Actual Expenditures	Rev less Exp	Ending FB	
2017-18	\$208,290	\$0	\$0	\$0	\$208,290	\$208,290
2018-19	\$208,290	\$1,315,331	\$936,136	\$379,195	\$587,485 AB Interest Pmt	\$587,485
2019-20	\$587,485	\$3,611,143	\$0	\$3,611,143	\$4,198,628 (inc \$2,175,867 debt PH)	\$4,198,628
2020-21	\$4,198,628	\$1,140,760	\$1,514,935	-\$374,175	\$3,824,453 trans to GF to cover debt	\$3,824,453
2021-22	\$3,824,453	\$0	\$1,737,077	-\$1,737,077	\$2,087,376 trans to GF to cover debt	\$2,087,376
2022-23	\$2,087,376	\$0	\$1,221,397	-\$1,221,397	\$865,979 trans to GF to cover debt	\$865,979

### General Fund 100 Budget Ordinance FY24

Revenue Category	Revenue Original Budget by Category	Actual Revenue June 2024	% Collected	ExpenditureCategory	Expenditure Original Budget by Category	Actual June 2024	% Spent
Property Tax Collections	\$71,634,734	\$71,832,154	100.28%	General Government (Admin, HR, Fin, Attorney, Tax, Elect, ROD, IT, PM)	\$20,943,859	\$19,471,646	92.97%
Rental Vehicle Tax/Video Franchise Tax (all other taxes)	\$127,000	\$123,600	97.32%	Public Safety (Sheriff/Det, Animal, DRC, Youth Serv, Fire Marshal & Communications)	\$21,004,021	\$20,809,245	99.07%
Sales Tax (includes MHH, and Article 46)	\$35,798,417	\$30,019,808	83.86%	Environmental/Community Development (Solid Waste, Planning & Code Enf, Cooperative Ext and Soil/Water)	\$11,464,864	\$9,845,097	85.87%
ABC Tax Revenues/Other Taxes	\$693,000	\$446,766	64.47%	Human Services (DSS, Health, Aging, Child Support, Veterans)	\$19,766,750	\$17,944,937	90.78%
Interest Income	\$3,000,000	\$8,830,568	294.35%	Cultural Development (Parks & Rec, Library)	\$1,698,438	\$1,671,800	98.43%
Misc. Revenues	\$374,000	\$453,754	121.32%	Education including Debt/Transfers	\$59,726,376	\$61,272,695	102.59%
Transfers In (Debt Service, Capital Reserve)	\$7,400,312	\$7,403,796	100.05%	Non-Profits Non-Departmental (Undistributed Benefits, SMH, Forestry, PIP, Econ Dev, School of Govt)	\$4,070,095	\$907,103	22.29%
Departmental Fees	\$15,466,246	\$15,184,547	98.18%	Court Facility Project Transfer, other transfers to projects and CR transfer	\$400,000	\$10,028,992	2507.25%
Child Support Enforcement Grants	\$847,950	\$912,866	107.66%	Debt Service P & I - excluding Educaton	\$5,637,045	\$5,637,044	100.00%
Social Services Grants	\$6,486,487	\$4,837,543	74.58%				
Public Health Grants	\$763,332	\$865,718	113.41%				
Other Grants & Restricted Funds, (Veterans, JCPC, Solid Waste, Sheriff, Soil/Water, Elections, Deeds)	\$1,054,682	\$977,955	92.73%				
Aging Grants	\$914,441	\$765,267	83.69%				
Fund Balance Appropriations	\$150,847	\$154,805	0.00%				
<b>Total Budget</b>	<b>\$144,711,448</b>	<b>\$142,809,147</b>	<b>98.69%</b>	<b>Total Budget</b>	<b>\$144,711,448</b>	<b>\$147,588,557</b>	<b>101.99%</b>

### Advanced Life Support/ALS Fund 200 Budget Ordinance FY24

Revenue Category	Revenue Original Budget by Category	Actual Revenue - June 2024	% Collected	ExpenditureCategory	Expenditure Original Budget by Category	Actual Expenditures-June 2024	% Spent
Property Tax	\$8,161,219	\$8,095,837	99.20%	EMS Fund 200 Admin	\$11,546,469	\$10,836,345	93.85%
Donations/Insurance Reimburse	\$0	\$6,030	0.00%	Special Ops Team	\$25,038	\$32,889	131.36%
Medicaid Cost Settlement, estimated	\$123,000	\$31,276	0.00%	Capital Outlay/Purchases (includes encumbered vehicle purchase)	\$485,600	\$117,155	24.13%
EMS Insurance Payments	\$4,346,388	\$4,887,787	112.46%	EMS Transfers to Fire Fund 215	\$500,000	\$500,000	100.00%
Capital Lease Proceeds	\$0	\$0	0.00%	Debt Principal & Interest - Stretchers & Defibrillators	\$73,500	\$73,498	100.00%
Narcan Grant	\$0	\$0	0.00%	Transfer to Pandemic	\$0	\$0	
Transfer from General Fund	\$0	\$0	0.00%				
Transfer from CSLFR	\$0	\$0					
<b>Total Budget</b>	<b>\$12,630,607</b>	<b>\$13,020,930</b>	<b>103.09%</b>	<b>Total Budget</b>	<b>\$12,630,607</b>	<b>\$11,559,887</b>	<b>91.52%</b>

**Fund 250 Capital Reserve for Governmental Projects**  
**Activity Detail by Fiscal Year**

Activity Detail in Capital Reserve for FY	Additional Notes	Amount	Balance
<b>Audited for June 30, 2019</b>		<b>\$14,168,395</b>	<b>\$14,168,395</b>
<b>FY2019-2020</b>			
Pinehurst - Reimbursement of Design Fees	Reimbursed from GO's October 16, 2019	\$2,453,000	\$16,621,395
Pinehurst - Reimbursement of Modular Classrooms	Reimbursed from GO's October 16, 2019	\$2,400,000	\$19,021,395
North Moore - LOB Reimbursement of Design Fees	Reimbursed from Bank Loan Project on October 16, 2019	\$1,033,000	\$20,054,395
Transfer in from FY19 Unassigned Fund Balance General Fund	Transfer in from FY19 GF Unassigned FB in FY20	\$1,000,000	\$21,054,395
Transfer in from Fiscal Policy over 17% Calculation FY19	Transfer in 17% Fiscal Policy from FY19 Calculation	\$146,021	\$21,200,416
Transfer to Solid Waste Project Cell 6 Ordinance Fund 435	Transfer to Fund 435 Cell 6 Project Ordinance 12/3/2019 BOC	-\$1,254,385	\$19,946,031
Transfer from Area I Roadway Improvements - DOT to Reimb (not reimb by DOT as of 6/30/2020- carried to FY2021)	Approved at BOC meeting 12/4/17 DOT to Reimburse	\$0	\$19,946,031
<b>Audited for June 30, 2020</b>		<b>\$19,946,031</b>	<b>\$19,946,031</b>
<b>FY2020-2021</b>			
Sandhills Community College Reimburse Architect Fees from FY19	Reimburse Architect Fees from GO's FY20 or FY21	\$1,600,000	\$21,546,031
Payment from Solid Waste Project Cell 6 Project Ordinance Fund 435	Reimburse back to CR from Fund 100 Solid Waste Pmt 1 of 5	\$250,877	\$21,796,908
Transfer in from Fiscal Policy over 17% Calculation FY20	Transfer in 17% Fiscal Policy from FY20 Calculation	\$46,709	\$21,843,617
<b>Audited for June 30, 2021</b>		<b>\$21,843,617</b>	<b>\$21,843,617</b>
Payment from Solid Waste Project Cell 6 Project Ordinance Fund 435	Reimburse back balance due from GF Cell 6 BOC approved 10/19/21	\$1,003,508	\$22,847,125
Transfer in from Fiscal Policy over 17% Calculation FY21	Transfer in 17% Fiscal Policy from FY21 Calculation	\$852,726	\$23,699,851
Transfer from Assigned Fund Balance BOC approved 10/19/21	Transfer in from Assigned Fund Balance BOC approved 10/19/21	\$3,527,625	\$27,227,476
<b>Audited for June 30, 2022</b>		<b>\$27,227,476</b>	<b>\$27,227,476</b>
Transfer in from FY22 Assigned Fund Balance		\$5,019,330	\$32,246,806
Transfer in from FY22 17% Fiscal Policy Allocation		\$2,042,240	\$34,289,046
DOT ROW Payments		\$42,700	\$34,331,746
Transfer to General Fund for SCC		-\$400,000	\$33,931,746
<b>Audited for June 30, 2023</b>		<b>\$33,931,746</b>	<b>\$33,931,746</b>