

## Moore County Department of Aging/Senior Enrichment Center (General Fund)

### Department Narrative:

The Moore County Department of Aging provides many services - nutrition, transportation, in-home aide, SHIIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents aged 50 and over will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn a new skill (knitting, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). Lots of opportunities also exist to volunteer and serve the older adults of the Moore County community.

### Revenue Sources FY21 Budget:

Grants	\$877,505	54.84%
Fees/Donations	\$69,520	4.34%
County Property Tax/Local Match	<u>\$653,022</u>	40.81%
<b>Total Revenue</b>	<b>\$1,600,047</b>	

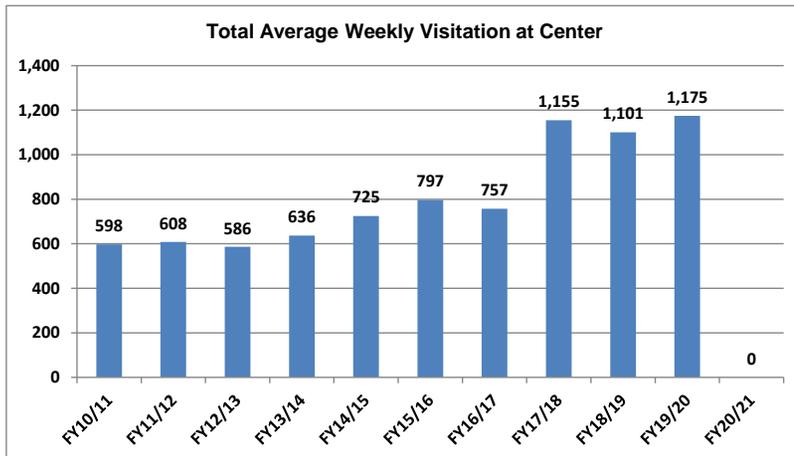
**Total FY21 Expenditure Budget:** \$1,600,047

### FY21 Budgeted Staffing Positions:

20	Full-Time
1	Part-Time

Department Director: Terri Prots

Department Director email: tprots@moorecountync.gov



Aging - Senior Enrichment Center - Average Participation									
Fiscal Year	Program Participation	Facility Tours/Fitness Orientations/Other	Fitness Room	Recreation Room	Diner's Club	Total Average Weekly Visitation at Center	Home Delivered Meals Ordered	Home Delivered Meals Served	Home Delivered Meals Over Ordered
FY10/11	247	16	240	0	95	598			
FY11/12	269	15	233	0	91	608			
FY12/13	253	10	232	0	91	586			
FY13/14	289	10	189	76	73	636			
FY14/15	302	11	176	173	62	725			
FY15/16	347	14	192	185	59	797			
FY16/17	355	12	168	174	48	757			
FY17/18	456	10	266	367	56	1,155	21,403	21,320	83
FY18/19	476	7	277	282	59	1,101	24,494	24,407	87
FY19/20	456	5	300	363	51	1,175	21,076	20,847	229
FY20/21	0	0	0	0	0	0	4,355	4,350	5

(Sr Enrichment Center has been closed since 5 p.m. on Tuesday, March 17, 2020 due to COVID-19)

## Moore County Department of Child Support/Day Reporting/Youth Services (General Fund)

### Department Narrative:

**Child Support:** The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collection information.

**Day Reporting:** The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

**Youth Services:** The Youth Services Program provides juvenile restitution, Teen Court, and Interpersonal Skill Building components for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The Interpersonal Skill Building Program, Why, Try, provides a 10 week curriculum addressing social skills that assist youth in dealing with life's challenges in a positive way in order to reduce their further involvement in the juvenile legal system and improve their participation as productive citizens.

### Revenue Sources FY21 Budget:

Child Support:	Federal Grants	\$847,085
Child Support:	CSE Collections	\$14,500
Child Support:	Application Fees	\$900
Child Support:	Paternity Fees	\$1,500
Day Reporting:	Contract Revenue	\$119,486
Youth Services:	JCPC Grant	\$92,666

### Total FY21 Expenditure Budget:

Child Support	\$801,339
Day Reporting	\$119,486
Youth Services	\$92,666

Department Director: Teresa Brewer  
 Department Director email: [tbrewer2@moorecountync.gov](mailto:tbrewer2@moorecountync.gov)

### FY21 Budgeted Staffing Positions:

	Full-time	Part-time
Child Support	11	0
Day Reporting	0.15	1
Youth Services	0.85	0

Day Reporting			
Successful Program Completion %			
Month	Monthly %	YTD %	Target %
Jul-20	80%	80.0%	70%
Aug-20	62.5%	69.2%	70%
Sep-20			70%
Oct-20			70%
Nov-20			70%
Dec-20			70%
Jan-21			70%
Feb-21			70%
Mar-21			70%
Apr-21			70%
May-21			70%
Jun-21			70%

Child Support Case Collections				
Collection Month	Month-FY19/20	Month-FY20/21	YTD FY19/20	YTD FY20/21
July	\$481,608	\$528,926	\$481,608	\$528,926
August	\$496,231	\$536,699	\$977,839	\$1,065,625
September	\$455,297		\$1,433,136	\$1,065,625
October	\$477,656		\$1,910,792	\$1,065,625
November	\$433,549		\$2,344,341	\$1,065,625
December	\$467,812		\$2,812,153	\$1,065,625
January	\$471,243		\$3,283,396	\$1,065,625
February	\$497,560		\$3,780,956	\$1,065,625
March	\$529,406		\$4,310,362	\$1,065,625
April	\$457,512		\$4,767,874	\$1,065,625
May	\$539,853		\$5,307,727	\$1,065,625
June	\$605,710		\$5,913,437	\$1,065,625

## Moore County Department of NC State Cooperative Extension (General Fund)

### Department Narrative:

Cooperative Extension provides educational programming for Moore County involving agriculture, local foods, youth/adult leadership development and healthy families. The program goals are to improve the lives of Moore County residents through detailed observation and interaction as listed in the chart.

### Revenue Sources FY21 Budget:

Aerator Revenue	\$500
CVB Contribution	\$3,600
County Property Tax	\$293,933

### FY21 Budgeted Staffing Positions:

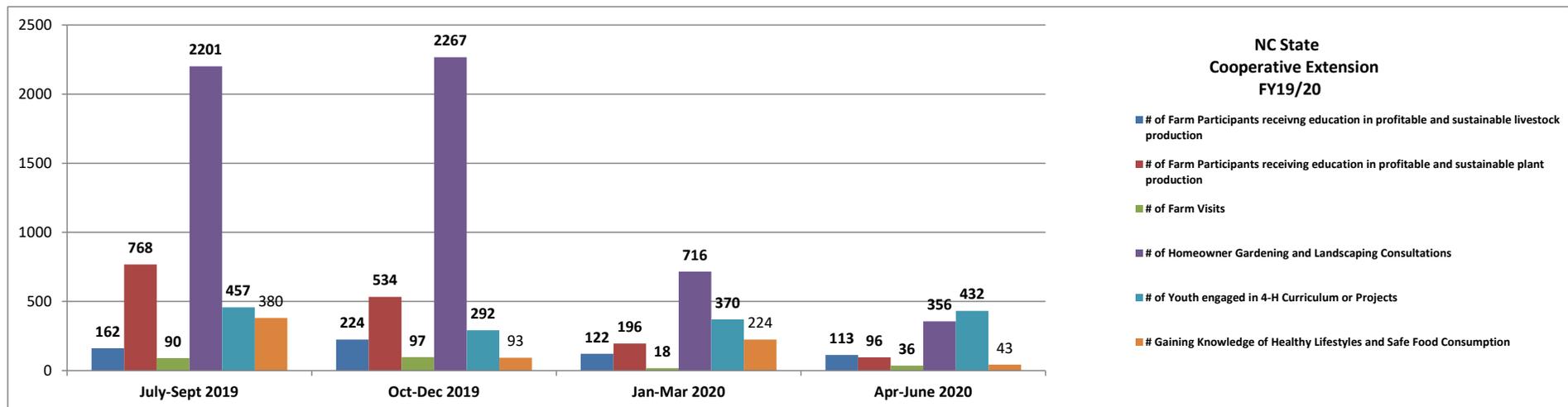
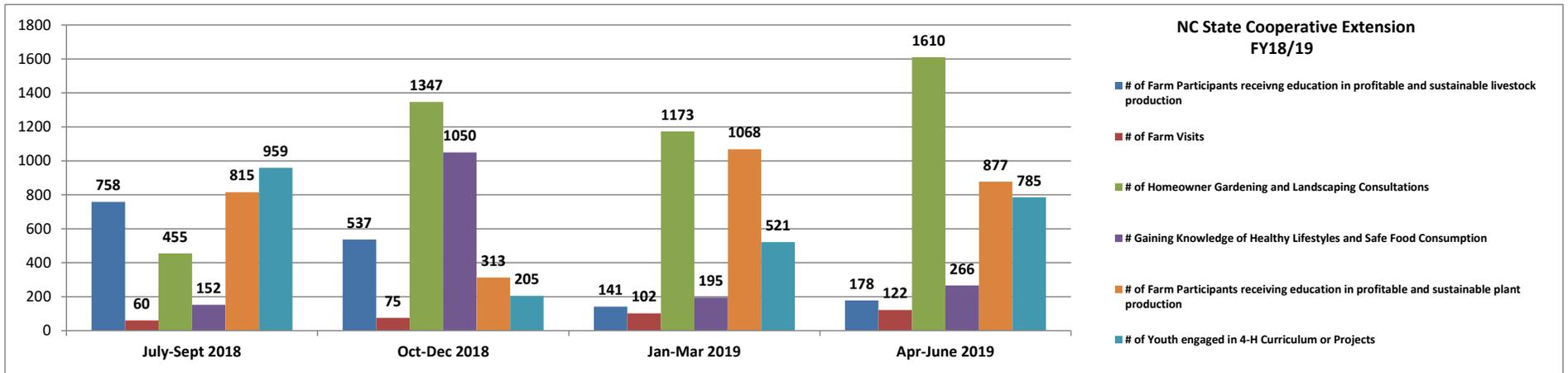
6 Full-Time	(NC State University Coop Extension reimburses up to 50% of Salaries.
0 Part-Time	(County pays 100% Live Stock Agent & the Family & Consumer Science Agent County pays at 34% because we share with them another County)
	(6 includes Director, 4H, Fam & Con Science, Horticulture, Livestock Agent and Admin Secretary). There is one resource covered 100% County.

### Total FY21 Expenditure Budget:

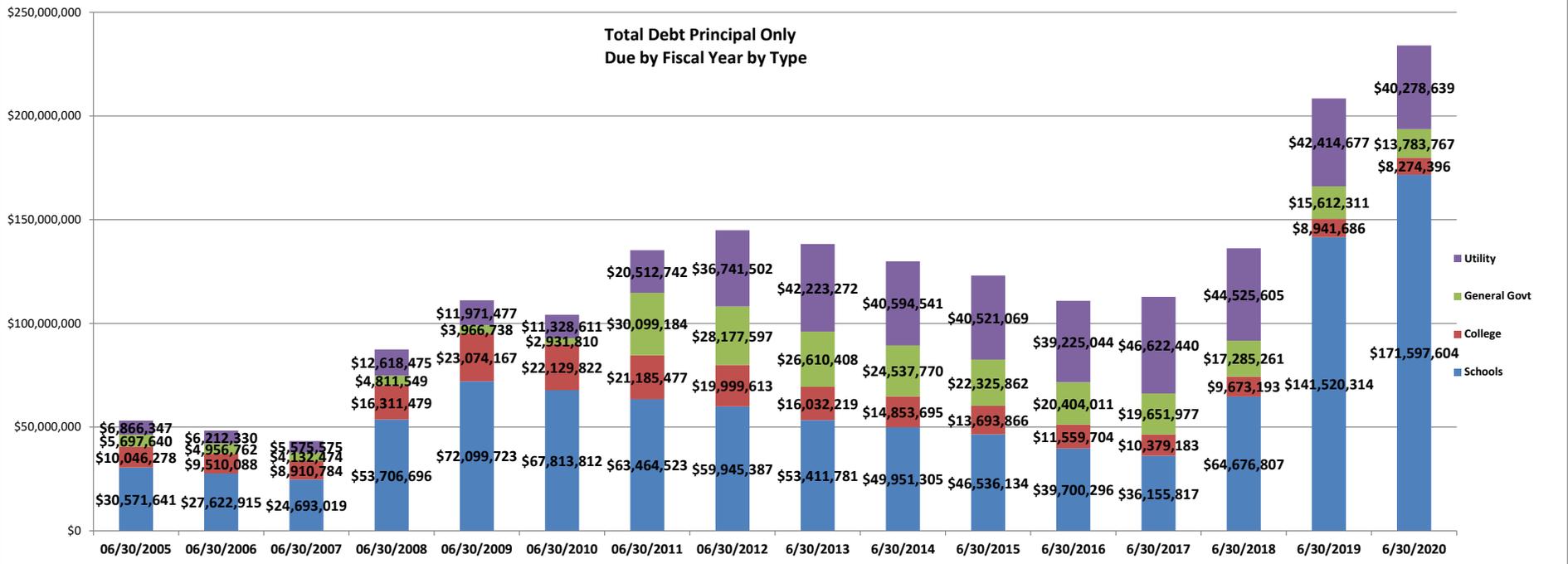
\$298,033

Department Director: Deborah McGiffin

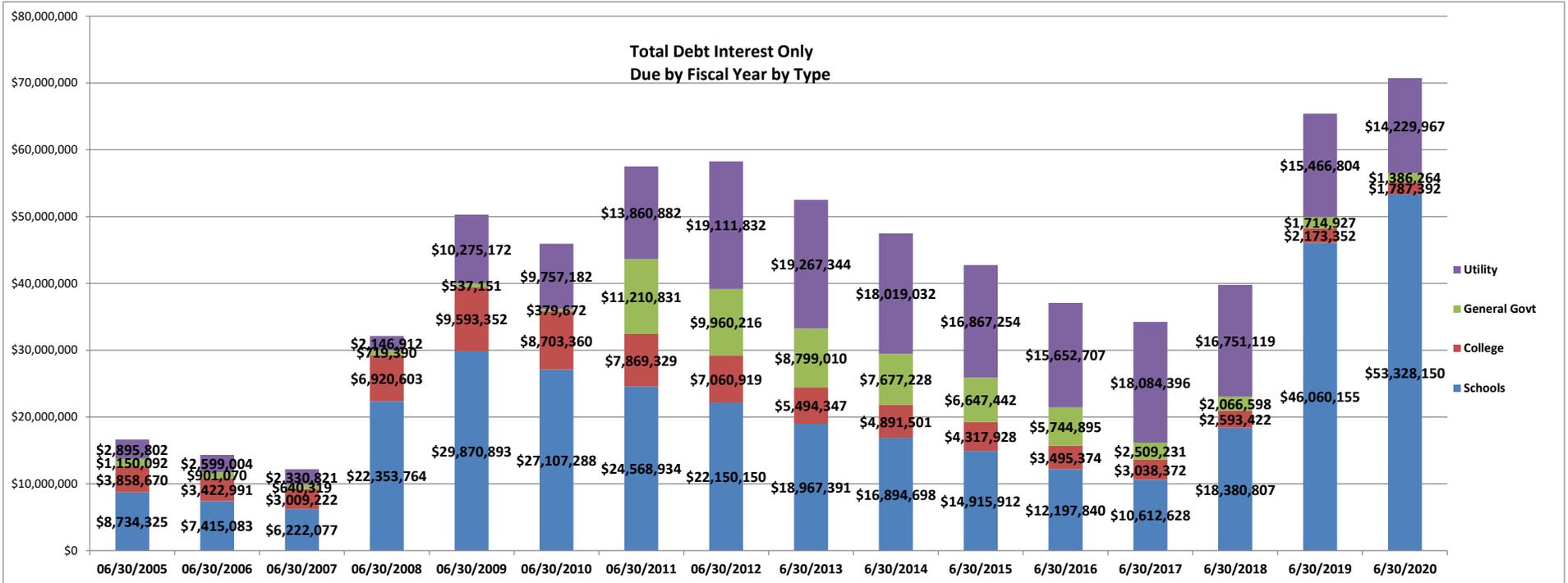
Department Director email: [dmcgiffin@moorecountync.gov](mailto:dmcgiffin@moorecountync.gov)



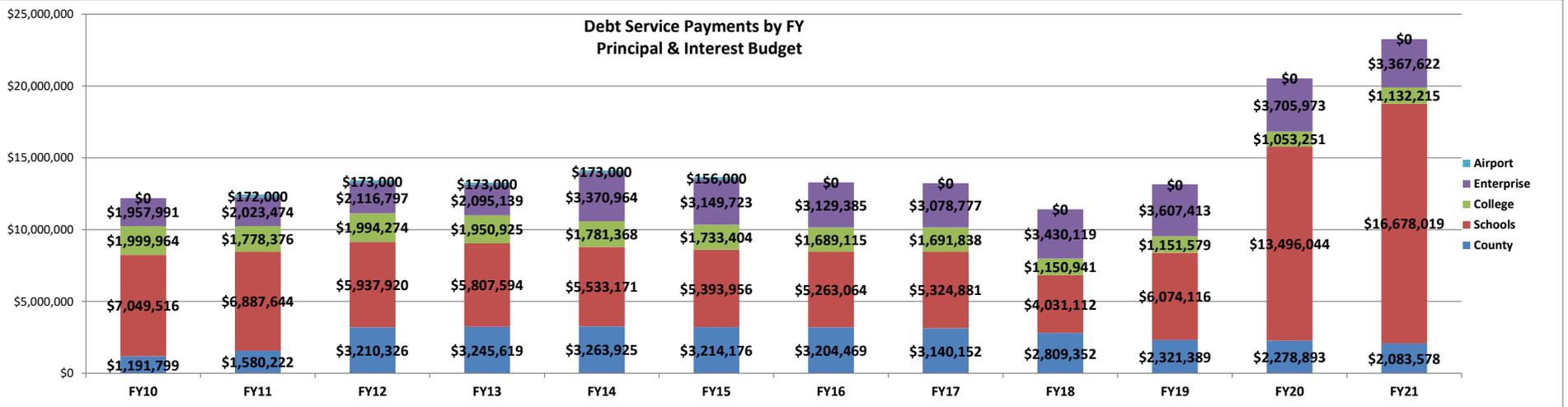
**Total Debt Principal Only  
Due by Fiscal Year by Type**

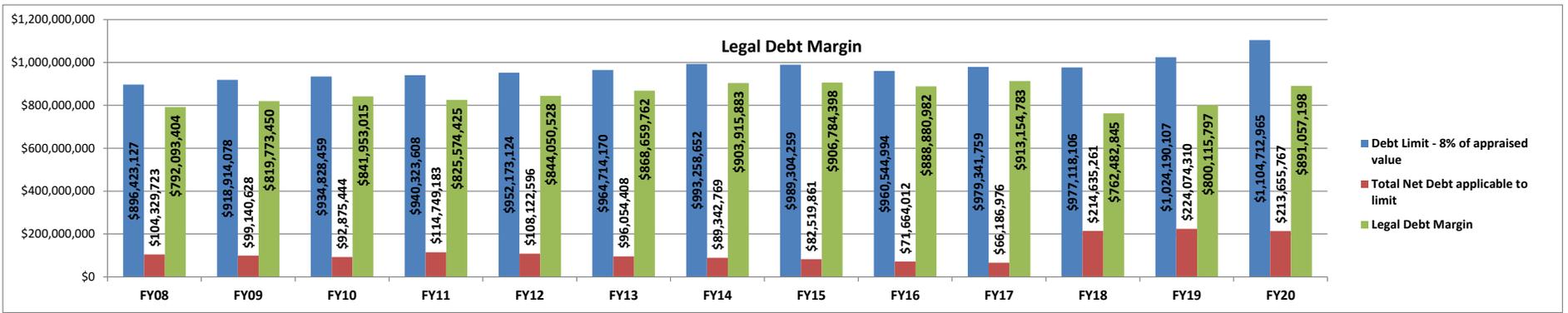


**Total Debt Interest Only  
Due by Fiscal Year by Type**



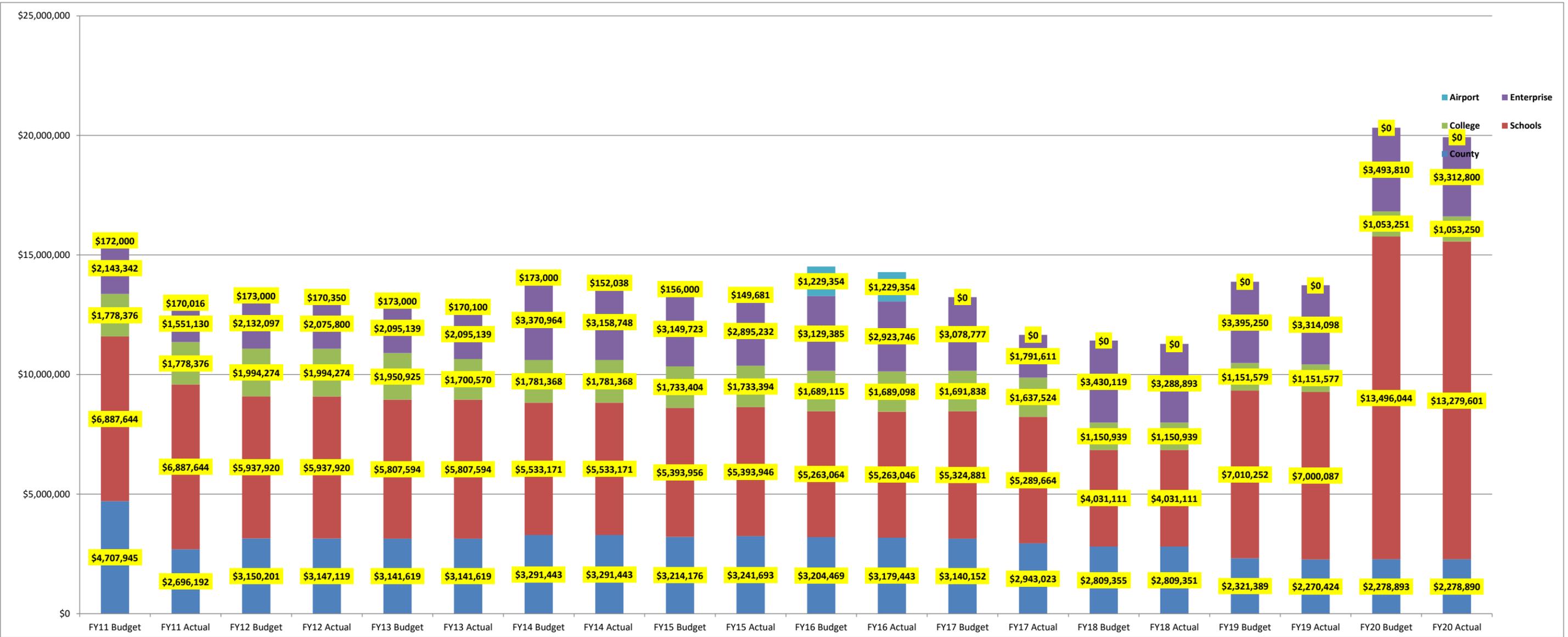
**Debt Service Payments by FY  
Principal & Interest Budget**





Moore County Budget & Actual Debt Service Payments by Fiscal Year by Category (includes Principal and Interest)

Category	FY11 Budget	FY11 Actual	FY12 Budget	FY12 Actual	FY13 Budget	FY13 Actual	FY14 Budget	FY14 Actual	FY15 Budget	FY15 Actual	FY16 Budget	FY16 Actual	FY17 Budget	FY17 Actual	FY18 Budget	FY18 Actual	FY19 Budget	FY19 Actual	FY20 Budget	FY20 Actual	FY21 Actual	
County	\$4,707,945	\$2,696,192	\$3,150,201	\$3,147,119	\$3,141,619	\$3,141,619	\$3,291,443	\$3,291,443	\$3,214,176	\$3,241,693	\$3,204,469	\$3,179,443	\$3,140,152	\$2,943,023	\$2,809,355	\$2,809,351	\$2,321,389	\$2,270,424	\$2,278,893	\$2,278,890	\$0	
Schools	\$6,887,644	\$6,887,644	\$5,937,920	\$5,937,920	\$5,807,594	\$5,807,594	\$5,533,171	\$5,533,171	\$5,393,956	\$5,393,946	\$5,263,064	\$5,263,046	\$5,324,881	\$5,289,664	\$4,031,111	\$4,031,111	\$7,010,252	\$7,000,087	\$13,496,044	\$13,279,601	\$3,536,772	
College	\$1,778,376	\$1,778,376	\$1,994,274	\$1,994,274	\$1,950,925	\$1,700,570	\$1,781,368	\$1,781,368	\$1,733,404	\$1,733,394	\$1,689,115	\$1,689,098	\$1,691,838	\$1,637,524	\$1,150,939	\$1,150,939	\$1,151,579	\$1,151,577	\$1,053,251	\$1,053,250	\$0	
Enterprise	\$2,143,342	\$1,551,130	\$2,132,097	\$2,075,800	\$2,095,139	\$2,095,139	\$3,370,964	\$3,158,748	\$3,149,723	\$2,895,232	\$3,129,385	\$2,923,746	\$3,078,777	\$1,791,611	\$3,430,119	\$3,288,893	\$3,395,250	\$3,314,098	\$3,493,810	\$3,312,800	\$0	
Airport	\$172,000	\$170,016	\$173,000	\$170,350	\$173,000	\$170,100	\$173,000	\$152,038	\$156,000	\$149,681	\$1,229,354	\$1,229,354	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Total	\$15,689,307	\$13,083,358	\$13,387,492	\$13,325,463	\$13,168,277	\$12,915,022	\$14,149,946	\$13,916,767	\$13,647,259	\$13,413,947	\$14,515,387	\$14,284,687	\$13,235,648	\$11,661,822	\$11,421,524	\$11,280,294	\$13,878,470	\$13,736,186	\$20,321,998	\$19,924,541	\$3,536,772	



County Breakdown by year: Blue section on chart, County only (does not include Schools and College figures in this breakdown)

FY11 Budget-County

- NarrowBand
- Animal Bldg
- Carriage Oaks
- DSS Bldg
- Grimm Land

FY12 Budget-County

- NarrowBand
- Roll Off Truck
- RRPS Center

FY13 Budget-County

- Roll Off Truck
- RRPS Center

FY14 Budget-County

- Roll Off Truck
- San Lease - IT
- RRPS Center
- EMS Stretcher Lease

FY15 Budget-County

- Roll Off Truck
- San Lease - IT
- RRPS Center
- EMS Stretchers Lease

FY16 Budget-County

- Roll Off Truck
- San Lease - IT
- RRPS Center
- EMS Stretchers Lease

FY17 Budget-County

- San Lease - IT
- RRPS Center
- EMS Stretchers Lease
- EMS Debifrillator Lease

FY18 Budget-County

- RRPS Center & refunding
- EMS Stretchers Lease
- EMS Debifrillator Lease

FY19 Budget-County

- RRPS Center & refunding
- EMS Stretchers Lease
- EMS Debifrillator Lease

FY20 & FY21 Budget-County

- RRPS Center & refunding
- EMS Stretchers Lease
- EMS Debifrillator Lease

## Moore County Department of Social Services (General Fund)

### Department Narrative:

The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department. Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

#### Revenue Sources FY21 Budget:

Fees	\$30,000	0.31%
Grants	\$5,555,630	57.53%
County Property Tax	\$4,070,584	42.16%

#### % Allocation

#### FY21 Budgeted Staffing Positions:

108	Full-Time
1	Part-Time

#### Total FY21 Expenditure Budget:

\$9,656,214

Duties of the DSS Board: exclusive authority to recruit and select the Director of DSS after consultation with County Commissioners and to advise county and municipal authorities regarding policy and plans to improve the community's social conditions.

The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.

Department Director: Tammy Schrenker

Department Director email: [tschrenker@moorecountync.gov](mailto:tschrenker@moorecountync.gov)

MOORE COUNTY SOCIAL SERVICES - AUGUST 2020			
ADULT SERVICES			
	Reports Received	Reports Accepted	Guardianship
Current Month	53	29	23
YTD Totals	103	51	
CHILDREN'S SERVICES			
	Reports Received	Reports Accepted	Children in Custody
Current Month	101	63	56
YTD Totals	213	136	
FOOD AND NUTRITION SERVICES			
	Application	Reviews	Active Cases
Current Month	241	3	4993
YTD Totals	485	195	
ADULT MEDICAID			
	Application	Reviews	Active Cases
Current Month	97	232	5635
YTD Totals	213	167	
FAMILY AND CHILDREN'S MEDICAID			
	Application	Reviews	Active Cases
Current Month	230	1029	7286
YTD Totals	458	1082	
Day Care	0	<i>Clients served by each</i>	
Work First	50	<i>respective program for the</i>	
Emer. Assistance	130	<i>current Month.</i>	

## Moore County Board of Elections (General Fund)

### Department Narrative:

The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

### Revenue Sources FY21 Budget:

Fees	\$100
Municipal Elections	\$0
County Property Tax	\$615,180

### FY21 Budgeted Staffing Positions:

4	Full-Time
0	Part-Time

**Total FY21 Expenditure Budget:** \$615,280

Department Director: Glenda Clendenin

Department Director email: elections@moorecountync.gov

Elections - Registration Totals							
Month	Total Voters	Democrat	Republican	Unaffiliated	Libertarian	Green	Constitution
January 2, 2019	69,134	16,649	28,125	23,977	369	8	6
February 1, 2019	65,813	15,549	27,162	22,728	359	8	7
March 1, 2019	65,902	15,538	27,208	22,779	361	9	7
April 1, 2019	66,031	15,548	27,233	22,868	366	9	7
May 1, 2019	66,204	15,550	27,282	22,983	371	9	9
June 3, 2019	66,518	15,594	27,405	23,121	378	10	10
July 1, 2019	66,774	15,623	27,509	23,233	387	11	11
August 1, 2019	67,037	15,657	27,595	23,367	392	12	14
September 1, 2019	67,317	15,687	27,694	23,510	397	14	15
October 1, 2019	67,627	15,746	27,805	23,648	396	16	16
November 1, 2019	67,659	15,728	27,822	23,679	399	15	16
December 1, 2019	68,044	15,765	27,958	23,865	418	15	23
January 1, 2020	68,271	15,802	28,033	23,966	426	16	28
February 1, 2020	68,957	15,899	28,314	24,263	434	15	32
March 1, 2020	69,124	15,893	28,360	24,389	434	16	32
April 1, 2020	69,550	15,866	28,582	24,612	436	17	37
May 3, 2020	69,565	15,857	28,598	24,621	435	17	37
June 1, 2020	69,605	15,852	28,630	24,625	442	18	38
July 1, 2020	69,870	15,894	28,716	24,749	450	22	39
August 3, 2020	70,085	15,913	28,819	24,826	462	24	41
September 3, 2020	70,784	15,994	29,184	25,061	472	26	47
Net Change	+699	+81	+365	+235	+10	+2	+6

The County Board of Elections chooses the Director and forwards their recommendation to the State Board of Elections Executive Director who makes the formal appointment. The County Board of Elections has the authority for hiring and firing other Election Employees.

County Board of Elections controls the number of employees it employs and what they are to be paid, so long as the Board of Elections spends on salaries no more than the amount appropriated by the Board of Commissioners.

## Moore County Department Emergency Services (Fund 200 - ALS Fund) Special Revenue Fund

### Department Narrative:

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hour. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

### Revenue Sources FY21 Budget:

Fees/EMS Consultants	\$3,190,000 (Insurance Payments)
Medicaid Cost Reimb	\$306,173 (DHHS Med Cost Settlement)
County ALS Tax	\$5,521,591 (.04 cents/\$100 value)
Transfer from GF	<u>\$450,000</u> (Rescue/Fire)
Total Revenue	\$9,467,764

### Total FY21 Expenditure Budget:

\$9,467,764

### FY21 Budgeted Staffing Positions:

87.4 Full-Time  
0 Part-Time

Department Director: Bryan Phillips, Director; Scot Brooks, Deputy Director

Department Director email: bphillips@moorecountync.gov, sbrooks@moorecountync.gov

EMS # of Calls & Response Time FY21				
Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time	Avg Target Response Time
Jul-20	1,402	920	10 min, 58 sec	<10 min 59 sec
Aug-20	1,468	944	10 min, 56 sec	<10 min 59 sec
Sep-20				<10 min 59 sec
Oct-20				<10 min 59 sec
Nov-20				<10 min 59 sec
Dec-20				<10 min 59 sec
Jan-21				<10 min 59 sec
Feb-21				<10 min 59 sec
Mar-21				<10 min 59 sec
Apr-21				<10 min 59 sec
May-21				<10 min 59 sec
Jun-21				<10 min 59 sec
Total	2,870	1,864		

EMS # of Calls & Response Time FY20				
Month	Total Call Volume - Medical	Total Transports and Patient Records	Average Response Time	Avg Target Response Time
Jul-19	1,407	1,326	11 min, 16 sec	<10 min 59 sec
Aug-19	1,331	970	11 min, 14 sec	<10 min 59 sec
Sep-19	1,441	1,122	11 min, 7 sec	<10 min 59 sec
Oct-19	1,441	1,048	10 min, 48 sec	<10 min 59 sec
Nov-19	1,343	1,023	10 min, 49 sec	<10 min 59 sec
Dec-19	1,446	1,303	10 min, 29 sec	<10 min 59 sec
Jan-20	1,462	1,120	10 min, 43 sec	<10 min 59 sec
Feb-20	1,379	984	10 min, 49 sec	<10 min 59 sec
Mar-20	1,348	927	10 min, 10 sec	<10 min 59 sec
Apr-20	1,072	669	10 min, 36 sec	<10 min 59 sec
May-20	1,333	1,187	10 min, 53 sec	<10 min 59 sec
Jun-20	1,300	876	11 min, 8 sec	<10 min 59 sec
Total	16,303	12,555		

## Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

### Department Narrative:

The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Friday, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Speciality Dogs in Gray, Maine.

### Revenue Sources FY21 Budget:

Fire Inspection Fees \$5,000  
County Property Tax \$1,572,517

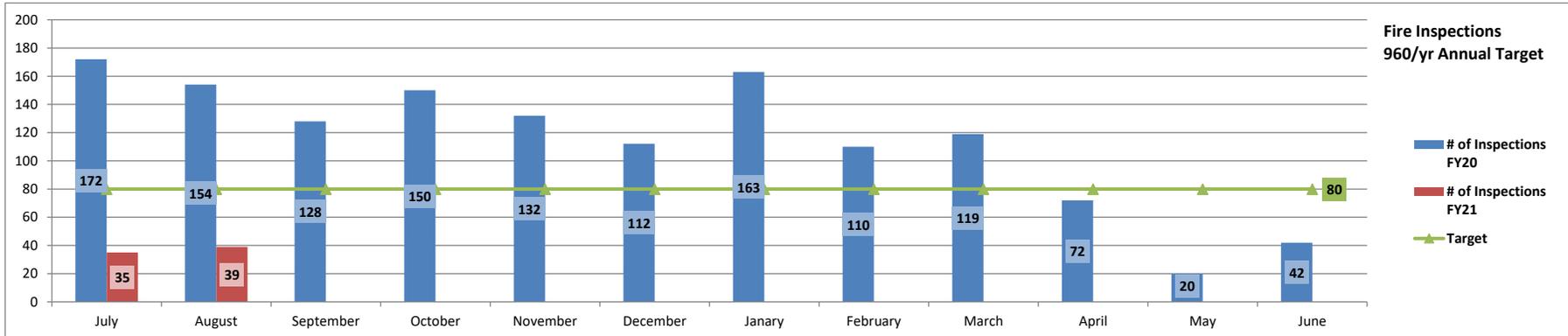
### Total FY21 Expenditure Budget:

Fire Marshal \$307,766  
Communication \$1,269,751  
Total \$1,577,517

### FY21 Budgeted Staffing Positions:

18.6 Full-Time (2.6 Fire Marshal/16 Communications)

Department Director: Bryan Phillips, Director  
Department Director email: bphillips@moorecountync.gov



Public Safety E911 Division Service Calls FY19					
FY18/19	Fire	Medical	Law Enforcement	Other	Total 911 Calls for Service
Jul-18	273	1375	5015	2167	8,830
Aug-18	333	1324	5471	1998	9,126
Sep-18	1,296	1385	5047	1968	9,696
Oct-18	397	1359	5421	1822	8,999
Nov-18	221	1320	4857	1718	8,116
Dec-18	260	1332	5094	1769	8,455
Jan-19	246	1359	4953	1682	8,240
Feb-19	243	1317	4512	1625	7,697
Mar-19	263	1403	4966	1863	8,495
Apr-19	306	1343	4814	1829	8,292
May-19	276	1503	4453	2563	8,795
Jun-19	292	1309	4791	1955	8,347
	4,406	16,329	59,394	22,959	103,088

Public Safety E911 Division Service Calls FY20					
FY19/20	Fire	Medical	Law Enforcement	Other	Total 911 Calls for Service
Jul-19	374	1407	4970	2168	8,919
Aug-19	320	1331	4916	2101	8,668
Sep-19	254	1441	4761	2257	8,713
Oct-19	296	1441	5572	2094	9,403
Nov-19	280	1343	5597	2084	9,304
Dec-19	268	1446	5194	2008	8,916
Jan-20	273	1462	5203	2053	8,991
Feb-20	323	1379	4868	1664	8,234
Mar-20	287	1348	4869	2068	8,572
Apr-20	475	1072	3587	2004	7,138
May-20	318	1333	3632	2249	7,532
Jun-20	290	1300	4050	2480	8,120
	3,758	16,303	57,219	25,230	102,510

Public Safety E911 Division Service Calls FY21					
FY19/20	Fire	Medical	Law Enforcement	Other	Total 911 Calls for Service
Jul-20	365	1402	3777	2789	8,333
Aug-20	324	1468	4189	2282	8,263
Sep-20					0
Oct-20					0
Nov-20					0
Dec-20					0
Jan-21					0
Feb-21					0
Mar-21					0
Apr-21					0
May-21					0
Jun-21					0
	689	2,870	7,966	5,071	16,596
					16,596

Fire Inspections	# of Inspections FY18	# of Inspections FY19	# of Inspections FY20	# of Inspections FY21	Target
July	54	120	172	35	80
August	81	88	154	39	80
September	48	13	128		80
October	31	60	150		80
November	20	80	132		80
December	10	52	112		80
January	32	111	163		80
February	100	124	110		80
March	68	148	119		80
April	38	91	72		80
May	51	106	20		80
June	50	136	42		80
	583	1,129	1,374	74	960

FY20 Emergency Responses for Fire	FY21 Emergency Responses for Fire
10	10
11	19
13	
10	
11	
13	
12	
7	
10	
11	
21	
11	
140	29

FY16 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$20,946,171	\$27,060,438
200-EMS	\$1,274,469	\$1,538,375
210-E911	\$1,190,574	\$1,209,313
215-Fire District	\$82,938	\$118,147
220-SWCD	\$64,587	\$63,862
230-MCTS	\$328	\$111,259
260-CVB	\$370,826	\$458,288
600-WPCP	\$6,419,343	\$16,920,752
610-Utilities	\$2,628,495	\$23,847,733
620-EMWD	\$753,977	\$2,002,200
640-Airport	\$1,757,059	\$3,100,818
810-Risk	\$2,041,227	\$1,432,259
250-CR Projects	\$22,186,278	\$22,186,278
251-CR Debt	\$0	\$0
252-CR Enterprise	\$0	\$0
253-CR SCC Proj	\$0	\$0
254-CR SCC Debt	\$0	\$0

FY19 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$27,510,634	\$35,653,413
200-EMS	\$2,157,120	\$2,711,522
210-E911	\$796,219	\$811,054
215-Fire District	\$798,563	\$838,225
220-SWCD	\$62,102	\$61,602
230-MCTS	\$28,451	\$134,024
260-CVB	\$897,045	\$1,024,400
600-WPCP	\$10,537,653	\$19,192,914
610-Utilities	\$3,810,873	\$24,088,342
620-EMWD	\$1,534,446	\$1,049,788
640-Airport	\$2,285,821	\$5,071,917
810-Risk	\$2,242,173	\$1,605,897
250-CR Projects	\$14,168,395	\$14,168,395
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$1,433,391	\$1,433,391
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$587,485	\$587,485

FY17 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$22,723,837	\$29,080,929
200-EMS	\$1,576,274	\$1,857,184
210-E911	\$927,881	\$1,207,529
215-Fire District	\$478,784	\$510,802
220-SWCD	\$72,611	\$71,551
230-MCTS	\$54,796	\$133,066
260-CVB	\$405,928	\$523,458
600-WPCP	\$7,542,950	\$17,664,733
610-Utilities	\$3,220,749	\$23,663,752
620-EMWD	\$1,056,261	\$1,188,746
640-Airport	\$2,178,351	\$3,387,455
810-Risk	\$1,747,897	\$1,111,367
250-CR Projects	\$23,680,690	\$23,680,690
251-CR Debt	\$0	\$0
252-CR Enterprise	\$514,405	\$514,405
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$208,290	\$208,290

FY20 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	To be Posted after Audit is Complete	
200-EMS		
210-E911		
215-Fire District		
220-SWCD		
230-MCTS		
260-CVB		
600-WPCP		
610-Utilities		
620-EMWD		
640-Airport		
810-Risk		
250-CR Projects		
251-CR Debt		
252-CR Enterprise		
254-CR SCC Debt		
256-CR MCS Debt		

FY18 Audited Cash & Total Fund Balances		
Fund	Cash/Investments	Total Fund Balance
100-General	\$27,535,305	\$34,495,050
200-EMS	\$1,412,238	\$2,099,893
210-E911	\$711,355	\$733,237
215-Fire District	\$697,835	\$738,846
220-SWCD	\$57,929	\$57,756
230-MCTS	\$57,991	\$156,142
260-CVB	\$551,883	\$650,203
600-WPCP	\$8,774,842	\$17,740,516
610-Utilities	\$4,195,496	\$24,001,764
620-EMWD	\$1,365,566	\$1,458,315
640-Airport	\$2,315,671	\$3,526,337
810-Risk	\$1,796,026	\$1,232,238
250-CR Projects	\$18,031,390	\$18,031,390
251-CR Debt	\$2,000,000	\$2,000,000
252-CR Enterprise	\$941,775	\$941,775
254-CR SCC Debt	\$0	\$0
256-CR MCS Debt	\$208,290	\$208,290

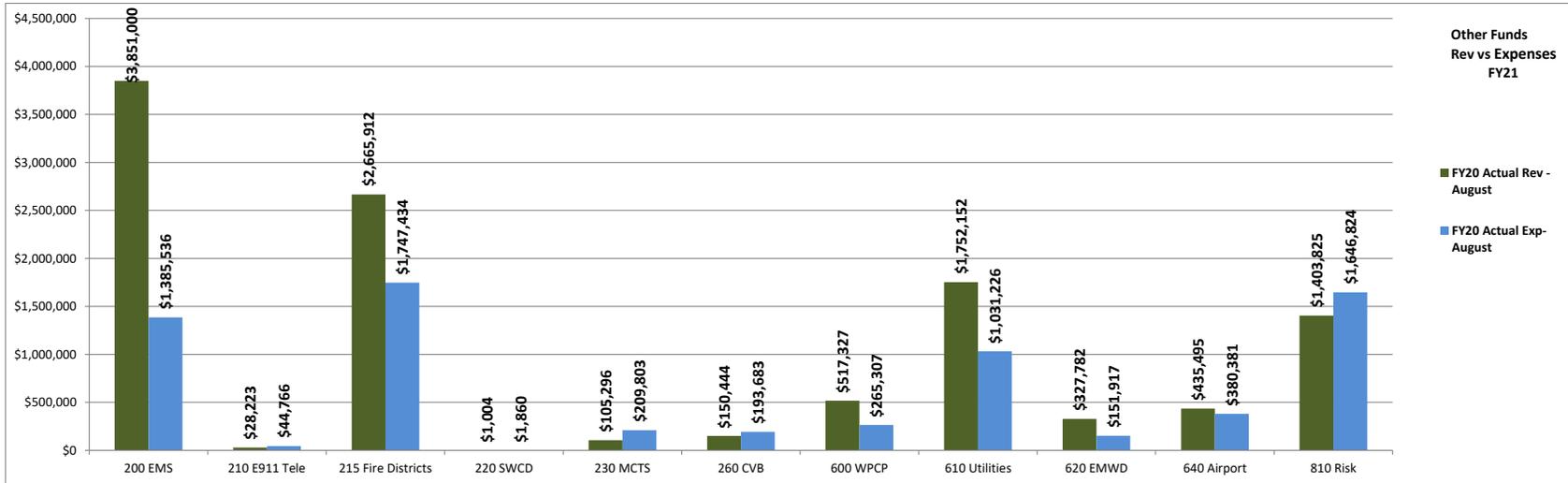
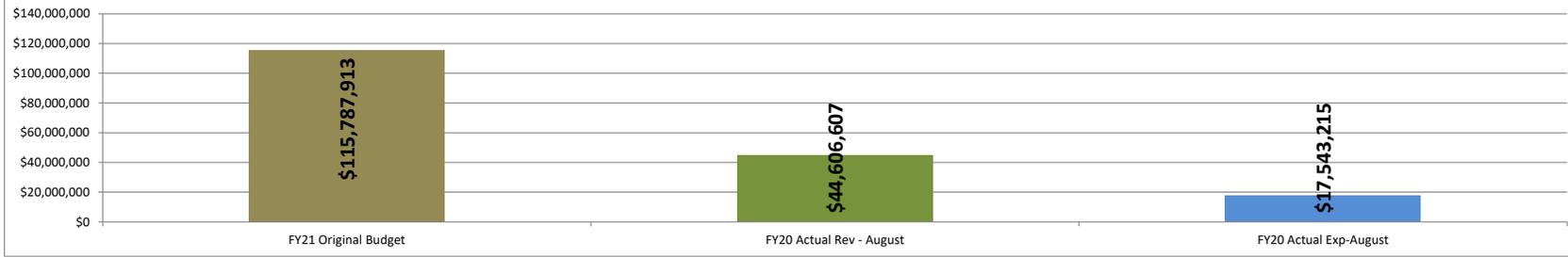
**Total County Educational Funding by Fiscal Year**

FY	Student Enrollment	Current Expense	Decline in Debt Service added back to Current Expense	New School Operating Impact- One Time	Additional CE Funding from Appropriated FB	Capital Outlay/CR Projects SCC	Digital Learning	Total Current/Capital Digital	Debt Service	Decline in Debt Service moved to Capital Reserve for Future Debt Payments	Additional Funding advanced from CR (to be refunded from Bonds)	Total Funding
FY13-14-Schools	12,812	\$25,165,140				\$711,932	\$750,000	\$26,627,072	\$5,533,171			\$32,160,243
FY14-15-Schools	12,802	\$25,315,140				\$1,200,000	\$600,000	\$27,115,140	\$5,393,955			\$32,509,095
FY15-16-Schools	12,769	\$26,265,140				\$750,000	\$750,000	\$27,765,140	\$5,263,064			\$33,028,204
FY16-17-Schools	12,578	\$27,029,515				\$750,000	\$750,000	\$28,529,515	\$5,129,691	\$208,290	\$2,171,000	\$36,038,496
FY17-18-Schools	12,541	\$27,704,812	\$1,386,540		\$1,250,000	\$750,000	\$750,000	\$31,841,352	\$4,031,111		\$2,949,300	\$38,821,763
FY18-19-Schools	12,735	\$29,050,000			\$450,000	\$750,000	\$750,000	\$31,000,000	\$6,074,114	\$1,315,331	\$5,984,360	\$44,373,805
FY19-20-Schools	12,797	\$29,500,000		\$739,133	\$850,000	\$750,000	\$750,000	\$32,589,133	\$15,671,910	\$1,435,276		\$49,696,319
FY20-21-Schools	13,100	\$30,350,000				\$750,000	\$750,000	\$31,850,000	\$16,678,019	\$1,140,760		\$49,668,779
FY13-14-College		\$4,121,819				\$0	\$0	\$4,121,819	\$1,781,368			\$5,903,187
FY14-15-College		\$4,265,064				\$454,079	\$0	\$4,719,143	\$1,733,404	\$47,964		\$6,500,511
FY15-16-College		\$4,265,064				\$208,048	\$0	\$4,473,112	\$1,689,115	\$92,254		\$6,254,481
FY16-17-College		\$4,279,427				\$233,963	\$0	\$4,513,390	\$1,637,524	\$89,530		\$6,240,444
FY17-18-College		\$4,380,722				\$240,168	\$0	\$4,620,890	\$1,150,939	\$598,906		\$6,370,735
FY18-19-College		\$4,512,262				\$180,000	\$0	\$4,692,262	\$1,151,577	\$604,165	\$1,600,000	\$8,048,004
FY19-20-College		\$4,612,262				\$136,980	\$0	\$4,749,242	\$1,796,852	\$636,782	\$743,601	\$7,926,477
FY20-21-College		\$4,612,262					\$0	\$4,612,262	\$1,132,215	\$571,885	\$771,021	\$7,087,383

FY21 Adopted Gross and Net Budget by Fund					
Fund	Fund Name	Fund Type	Gross Budget	Less Transfers	Net Budget
100	General/IT/PM	General	\$115,787,913	-\$5,529,234	\$110,258,679
200	Public Safety/Emergency Mgmt	Special Revenue	\$9,467,764	-\$2,067,108	\$7,400,656
210	E911 Telephone	Special Revenue	\$338,676	\$0	\$338,676
215	Fire, Ambulance, Rescue District	Special Revenue	\$5,113,790	\$0	\$5,113,790
220	Soil Water Conservation District	Special Revenue	\$19,891	\$0	\$19,891
230	Transportation Services	Special Revenue	\$1,161,106	-\$365,880	\$795,226
600	Water Pollution Control Plant	Enterprise	\$5,642,557	-\$299,107	\$5,343,450
610	Public Utilities	Enterprise	\$13,794,488	-\$913,215	\$12,881,273
620	East Moore Water District	Enterprise	\$2,779,059	\$0	\$2,779,059
810	Risk Management	Internal Service	\$9,228,842	-\$8,900	\$9,219,942
	<b>Total County Funds</b>		\$163,334,086	-\$9,183,444	\$154,150,642
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	\$1,254,000	-\$48,000	\$1,206,000
640	Airport Authority	Comp Unit/Enterprise	\$3,716,759	-\$84,600	\$3,632,159
	<b>Total Component Units</b>		\$4,970,759	-\$132,600	\$4,838,159
	<b>Totals</b>		\$168,304,845	-\$9,316,044	\$158,988,801

FY20 Adopted Gross and Net Budget by Fund					
Fund	Fund Name	Fund Type	Gross Budget	Less Transfers	Net Budget
100	General/IT/PM	General	\$114,071,611	-\$5,414,954	\$108,656,657
200	Public Safety/Emergency Mgmt	Special Revenue	\$9,040,278	-\$1,859,799	\$7,180,479
210	E911 Telephone	Special Revenue	\$336,854	\$0	\$336,854
215	Fire, Ambulance, Rescue District	Special Revenue	\$4,997,998	\$0	\$4,997,998
220	Soil Water Conservation District	Special Revenue	\$19,821	\$0	\$19,821
230	Transportation Services	Special Revenue	\$1,585,717	-\$435,076	\$1,150,641
600	Water Pollution Control Plant	Enterprise	\$5,453,745	-\$295,204	\$5,158,541
610	Public Utilities	Enterprise	\$11,449,689	-\$961,590	\$10,488,099
620	East Moore Water District	Enterprise	\$2,153,711	\$0	\$2,153,711
810	Risk Management	Internal Service	\$9,108,357	-\$8,900	\$9,099,457
	<b>Total County Funds</b>		\$158,217,781	-\$8,975,523	\$149,242,258
260	Convention & Visitor's Bureau	Comp Unit/Spec Rev	\$1,760,913	-\$65,800	\$1,695,113
640	Airport Authority	Comp Unit/Enterprise	\$2,898,114	-\$75,700	\$2,822,414
	<b>Total Component Units</b>		\$4,659,027	-\$141,500	\$4,517,527
	<b>Totals</b>		\$162,876,808	-\$9,117,023	\$153,759,785

100 General Fund -Rev/Exp FY21



**General Fund 100 Budget Ordinance FY21**

<b>Revenue Category</b>	<b>Revenue Original Budget by Category</b>	<b>Actual Revenue August 2020</b>	<b>% Collected</b>	<b>ExpenditureCategory</b>	<b>Expenditure Original Budget by Category</b>	<b>Actual Expenditures -August 2020</b>	<b>% Spent</b>
Property Tax Collections	\$69,902,590	\$42,507,545	60.81%	General Government (Admin, HR, Fin, Attorney, Tax, Elect, ROD, IT, PM)	\$13,877,947	\$2,366,633	17.05%
Rental Vehicle Tax	\$100,000	\$16,312	16.31%	Public Safety (Sheriff/Det, Animal, DRC, Youth Serv, Fire Marshal & Communications)	\$15,995,186	\$2,316,952	14.49%
Sales Tax (includes MHH)	\$19,461,339	\$0	0.00%	Environmental/Community Development (Solid Waste, Planning & Code Enf, Cooperative Ext and Soil/Water)	\$4,639,187	\$814,458	17.56%
ABC Revenues	\$690,000	\$2,869	0.42%	Human Services (DSS, Health, Aging, Child Support, Veterans)	\$16,602,988	\$2,076,351	12.51%
Interest Income	\$1,500,000	\$17,207	1.15%	Cultural Development (Parks & Rec, Library)	\$1,321,612	\$158,531	12.00%
Transfers In (Debt Service - \$2,000,000 plus \$10,000 in Bond Interest, MCS)	\$4,520,822	\$0	0.00%	Education including Debt/Transfers	\$54,272,496	\$9,797,027	18.05%
Departmental Fees	\$10,768,941	\$1,925,469	17.88%	Non-Profits Non-Departmental (Undistributed Benefits, SMH, Forestry, PIP, Econ Dev, School of Govt)	\$1,185,335	\$13,263	1.12%
Child Support Enforcement Grants	\$847,085	\$40,739	4.81%	Court Facility Project Transfer, other transfers to projects and CR transfer	\$5,954,093	\$0	0.00%
Social Services Grants	\$5,555,630	\$3,751	0.07%	Debt Service P & I - excluding Educaton	<u>\$1,939,069</u>	<u>\$0</u>	0.00%
Public Health Grants	\$748,999	\$54,892	7.33%				
Other Grants & Restricted Funds, (Veterans, JCPC, Solid Waste, Sheriff, Soil/Water, Elections, Deeds)	\$815,002	\$37,824	4.64%				
Aging Grants	\$877,505	\$0	0.00%				
Fund Balance Appropriations	<u>\$0</u>	<u>\$0</u>	0.00%				
<b>Total Budget</b>	<b>\$115,787,913</b>	<b>\$44,606,607</b>	<b>38.52%</b>	<b>Total Budget</b>	<b>\$115,787,913</b>	<b>\$17,543,215</b>	<b>15.15%</b>

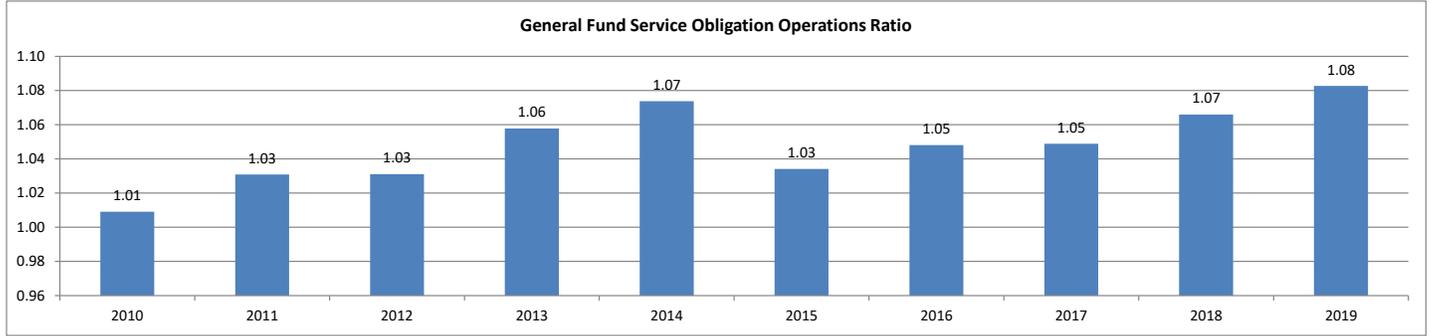
**Advanced Life Support/ALS Fund 200 Budget Ordinance FY21**

<b>Revenue Category</b>	<b>Revenue Original Budget by Category</b>	<b>Actual Revenue-August 2020</b>	<b>% Collected</b>	<b>ExpenditureCategory</b>	<b>Expenditure Original Budget by Category</b>	<b>Actual Expenditures-August 2020</b>	<b>% Spent</b>
Property Tax	\$5,521,591	\$3,340,234	60.49%	EMS Fund 200 Admin	\$8,638,742	\$1,327,957	15.37%
Donations	\$0	\$0	0.00%	Special Ops Team	\$25,038	\$3,290	13.14%
Medicaid Cost Settlement, estimated	\$306,173	\$0	0.00%	Capital Outlay/Purchases (includes encumbered vehicle purchase)	\$209,475	\$54,311	25.93%
EMS Insurance Payments	\$3,190,000	\$510,767	16.01%	EMS Transfers to Fire Fund 215	\$450,000	\$0	0.00%
Capital Lease Proceeds	\$0	\$0	0.00%	Debt Principal & Interest - Stretchers & Defibrillators	\$144,509	\$0	0.00%
Narcan Grant	\$0	\$0	0.00%				
Transfer from General Fund	\$450,000	\$0	0.00%				
<b>Total Budget</b>	<b>\$9,467,764</b>	<b>\$3,851,000</b>	<b>40.67%</b>	<b>Total Budget</b>	<b>\$9,467,764</b>	<b>\$1,385,557</b>	<b>14.63%</b>

### Moore County General Fund Financial Condition Analysis

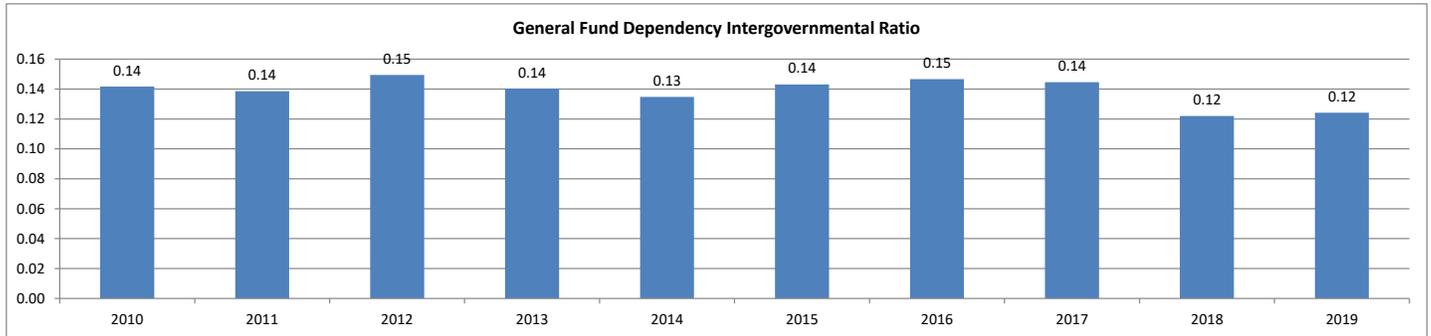
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Service Obligation</b>	Operations Ratio	1.01	1.03	1.03	1.06	1.07	1.03	1.05	1.05	1.07	1.08
	Total Revenues	\$83,014,318	\$84,412,559	\$85,292,227	\$87,657,134	\$89,664,730	\$91,014,621	\$91,398,922	\$94,249,242	\$95,511,412	\$100,902,206
	Total Expenditures	\$82,265,248	\$81,887,524	\$82,721,258	\$82,871,243	\$83,504,851	\$88,016,373	\$87,203,143	\$89,859,421	\$89,597,922	\$93,192,201

Service obligation measures whether or not a government's annual revenues were sufficient to pay for annual operations. The operations ratio is calculated as total revenues divided by total expenditures (plus transfers to debt service fund, if any).



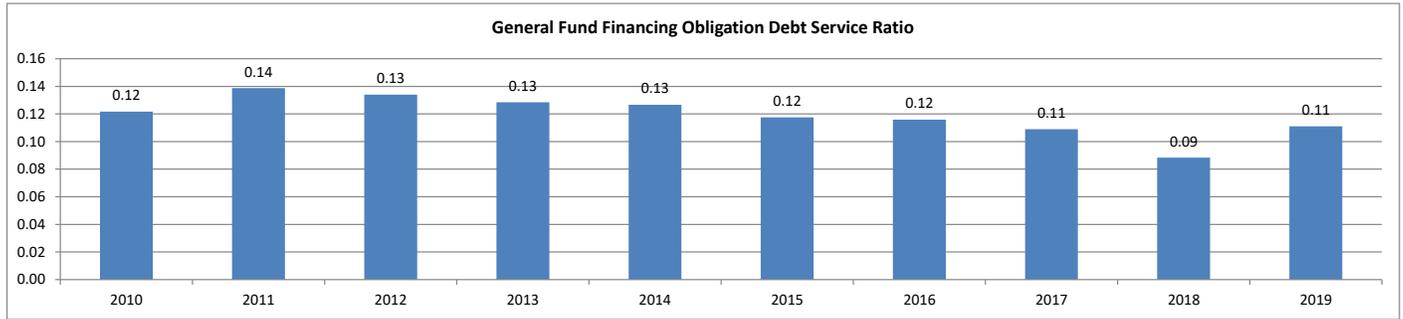
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Dependency</b>	Intergovernmental Ratio	0.14	0.14	0.15	0.14	0.13	0.14	0.15	0.14	0.12	0.12
	Intergovernmental Revenue	\$11,763,106	\$11,699,948	\$12,749,246	\$12,293,461	\$12,079,469	\$13,025,030	\$13,407,664	\$13,628,281	\$11,654,289	\$12,534,937
	Total Revenue	\$83,014,318	\$84,412,559	\$85,292,227	\$87,657,134	\$89,664,730	\$91,014,621	\$91,398,922	\$94,249,242	\$95,511,412	\$100,902,206

Dependency measures the extent to which a government relies on other governments for resources. The intergovernmental ratio is calculated as total intergovernmental revenue divided by total revenue.



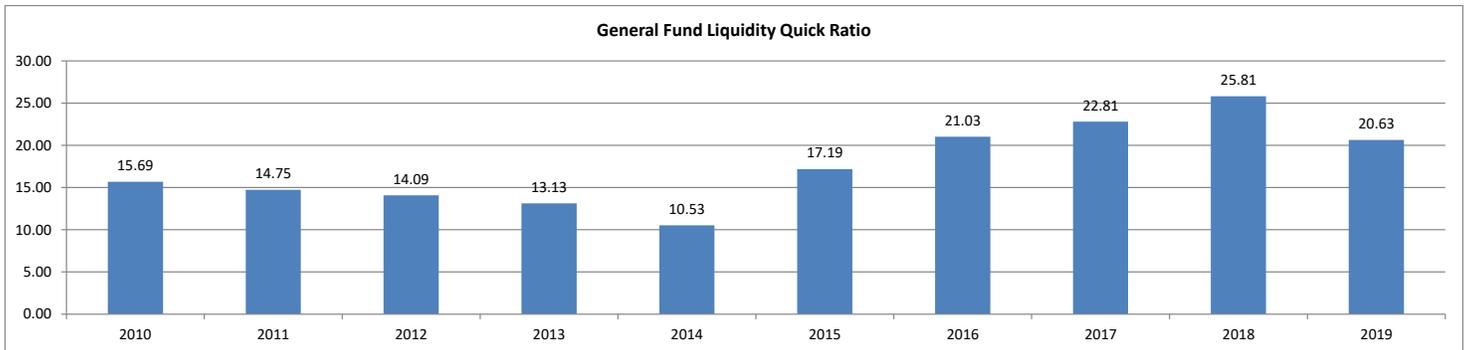
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Financing Obligation</b>	Debt Service Ratio	0.12	0.14	0.13	0.13	0.13	0.12	0.12	0.11	0.09	0.11
	Debt Service (inc education)	\$10,011,380	\$11,362,211	\$11,079,312	\$10,649,783	\$10,578,464	\$10,341,515	\$10,104,069	\$9,791,970	\$7,913,157	\$10,351,080
	Total Expenditures	\$82,265,248	\$81,887,524	\$82,721,258	\$82,871,243	\$83,504,851	\$88,016,373	\$87,203,143	\$89,859,421	\$89,597,922	\$93,192,201

Financing obligation addresses service flexibility or the amount of expenditures committed to annual debt service. The debt service ratio is calculated as debt service divided by total expenditures (plus transfers to debt service fund, if any).



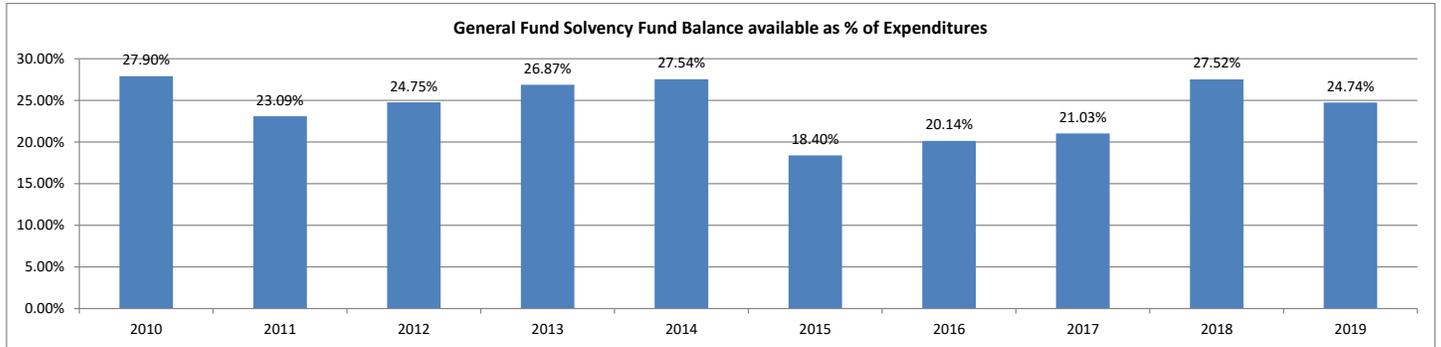
		2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Liquidity</b>	Quick Ratio	15.69	14.75	14.09	13.13	10.53	17.19	21.03	22.81	25.81	20.63
	Cash & Investments	\$25,741,179	\$23,312,531	\$23,387,757	\$25,153,473	\$26,471,444	\$43,412,635	\$43,132,449	\$46,404,527	\$45,566,495	\$41,679,030
	Current Liabilities	\$1,640,966	\$1,581,044	\$1,660,074	\$1,915,605	\$2,513,484	\$2,526,050	\$2,051,187	\$2,034,791	\$1,765,500	\$2,020,765

Liquidity measures a government's ability to meet its short-term obligations. The quick ratio is calculated as cash and investments divided by current liabilities. FY2015 started including Capital Reserve per UNC School of Govt



	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019
<b>Solvency</b> (based on LGC calculation)										
Fund Balance available as % of Expenditures	27.90%	23.09%	24.75%	26.87%	27.54%	18.40%	20.14%	21.03%	27.52%	24.74%
Total Fund Balance	\$30,254,251	\$32,047,308	\$31,340,972	\$31,699,289	\$31,779,675	\$25,485,736	\$27,060,438	\$29,080,929	\$34,495,050	\$35,653,413
Less: Non spendable	-\$3,612	-\$4,367	-\$507,541	-\$109,654	-\$109,767	-\$106,781	-\$445,008	-\$205,979	-\$94,394	-\$83,699
Less: Stabilization by Statute	<u>-\$6,405,657</u>	<u>-\$10,677,817</u>	<u>-\$9,097,467</u>	<u>-\$7,940,606</u>	<u>-\$6,876,351</u>	<u>-\$7,089,668</u>	<u>-\$8,329,083</u>	<u>-\$8,790,370</u>	<u>-\$8,690,926</u>	<u>-\$10,449,239</u>
Available Fund Balance	\$23,844,982	\$21,365,124	\$21,735,964	\$23,649,029	\$24,793,557	\$18,289,287	\$18,286,347	\$20,084,580	\$25,709,730	\$25,120,475
Expenditures + transfers out	\$85,477,637	\$92,524,744	\$87,808,871	\$88,004,107	\$90,041,728	\$99,421,521	\$90,800,192	\$95,496,899	\$93,419,885	\$101,521,566

Solvency measures a government's ability to meet long-term obligations. Fund balance as a % of expenditures is calculated as available fund balance as defined by the Local Government Commission divided by expenditures plus transfers out.



**Fund 250 Capital Reserve for Governmental Projects  
Activity Detail by Fiscal Year**

Activity Detail in Capital Reserve for FY	Additional Notes	Amount	Balance
<b>Audited for June 30, 2017</b>		<b>\$23,680,690</b>	<b>\$23,680,690</b>
<b>FY2017-2018</b>			
FY16-17 plus 17% Fiscal Policy, trans in FY17-18	Transferred to CR for Debt Service in FY18 \$2M	\$0	
Transfer to Parks & Rec Capital Project Fund	Approved at BOC meeting 9/5/17	-\$2,700,000	
Transfer to General Fund for Area I Roadway Improvements	Approved at BOC meeting 12/4/17-DOT reimburse	-\$146,300	
Transfer to General Fund for Area III SP Elem School Design Fees	Approved at BOC meeting 1/23/18-Bond reimburseable	-\$1,770,000	
Request for Design Fees for North Moore Project	TBD Schools to request June 2018	-\$1,033,000	
<b>Audited for June 30, 2018</b>		<b>\$18,031,390</b>	<b>\$18,031,390</b>
<b>FY2018-2019</b>			
Request for Design Fees for Pinehurst Elementary School	Architect Fees	-\$2,453,000	\$15,578,390
Pinehurst Modular Classrooms	Modular Classrooms	-\$2,400,000	\$13,178,390
SP Elementary BOC Meeting 1/8/19	Early Grading Project BOC meeting 1/8/19	-\$1,131,361	\$12,047,029
Sandhills Community College 2/19/19 BOC meeting	Request for Arch Fees on Medical Facility	-\$1,600,000	\$10,447,029
FY17-18 plus 17% Fiscal Policy, trans in FY18-19	Fiscal Policy 17% overage, \$2M to Debt Reserve	\$820,005	\$11,267,034
SP Elementary (JE completed 4/3/19)	Early Grading Project	\$1,131,361	\$12,398,395
Southern Pines - Reimbursement of Design Fees (4/3/19)	February-March 2019 Reimburse from GO's	\$1,770,000	\$14,168,395
<b>Audited for June 30, 2019</b>		<b>\$14,168,395</b>	<b>\$14,168,395</b>
<b>FY2019-2020</b>			
Pinehurst - Reimbursement of Design Fees	Reimbursed from GO's October 16, 2019	\$2,453,000	\$16,621,395
Pinehurst - Reimbursement of Modular Classrooms	Reimbursed from GO's October 16, 2019	\$2,400,000	\$19,021,395
North Moore - LOB Reimbursement of Design Fees	Reimbursed from Bank Loan Project on October 16, 2019	\$1,033,000	\$20,054,395
Transfer in from FY19 Unassigned Fund Balance General Fund	Transfer in from FY19 GF Unassigned FB	\$1,000,000	\$21,054,395
Transfer in from Fiscal Policy over 17% Calculation FY19	Transfer in 17% Fiscal Policy from FY19 Calculation	\$146,021	\$21,200,416
Transfer to Solid Waste Project Cell 6 Ordinance Fund 435	Transfer to Fund 435 Cell 6 Project Ordinance 12/3/2019 BOC	-\$1,254,385	\$19,946,031
Transfer from Area I Roadway Improvements - DOT to Reimb	Approved at BOC meeting 12/4/17 DOT to Reimburse	\$146,300	\$20,092,331
<b>Un-Audited for June 30, 2020</b>		<b>\$20,092,331</b>	<b>\$20,092,331</b>

**General Fund 100**

**Fund Balance by Year ( Audited)**

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual</u>		<u>Transfers In/Out</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity (including investments-NCCMT)</u>
		<u>Revenues</u>	<u>Expenditures</u>				
2002-03	\$10,802,770	\$56,894,887	\$58,612,063	\$2,130,606	\$413,430	\$11,216,200	\$7,937,682
2003-04	\$11,216,200	\$67,210,790	\$63,011,559	\$952,674	\$5,151,905	\$16,368,105	\$12,311,042
2004-05	\$16,368,105	\$70,173,740	\$66,282,956	\$107,177	\$3,997,961	\$20,366,066	\$15,575,092
2005-06	\$20,366,066	\$74,248,568	\$69,526,817	-\$911,153	\$3,810,598	\$24,176,664	\$18,490,084
2006-07	\$24,176,664	\$76,416,125	\$74,843,109	-\$191,988	\$1,381,028	\$25,557,692	\$20,049,633
2007-08	\$25,557,692	\$88,289,702	\$78,802,975	-\$927,440	\$8,559,287	\$34,116,979	\$26,524,114
2008-09	\$34,116,979	\$87,431,946	\$83,883,876	-\$8,515,313	-\$4,967,243	\$29,149,736	\$23,416,525
2009-10	\$29,149,736	\$83,014,318	\$82,265,248	\$355,445	\$1,104,515	\$30,254,251	\$26,741,179
2010-11	\$30,254,251	\$84,412,559	\$82,131,900	-\$487,602	\$1,793,057	\$32,047,308	\$23,662,373
2011-12	\$32,047,308	\$85,292,227	\$82,721,258	-\$3,277,305	-\$706,336	\$31,340,972	\$23,387,757
2012-13	\$31,340,972	\$87,657,134	\$82,871,243	-\$4,427,574	\$358,317	\$31,699,289	\$25,153,473
2013-14	\$31,699,289	\$89,664,730	\$83,504,851	-\$6,079,493	\$80,386	\$31,779,675	\$26,471,444
2014-15	\$31,779,675	\$91,014,621	\$88,016,373	-\$9,292,187	-\$6,293,939	\$25,485,736	\$23,912,635
2015-16	\$25,485,736	\$91,398,922	\$87,203,143	-\$2,621,077	\$1,574,702	\$27,060,438	\$20,946,171
2016-17	\$27,060,438	\$94,249,242	\$89,859,421	-\$2,369,330	\$2,020,491	\$29,080,929	\$22,723,837
2017-18	\$29,080,929	\$95,511,412	\$89,597,922	-\$499,369	\$5,414,121	\$34,495,050	\$27,535,305
2018-19	\$34,495,050	\$100,902,206	\$93,192,201	-\$6,551,642	\$1,158,363	\$35,653,413	\$27,510,634
<b>Breakdown of FB:</b>		<b>FY2014</b>	<b>FY2015</b>	<b>FY2016</b>	<b>FY2017</b>	<b>FY2018</b>	<b>FY2019</b>
<b>Reserved for:</b>							
State Statute		\$6,876,351	\$7,089,668	\$7,034,566	\$7,590,104	\$7,581,778	\$9,085,688
Financing Agreement compliance		\$0	\$0	\$0	\$0	\$0	\$0
Inventories		\$109,767	\$106,781	\$82,304	\$92,868	\$94,394	\$83,699
Long-term Receivables		\$0	\$479,532	\$362,704	\$113,111	\$0	\$0
Encumbrances, HR, ENV, Prepays		\$716,958	\$1,077,097	\$901,835	\$984,751	\$1,109,148	\$1,363,551
<b>Unreserved, designated for:</b>							
Subsequent Year's Expenditures		\$0	\$0	\$252,924	\$0	\$0	\$0
Capital Reserve Fund-Debt		\$0	\$0	\$0	\$0	\$2,000,000	\$2,000,000
Capital Expenses		\$0	\$0	\$400,000	\$200,000	\$400,000	\$500,000
Elections Capital Project		\$0	\$0	\$200,000	\$0	\$0	\$0
Risk Mgmt Fund		\$0	\$0	\$0	\$0	\$1,000,000	\$1,000,000
Courts Project		\$0	\$0	\$0	\$0	\$2,112,611	\$0
Env Protection/Solid Waste		\$0	\$0	\$0	\$0	\$170,000	\$0
Parks & Recreation Project		\$0	\$0	\$0	\$0	\$962,700	\$1,000,000
Vehicle Replacement Plan		\$0	\$0	\$315,000	\$250,000	\$400,000	\$260,000
Gov'tl Projects from FY2016		\$0	\$0	\$560,240	\$0	\$0	\$0
Moore County Schools/Art 46 start 4/2019		\$0	\$0	\$0	\$1,700,000	\$0	\$1,000,568
MCS - Digital Learning		\$0	\$0	\$0	\$418,310	\$224,768	\$20,848
CR Fund - Subsequent years		\$0	\$0	\$0	\$0	\$0	\$1,000,000
Revaluation - Subsequent years		\$208,942	\$164,001	\$139,758	\$215,515	\$207,999	\$213,384
Landfill - Cell 5 - Subsequent years		\$0	\$0	\$0	\$0	\$0	\$0
Assigned for Subsequent Years Exp-Longev		\$0	\$0	\$0	\$0	\$0	\$0
<b>Unassigned Fund Balance</b>		<b>\$20,093,708</b>	<b>\$16,568,657</b>	<b>\$16,811,107</b>	<b>\$17,516,270</b>	<b>\$18,231,652</b>	<b>\$18,125,675</b>
<b>Total Fund Balance</b>		<b>\$28,005,726</b>	<b>\$25,485,736</b>	<b>\$27,060,438</b>	<b>\$29,080,929</b>	<b>\$34,495,050</b>	<b>\$35,653,413</b>
Committed for Debt Service (CR Fund-Debt) Re		\$3,773,949	\$0	\$0	\$0	\$0	\$0
<b>Total Fund Balance (page 16 CAFR)</b>		<b>\$31,779,675</b>	<b>\$25,485,736</b>	<b>\$27,060,438</b>	<b>\$29,080,929</b>	<b>\$34,495,050</b>	<b>\$35,653,413</b>

Emergency Mgmt Fund 200 - Special Revenue Fund						
Fund Balance by Year ( Audited)						
Fiscal Year	Beginning FB	Actual		Rev less Exp	Ending FB	Cash Equity
		Revenues	Expenditures			
2002-03	\$692,958	\$2,822,603	\$2,751,286	\$71,317	\$764,275	\$886,916
2003-04	\$764,275	\$3,104,747	\$3,332,500	-\$227,753	\$536,522	\$681,870
2004-05	\$536,522	\$3,202,881	\$3,648,203	-\$445,322	\$91,200	\$146,401
2005-06	\$91,200	\$3,357,930	\$3,444,642	-\$86,712	\$4,488	\$71,952
2006-07	\$4,488	\$6,745,092	\$4,358,738	\$2,386,354	\$2,390,842	\$2,511,036
2007-08	\$2,390,842	\$5,836,512	\$4,460,038	\$1,376,474	\$3,767,316	\$3,692,410
2008-09	\$3,767,316	\$5,712,570	\$5,145,216	\$567,354	\$4,334,670	\$4,490,653
2009-10	\$4,334,670	\$5,299,205	\$4,512,003	\$787,202	\$5,121,872	\$4,961,280
2010-11	\$5,121,872	\$5,257,082	\$4,804,613	\$452,469	\$5,574,341	\$5,760,322
2011-12	\$5,574,341	\$5,582,086	\$8,219,385	-\$2,637,299	\$2,937,042	\$3,109,702
2012-13	\$2,937,042	\$5,522,147	\$5,524,651	-\$2,504	\$2,934,538	\$2,889,848
2013-14	\$2,934,538	\$5,904,253	\$6,120,503	-\$216,250	\$2,718,288	\$2,487,668
2014-15	\$2,718,288	\$5,884,982	\$6,678,809	-\$793,827	\$1,924,461	\$1,681,772
2015-16	\$1,924,461	\$5,852,651	\$6,238,737	-\$386,086	\$1,538,375	\$1,274,469
2016-17	\$1,538,375	\$6,887,097	\$6,568,288	\$318,809	\$1,857,184	\$1,576,274
2017-18	\$1,857,184	\$7,074,127	\$6,831,418	\$242,709	\$2,099,893	\$1,412,238
2018-19	\$2,099,893	\$8,760,627	\$8,148,998	\$611,629	\$2,711,522	\$2,157,120

E911 Telephone Fund 210 - Special Revenue Fund (PSAP)						
Fund Balance by Year ( Audited)						
Fiscal Year	Beginning FB	Actual		Rev less Exp	Ending FB	Cash Equity
		Revenues	Expenditures			
2002-03	\$364,992	\$585,176	\$425,071	\$160,105	\$525,097	\$519,628
2003-04	\$525,097	\$585,301	\$355,828	\$229,473	\$754,570	\$723,087
2004-05	\$754,570	\$587,983	\$485,700	\$102,283	\$856,853	\$817,486
2005-06	\$856,853	\$618,596	\$409,165	\$209,431	\$1,066,284	\$1,021,177
2006-07	\$1,066,284	\$632,354	\$938,838	-\$306,484	\$759,800	\$756,121
2007-08	\$759,800	\$632,429	\$649,194	-\$16,765	\$743,035	\$624,752
2008-09	\$743,035	\$632,354	\$272,932	\$359,422	\$1,102,457	\$1,050,244
2009-10	\$1,102,457	\$632,354	\$285,444	\$346,910	\$1,449,367	\$1,411,436
2010-11	\$1,449,367	\$647,640	\$373,965	\$273,675	\$1,723,042	\$1,675,560
2011-12	\$1,723,042	\$679,528	\$1,105,864	-\$426,336	\$1,296,706	\$1,271,097
2012-13	\$1,296,706	\$388,591	\$962,164	-\$573,573	\$723,133	\$706,355
2013-14	\$723,133	\$307,324	\$236,888	\$70,436	\$793,569	\$768,514
2014-15	\$793,569	\$431,926	\$221,595	\$210,331	\$1,003,900	\$978,496
2015-16	\$1,003,900	\$428,032	\$222,619	\$205,413	\$1,209,313	\$1,190,574
2016-17	\$1,209,313	\$545,817	\$547,601	-\$1,784	\$1,207,529 (Backup 911 Center)	\$927,881
2017-18	\$1,207,529	\$535,146	\$1,009,438	-\$474,292	\$733,237 (Backup 911 Center)	\$711,355
2018-19	\$733,237	\$390,654	\$312,837	\$77,817	\$811,054	\$796,219

Moore County Transportation Services Fund 230 - Special Revenue Fund						
Fund Balance by Year ( Audited)						
Fiscal Year	Beginning FB	Actual		Rev less Exp	Ending FB	Cash Equity
		Revenues	Expenditures			
2002-03	\$243,048	\$770,560	\$782,911	-\$12,351	\$230,697	\$180,363
2003-04	\$230,697	\$880,336	\$872,463	\$7,873	\$238,570	\$177,238
2004-05	\$238,570	\$785,284	\$730,838	\$54,446	\$293,016	\$238,333
2005-06	\$293,016	\$1,085,757	\$1,086,560	-\$803	\$292,213	\$225,905
2006-07	\$292,213	\$1,016,737	\$1,008,408	\$8,329	\$300,542	\$194,764
2007-08	\$300,542	\$1,393,810	\$1,372,867	\$20,943	\$321,485	\$183,928
2008-09	\$321,485	\$1,137,833	\$1,121,166	\$16,667	\$338,152	\$155,192
2009-10	\$338,152	\$1,290,560	\$1,198,947	\$91,613	\$429,765	\$330,986
2010-11	\$429,765	\$1,038,415	\$1,154,446	-\$116,031	\$313,734	\$198,793
2011-12	\$313,734	\$1,135,494	\$1,175,894	-\$40,400	\$273,334	\$43,821
2012-13	\$273,334	\$1,335,472	\$1,512,349	-\$176,877	\$96,457	\$4,254
2013-14	\$96,457	\$1,609,371	\$1,618,889	-\$9,518	\$86,939	\$4,053
2014-15	\$86,939	\$1,067,770	\$1,052,410	\$15,360	\$102,299	\$4,624
2015-16	\$102,299	\$977,519	\$968,559	\$8,960	\$111,259	\$328
2016-17	\$111,259	\$1,013,909	\$992,102	\$21,807	\$133,066	\$54,796
2017-18	\$133,066	\$929,092	\$906,016	\$23,076	\$156,142	\$57,991
2018-19	\$156,142	\$930,327	\$952,445	-\$22,118	\$134,024	\$28,451

Risk Management Fund 810 - Internal Service Fund						
Fund Balance by Year (Audited)						
Fiscal Year	Beginning FB	Actual	Actual	Rev less Exp	Unrestricted	Cash Equity
		Revenues	Expenditures		Ending FB	
1991-92	\$49,691	\$721,898	\$622,206	\$99,692	\$149,383	\$212,510
1992-93	\$149,383	\$788,584	\$674,462	\$114,122	\$263,505	\$332,944
1993-94	\$263,505	\$889,676	\$1,058,667	-\$168,991	\$94,514	\$214,514
1994-95	\$94,514	\$985,766	\$995,815	-\$10,049	\$84,465	\$82,649
1995-96	\$84,465	\$1,145,646	\$1,222,789	-\$77,143	\$7,322	\$67,316
1996-97	\$7,324	\$1,357,933	\$1,354,631	\$3,302	\$10,626	\$155,626
1997-98	\$10,626	\$1,623,326	\$1,551,374	\$71,952	\$82,578	\$111,513
1998-99	\$82,578	\$2,086,570	\$2,092,654	-\$6,084	\$76,494	\$291,494
1999-2000	\$76,494	\$2,739,687	\$2,758,950	-\$19,263	\$57,231	\$27,488
2000-01	\$57,231	\$2,689,967	\$2,510,425	\$179,542	\$236,773	\$500,032
2001-02	\$236,773	\$2,851,406	\$3,068,850	-\$217,444	\$19,329	\$312,091
2002-03	\$19,329	\$3,600,436	\$3,146,914	\$453,522	\$472,851	\$757,677
2003-04	\$472,851	\$4,542,815	\$3,908,667	\$634,148	\$1,106,999	\$1,455,845
2004-05	\$1,106,999	\$4,988,706	\$4,784,037	\$204,669	\$1,311,668	\$1,598,203
2005-06	\$1,311,668	\$5,799,181	\$4,891,675	\$907,506	\$2,219,174	\$2,454,659
2006-07	\$2,219,174	\$6,122,296	\$6,340,424	-\$218,128	\$2,001,046	\$2,449,726
2007-08	\$2,001,046	\$7,067,822	\$5,395,379	\$1,672,443	\$3,673,489	\$4,025,362
2008-09	\$3,673,489	\$6,748,240	\$6,634,748	\$113,492	\$3,786,981	\$4,325,798
2009-10	\$3,786,981	\$5,889,234	\$5,798,944	\$90,290	\$3,877,271	\$3,998,240
2010-11	\$3,877,271	\$5,568,292	\$6,637,516	-\$1,069,224	\$2,808,047	\$3,059,150
2011-12	\$2,808,047	\$6,447,715	\$7,585,301	-\$1,137,586	\$1,670,461	\$1,847,012
2012-13	\$1,670,461	\$7,469,871	\$8,685,943	-\$1,216,072	\$454,389	\$684,665
2013-14	\$454,389	\$8,357,980	\$8,575,021	-\$217,041	\$237,348	\$954,102
2014-15	\$237,348	\$8,414,389	\$7,376,988	\$1,037,401	\$1,274,749	\$1,826,391
2015-16	\$1,274,749	\$8,304,365	\$8,146,855	\$157,510	\$1,432,259	\$2,041,227
2016-17	\$1,432,259	\$8,024,446	\$8,345,338	-\$320,892	\$1,111,367	\$1,747,897
2017-18	\$1,111,367	\$8,353,224	\$8,232,353	\$120,871	\$1,232,238	\$1,796,026
2018-19	\$1,232,238	\$10,605,592	\$10,231,933	\$373,659	\$1,605,897	\$2,242,173

Water Pollution Control Plant Fund 600						
Fund Balance by Year (Audited) Enterprise						
Fiscal Year	Beginning FB	Actual	Actual	Rev less Exp	Ending FB (inc	Cash Equity & Investments
		Revenues	Expenditures		Assets)	
1991-92	\$4,069,480	\$1,929,855	\$1,729,432	\$200,423	\$4,269,903	\$6,660
1992-93	\$4,269,903	\$1,945,458	\$2,025,674	-\$80,216	\$4,189,687	\$80,130
1993-94	\$4,189,687	\$2,166,045	\$2,116,641	\$49,404	\$4,239,091	\$1,270,225
1994-95	\$4,239,091	\$2,127,577	\$2,095,967	\$31,610	\$4,270,701	\$310,959
1995-96	\$4,270,701	\$1,875,436	\$2,184,350	-\$308,914	\$3,961,787	\$188,771
1996-97	\$3,961,787	\$2,210,648	\$2,488,378	-\$277,730	\$3,684,057	\$328,989
1997-98	\$3,684,057	\$2,467,968	\$2,250,914	\$217,054	\$3,901,111	\$1,487,903
1998-99	\$3,901,111	\$2,158,291	\$2,282,454	-\$124,163	\$3,776,948	\$1,360,114
1999-2000	\$3,776,948	\$2,348,442	\$2,168,508	\$179,934	\$3,956,882	\$1,345,641
2000-01	\$3,956,882	\$2,201,827	\$2,115,900	\$85,927	\$4,042,809	\$1,152,208
2001-02	\$4,042,809	\$6,697,981	\$2,138,277	\$4,559,704	\$8,602,513	\$1,478,064
2002-03	\$8,602,513	\$2,179,588	\$1,882,268	\$297,320	\$8,899,833	\$2,419,585
2003-04	\$8,899,833	\$2,180,842	\$2,167,436	\$13,406	\$8,913,239	\$3,010,889
2004-05	\$8,913,239	\$2,055,036	\$2,039,352	\$15,684	\$8,928,923	\$3,187,097
2005-06	\$8,928,923	\$2,289,336	\$2,317,059	-\$27,723	\$8,901,200	\$3,526,512
2006-07	\$8,901,200	\$2,710,442	\$2,393,466	\$316,976	\$9,218,176	\$1,966,532
2007-08	\$9,218,176	\$2,352,080	\$2,608,148	-\$256,068	\$8,962,108	\$605,005
2008-09	\$8,962,108	\$3,153,499	\$2,375,052	\$778,447	\$9,740,555	\$1,659,263
2009-10	\$9,740,555	\$3,949,499	\$3,815,098	\$134,401	\$9,874,956	\$2,082,825
2010-11	\$9,874,956	\$6,795,574	\$3,979,289	\$2,816,285	\$12,691,241	\$4,244,302
2011-12	\$12,691,241	\$4,084,879	\$2,957,780	\$1,127,099	\$13,818,340	\$201,769
2012-13	\$13,818,340	\$4,777,121	\$2,460,949	\$2,316,172	\$16,134,512	\$194,639
2013-14	\$16,134,512	\$5,273,213	\$3,216,976	\$2,056,237	\$18,190,749	\$3,613,196
2014-15	\$18,190,749	\$5,146,873	\$6,996,203	-\$1,849,330	\$16,341,419	\$1,256,144
2015-16	\$16,341,419	\$5,474,078	\$4,894,745	\$579,333	\$16,920,752	\$6,419,343
2016-17	\$16,920,752	\$5,306,285	\$4,562,304	\$743,981	\$17,664,733	\$7,542,950
2017-18	\$17,664,733	\$5,265,673	\$5,189,888	\$75,785	\$17,740,518	\$8,774,842
2018-19	\$17,740,518	\$6,483,565	\$5,031,169	\$1,452,396	\$19,192,914	\$10,537,653

(includes transfers in & out) (includes assets)

Public Utilities Fund 610 Water & Sewer						
Fund Balance by Year (Audited) Enterprise						
	Actual		Actual		Ending FB (inc	Cash Equity &
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Assets)	Investments
1997-98 MOWASA				\$0	\$0	
1998-99 MOWASA				\$0	\$4,025,082	
1999-2000-County	\$4,025,082	\$5,758,384	\$5,021,742	\$736,642	\$4,761,724	\$2,101,245
2000-01	\$4,761,724	\$5,576,912	\$4,947,960	\$628,952	\$5,390,676	\$2,416,130
2001-02	\$5,390,676	\$5,827,233	\$4,774,219	\$1,053,014	\$6,443,690	\$3,219,709
2002-03	\$6,443,690	\$7,922,879	\$4,709,097	\$3,213,782	\$9,657,472	\$3,650,029
2003-04	\$9,657,472	\$5,872,466	\$5,277,879	\$594,587	\$10,252,059	\$4,100,781
2004-05	\$10,252,059	\$6,176,595	\$5,033,792	\$1,142,803	\$11,394,862	\$5,140,828
2005-06	\$11,394,862	\$7,027,036	\$5,576,889	\$1,450,147	\$12,845,009	\$6,414,951
2006-07	\$12,845,009	\$8,321,155	\$6,570,420	\$1,750,735	\$14,595,744	\$5,271,091
2007-08	\$14,595,744	\$7,307,986	\$6,449,772	\$858,214	\$15,453,958	\$2,895,475
2008-09	\$15,453,958	\$7,584,695	\$7,428,341	\$156,354	\$15,610,312	\$3,127,011
2009-10	\$15,610,312	\$10,891,859	\$8,009,063	\$2,882,796	\$18,493,108	\$3,090,354
2010-11	\$18,493,108	\$8,711,884	\$8,673,356	\$38,528	\$18,531,636	\$4,245,197
2011-12	\$18,531,636	\$8,366,897	\$8,869,207	-\$502,310	\$18,029,326	\$2,532,271
2012-13	\$18,029,326	\$10,629,296	\$8,835,962	\$1,793,334	\$19,822,660	\$2,459,735
2013-14	\$19,822,660	\$9,129,456	\$9,461,501	-\$332,045	\$19,490,615	\$2,943,559
2014-15	\$19,490,615	\$11,851,051	\$9,927,097	\$1,923,954	\$21,414,569	\$3,278,316
2015-16	\$21,414,569	\$12,288,502	\$9,855,338	\$2,433,164	\$23,847,733	\$2,628,495
2016-17	\$23,847,733	\$11,407,787	\$11,591,768	-\$183,981	\$23,663,752	\$3,220,749
2017-18	\$23,663,752	\$12,534,846	\$12,196,834	\$338,012	\$24,001,764	\$4,195,496
2018-19	\$24,001,764	\$12,237,551	\$12,150,973	\$86,578	\$24,088,342	\$3,810,873
			(includes transfers in & out)		(includes assets)	

East Moore Water District Fund 620						
Fund Balance by Year (Audited) Enterprise						
	Actual		Actual		Ending FB (inc	Cash Equity
Fiscal Year	Beginning FB	Revenues	Expenditures	Rev less Exp	Assets)	
2003-04	\$1,343,291	\$356,658	\$397,366	-\$40,708	\$1,302,583	\$9,609
2004-05	\$1,302,583	\$578,599	\$324,325	\$254,274	\$1,556,857	\$48,778
2005-06	\$1,556,857	\$464,058	\$393,099	\$70,959	\$1,627,816	\$4,445
2006-07	\$1,627,816	\$351,512	\$422,642	-\$71,130	\$1,556,686	\$1,347
2007-08	\$1,556,686	\$2,738,935	\$989,379	\$1,749,556	\$3,306,242	\$130,092
2008-09	\$3,306,242	\$1,880,395	\$922,415	\$957,980	\$4,264,222	\$765
2009-10	\$4,264,222	\$1,664,296	\$1,297,513	\$366,783	\$4,631,005	\$107,735
2010-11	\$4,631,005	\$1,593,149	\$1,967,862	-\$374,713	\$4,256,292	\$194,368
2011-12	\$4,256,292	\$1,508,036	\$2,175,943	-\$667,907	\$3,588,385	\$196,894
2012-13	\$3,588,385	\$1,561,109	\$2,134,774	-\$573,665	\$3,014,720	\$240,016
2013-14	\$3,014,720	\$1,724,040	\$2,112,071	-\$388,031	\$2,626,689	\$424,402
2014-15	\$2,626,689	\$1,707,991	\$2,130,530	-\$422,539	\$2,204,150	\$482,202
2015-16	\$2,204,150	\$1,944,319	\$2,146,269	-\$201,950	\$2,002,200	\$753,977
2016-17	\$2,002,200	\$2,182,999	\$2,996,453	-\$813,454	\$1,188,746	\$1,056,261
2017-18	\$1,188,746	\$2,955,744	\$2,686,175	\$269,569	\$1,458,315	\$1,365,566
2018-19	\$1,458,315	\$2,299,918	\$2,708,445	-\$408,527	\$1,049,788	\$1,534,446
					(includes assets and bonds payable)	

**Capital Reserve for Govt Projects - Fund 250 - Special Revenue Fund**

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual</u>		<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
		<u>Revenues</u>	<u>Expenditures</u>			
2008-09 *	\$0	\$8,624,250	\$1,981,200	\$6,643,050	\$6,643,050	\$6,643,050
2009-10	\$6,643,050	\$4,540,992	\$4,365,285	\$175,707	\$6,818,757	\$6,618,757
2010-11	\$6,818,757	\$13,648,853	\$12,749,024	\$899,829	\$7,718,586 **	\$7,718,586
2011-12	\$7,718,586	\$1,590,552	\$253,896	\$1,336,656	\$9,055,242	\$9,055,242
2012-13	\$9,055,242	\$4,141,300	\$6,623,029	-\$2,481,729	\$6,573,513	\$6,573,513
2013-14	\$6,573,513	\$6,544,259	\$375,000	\$6,169,259	\$12,742,772	\$12,742,772
2014-15	\$12,742,772	\$10,202,922	\$2,789,475	\$7,413,447	\$20,156,219	\$20,156,219
2015-16	\$20,156,219	\$3,259,413	\$1,229,355	\$2,030,058	\$22,186,277 (Airport)	\$22,186,277
2016-17	\$22,186,277	\$3,755,431	\$2,261,018	\$1,494,413	\$23,680,690 (Schools/Courts)	\$23,680,690
2017-18	\$23,680,690	\$0	\$5,649,300	-\$5,649,300	\$18,031,390 (P&Rec, Schools)	\$18,031,390
2018-19	\$18,031,390	\$3,721,366	\$7,584,360	-\$3,862,994	\$14,168,396 (Schools, SCC)	\$14,168,396
2019-20	\$14,168,396	\$7,032,021	\$1,254,386	\$5,777,635	\$19,946,031 (Schools, GO Reimb)	\$19,946,031

**Capital Reserve for Debt Service - Fund 251 - Special Revenue Fund**

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual</u>		<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
		<u>Revenues</u>	<u>Expenditures</u>			
2010-11	\$0	\$6,248,783	\$0	\$6,248,783	\$6,248,783	\$6,248,783
2011-12	\$6,248,783	\$0	\$1,800,000	-\$1,800,000	\$4,448,783	\$4,448,783
2012-13	\$4,448,783	\$0	\$609,363	-\$609,363	\$3,839,420	\$3,839,420
2013-14	\$3,839,420	\$0	\$65,471	-\$65,471	\$3,773,949	\$3,773,949
2014-15	\$3,773,949	\$0	\$3,773,949	-\$3,773,949	\$0	\$0
2017-18	\$0	\$2,000,000	\$0	\$2,000,000	\$2,000,000	\$2,000,000
2018-19	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$2,000,000
2019-20	\$2,000,000	\$0	\$0	\$0	\$2,000,000	\$2,000,000

**Capital Reserve for Enterprise Capital - Fund 252 - Special Revenue Fund**

<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual</u>		<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
		<u>Revenues</u>	<u>Expenditures</u>			
2010-11	\$0	\$2,944,046	\$0	\$2,944,046	\$2,944,046	\$2,944,046
2011-12	\$2,944,046	\$1,616,478	\$4,320,000	-\$2,703,522	\$240,524	\$240,524
2012-13	\$240,524	\$1,454,341	\$0	\$1,454,341	\$1,694,865	\$1,694,865
2013-14	\$1,694,865	\$0	\$0	\$0	\$1,694,865	\$1,694,865
2014-15	\$1,694,865	\$452,636	\$2,147,501	-\$1,694,865	\$0	\$0
2015-16	\$0	\$289,914	\$289,914	\$0	\$0	\$0
2016-17	\$0	\$514,405	\$0	\$514,405	\$514,405	\$514,405
2017-18	\$514,405	\$789,788	\$362,418	\$427,370	\$941,775 (trans to Vass PH II)	\$941,775
2018-19	\$941,775	\$491,616	\$0	\$491,616	\$1,433,391	\$1,433,391
2019-20	\$1,433,391	\$0	\$0	\$0	\$1,433,391	\$1,433,391

<b>Capital Reserve for Capital Projects - Fund 253 - Sandhills Community College (6% of CR transfer)</b>						
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2014-2015	\$0	\$454,079	\$0	\$454,079	\$454,079	\$454,079
2015-2016	\$454,079	\$208,048	\$662,127	-\$454,079	\$0 transfer to SCC	\$0
2016-2017	\$0	\$233,963	\$233,963	\$0	\$0 transfer to SCC	\$0
2017-2018	\$0	\$240,168	\$240,168	\$0	\$0 transfer to SCC	\$0
2018-2019	\$0	\$180,000	\$180,000	\$0	\$0 transfer to SCC	\$0
2019-2020 (from FY19)	\$0	\$136,980	\$136,980	\$0	\$0 transfer to SCC	\$0
<b>Capital Reserve for Debt Service Reduction - Fund 254 - Sandhills Community College (loan payback)</b>						
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2014-2015	\$0	\$47,964	\$0	\$47,964	\$47,964	\$47,964
2015-2016	\$47,964	\$92,254	\$140,218	-\$47,964	\$0	\$0
2016-2017	\$0	\$89,530	\$89,530	\$0	\$0	\$0
2017-2018	\$0	\$598,906	\$598,906	\$0	\$0	\$0
2018-2019	\$0	\$604,165	\$604,165	\$0	\$0	\$0
2019-2020	\$0	\$1,380,383	\$636,782	\$743,601	\$743,601 (inc \$743,601 debt)	\$743,601
<b>Capital Reserve for Capital Reserve Projects MCS - Fund 255 - Moore County Schools</b>						
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2019-2020	\$0	\$1,000,568	\$0	\$1,000,568	\$1,000,568 Art 46 (4/19-6/19)	\$1,000,568
<b>Capital Reserve for Debt Service Reduction - Fund 256 - Moore County Schools</b>						
<u>Fiscal Year</u>	<u>Beginning FB</u>	<u>Actual Revenues</u>	<u>Actual Expenditures</u>	<u>Rev less Exp</u>	<u>Ending FB</u>	<u>Cash Equity</u>
2014-2015	\$0	\$0	\$0	\$0	\$0	\$0
2015-2016	\$0	\$0	\$0	\$0	\$0	\$0
2016-2017	\$0	\$208,290	\$0	\$208,290	\$208,290	\$208,290
2017-2018	\$208,290	\$0	\$0	\$0	\$208,290	\$208,290
2018-2019	\$208,290	\$1,315,331	\$936,136	\$379,195	\$587,485 AB Interest Pmt	\$587,485
2019-2020	\$587,485	\$3,611,143	\$0	\$3,611,143	\$4,198,628 (inc \$2,175,867 debt PH)	\$4,198,628

**Moore County Department of Health Services (General Fund)**

**Department Narrative:**

Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

**Revenue Sources FY21 Budget:**

Fees	\$1,092,637	25.34%
Grants	\$748,999	17.37%
County Property Tax	\$2,470,995	57.30%

**% Allocation**

**FY21 Budgeted Staffing Positions:**

48.75	Full-Time
0	Part-Time

The Health Board appoints a local Health Director after consultation with the Board of Commissioners. The Health Board also may impose fees for services rendered by the Health Department. The Director is paid by the County. Employees are subject to Office of State Personnel guidelines.

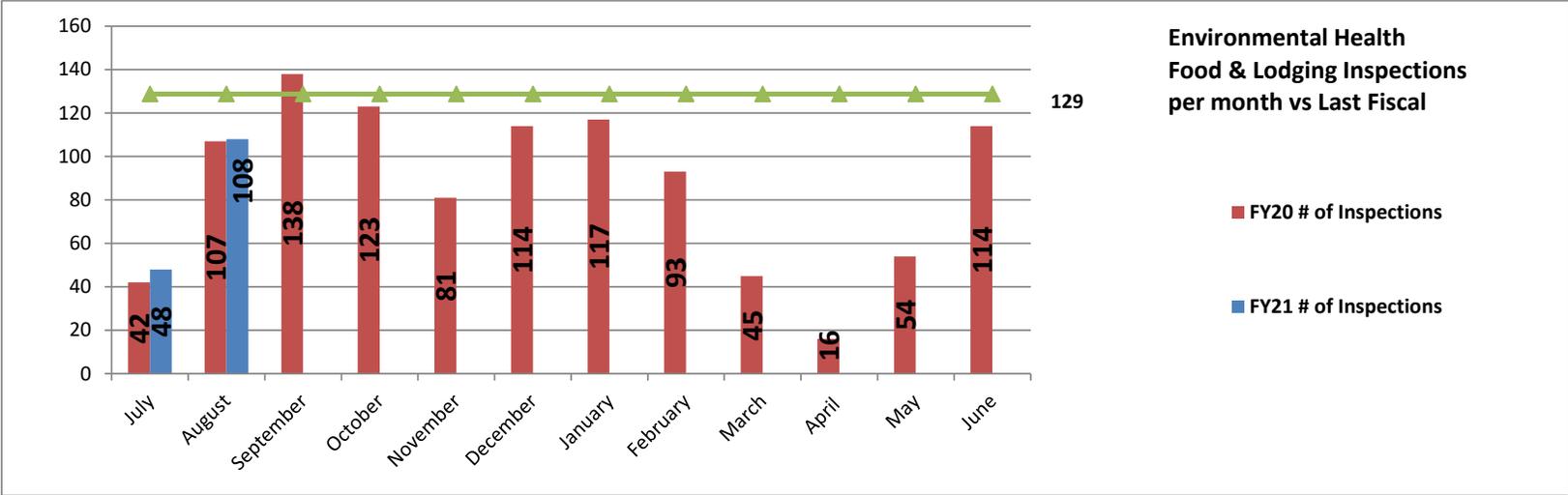
**Total FY21 Expenditure Budget:**

\$4,312,631

Department Director: Robert Wittmann  
 Department Director email: rwittmann@moorecountync.gov

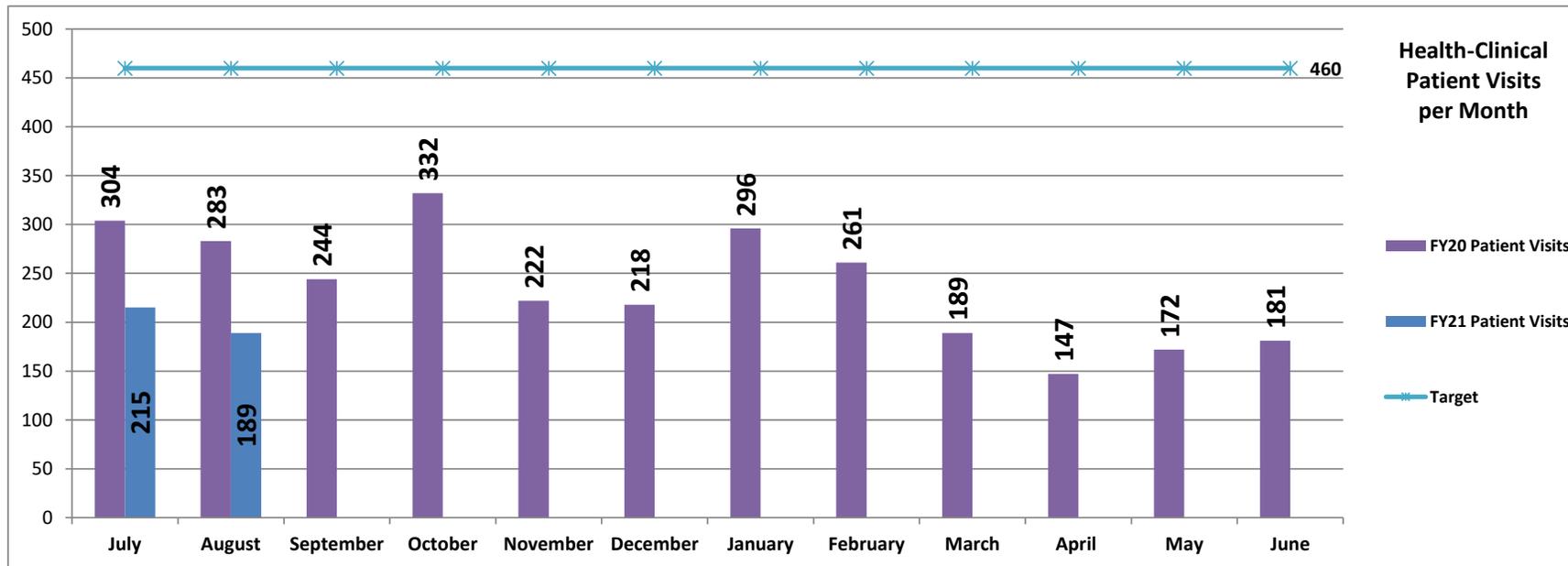
Env Health Food & Lodging Inspections	FY21	FY20	FY19	FY18	FY17	FY16	FY15	FY14	Target
MONTH	# of Inspections	Target							
July	48	42	105	49	97	94	95	104	129
August	108	107	147	108	142	90	110	112	129
September		138	71	104	111	133	116	121	129
October		123	129	99	132	111	148	133	129
November		81	101	59	119	107	103	124	129
December		114	123	62	121	154	149	137	129
January		117	143	58	82	91	78	55	129
February		93	105	92	90	206	106	104	129
March		45	125	54	118	139	155	161	129
April		16	146	94	87	148	138	137	129
May		54	221	130	128	192	212	182	129
June		114	266	87	45	236	200	109	129
Total	156	1044	1682	996	1272	1701	1610	1479	1545

**Moore County Department of Health Services, continued**



**Health Clinical Patient Visits**

MONTH	FY13 Patient Visits	FY14 Patient Visits	FY15 Patient Visits	FY16 Patient Visits	FY17 Patient Visits	FY18 Patient Visits	FY19 Patient Visits	FY20 Patient Visits	FY21 Patient Visits	Target
July	499	430	375	396	345	211	285	304	215	460
August	487	443	376	438	466	321	312	283	189	460
September	449	475	418	416	398	253	253	244		460
October	671	468	400	395	374	330	332	332		460
November	469	335	309	386	351	302	250	222		460
December	412	362	335	359	324	217	213	218		460
January	480	382	288	375	325	329	307	296		460
February	412	361	275	425	300	290	250	261		460
March	373	359	376	401	282	303	259	189		460
April	445	418	374	366	190	297	279	147		460
May	442	346	282	366	271	311	250	172		460
June	397	365	387	383	205	292	252	181		460
Total	5,536	4,744	4,195	4,706	3,831	3,456	3,242	2,849	404	5,520



## Moore County Department of Human Resources (General Fund)

### Department Narrative:

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention. Moore County's manpower includes 664 full time and 6 part time positions. The chart is a snapshot of each month's turnover and employment level.

### Revenue Sources FY21 Budget:

County Property Tax                      \$303,875

### Total FY21 Expenditure Budget:

\$303,875

### FY21 Budgeted Staffing Positions:

3      Full-Time  
0      Part-Time

Department Director: Dawn Gilbert, Director

Department Director email: [dgilbert@moorecountync.gov](mailto:dgilbert@moorecountync.gov)

HUMAN RESOURCES						
FY 19/20 By Month	Employee Target Funded FTE's	Filled Positions	Vacant Positions	Month Turnover	YTD Turnover	Employment Level
Jul 20	698.5	658.0	40.5	10.0	10.0	94.20%
Aug 20	698.5	659.0	39.5	7.0	17.0	94.35%
Sep 20	698.5	698.5			17.0	100.00%
Oct 20	698.5	698.5			17.0	100.00%
Nov 20	698.5	698.5			17.0	100.00%
Dec 20	698.5	698.5			17.0	100.00%
Jan 21	698.5	698.5			17.0	100.00%
Feb 21	698.5	698.5			17.0	100.00%
Mar 21	698.5	698.5			17.0	100.00%
Apr 21	698.5	698.5			17.0	100.00%
May 21	698.5	698.5			17.0	100.00%
Jun 21	698.5	698.5			17.0	100.00%
<b>Average</b>	698.5	691.8	40.0	8.5	16.4	99.05%

## Moore County Department of Risk Management (Internal Service Fund)

### Department Narrative:

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The ex mod for FY 14/15 for our policy that expired on June 30, 2015, would include loss data from July 1, 2010 to June 30, 2013. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

### Revenue Sources FY21 Budget:

Health, Dental, Pharmacy Claims	\$6,234,450
Liability & Property Insurance	\$238,260
Life Insurance	\$125,420
Unemployment	\$40,000
Wellness Works	\$350,800
Worker's Compensation Premium	\$275,877
Worker's Compensation Claims	\$276,953
Insurance Reimbursements	\$375,000
Non-Employer Contributions	<u>\$1,312,082</u>
Total Revenue Sources	\$9,228,842

### FY21 Budgeted Staffing Positions:

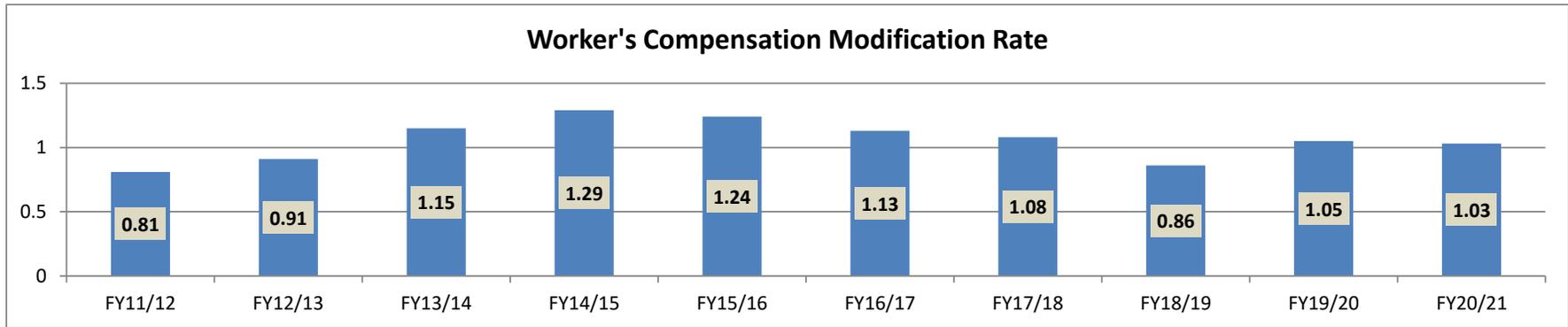
1	Full-Time
0	Part-Time

**Total FY21 Expenditure Budget** \$9,228,842

Department Director: Dawn Gilbert

Department Director email: [dgilbert@moorecountync.gov](mailto:dgilbert@moorecountync.gov)

Moore County Department of Risk Management, continued



Risk Management Fund FY19/20			
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget, original \$9,108,357
Jul-19	\$808,721	\$983,248	\$759,030
Aug-19	543,623	\$851,488	\$759,030
Sep-19	541,031	\$889,442	\$759,030
Oct-19	1,088,031	\$740,392	\$759,030
Nov-19	551,335	\$971,662	\$759,030
Dec-19	1,561,452	\$717,228	\$759,030
Jan-20	828,764	\$707,462	\$759,030
Feb-20	659,672	\$1,022,022	\$759,030
Mar-20	545,458	\$732,649	\$759,030
Apr-20	1,105,510	\$563,669	\$759,030
May-20	\$587,753	\$672,695	\$759,030
Jun-20	1,126,292	\$781,312	\$759,030
Totals	9,947,642	9,633,270	9,108,357

314,373

Risk Management Fund FY20/21			
Month	Revenue by Month	Expense by Month	Target by Month Based on Budget, original \$9,228,842
Jul-20	\$838,552	\$938,977	\$769,070
Aug-20	565,273	\$707,847	\$769,070
Sep-20			\$769,070
Oct-20			\$769,070
Nov-20			\$769,070
Dec-20			\$769,070
Jan-21			\$769,070
2/1/201			\$769,070
Mar-21			\$769,070
Apr-21			\$769,070
May-21			\$769,070
Jun-21			\$769,070
Totals	1,403,825	1,646,824	9,228,842

-242,999

# Moore County Department of Information Technology (General Fund)

## Department Narrative:

The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

## Revenue Sources FY21 Budget:

County Property Tax      \$1,981,537

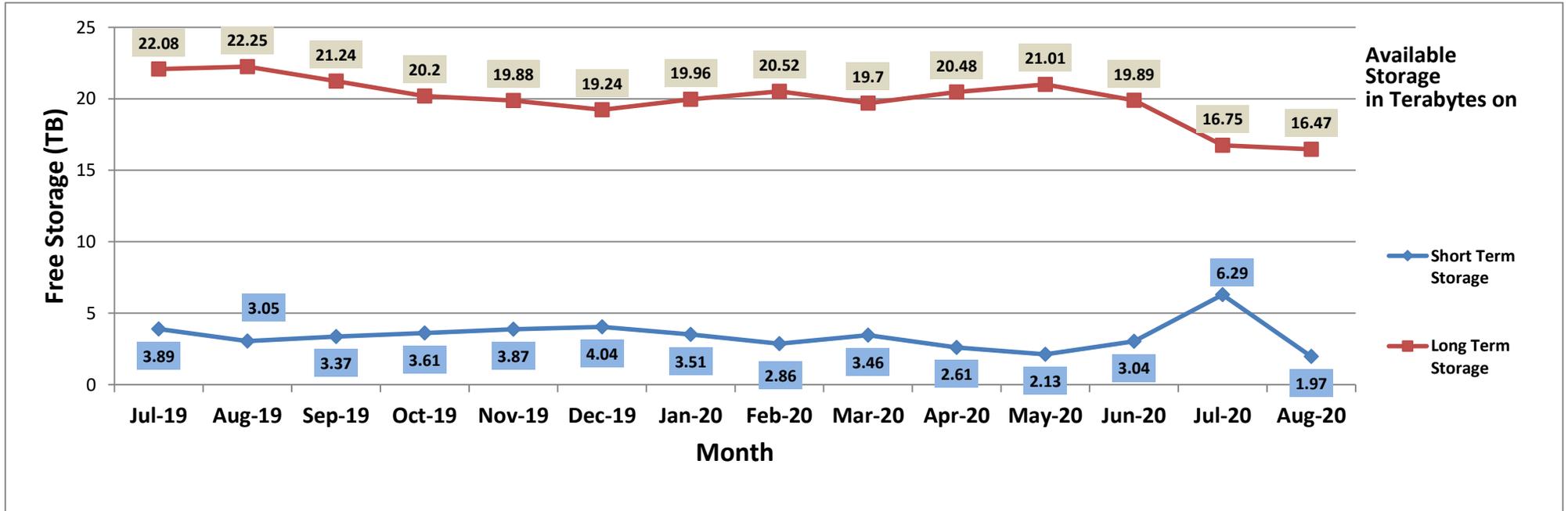
## FY21 Budgeted Staffing Positions:

12 Full-Time  
0 Part-Time

**Total FY21 Expenditure Budget:**      \$1,981,537

Department Director: Chris Butts

Department Director email: [cbutts@moorecountync.gov](mailto:cbutts@moorecountync.gov)



## Moore County Department of Geographic Information Systems (GIS)

### Department Narrative:

The GIS Department provides analysis and mapping services for all county departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The department assigns new addresses or makes changes and updates to existing addresses as needed. The GIS Website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County Website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically. GIS is more than just a map!

### Revenue Sources FY20/21 Budget:

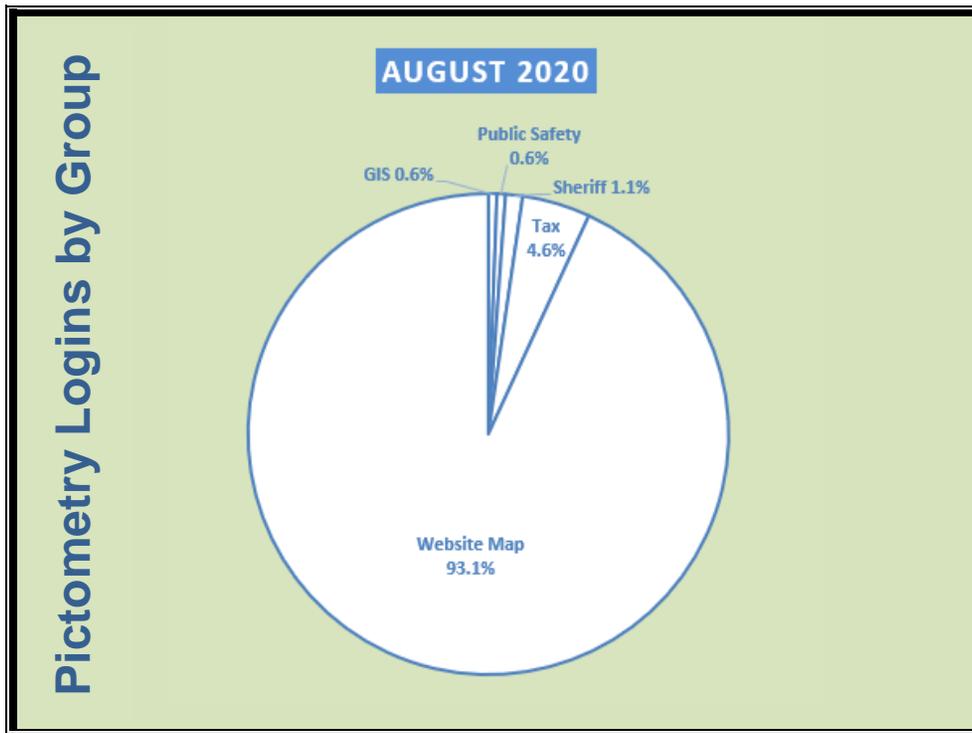
Fees/Road Names Changes	\$3,000
E911 Services	\$42,000
Utilities Services	\$60,000
County Property Tax	\$ 186,559

### FY20/21 Staffing Positions:

3 Full-Time  
0 Part-Time

**Total FY20/21 Expenditure Budget:** \$ 291,559

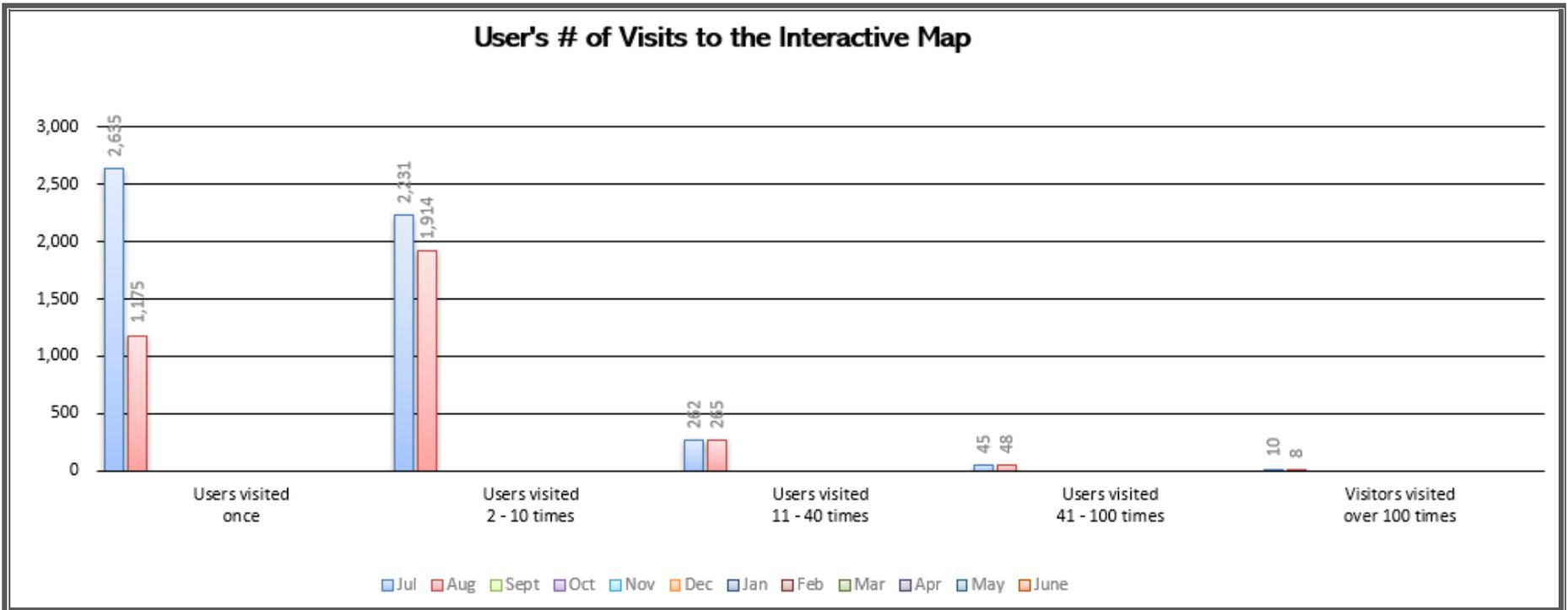
Supervised by: Rachel Patterson  
Department Manager email: [rpatterson@moorecountync.gov](mailto:rpatterson@moorecountync.gov)



GIS - E-911 Address Assignment		
Per Interlocal Agreement for Address Assignment with all municipalities the county assigns all address within the county		
Month	Address Edits/Adds	Total Addresses
July 2020	58	64,637
August 2020	83	64,707
September 2020		
October 2020		
November 2020		
December 2020		
January 2021		
February 2021		
March 2021		
April 2021		
May 2021		
June 2021		

## Moore County Department of Geographic Information Systems (GIS), continued

GIS Interactive Map Website Fiscal Year 2020-2021													
Users visited	Avg for FY 19-20	Jul	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
Once	2,426	2,635	1,175										
2 - 10 times	2,081	2,231	1,914										
11 - 40 times	239	262	265										
41 - 100 times	35	45	48										
over 100 times	6	10	8										
<b>Total Users</b>	<b>4,785</b>	5,183	3,410										
Website can be found		<a href="https://www.moorecountync.gov/gis#mapping">https://www.moorecountync.gov/gis#mapping</a>											



# Moore County Library (General Fund)

## Department Narrative:

A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage, Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week.) The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at [www.srls.info](http://www.srls.info). Information about upcoming programs may also be found on Moore County Library's Facebook page.

## Revenue Sources FY21 Budget:

Fees/Donations	\$59,723
County Property Tax	\$603,884

**Total FY21 Expenditure Budget:** \$663,607

Department Director: Alice Thomas  
 Department Director email: [alice.thomas@srls.info](mailto:alice.thomas@srls.info)

## FY21 Budgeted Staffing Positions:

9 Full-Time
0 Part-Time

SRLS (Sandhills Regional Library System) is the governing board of the Regional Library. Director is appointed by the SRLS Board and is an SRLS employee, not paid by the County. County is responsible for all other employees and required to provide funding by contract.

Library FY20/2021					
Month	Circulation (includes eResources)	# of Persons/Door Count-(Inc curbside service)	# of Programs (inc online)	# People Attending Programs (inc on-line)	# People Using Computers and WIFI
Jul-20	4,914	646	29	6,493	142
Aug-20	8,276	719	25	1,662	151
Sep-20					
Oct-20					
Nov-20					
Dec-20					
Jan-21					
Feb-21					
Mar-21					
Apr-21					
May-21					
Jun-21					
	13,190	1,365	54	8,155	293

\*includes storytime-July 2020 Forward

Library FY19/2020					
Month	Circulation (includes eResources)	# of Persons/Door or Count-All Branches	# of Programs	# People Attending Programs (inc on-line)	# People Using Computers
Jul-19	13,817	11,175	99	1,170	802
Aug-19	12,091	9,382	65	784	829
Sep-19	12,507	9,539	80	839	781
Oct-19	13,359	11,452	111	1,773	715
Nov-19	10,470	8,366	83	824	678
Dec-19	9,844	7,663	77	985	587
Jan-20	11,768	9,062	80	829	752
Feb-20	11,191	8,750	86	724	684
Mar-20	8,234	4,974	48	445	342
Apr-20	1,867	0	13	6,342	110
May-20	2,231	123	23	3,929	149
Jun-20	4,291	464	21	2,002	193
	111,670	80,950	786	20,646	6,622

\*includes storytime-April-June 2020

**Moore County Department of Parks & Recreation (General Fund)**

**Department Narrative:**

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

**Revenue Sources FY21 Budget:**

Fees/Donations/Sponsors	\$129,700
Concession Sales	\$65,000
County Property Tax	<u>\$463,305</u>
Total Revenue	\$658,005

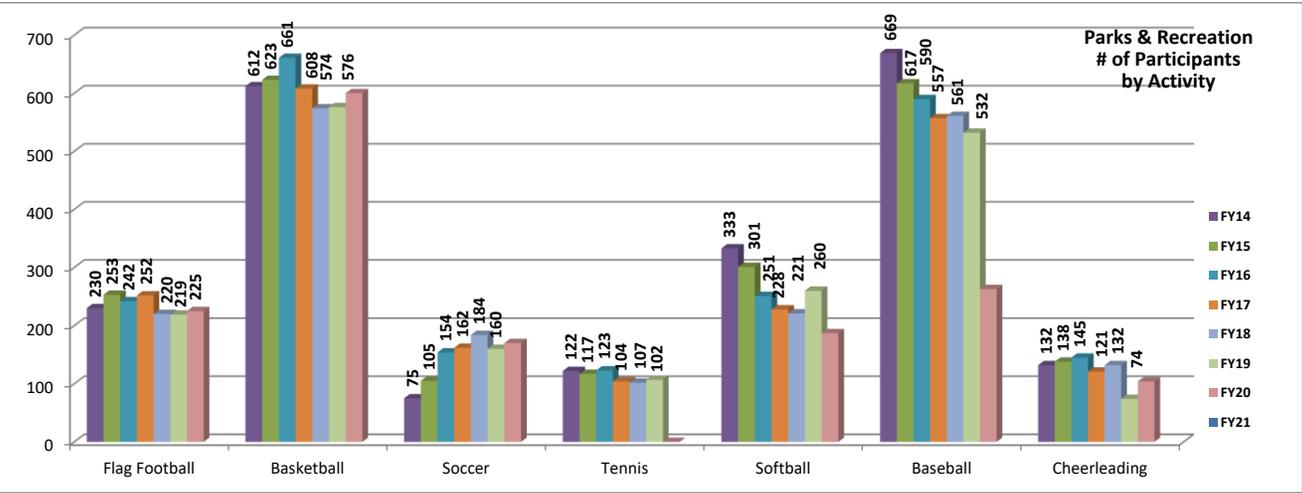
**Total FY21 Expenditure Budget:**

\$658,005

Department Director: Billy Ransom  
 Department Director email: bransom@moorecountync.gov

**FY21 Budgeted Staffing Positions:**

5 Full-Time  
 0 Part-Time



FY	Budget	Actual
FY12	\$52,000	\$59,850
FY13	\$52,000	\$54,020
FY14	\$58,000	\$47,183
FY15	\$58,000	\$59,377
FY16	\$58,000	\$50,720
FY17	\$58,000	\$48,870
FY18	\$58,000	\$61,249
FY19	\$58,000	\$51,955
FY20	\$65,000	\$15,460
FY21	\$65,000	\$0

Parks & Recreation										
Event Participants	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21
Flag Football	230	204	230	253	242	252	220	219	225	
Basketball	655	653	612	623	661	608	574	576	600	
Soccer	59	102	75	105	154	162	184	160	170	
Tennis	129	141	122	117	123	104	102	107	0	
Softball	330	322	333	301	251	228	221	260	187	
Baseball	669	734	669	617	590	557	561	532	263	
Cheerleading	<u>122</u>	<u>120</u>	<u>132</u>	<u>138</u>	<u>145</u>	<u>121</u>	<u>132</u>	<u>74</u>	<u>104</u>	
<b>Total</b>	2,194	2,276	2,173	2,154	2,166	2,032	1,994	1,928	1,549	0

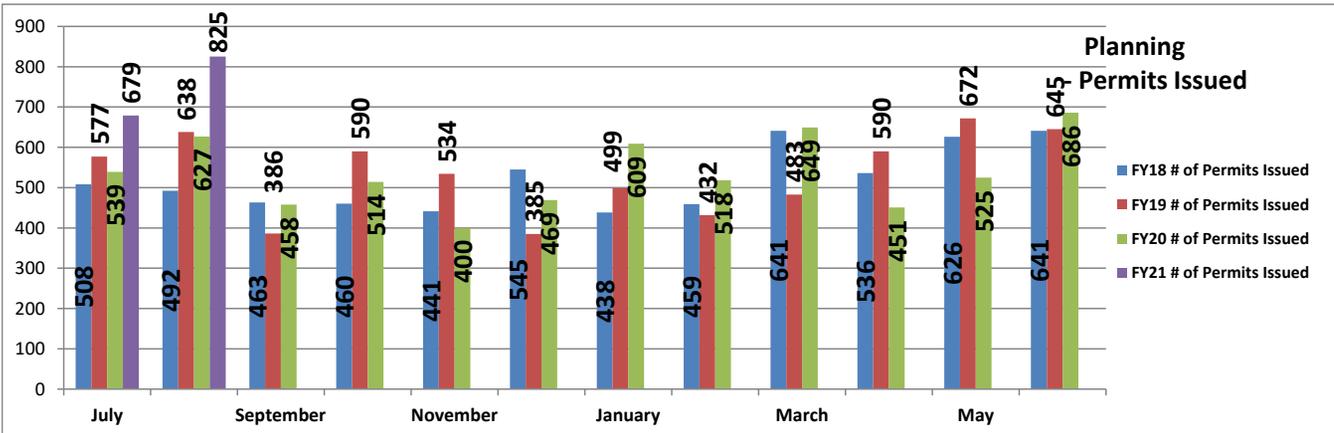
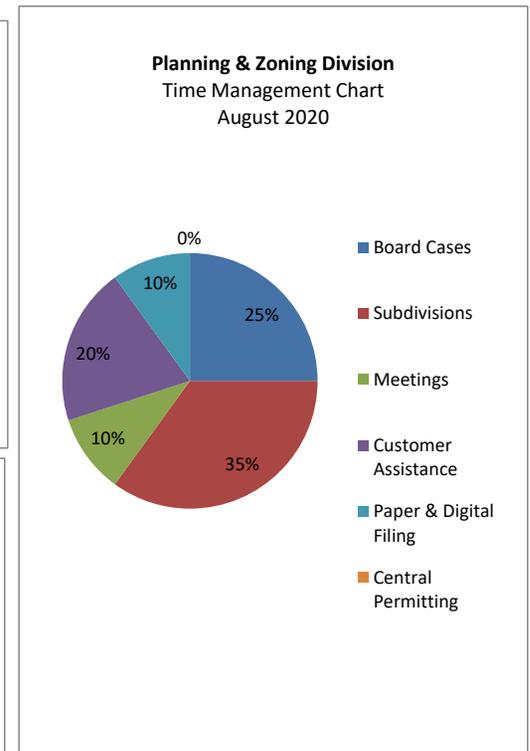
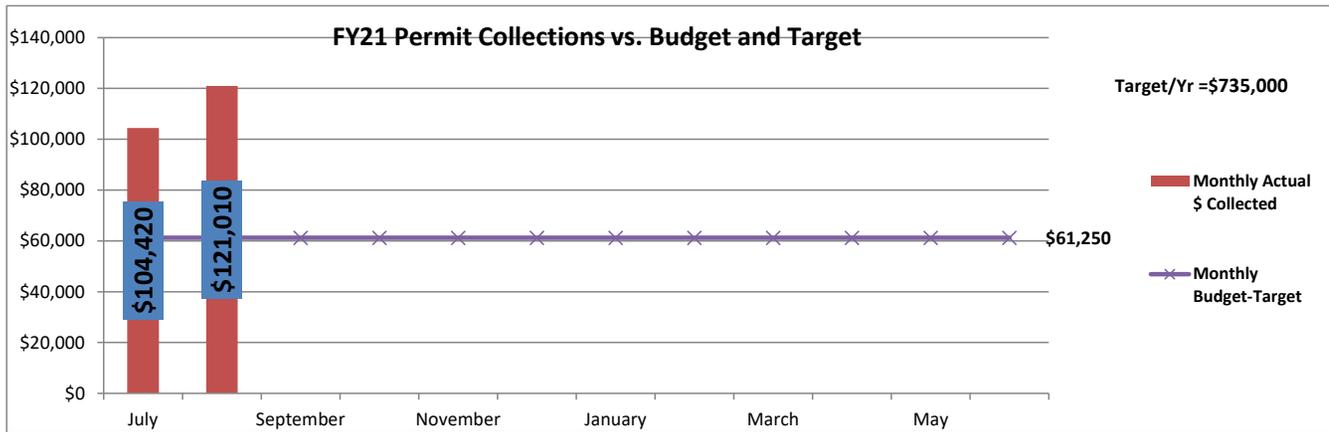
# Moore County Department of Planning and Code Enforcement (General Fund)

## Department Narrative:

Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreements with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

Planning Budget			Code Enforcement/Permitting Budget		
<b>Revenue Sources FY21 Budget:</b>			<b>FY21 Budgeted Staffing Positions:</b>		
Fees/Home Recovery	\$4,000	4.84 Full-Time	Zoning/Code Enf Fees	\$735,000	5.08 Full-Time
County Property Tax	\$474,707	0 Part-Time	Cell Tower Service Fees	\$14,400	0 Part-Time
<b>Total FY21 Expenditure Budget:</b>			<b>Total FY21 Expenditure Budget:</b>		
	\$478,707			\$547,375	

Department Director: Debra Enslinger  
 Department Director email: densminger@moorecountync.gov



## Moore County Community Development Division Multi Year Grant Fund

### Department Narrative:

Two programs are currently funded through the North Carolina Housing Finance Agency. The Urgent Repair Program (URP19) are funds from the State appropriated North Carolina Housing Trust Fund and the Essential Single Family Rehab Loan Pool Program (ESFRLP20) are funds from the HOME Investment Partnerships Program.

**URP19 Program objectives:** (a) to distribute Program funds equitably across all regions of the state; (b) to serve households with urgent repair needs that cannot be met through other state or federally funded housing assistance programs; (c) to enable the frail elderly and others with physical disabilities to remain in their homes by providing essential accessibility modifications.

**ESFRLP20 Program objectives:** (a) to promote equitable distribution of Program funds across the state; (b) to serve elderly and disabled homeowners, as well as households with elderly and/or disabled fulltime household members or with a child under the age of six whose health is threatened by the presence of lead hazards, with incomes at or below eighty percent (80%) of area median income; (c) to facilitate aging in place amongst elderly and disabled fulltime household members of eligible dwelling units through accessibility modifications; (d) to promote the long-term affordability and lower operating cost of Essential Single Family Rehab Loan Pool Program assisted units through cost-effective, energy efficiency measures and performance testing.

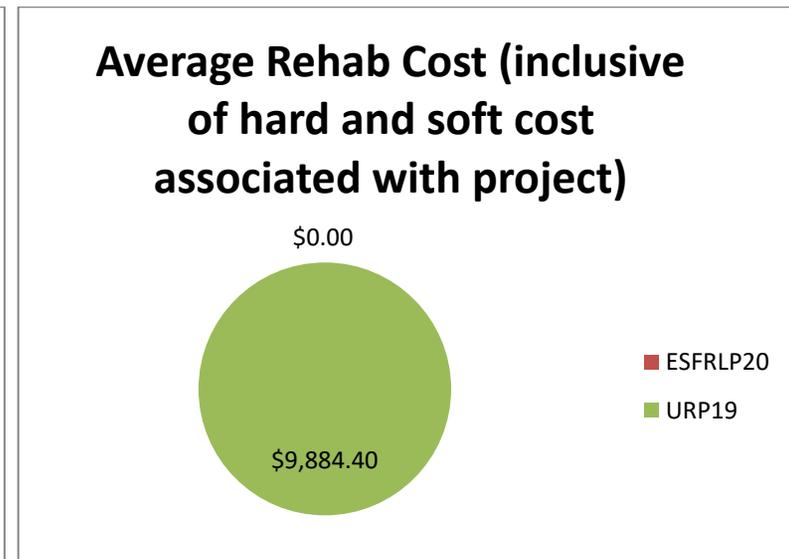
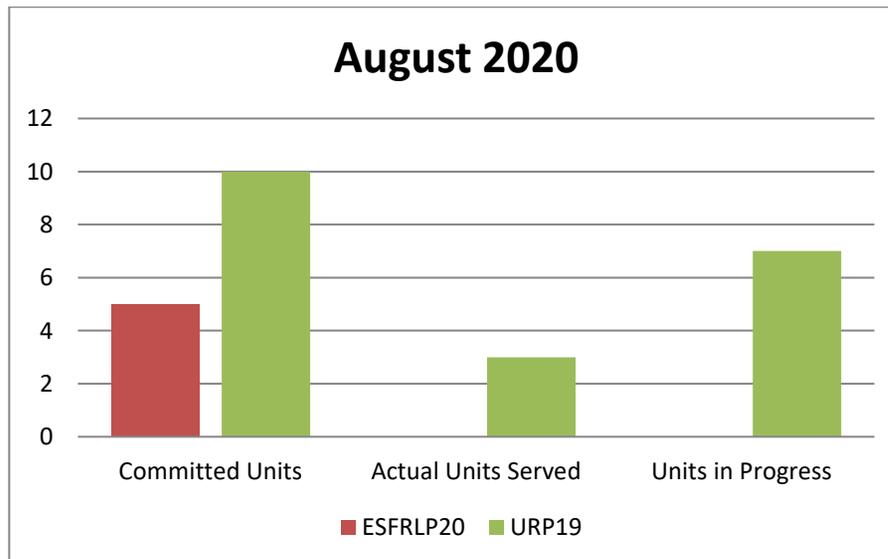
### Budget:

ESFRLP20 \$190,000 up to \$500,000 (no local matching funds)  
URP19 \$100,000 plus \$5,000 local matching funds

### Term Dates:

ESFRLP20 August 6, 2020 to June 30, 2023  
URP19 July 30, 2019 to December 31, 2020

Department Director: Debra Ensminger  
Department Director email: [densminger@moorecountync.gov](mailto:densminger@moorecountync.gov)



## Moore County Department of Transportation Services Fund (Special Revenue Fund)

### Department Narrative:

Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis. Transportation services receives funding to operate through grant funding and user fees, self supporting.

### Revenue Sources FY21 Budget:

User Fees	\$528,518
Grants	\$631,588
Surplus	\$1,000

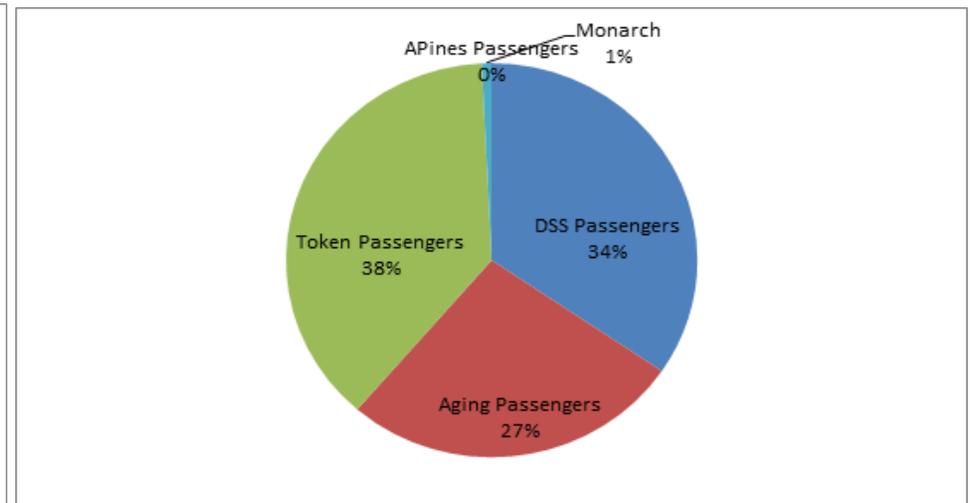
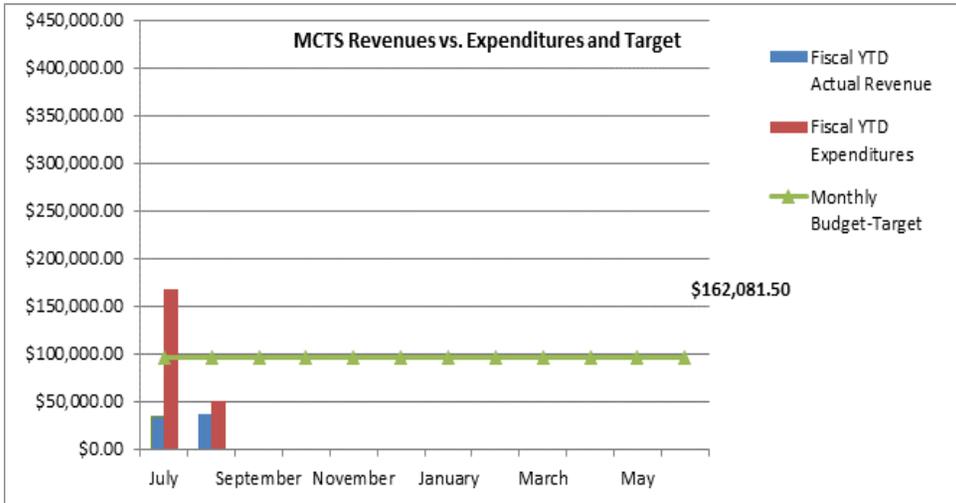
**Total FY21 Expenditure Budget:** \$1,161,106

### FY21 Budgeted Staffing Positions:

13.33	Full-Time
2	Part-Time

Department Director: Debra Enslinger

Department Director email: denslinger@moorecountync.gov



## Moore County Property Management (General Fund)

### Department Narrative:

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

### Revenue Sources FY21 Original Budget:

Property Tax \$4,510,938  
 Fuel Sales \$40,000

### FY21 Budgeted Staffing Positions:

27 Full-Time  
 0 Part-Time

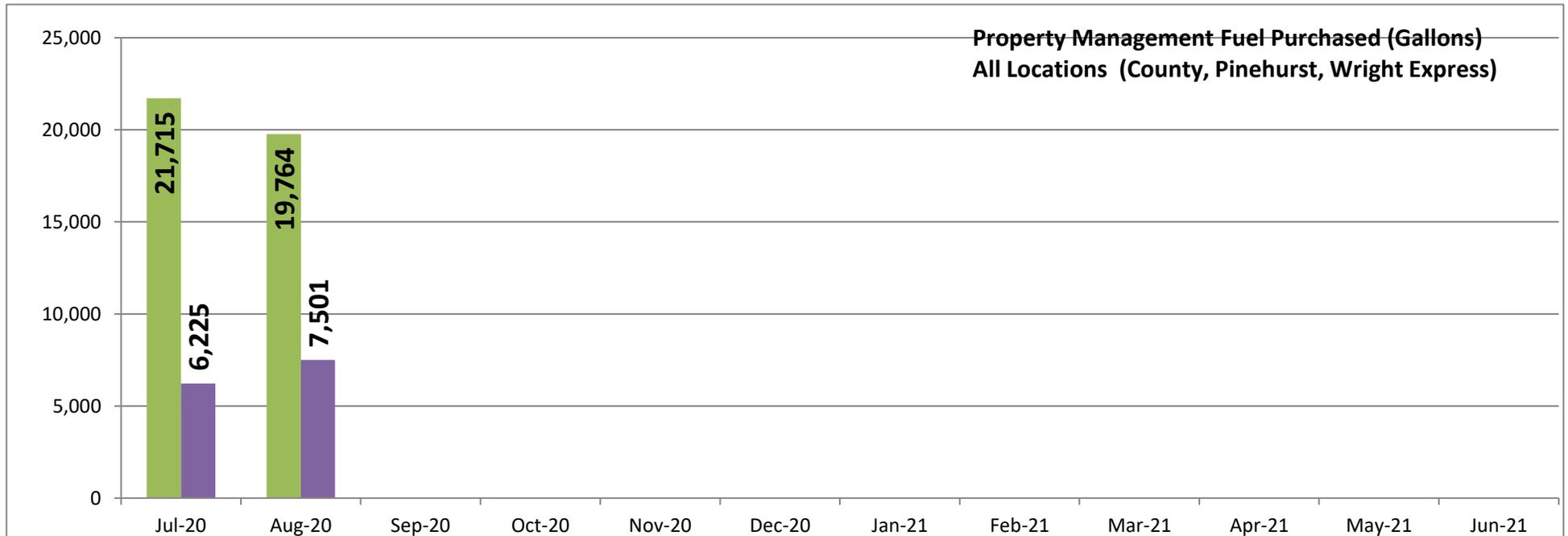
**Total FY21 Expenditure Original Budget:** \$4,550,938

Department Director: Bobby Lake

Department Director email: [blake@moorecountync.gov](mailto:blake@moorecountync.gov)

Utility Costs - FY21 paid in)	(Month	Electric Budget	Electric Actual	Fuel/Oil Budget	Fuel/Oil Actual	Propane Budget	Propane Actual	Water Budget	Water Actual	Total Utility Budget	Total Utility Actual
Jul-20		\$56,383	\$0	\$1,004	\$0	\$5,567	\$375	\$18,125	\$0	\$81,079	\$375
Aug-20		\$56,383	\$59,012	\$1,004	\$0	\$5,567	\$972	\$18,125	\$13,678	\$81,079	\$73,662
Sep-20		\$56,383		\$1,004		\$5,567		\$18,125		\$81,079	\$0
Oct-20		\$56,383		\$1,004		\$5,567		\$18,125		\$81,079	\$0
Nov-20		\$56,383		\$1,004		\$5,567		\$18,125		\$81,079	\$0
Dec-20		\$56,383		\$1,004		\$5,567		\$18,125		\$81,079	\$0
Jan-21		\$56,383		\$1,004		\$5,567		\$18,125		\$81,079	\$0
Feb-21		\$56,383		\$1,004		\$5,567		\$18,125		\$81,079	\$0
Mar-21		\$56,383		\$1,004		\$5,567		\$18,125		\$81,079	\$0
Apr-21		\$56,383		\$1,004		\$5,567		\$18,125		\$81,079	\$0
May-21		\$56,383		\$1,004		\$5,567		\$18,125		\$81,079	\$0
Jun-21		\$56,383		\$1,004		\$5,567		\$18,125		\$81,079	\$0
Totals		\$676,600	\$59,012	\$12,050	\$0	\$66,800	\$1,347	\$217,500	\$13,678	\$972,950	\$74,037

Utility Costs - FY20	Electric Budget	Electric Actual	Fuel/Oil Budget	Fuel/Oil Actual	Propane Budget	Propane Actual	Water Budget	Water Actual	Total Utility Budget	Total Utility Actual
Jul-19	\$51,675	\$42,216	\$1,004	\$0	\$5,979	\$1,844	\$15,442	\$0	\$74,100	\$44,060
Aug-19	\$51,675	\$41,780	\$1,004	\$0	\$5,979	\$2,229	\$15,442	\$19,035	\$74,100	\$63,044
Sep-19	\$51,675	\$57,620	\$1,004	\$0	\$5,979	\$2,777	\$15,442	\$17,032	\$74,100	\$77,430
Oct-19	\$51,675	\$49,719	\$1,004	\$0	\$5,979	\$2,761	\$15,442	\$19,916	\$74,100	\$72,395
Nov-19	\$51,675	\$47,798	\$1,004	\$0	\$5,979	\$3,746	\$15,442	\$14,114	\$74,100	\$65,657
Dec-19	\$51,675	\$47,345	\$1,004	\$0	\$5,979	\$3,844	\$15,442	\$11,723	\$74,100	\$62,913
Jan-20	\$51,675	\$42,432	\$1,004	\$0	\$5,979	\$4,572	\$15,442	\$9,199	\$74,100	\$56,202
Feb-20	\$51,675	\$49,683	\$1,004	\$817	\$5,979	\$3,359	\$15,442	\$11,090	\$74,100	\$64,949
Mar-20	\$51,675	\$42,149	\$1,004	\$8,012	\$5,979	\$3,831	\$15,442	\$10,107	\$74,100	\$64,099
Apr-20	\$51,675	\$37,085	\$1,004	\$0	\$5,979	\$1,025	\$15,442	\$10,555	\$74,100	\$48,665
May-20	\$51,675	\$38,863	\$1,004	\$0	\$5,979	\$1,771	\$15,442	\$9,477	\$74,100	\$50,111
Jun-20	\$51,675	\$92,475	\$1,004	\$0	\$5,979	\$547	\$15,442	\$20,257	\$74,100	\$113,279
Totals	\$620,100	\$589,164	\$12,050	\$8,829	\$71,750	\$32,307	\$185,300	\$152,504	\$889,200	\$782,804



## Moore County Register of Deeds (General Fund)

### Department Narrative:

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (<http://rod.moorecountync.gov>). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

### Revenue Sources FY21 Budget:

Fees	\$2,150,000
Automation Fund	\$68,000
Vital Records Fund	\$2,000
State Treasurer Fund	<u>\$95,004</u>
Total Revenue	\$2,315,004

### Total FY21 Expenditure Budget:

\$1,540,545

### FY21 Budgeted Staffing Positions:

10 Full-Time  
0 Part-Time

Department Director: Judy Martin

Department Director email: [jmartin@moorecountync.gov](mailto:jmartin@moorecountync.gov)

Register of Deeds - Recordings and Revenues by Month & YTD FY21					
Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY20	FY21 Original Budgeted Revenues	YTD % Rev/FY20 Budget
Jul-20	3,044	\$427,899	\$427,899	\$2,315,004	18.48%
Aug-20	2,803	\$620,970	\$1,048,869	\$2,315,004	45.31%
Sep-20			\$1,048,869	\$2,315,004	45.31%
Oct-20			\$1,048,869	\$2,315,004	45.31%
Nov-20			\$1,048,869	\$2,315,004	45.31%
Dec-20			\$1,048,869	\$2,315,004	45.31%
Jan-21			\$1,048,869	\$2,315,004	45.31%
Feb-21			\$1,048,869	\$2,315,004	45.31%
Mar-21			\$1,048,869	\$2,315,004	45.31%
Apr-21			\$1,048,869	\$2,315,004	45.31%
May-21			\$1,048,869	\$2,315,004	45.31%
Jun-21			\$1,048,869	\$2,315,004	45.31%

Register of Deeds - Recordings and Revenues by Month & YTD FY20					
Month	Recordings Filed	Actual MTD Revenues	Fiscal YTD Revenues FY20	FY20 Original Budgeted Revenues	YTD % Rev/FY20 Budget
Jul-19	2,156	\$214,563	\$214,563	\$2,358,800	9.10%
Aug-19	2,192	\$233,228	\$447,790	\$2,358,800	18.98%
Sep-19	2,015	\$177,385	\$625,175	\$2,358,800	26.50%
Oct-19	2,217	\$232,631	\$857,806	\$2,358,800	36.37%
Nov-19	1,898	\$202,474	\$1,060,280	\$2,358,800	44.95%
Dec-19	2,092	\$232,839	\$1,293,119	\$2,358,800	54.82%
Jan-20	2,198	\$192,352	\$1,485,471	\$2,358,800	62.98%
Feb-20	2,111	\$208,205	\$1,693,676	\$2,358,800	71.80%
Mar-20	2,283	\$251,336	\$1,945,012	\$2,358,800	82.46%
Apr-20	2,092	\$216,534	\$2,161,546	\$2,358,800	91.64%
May-20	2,307	\$236,438	\$2,397,984	\$2,358,800	101.66%
Jun-20	2,650	\$248,681	\$2,646,665	\$2,358,800	112.20%

\*Recordings include Land Records, Birth and Deaths Filed, Marriage Licenses Issued, Military Discharges Filed and Notaries Public Sworn

**COMMERCIAL PROPERTY SALES REPORT**  
**MOORE COUNTY REGISTER OF DEEDS Beginning 7/1/2020-6/30/2021**

<u>DATE</u>	<u>BOOK/PAGE</u>	<u>BUYER</u>	<u>SALES PRICE</u>	<u>TOTAL EXCISE STAMP</u>	<u>COUNTY EXCISE STAMP</u>		<u>DESCRIPTION</u>
7/1/2020	B5360/360	FirstHealth of the Carolinas, Inc.	\$1,750,000	\$3,570.00		\$1,785.00	Medical Office 1.47 AC Phst
7/1/2020	B5361/47	Grace Church of Southern Pines, Inc.	\$1,400,000	\$2,856.00		\$1,428.00	Seven Lakes West Plaza Shopping Center
7/8/2020	B5365/53	Moore County Chamber of Commerce	\$560,000	\$1,142.40		\$571.20	Commercial Office Sou Pines
7/14/2020	B5370/74	Berne Square, LLC, Warren Corners, LLC	\$19,675,000	\$40,137.00		\$20,068.50	Commercial Shopping Center- Lowes on Morganton Road
7/16/2020	B5372/241	470 NW Broad Street, LLC	\$375,000	\$765.00		\$382.50	Commercial Retail Sou Pines
7/22/2020	B5376/182	Massieh Cornerstone, LLC	\$100,000	\$204.00		\$102.00	South Park Office Townhouse
7/23/2020	B5377/500	Aanya Properties, Inc	\$90,000	\$183.60		\$91.80	Retail Robbins
7/24/2020	B5378/343	Bat Properties, LLC	\$226,500	\$462.06		\$231.03	Retail - Sou Pines Corporate Park
7/28/2020	B5381/72	SF Whispering Pines, LLC	\$1,775,000	\$3,621.00		\$1,810.50	Commercial Retail 1.47 Ac Byrd Division
7/30/2020	B5383/93	WFCS Holdings, LLC	\$9,309,000	\$18,990.36		\$9,495.18	Commercial Tracts Vass
<b>JULY TOTALS</b>			<b>\$35,260,500.00</b>	<b>\$71,931.42</b>		<b>\$35,965.71</b>	
8/3/2020	B5386/400	DCD Real Estate, LLC	\$1,279,000	\$2,609.16		1,304.58	Commercial Car Wash Sdh Tp
8/5/2020	B5388/590	TJD Holdings LLC	\$600,000	\$1,224.00		612.00	Tracts Commercial Sou Pines
8/10/2020	B5391/439	SP Medical Leasing, LLC	\$612,500	\$1,249.50		624.75	Commercial Retail Sou Pines
8/21/2020	B5400/489	Modak Inc	\$700,000	\$1,428.00		714.00	Commercial Convenience Store
8/31/2020	B5407/326	BF Southern Pines 305 CRE 007 LLC	\$1,000,000	\$2,040.00		1,020.00	Commerical Office/Retail
<b>AUGUST TOTALS</b>			<b>\$4,191,500.00</b>	<b>\$8,550.66</b>		<b>\$4,275.33</b>	

**County Of Moore**  
**Budget - Historical Comparison**  
**Sales Tax/Medicaid Hold Harmless**

ACCOUNTS FOR: GENERAL	FY16/17 BUDGET	FY16/17 ACTUALS	FY17/18 BUDGET	FY17/18 ACTUALS	FY18/19 BUDGET	FY18/19 ACTUALS	FY19/20 BUDGET	FY19/20 ACTUALS (June 2020)
<b>10033100 GENERAL FUND</b>								
10033100 30250 <b>ARTICLE 39-LOCAL SALES TAX 1%</b>	\$6,700,000	\$7,140,679	\$6,900,136	\$7,090,961	\$7,000,000	\$7,738,220	\$7,535,000	\$8,093,451
10033100 30251 <b>ARTICLE 40-COUNTY 1/2% (70%)</b>	\$3,150,000	\$3,422,790	\$3,200,000	\$3,630,983	\$3,400,000	\$3,876,721	\$3,800,000	\$4,070,605
10033100 30252 <b>ARTICLE 42-COUNTY 1/2% (40%)</b>	\$1,723,000	\$1,862,243	\$1,775,000	\$1,894,851	\$1,800,000	\$2,055,341	\$2,010,000	\$2,149,876
10033096 30254 <b>ARTICLE 40-SCHOOLS (30%)</b>	\$1,350,000	\$1,466,910	\$1,400,000	\$1,556,136	\$1,500,000	\$1,661,452	\$1,640,000	\$1,744,545
10033096 30255 <b>ARTICLE 42-SCHOOLS (60%)</b>	<u>\$2,550,000</u>	<u>\$2,793,365</u>	<u>\$2,600,000</u>	<u>\$2,842,277</u>	<u>\$2,700,000</u>	<u>\$3,083,012</u>	<u>\$3,015,000</u>	<u>\$3,224,814</u>
<b>Subtotal Article 39, 40, 42</b>	\$15,473,000	\$16,685,987	\$15,875,136	\$17,015,207	\$16,400,000	\$18,414,746	\$18,000,000	\$19,283,290
10033100 30253 <b>Old Article 44/Medicaid Hold Harmless (March)</b>	\$1,000,000	\$2,224,998	\$1,525,000	\$2,406,026	\$1,673,217	\$2,703,869	\$2,000,000	\$3,187,354
10033100 30256 <b>Article 46 - County (1/4 cent) start 4/1/2019</b>	\$0	\$0	\$0	\$0	\$0	\$1,000,568	\$2,800,000	\$3,751,627

**Moore County Department Sheriff's Department -Animal Services (General Fund)**

**Department Narrative:**

The Moore County Animal Center is an open-admission shelter and the headquarters of Animal Services. The Center temporarily houses stray and unwanted companion animals. The Center also promotes the placement of adoptable pets, and provides information to Moore County owners about responsible pet care. Animal Services Officers enforce state and local laws pertaining to domestic animals. Officers also provide a number of services including rabies clinics, microchipping and connecting the owners of fertile pets with spay and neuter assistance. The shelter staff supports these activities and coordinates off site events to reach out to local residents. The following information reflects the changing needs of the pet community and correlates with the impact of those needs on county resources.

**Revenue Sources FY21 Budget:**

Fees/Donations \$73,100

County Property Tax \$767,732

**Total FY21 Expenditure Budget:**

\$840,832

**FY21 Budgeted Staffing Positions:**

11 Full-Time

1 Part-Time

Department Director: Captain James Furr, Moore County Sheriff's Office

Department Director email: jfurr@moorecountync.gov

Animal Operations												
Month	Dog and Cat Intake - Total all Sources	Owner Surrender - Dogs	Owner Surrender - Cats	% Intake - Owner Surrenders	Adoptions	Rescues	Return to Owner	Total Live Release (Adopt + Rescues + RTO)	Number Euthanized	Total Field Calls For Service	# that are Animal Bite	# that are Cruelty/ Neglect
18 July	255	55	71	49%	76	28	16	120	113	339	13	10
18 Aug	285	44	76	42%	89	40	13	142	130	303	19	8
18 Sept	197	55	39	48%	43	34	18	95	105	274	10	1
18 Oct	288	57	87	50%	41	42	22	105	166	354	19	1
18 Nov	198	74	43	59%	49	32	28	109	88	309	14	5
18 Dec	178	54	39	52%	70	39	17	126	76	336	12	4
19 Jan	178	45	31	43%	31	41	13	85	81	364	12	9
19 Feb	132	50	25	57%	46	33	11	90	46	334	9	17
19 Mar	235	68	46	49%	26	66	20	112	102	507	11	8
19 Apr	208	65	52	56%	31	59	12	102	85	388	17	5
19 May	295	84	94	60%	45	84	19	148	132	514	26	4
19 Jun	330	81	139	67%	55	45	17	117	171	411	21	3
19 July	295	80	75	53%	69	85	21	175	94	326	20	9
19 Aug	240	60	88	62%	91	40	23	154	139	508	23	2
19 Sep	199	45	40	43%	71	29	13	113	81	513	16	5
19 Oct	215	35	44	37%	53	75	22	150	91	565	9	1
19 Nov	168	41	28	41%	42	52	14	108	61	367	13	2
19 Dec	152	40	33	48%	54	34	19	107	59	251	25	3
20 Jan	203	82	41	61%	29	78	25	132	65	402	36	4
20 Feb	174	71	25	55%	39	57	12	108	75	309	22	6
20 Mar	95	36	7	45%	23	37	2	62	40	318	5	5
20 Apr	15	10	3	87%	2	9	0	11	14	256	21	2
20 May	93	42	2	47%	3	53	15	71	11	326	14	2
20 Jun	189	35	63	52%	20	79	8	107	41	432	26	0
20 July	210	49	64	54%	56	106	8	170	55	385	16	3
20 Aug	187	50	69	64%	50	60	8	118	78	365	12	5
20 Sep				#DIV/0!				0				
20 Oct				#DIV/0!				0				
20 Nov				#DIV/0!				0				
20 Dec				#DIV/0!				0				
21 Jan				#DIV/0!				0				
21 Feb				#DIV/0!				0				
21 Mar				#DIV/0!				0				
21 Apr				#DIV/0!				0				
21 May				#DIV/0!				0				
21 June				#DIV/0!				0				
Fiscal To Date 20/21	397	99	133	58%	106	166	16	288	133	750	28	8
Fiscal To Date 19/20	2038	577	449	50%	496	628	174	1298	771	4573	230	41
Fiscal To Date 18/19	2779	732	742	53%	602	543	206	1351	1295	4433	183	75
Fiscal To Date 17/18	2394	653	552	50%	748	668	164	1580	818	3565	207	83
Fiscal To Date 16/17	2076	512	535	50%	758	604	183	1545	543	2282	211	230
Fiscal To Date 15/16	2523	726	550	51%	636	843	180	1659	815	2337	1922	1059
Fiscal To Date 14/15	3223	916	757	52%	752	720	231	1703	1529	2089	195	168
Cal to Date 2020	1166	375	274	56%	222	479	78	779	379	2793	152	27
Cal to Date 2019	2647	694	695	52%	614	643	204	1461	1142	5048	202	68
Cal to Date 2018	2582	703	592	50%	650	591	204	1445	1069	3725	172	66
Cal to Date 2017	2105	529	525	50%	862	508	149	1519	592	2757	205	119
Cal to Date 2016	2361	636	566	51%	615	788	190	1593	700	2590	252	95
Cal To Date 2015	2810	776	645	51%	686	838	217	1741	1054	2057	175	150
Cal To Date 2014	3138	782	600	44%	751	623	230	1,604	1,480	1845	193	198
Cal To Date 2013	3206				798		161	959	2199			

## Moore County Department of the Sheriff (General Fund)

### Department Narrative:

The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

### Revenue Sources FY21 Budget:

Fees	\$322,602
Grants/ABC Contract	\$5,000
County Property Tax	\$7,477,250

**Total FY21 Expenditure Budget:** \$7,804,852

### FY21 Budgeted Staffing Positions:

87	Full-Time
0	Part-Time

Department Director: Sheriff Ronnie Fields

Department Director email: rfields@moorecountync.gov

Month - FY21	# of Calls for Service	Average Response Time	Target Response Time
Jul-20	4,070	6 min, 34 sec	<11 min
Aug-20	4,408	7 min, 39 sec	<11 min
Sep-20			<11 min
Oct-20			<11 min
Nov-20			<11 min
Dec-20			<11 min
Jan-21			<11 min
Feb-21			<11 min
Mar-21			<11 min
Apr-21			<11 min
May-21			<11 min
Jun-21			<11 min

Month - FY20	# of Calls for Service	Average Response Time	Target Response Time
Jul-19	3,723	7 min, 49 sec	<11 min
Aug-19	3,479	7 min, 32 sec	<11 min
Sep-19	3,601	7 min, 32 sec	<11 min
Oct-19	3,976	6 min, 0 sec	<11 min
Nov-19	3,472	7 min, 0 sec	<11 min
Dec-19	3,755	6 min, 21 sec	<11 min
Jan-20	4,466	5 min, 21 sec	<11 min
Feb-20	4,268	6 min, 15 sec	<11 min
Mar-20	4,570	3 min, 56 sec	<11 min
Apr-20	4,047	3 min, 38 sec	<11 min
May-20	3,283	4 min, 29 sec	<11 min
Jun-20	4,016	5 min, 27 sec	<11 min

## Moore County Department of the Sheriff - Detention Center (General Fund)

### Department Narrative:

The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

### Revenue Sources FY21 Budget:

Fees/SSA Incentives	\$57,000
Telephone Deposits	\$68,924
Inmate/Video/Commissary/Health	\$806,869
County Property Tax	\$4,620,304

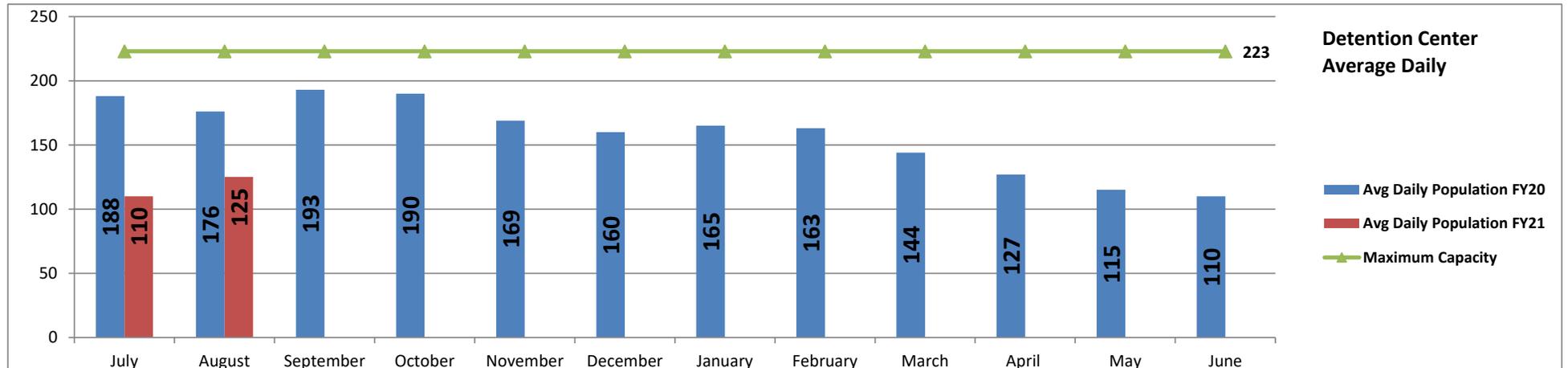
### FY21 Budgeted Staffing Positions:

78	Full-Time
0	Part-Time

Department Director: Sheriff Ronnie Fields

Department Director email: rfields@moorecountync.gov

**Total FY21 Expenditure Budget:** \$5,553,097



Detention	Avg Daily Population FY17	Avg Daily Population FY18	Avg Daily Population FY19	Avg Daily Population FY20	Avg Daily Population FY21	Maximum Capacity
July	176	161	169	188	110	223
August	173	181	172	176	125	223
September	175	192	175	193		223
October	183	188	173	190		223
November	175	174	166	169		223
December	166	158	170	160		223
January	180	154	178	165		223
February	166	164	175	163		223
March	161	162	175	144		223
April	173	157	165	127		223
May	175	165	190	115		223
June	182	156	187	110		223
	2085	2012	2095	1900	235	

## Moore County Department of Soil & Water Conservation (General Fund and SWCD Board Special Revenue Fund)

### Department Narrative:

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

### Revenue Sources FY21 Budget:

Gen Fund	Grant - State Dept of Ag	\$26,868 County
Gen Fund	County Property Tax	\$196,080 County
District Fund	District Fund 220-Fees/Rentals	\$19,891 (District Funds)
District Fund	District receives \$3,600 matching state grant	

### FY21 Budgeted Staffing Positions:

3	Full-Time	(Paid by County General Fund, \$26,868 Ag Grant)
0	Part-Time	(Director reports to the SWCD Board, Director has authority over employees paid by County given to him/her by their Board)

### Total FY21 Expenditure Budget: (General Fund)

	\$222,948 County
District Fund 220 (Educational & Scholarships)	\$19,891 (District Funds)

Department Director: Jonathan Russell

Department Director email: jrussell@moorecountync.gov

Soil/Water				
Month	FY19 Acres Drilled	FY20 Acres Drilled	FY21 Acres Drilled	Target # of Acres Drilled
July	5	18.2	53.7	125
August	15	35.7	3.7	125
September	69.1	170.1		125
October	287.4	466.8		125
November	77.1	190.2		125
December	0	31.5		125
January	0	0		125
February	28.9	0		125
March	20	22		125
April	36.5	52.6		125
May	44.1	38.1		125
June	65	15.5		125
Totals	<b>648.1</b>	<b>1040.7</b>	<b>57.4</b>	<b>1500</b>

## Moore County Solid Waste (General Fund)

### Department Narrative:

Moore County Solid Waste is a division of Public Works and operates seven staffed convenient centers to accept solid waste and recyclables at no charge to the citizens. Hours of operation are Monday through Saturday, 7 a.m. to 7 p.m. One of these seven sites includes the Moore County Construction & Demolition (C&D) Landfill located in Aberdeen. The Moore County Landfill is also the location for the Yard Waste Facility, and the collection site for special waste such as scrap tires and white goods. Landfill fees are charged at the Landfill for C&D disposal as well as yard waste. Each year the disposal rate or landfill fees are set by the Moore County Board of Commissioners based on a per ton charge.

### Revenue Sources FY21 Original Budget:

Fees	\$2,708,775
Grants/Restricted	\$203,500
Property Tax	\$179,849

**Total FY21 Expense Original Budget:** \$3,092,124

### FY21 Budgeted Staffing Positions:

10	Full-Time
1	Part-Time

Department Director: David Lambert, dlambert1@moorecountync.gov

Solid Waste Debris by Month in Tons FY19-20				
FY 20 - Current Fiscal Year	Leaf & Limb & Mulch	Recycling including Glass	Construction & Demo Material	Municipal Solid Waste-AVG
Jul-19	1,438	312	2,553	1,372
Aug-19	1,337	403	2,824	1,360
Sep-19	1,240	351	2,445	1,949
Oct-19	1,321	385	2,590	1,344
Nov-19	1,288	300	2,790	1,336
Dec-19	1,361	471	2,664	1,242
Jan-20	1,257	487	2,457	1,583
Feb-20	1,171	752	2,414	1,266
Mar-20	3,294	358	2,797	1,214
Apr-20	2,982	414	2,343	1,621
May-20	2,381	322	2,717	1,473
Jun-20	4,709	314	2,473	2,377
<b>Totals</b>	<b>23,778</b>	<b>4,870</b>	<b>31,066</b>	<b>18,137</b>
			<b>Total Tonnage</b>	<b>77,851</b>

Solid Waste Debris by Month in Tons FY20-21				
FY 21- Current Fiscal Year	Leaf & Limb*	Recycling	Construction & Demo Material	Municipal Solid Waste-AVG
Jul-20	7,876	314	2,249	2,316
Aug-20	6,807	478	2,091	1,536
Sep-20				
Oct-20				
Nov-20				
Dec-20				
Jan-21				
Feb-21				
Mar-21				
Apr-21				
May-21				
Jun-21				
<b>Totals</b>	<b>14,683</b>	<b>792</b>	<b>4,340</b>	<b>3,853</b>
			<b>Total Tonnage</b>	<b>23,667</b>

Moore County Department of Solid Waste, continued Page 2

Solid Waste Revenues									
FY 20 Actuals	Landfill Fees Budget \$2,050,000	Recycle Material Budget \$6,000	White Goods Fees and Distribution \$70,000 + \$30,000	Electronic Recycling \$8,500	Other Rev/SW Disposal Tax Distribution \$30,000	Scrap Tires \$120,000	Total Actual Revenue	Total Rev Budget \$2,319,500	Revenue as % of Total Budget
Jul-19	\$40,618	\$0	\$6,089	\$0	\$0	\$0	\$46,707	\$193,291	24.16%
Aug-19	\$123,193	\$0	\$1,845	\$105	\$0	\$0	\$125,143	\$193,291	64.74%
Sep-19	\$197,118	\$0	\$1,833	\$0	\$0	\$0	\$198,951	\$193,291	102.93%
Oct-19	\$197,711	\$0	\$914	\$0	\$0	\$0	\$198,625	\$193,291	102.76%
Nov-19	\$181,232	\$1,485	\$23,111	\$0	\$38,492	\$11,665	\$255,984	\$193,292	132.43%
Dec-19	\$202,191	\$5,444	\$769	\$0	\$0	\$0	\$208,405	\$193,292	107.82%
Jan-20	\$177,200	\$1,865	\$0	\$0	\$0	\$0	\$179,065	\$193,292	92.64%
Feb-20	\$186,416	\$1,370	\$10,315	\$5,862	\$11,635	\$32,472	\$248,070	\$193,292	128.34%
Mar-20	\$171,982	-\$1,261	\$7,329	\$0	\$0	\$0	\$178,049	\$193,292	92.11%
Apr-20	\$187,909	\$0	\$1,336	\$0	\$0	\$0	\$189,245	\$193,292	97.91%
May-20	\$218,310	\$11,368	\$11,914	\$0	\$11,797	\$33,994	\$287,383	\$193,292	148.68%
Jun-20	\$392,094	\$10,142	\$11,549	\$0	\$0	\$41,214	\$454,999	\$193,292	235.39%
Totals	\$2,275,973	\$30,414	\$77,004	\$5,967	\$61,924	\$119,345	\$2,570,628	\$2,319,500	110.83%

Solid Waste Revenues									
FY 21 Actuals	Landfill Fees/Demolition Fees Budget \$2,341,500	Recycle/Mixed Material Budget \$297,275	White Goods Fees and Distribution \$70,000 + \$35,000	Electronic Recycling \$8,500	Other Rev/SW Disposal Tax Distribution \$35,000	Scrap Tires \$125,000	Total Actual Revenue	Total Rev Budget \$2,912,275	Revenue as % of Total Budget
Jul-20	\$34,370	\$2,092	\$0	\$0	\$0	\$0	\$36,462	\$242,690	15.02%
Aug-20	\$184,927	\$2,151	\$0	\$0	\$0	\$0	\$187,078	\$242,690	77.09%
Sep-20							\$0	\$242,690	0.00%
Oct-20							\$0	\$242,690	0.00%
Nov-20							\$0	\$242,690	0.00%
Dec-20							\$0	\$242,690	0.00%
Jan-21							\$0	\$242,690	0.00%
Feb-21							\$0	\$242,690	0.00%
Mar-21							\$0	\$242,690	0.00%
Apr-21							\$0	\$242,690	0.00%
May-21							\$0	\$242,690	0.00%
Jun-21							\$0	\$242,690	0.00%
Totals	\$219,297	\$4,243	\$0	\$0	\$0	\$0	\$223,540	\$2,912,275	7.68%

Solid Waste, Continued Page 3

Solid Waste - General Fund	Original Budget Revenue	Revised Budget Revenue	Actual Revenue	Original Budget Expenditures	Revised Budget Expenditures	Actual Expenditures (including Encumbrances)
FY13/14	\$1,182,000	\$1,182,000	\$1,368,783	\$2,007,999	\$2,032,119	\$1,987,357
FY14/15	\$1,257,000	\$1,297,000	\$1,322,945	\$2,183,967	\$2,433,757	\$2,386,158
FY15/16	\$1,309,000	\$1,309,000	\$1,648,289	\$2,087,496	\$2,112,460	\$2,078,921
FY16-17	\$1,685,500	\$1,685,500	\$1,703,735	\$2,231,507	\$2,324,845	\$2,125,095
FY17-18	\$1,837,000	\$1,867,000	\$1,821,683	\$2,177,437	\$2,259,975	\$2,225,333
FY18-19	\$1,897,500	\$2,118,719	\$2,258,080	\$3,092,124	\$2,857,157	\$2,819,694
FY19-20	\$2,319,500	\$2,494,500	\$2,570,627	\$2,861,483	\$3,335,711	\$2,920,764
FY20-21-Aug	\$2,912,275	\$2,912,275	\$223,540	\$3,092,124	\$3,152,712	\$1,820,390

## Moore County Department of Tax and Revaluation (General Fund)

### Department Narrative:

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

#### Revenue Sources FY21 Original Budget:

Property Tax                    \$2,024,609

#### Total FY21 Expenditure Original Budget:

\$2,024,609

#### FY21 Budgeted Staffing Positions:

25 Full-Time  
0 Part-Time

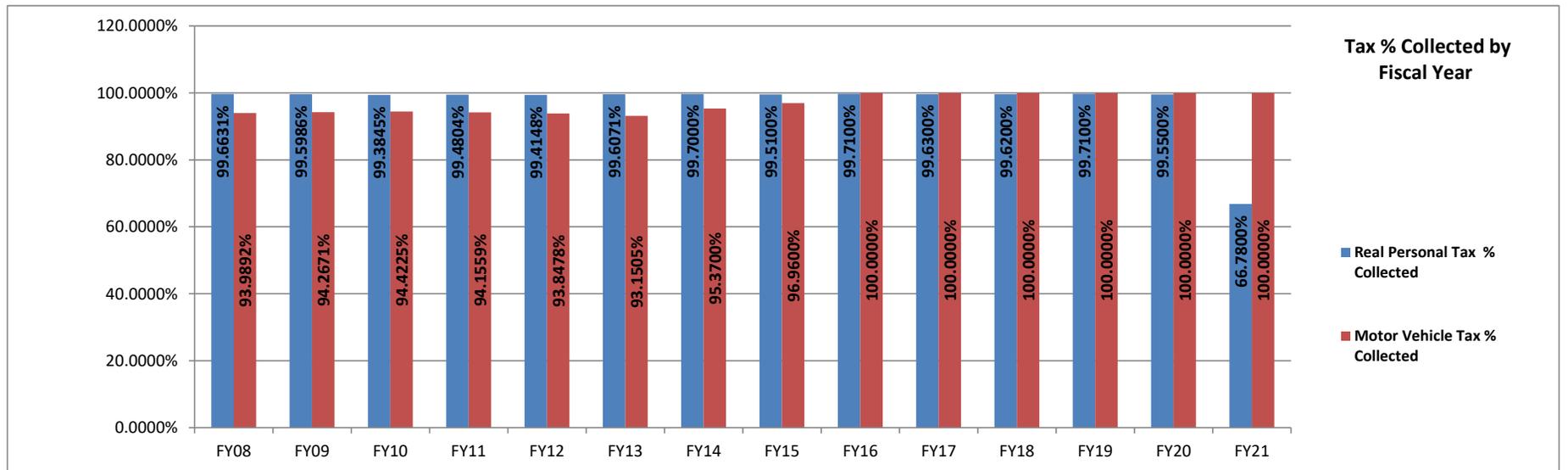
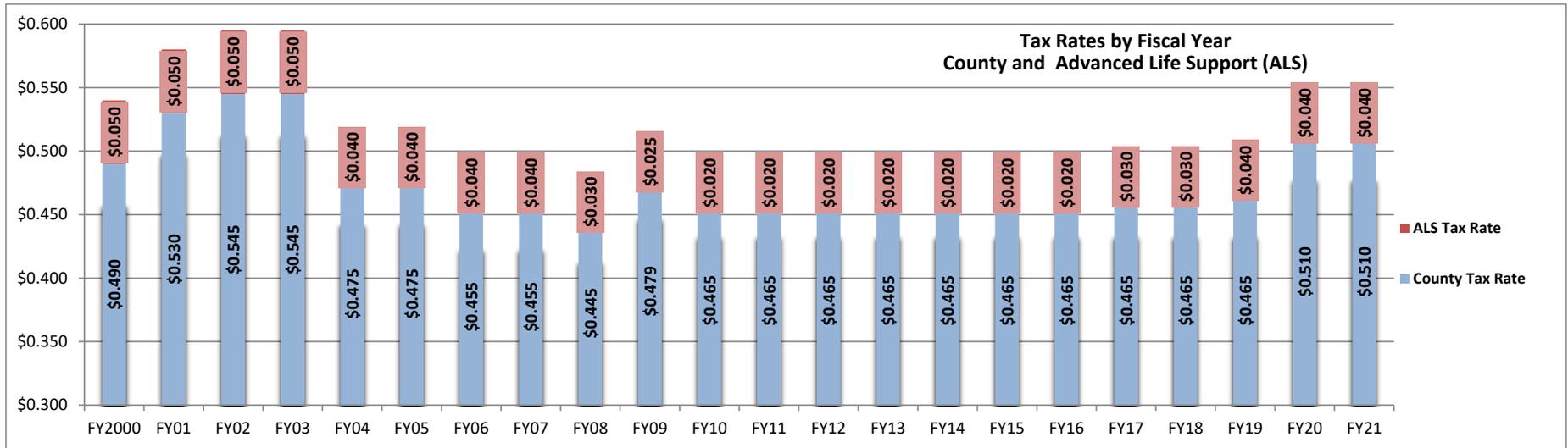
Department Director: Gary Briggs

Department Director email: gbriggs@moorecountync.gov

Tax Rates	FY14/15 Tax Rate	FY15/16 Tax Rate	FY16/17 Tax Rate	FY17/18 Tax Rate	FY18/19 Tax Rate	FY19/20 Tax Rate	FY20/21 Tax Rate
County/General	\$0.465	\$0.465	\$0.465	\$0.465	\$0.465	\$0.510	\$0.510
ALS	\$0.020	\$0.020	\$0.030	\$0.030	\$0.040	\$0.040	\$0.040
<b>Fire Districts</b>		\$0.080	\$0.085	\$0.090	\$0.095	\$0.095	\$0.095
A. Southern Pines	\$0.089						
B. Crestline	\$0.083						
C. Pinebluff	\$0.086						
D. Pinehurst	\$0.084						
E. Seven Lakes	\$0.040						
F. West End	\$0.069						
G. Eastwood	\$0.070						
J. Robbins	\$0.063						
K. Carthage	\$0.064						
M. Highfalls	\$0.066						
N. Eagle Springs	\$0.075						
P. Aberdeen	\$0.092						
Q. Crains Creek	\$0.111						
T. Whispering Pines	\$0.058						
V. Cypress Pointe	\$0.081						
W. Westmoore	\$0.070						



## Moore County Department of Tax and Revaluation, continued



**Moore County, NC Unemployment Rates as compared to the State of North Carolina and the National %**

Month/Year	Moore County, NC%	North-Carolina %	National %
Jan-17	5.30%	5.20%	4.70%
Feb-17	5.00%	5.00%	4.70%
Mar-17	4.40%	4.50%	4.40%
Apr-17	3.90%	4.10%	4.40%
May-17	4.20%	4.30%	4.40%
Jun-17	4.50%	4.60%	4.30%
Jul-17	4.80%	4.70%	4.30%
Aug-17	4.80%	4.70%	4.40%
Sep-17	4.30%	4.20%	4.20%
Oct-17	4.20%	4.10%	4.10%
Nov-17	4.40%	4.50%	4.20%
Dec-17	4.40%	4.10%	4.10%

Month/Year	Moore County, NC%	North-Carolina%	National %
Jan-18	4.70%	4.70%	4.10%
Feb-18	4.50%	4.60%	4.10%
Mar-18	4.30%	4.30%	4.00%
Apr-18	3.60%	3.70%	3.90%
May-18	3.60%	3.70%	3.80%
Jun-18	4.20%	4.20%	4.00%
Jul-18	4.10%	4.10%	3.90%
Aug-18	3.90%	3.90%	3.80%
Sep-18	3.00%	3.50%	3.70%
Oct-18	3.30%	3.60%	3.80%
Nov-18	3.40%	3.60%	3.70%
Dec-18	3.70%	3.80%	3.90%

Month/Year	Moore County, NC%	North-Carolina%	National %
Jan-19	4.40%	4.50%	4.00%
Feb-19	4.10%	4.20%	3.80%
Mar-19	4.10%	4.10%	3.80%
Apr-19	3.50%	3.60%	3.60%
May-19	4.00%	4.00%	3.60%
Jun-19	4.50%	4.40%	3.70%
Jul-19	4.40%	4.40%	3.70%
Aug-19	4.40%	4.30%	3.70%
Sep-19	3.40%	4.10%	3.50%
Oct-19	3.60%	4.00%	3.60%
Nov-19	3.30%	3.80%	3.50%
Dec-19	3.30%	3.60%	3.50%

Month/Year	Moore County, NC%	North-Carolina %	National %
Jan-20	4.00%	3.60%	3.60%
Feb-20	3.60%	3.60%	3.50%
Mar-20	4.10%	4.30%	4.40%
Apr-20	12.80%	12.90%	14.70%
May-20	12.50%	12.80%	13.30%
Jun-20	7.50%	7.60%	11.10%
Jul-20	8.20%	8.50%	10.20%
Aug-20			
Sep-20			
Oct-20			
Nov-20			
Dec-20			

**Moore County Public Works - Public Utilities Division (Fund 610 Enterprise Fund)**

**Department Narrative:**

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates eleven permitted water systems as follows: Pinehurst, Seven Lakes, Vass, Robbins, Addor High Falls, Hyland Hills, The Carolina, East Moore and West Moore and Hidden Lakes. MCPU provides sewer service to Pinehurst, Vass and a few rural customers. The dashboard shows revenues and expenses in comparison to the budget in Charts labeled "chart 1" below.

**Revenue Sources FY21 Original Budget:**

Fees	\$12,356,763
Debt Service/Interest/Surplus of Assets	\$1,437,725

**FY21 Budgeted Staffing Positions:**

41	Full-Time
0	Part-Time

**Total FY21 Expenditure Original Budget:**

\$13,794,488

Department Director: Randy Gould

Department Director email: rgould@moorecountync.gov

**Chart 1 - FY20**

Current Fiscal Year Activity				
Public Utilities FY20	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-19	\$954,141	\$985,488	\$481,925	\$453,300
Aug-19	\$954,141	\$985,488	\$1,274,634	\$679,602
Sep-19	\$954,141	\$985,488	\$1,172,644	\$757,780
Oct-19	\$954,141	\$985,488	\$1,205,650	\$983,015
Nov-19	\$954,141	\$985,488	\$922,573	\$841,837
Dec-19	\$954,141	\$985,488	\$1,052,993	\$973,050
Jan-20	\$954,141	\$985,488	\$1,116,664	\$957,754
Feb-20	\$954,141	\$985,488	\$860,501	\$555,846
Mar-20	\$954,141	\$985,488	\$706,352	\$681,560
Apr-20	\$954,141	\$985,488	\$906,230	\$1,010,882
May-20	\$954,141	\$985,488	\$970,703	\$700,619
Jun-20	\$954,141	\$985,488	\$1,296,175	\$1,535,897
Totals	\$11,449,689	\$11,825,851	\$11,967,043	\$10,131,143

**Chart 1 - FY21**

Prior Fiscal Year Activity				
Public Utilities FY21	Original Budget	Revised Budget	Actual Revenues	Actual Expenses
Jul-20	\$1,149,541	\$1,149,541	\$519,668	\$410,713
Aug-20	\$1,149,541	\$1,149,541	\$1,232,484	\$620,513
Sep-20	\$1,149,541	\$1,149,541		
Oct-20	\$1,149,541	\$1,149,541		
Nov-20	\$1,149,541	\$1,149,541		
Dec-20	\$1,149,541	\$1,149,541		
Jan-21	\$1,149,541	\$1,149,541		
Feb-21	\$1,149,541	\$1,149,541		
Mar-21	\$1,149,541	\$1,149,541		
Apr-21	\$1,149,541	\$1,149,541		
May-21	\$1,149,541	\$1,149,541		
Jun-21	\$1,149,541	\$1,149,541		
Totals	\$13,794,488	\$13,794,488	\$1,752,152	\$1,031,226

Moore County Department of Public Utilities , continued

Department Narrative: Chart 2, Consumption Report, below, displays the total gallons and dollars billed for the water and sewer for each water system.

CONSUMPTION REPORT, Chart 2

Aug-20

	Total Water	Total Sewer	Total Irrigation	Total \$	Total \$	Total \$	Total \$
	Gallons Billed	Gallons Billed	Gallons Billed	Billed	Billed in Water	Billed in Waste Water	Billed in Irrigation
Pinehurst(7,8,9,10,11,12,13, 14,15,16,17,18,19,20,21, 22 )	42,318,120	40,534,402	16,142,796	\$750,677.16	\$277,780.94	\$348,244.97	\$124,651.25
Monroetown (30)	64,331	64,331		\$1,157.65	\$506.34	\$651.31	
Jackson Hamlet (26)	367,701	354,399		\$5,670.81	\$2,586.99	\$3,083.82	
Book 24 Pinehurst	7,220,342	6,435,025	1,212,929	\$102,905.91	\$43,262.88	\$50,499.35	\$9,143.68
Taylorstown				\$-			
<b>Totals</b>	<b>49,970,494</b>	<b>47,388,157</b>	<b>17,355,725</b>	<b>\$860,411.53</b>	<b>\$324,137.15</b>	<b>\$402,479.45</b>	<b>\$133,794.93</b>
Seven Lakes (1-4)	15,171,489	21,365	473,948	\$104,661.01	\$98,343.78	\$250.88	\$6,066.35
Love Grove (28)	218,039			\$1,499.32	\$1,499.32		
<b>Totals</b>	<b>15,389,528</b>	<b>21,365</b>	<b>473,948</b>	<b>\$106,160.33</b>	<b>99,843.10</b>	<b>\$250.88</b>	<b>\$6,066.35</b>
Hyland Hills/Niagara (5)	527,928		29,763	\$3,909.39	\$3,692.80		\$216.59
Vass (6)	2,328,700	1,346,336	21,976	\$28,957.59	\$16,401.91	\$12,334.10	\$221.58
East Moore(80's)	15,440,376	82,211	342,855	\$151,378.92	\$147,589.15	\$2,941.10	\$848.67
<b>Totals</b>	<b>18,297,004</b>	<b>1,428,547</b>	<b>394,594</b>	<b>\$184,245.90</b>	<b>\$167,683.86</b>	<b>\$15,275.20</b>	<b>\$1,286.84</b>
				\$-			
Addor (27)	209,936	179,550		\$3,089.48	\$1,468.79	\$1,620.69	
The Carolina (25)	286,071		70,652	\$2,391.69	\$1,817.77		\$573.92
Robbins (29)	33,300			\$315.81	\$315.81		
High Falls (31)	53,540			\$406.61	\$406.61		
West Moore (33)	114,252		11,298	\$1,002.64	\$916.32		\$86.32
<b>Total other small systems</b>	<b>697,099</b>	<b>179,550</b>	<b>81,950</b>	<b>\$7,206.23</b>	<b>\$4,925.30</b>	<b>\$1,620.69</b>	<b>\$660.24</b>
Hydrant Meters				\$-			
				\$-			
<b>Totals</b>	<b>84,354,125</b>	<b>49,017,619</b>	<b>18,306,217</b>	<b>\$1,158,023.99</b>	<b>596,589</b>	<b>419,626</b>	<b>141,808</b>
	68,913,749	48,935,408	17,963,362	1,006,645	449,000	416,685	140,960

# Moore County Department of Veteran Services (General Fund)

## Department Narrative:

Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans License Plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting Military Service records.

We also assist widows and certain dependents of Veterans with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that died as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for Military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

### Revenue Sources FY21 Budget:

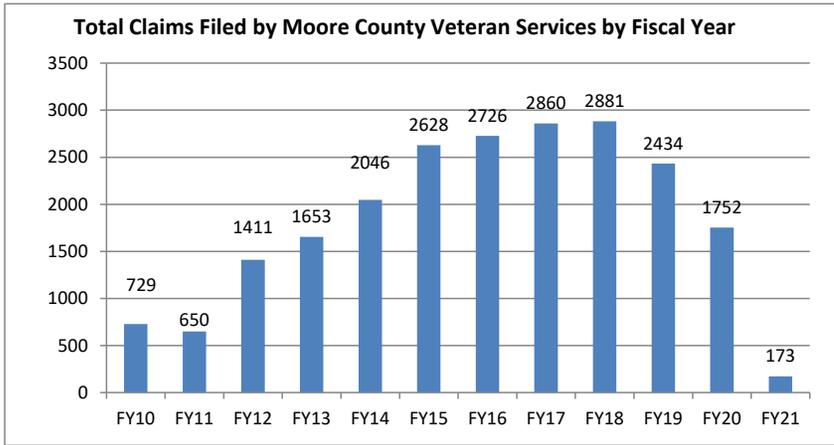
Service Grant - State	\$2,217
County Property Tax	\$230,540

**Total FY21 Expenditure Budget:** \$232,757

Department Director: Jim Pedersen  
 Department Director email: [jpedersen@moorecountync.gov](mailto:jpedersen@moorecountync.gov)

### FY21 Budgeted Staffing Positions:

3	Full-Time
0	Part-Time



*Number of Veterans in Moore County	9,884
*Number of Disabled Veteran in Moore County	3,080
*VA Expendures in Moore County	\$119,048,000

*Disabled Veteran Demographics by Age Range					
Less than 3	Age 35-44	Age 45-54	Age 55-64	Age 65-74	Age 75 and up
267	378	730	631	657	417

*Number of Disabled Veterans by Birth Gender	
Male Disabled Veterans	2639
Female Disabled Veterans	382
Veterans in receipt of VA Pension Or	59

State Forms Completed	
July	60
Aug	65
Sept	
Oct	
Nov	
Dev	
Jan	
Feb	
March	
Apr	
May	
June	

## Moore County Water Pollution Control Plant (Fund 600 Enterprise Fund)

### Department Narrative:

The Water Pollution Control Plant (WPCP) is a division of Public Works. The WPCP treats wastewater produced within Moore County and Camp Mackall under strict guidelines of the National Pollutant Discharge Elimination System (NPDES) permit and Moore County Sewer Use Ordinance. Flow is invoiced monthly to each town based on meter readings at the monitoring stations. Flow treated versus flow invoiced is measured to determine accuracy of revenues and detect inflow and infiltration in the interceptor. Capacity is tracked to determine when the next expansion will be required.

### Revenue Sources FY21 Original Budget:

User Fees \$5,642,557

### FY21 Budgeted Staffing Positions:

19 Full-Time

0 Part-Time

**Total FY21 Expenditure Budget:** \$5,642,557

Department Director: Randy Gould, rgould@moorecountync.gov

Division Leader: Stephen Morgan smorgan@moorecountync.gov

Moore County WPCP FY 2020/2021 Financial Activity				
2020-2021	Actual Expenses	Billed Revenue	Budgeted Revenue	Total Difference in Revenue
July	\$191,291	\$517,175	\$470,213	\$46,962
August	\$121,457	\$555,701	\$470,213	\$85,488
September		\$3,013	\$470,213	(\$467,200)
October		\$3,013	\$470,213	(\$467,200)
November		\$3,013	\$470,213	(\$467,200)
December		\$3,013	\$470,213	(\$467,200)
January		\$3,013	\$470,213	(\$467,200)
February		\$3,013	\$470,213	(\$467,200)
March		\$3,013	\$470,213	(\$467,200)
April		\$3,013	\$470,213	(\$467,200)
May		\$3,013	\$470,213	(\$467,200)
June		\$3,013	\$470,214	(\$467,201)
Cumulative Total	\$312,748	\$1,103,006	\$5,642,557	(\$4,539,551)

Moore County WPCP FY 20/21 Average Daily Flow				
2020-2021	Average	Maximum	Minimum	% Capacity
July	4.665	5.632	2.918	46.65
August	5.194	6.173	4.451	52
September				
October				
November				
December				
January				
February				
March				
April				
May				
June				

Moore County WPCP Percentage Accountability FY 20/21			
Monty/Year	Treated	Invoiced	Percentage
July-20	196,526,000	160,003,135	81%
August-20	204,657,000	172,196,400	84%
September-20			
October-20			
November-20			
December-20			
January-21			
February-21			
March-21			
April-21			
May-21			
June-21			
<b>Total</b>	<b>401,183,000</b>	<b>332,199,535</b>	<b>81%</b>