## Moore County Department of Aging/Senior Enrichment Center

**Department Narrative:**

The Moore County Department of Aging provides many services - nutrition, transportation, in-home aide, RSVP, SHIIP, and resources for family caregivers - to Moore County citizens aged 60 and over. Residents aged 50 and over will enjoy participating in a variety of programs and recreational activities at the Senior Enrichment Center. Volunteer instructors and peer-led groups provide an opportunity to learn a new skill (knitting, woodcarving, greeting card workshop), reconnect with friends (Maj Jongg, Canasta, Men's Bridge), or increase physical activity in their daily life (Tai Chi, fitness room, yoga, walking track). Lots of opportunities also exist to volunteer and serve the older adults of the Moore County community!

**Revenue Sources FY16 Budget:**

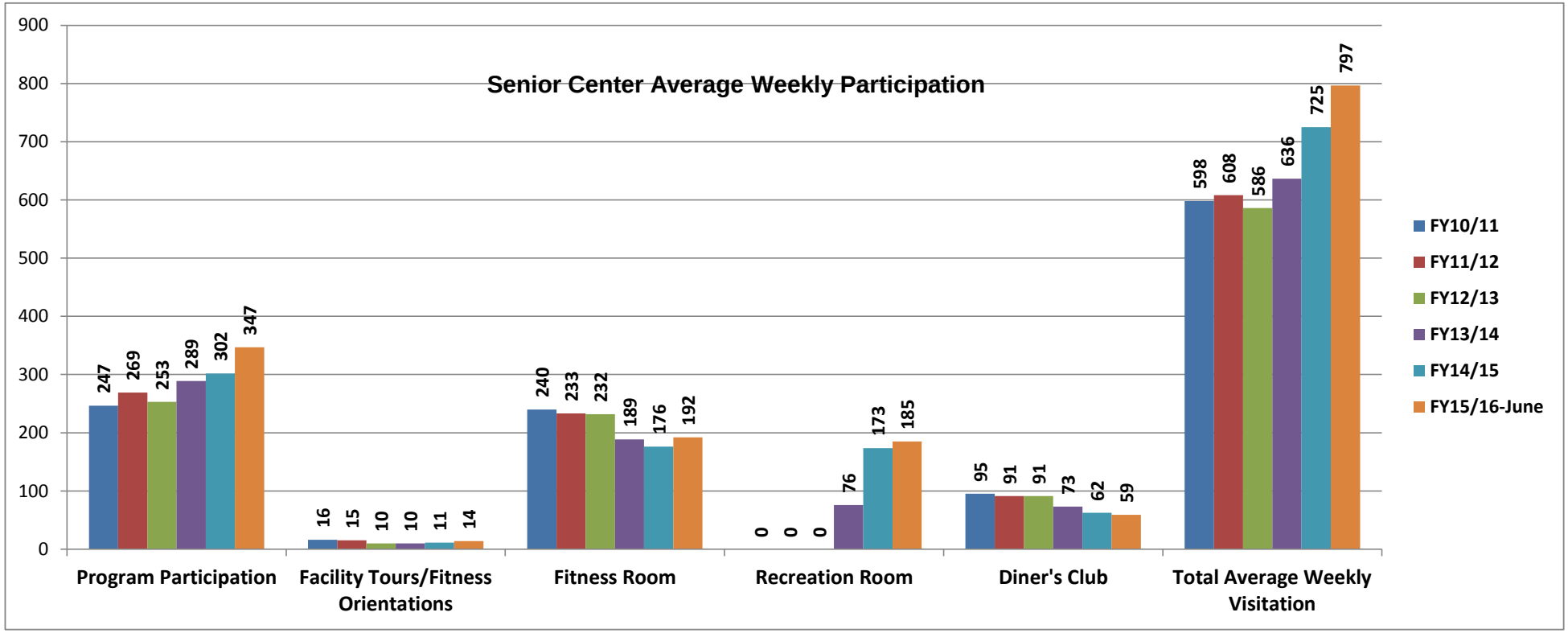
| | |
|---|---|
| Grants | $828,957 |
| Fees/Donations | $52,425 |
| County Property Tax | $515,611 |
| **Total FY16 Expenditure Budget:** | $1,396,993 |

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 20 | Full-Time |
| 1 | Part-Time |

Department Director: Terri Prots

Department Director email: tprots@moorecountync.gov



## Moore County Department of Animal Services

**Department Narrative:**
The Moore County Animal Center is an open-admission shelter and the headquarters of Animal Services. The Center temporarily houses stray and unwanted companion animals. The Center also promotes the placement of adoptable pets, and provides information to Moore County owners about responsible pet care. Animal Services Officers enforce state and local laws pertaining to domestic animals. Officers also provide a number of services including rabies clinics, microchipping and connecting the owners of fertile pets with spay and neuter assistance. The shelter staff supports these activities and coordinates off site events to reach out to local residents. The following information reflects the changing needs of the pet community and correlates with the impact of those needs on county resources.

**Revenue Sources FY16 Budget:**

| | |
|---|---|
| Fees/Donations | $136,650 |
| County Property Tax | $716,805 |

**Total FY16 Expenditure Budget:** $853,455

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 11 | Full-Time |
| 3 | Part-Time |

Department Director: Brenda Sears
Department Director email: bsears@moorecountync.gov

**Animal Operations**

| Month | Dog and Cat Intake - Total all Sources | Owner Surrender - Dogs | Owner Surrender - Cats | % Intake - Owner Surrenders | Adoptions | Rescues | Return to Owner | Total Live Release (Adopt + Rescues + RTO) | Number Euthanized | Total Field Calls For Service | # that are Animal Bite | # that are Cruelty/ Neglect |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| 14-Jan | 192 | 56 | 28 | 44% | 50 | 44 | 24 | 118 | 70 | 96 | 16 | 16 |
| 14-Feb | 187 | 35 | 22 | 30% | 43 | 44 | 23 | 110 | 61 | 105 | 10 | 16 |
| 14-Mar | 183 | 40 | 4 | 24% | 40 | 53 | 16 | 109 | 80 | 149 | 15 | 25 |
| 14-Apr | 249 | 48 | 37 | 34% | 56 | 26 | 33 | 115 | 84 | 156 | 19 | 20 |
| 14-May | 254 | 41 | 48 | 35% | 62 | 68 | 7 | 137 | 71 | 132 | 14 | 20 |
| 14-Jun | 314 | 60 | 40 | 32% | 51 | 63 | 15 | 129 | 146 | 148 | 19 | 19 |
| 14-Jul | 326 | 86 | 64 | 46% | 84 | 98 | 16 | 198 | 150 | 164 | 22 | 14 |
| 14-Aug | 271 | 92 | 42 | 49% | 92 | 21 | 17 | 130 | 166 | 188 | 15 | 17 |
| 14-Sep | 473 | 122 | 140 | 55% | 62 | 91 | 39 | 192 | 250 | 194 | 14 | 10 |
| 14-Oct | 295 | 65 | 97 | 55% | 73 | 30 | 12 | 115 | 184 | 179 | 15 | 12 |
| 14-Nov | 207 | 72 | 38 | 53% | 56 | 56 | 12 | 124 | 145 | 153 | 18 | 13 |
| 14-Dec | 187 | 65 | 40 | 56% | 82 | 29 | 16 | 127 | 73 | 181 | 16 | 16 |
| 15-Jan | 175 | 64 | 29 | 53% | 80 | 35 | 19 | 134 | 46 | 180 | 12 | 17 |
| 15-Feb | 164 | 50 | 40 | 55% | 53 | 32 | 21 | 106 | 81 | 153 | 15 | 22 |
| 15-Mar | 256 | 65 | 67 | 52% | 48 | 64 | 18 | 130 | 79 | 200 | 13 | 14 |
| 15-Apr | 218 | 49 | 44 | 43% | 39 | 89 | 17 | 145 | 68 | 162 | 11 | 10 |
| 15-May | 269 | 108 | 53 | 60% | 31 | 115 | 30 | 176 | 82 | 154 | 26 | 12 |
| 15-Jun | 382 | 78 | 103 | 47% | 52 | 60 | 14 | 126 | 205 | 181 | 18 | 11 |
| 15-Jul | 300 | 68 | 67 | 45% | 77 | 83 | 20 | 180 | 144 | 183 | 19 | 13 |
| 15-Aug | 263 | 58 | 91 | 57% | 71 | 76 | 11 | 158 | 86 | 139 | 11 | 9 |
| 15-Sep | 226 | 66 | 51 | 52% | 61 | 72 | 11 | 144 | 82 | 170 | 14 | 14 |
| 15-Oct | 240 | 71 | 64 | 56% | 70 | 79 | 24 | 173 | 104 | 197 | 16 | 9 |
| 15-Nov | 180 | 67 | 26 | 52% | 44 | 85 | 20 | 149 | 43 | 171 | 12 | 10 |
| 15-Dec | 137 | 32 | 10 | 31% | 60 | 48 | 12 | 120 | 34 | 167 | 8 | 9 |
| 16 Jan | 145 | 61 | 23 | 58% | 37 | 74 | 15 | 126 | 22 | 164 | 12 | 26 |
| 16 Feb | 126 | 49 | 15 | 51% | 43 | 39 | 10 | 92 | 33 | 193 | 9 | 33 |
| 16 Mar | 173 | 50 | 25 | 43% | 34 | 42 | 22 | 98 | 53 | 248 | 19 | 15 |
| 16 Apr | 166 | 54 | 21 | 45% | 31 | 64 | 10 | 105 | 30 | 277 | 21 | 21 |
| 16 May | 266 | 67 | 88 | 58% | 53 | 111 | 9 | 173 | 60 | 242 | 43 | 10 |
| 16 June | 301 | 83 | 69 | 50% | 125 | 55 | 16 | 196 | 124 | 186 | 20 | 16 |
| | | | | | | | | | | | | |
| **Fiscal To Date 15/16** | **2523** | **726** | **550** | **51%** | **706** | **828** | **180** | **1714** | **815** | **2337** | **204** | **185** |
| **Fiscal To Date 14/15** | **3223** | **916** | **757** | **52%** | **752** | **720** | **231** | **1703** | **1529** | **2089** | **195** | **168** |
| **Cal to Date 2016** | **610** | **214** | **84** | **49%** | **145** | **219** | **57** | **421** | **138** | **882** | **61** | **95** |
| **Cal To Date 2015** | **2810** | **776** | **645** | **51%** | **686** | **838** | **217** | **1741** | **1054** | **2057** | **175** | **150** |
| **Cal To Date 2014** | **3138** | **782** | **600** | **44%** | **751** | **623** | **230** | **1,604** | **1,480** | **1845** | **193** | **198** |
| **Cal To Date 2013** | **3206** | | | | **798** | | **161** | **959** | **2199** | | | |

| 2015 2016 Commissioner Board/Committee Assignments | | | | |
|---|---|---|---|---|
| Picerno | Ritter | Graham | Daeke | Saunders |
| Animal Operations Advisory Board | Drug Free Moore County | Courthouse Facilities Advisory Committee | Courthouse Facilities Advisory Committee | Aging Advisory Council |
| Citizens' Pet Responsibility Committee | Fire Commission | Board of Social Services | RSVP Advisory Council | CVB Board |
| Budget Task Force | LEPC | Facilities Task Force | Facilities Task Force | Budget Task Force |
| Health Board | Nursing/Adult Care CAC | JCPC | Transportation Committee | MegaPark |
| TARPO RTAC | Sandhills Center Board | Partner's in Progress | Library | Partner's in Progress |
| Transportation Advisory Board | | | Tax Equalization and Review Board | Recreation Advisory Board |
| | | | MegaPark | |
| | | | Utilities Task Force | |
| | | | | |

# Moore County Department of Child Support/Day Reporting/Youth Services

**Department Narrative:**

**Child Support:** The Child Support Program establishes and enforces child support orders to insure that both parents support their children. The program offers five core services including location of non-custodial parents, establishing paternity for children born outside of marriage, establishing support obligations, collecting/distributing support, and enforcing support obligations. The below Child Support chart shows monthly and year to date collections information.

**Day Reporting:** The Day Reporting Center provides substance abuse education/treatment and cognitive behavioral intervention classes for citizens on probation who are referred to the program through the criminal justice system. Program participation provides an alternative to incarceration for the referred individuals. The below Day Reporting Center chart reflects successful program completion statistics on a monthly and year to date basis.

**Youth Services:** The Youth Services Program provides juvenile restitution, teen court, and psychological assessments for referred juveniles. Juvenile restitution allows youth, sentenced by the Juvenile Court system, to conduct community service and/or pay restitution for damages they have caused. Teen Court is an alternative system of justice wherein first time offenders are tried by a jury of his or her peers for misdemeanor offenses. The psychological evaluation component funds psychological evaluations required by the juvenile court counselors to help determine appropriate resources required for youth involved with the Department of Juvenile Justice and Delinquency Prevention. Staff members also conduct educational training sessions as a program component to teach youth positive coping strategies for dealing with various situations.

**Revenue Sources FY16 Budget:**

| | | |
|---|---|---|
| Child Support: | Federal Grants | $651,192 |
| Child Support: | CSE Collections | $13,600 |
| Child Support: | Application Fees | $1,200 |
| Child Support: | Paternity Fees | $3,000 |
| Day Reporting: | Contract Revenue | $116,820 |
| Youth Services: | JCPC Grant | $93,624 |
| Youth Services: | Donations | $250 |

**FY16 Budgeted Staffing Positions:**

| | Full-time | Part-time |
|---|---|---|
| Child Support | 10 | 0 |
| Day Reporting | 1 | 0 |
| Youth Services | 1 | 0 |

**Total FY16 Expenditure Budget:**

| | |
|---|---|
| Child Support | $630,501 |
| Day Reporting | $116,820 |
| Youth Services | $93,874 |

Department Director: Janet Parris

Department Director email: jparris@moorecountync.gov

| Day Reporting | | | |
|---|---|---|---|
| | Successful Program Completion % | | |
| Month | Monthly % | YTD % | Target % |
| Jul-15 | 0% | 0% | 70% |
| Aug-15 | 86% | 73% | 70% |
| Sep-15 | 0% | 73% | 70% |
| Oct-15 | 0% | 73% | 70% |
| Nov-15 | 0% | 65% | 70% |
| Dec-15 | 75% | 67% | 70% |
| Jan-16 | 40% | 65% | 70% |
| Feb-16 | 85% | 69% | 70% |
| Mar-16 | 50% | 68% | 70% |
| Apr-16 | 50% | 67% | 70% |
| May-16 | 80% | 69% | 70% |
| Jun-16 | 33% | 68% | 70% |

| Child Support | | | | |
|---|---|---|---|---|
| Collection Month | Month-FY14/15 | Month-FY15/16 | YTD FY14/15 | YTD FY15/16 |
| July | $476,757 | $481,222 | $476,757 | $481,222 |
| August | $447,005 | $463,355 | $923,762 | $944,577 |
| September | $464,909 | $451,307 | $1,388,671 | $1,395,884 |
| October | $463,619 | $482,906 | $1,852,290 | $1,878,790 |
| November | $438,352 | $492,466 | $2,290,642 | $2,371,256 |
| December | $480,149 | $474,258 | $2,770,791 | $2,845,514 |
| January | $452,085 | $424,895 | $3,222,876 | $3,270,409 |
| February | $447,681 | $494,770 | $3,670,557 | $3,765,179 |
| March | $536,242 | $567,963 | $4,206,799 | $4,333,142 |
| April | $532,613 | $481,282 | $4,739,412 | $4,814,424 |
| May | $469,648 | $502,613 | $5,209,060 | $5,317,037 |
| June | $495,758 | $497,441 | $5,704,818 | $5,814,478 |

## Moore County Department of NC State Cooperative Extension

**Department Narrative:**

Cooperative Extension provides educational programming for Moore County involving agriculture, local foods, youth/adult leadership development and healthy families.The program goals are to improve the lives of Moore County residents through detailed observation and interaction as listed in the chart.

**Revenue Sources FY16 Budget:**

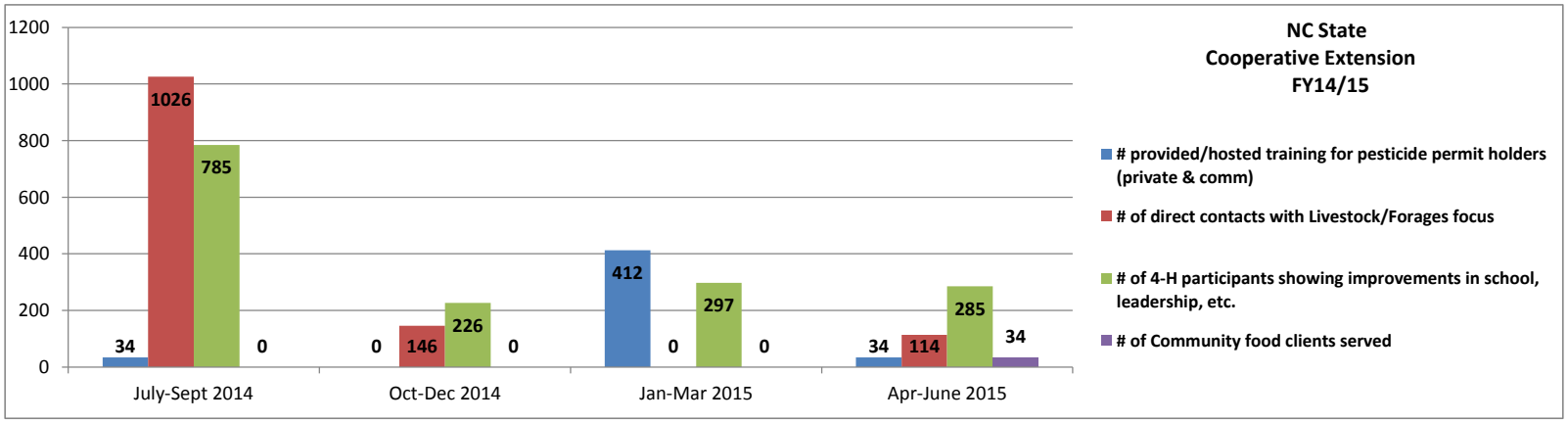
| | |
|---|---|
| Aerator Revenue | $100 |
| County Property Tax | $273,797 |

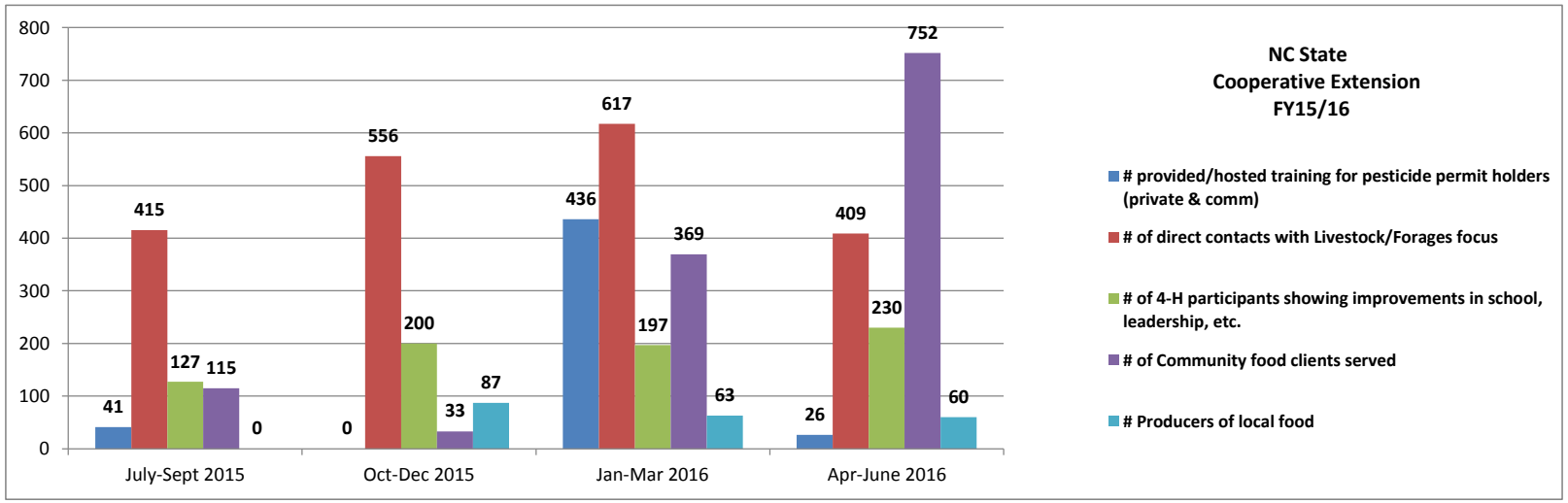
**FY16 Budgeted Staffing Positions:**

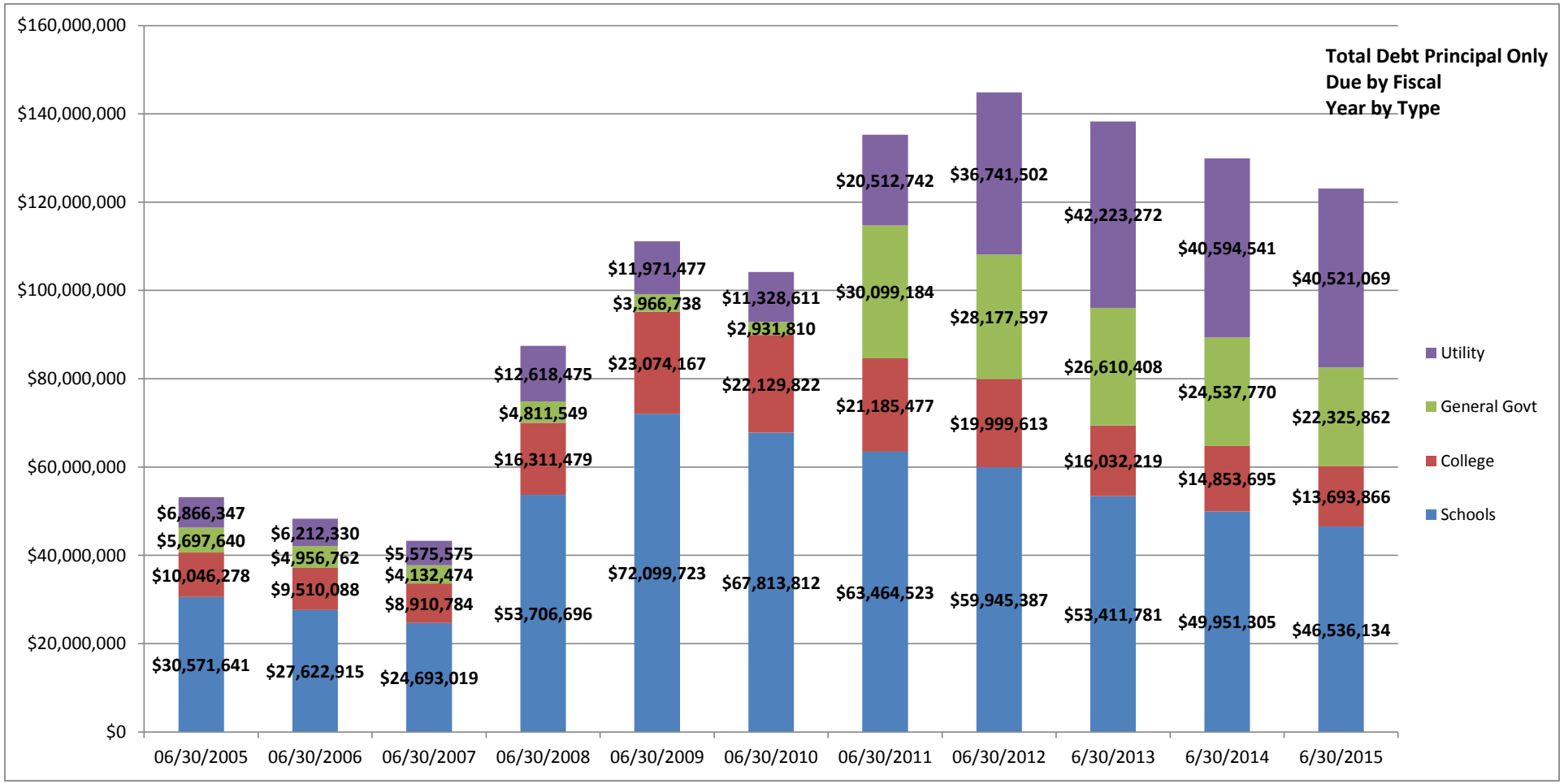
| | |
|---|---|
| 6 | Full-Time |
| 0 | Part-Time |

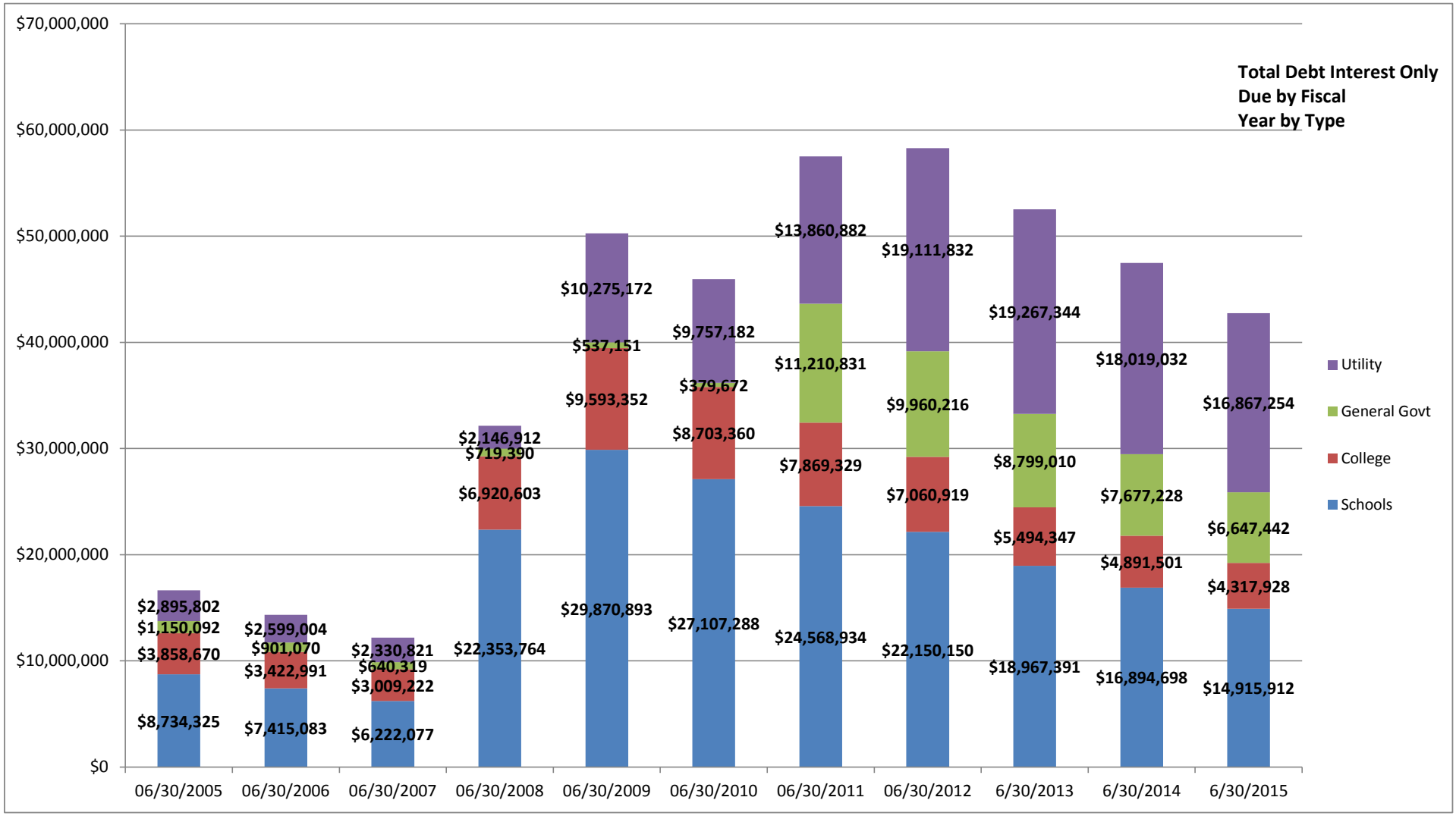
**Total FY16 Expenditure Budget:** $273,897

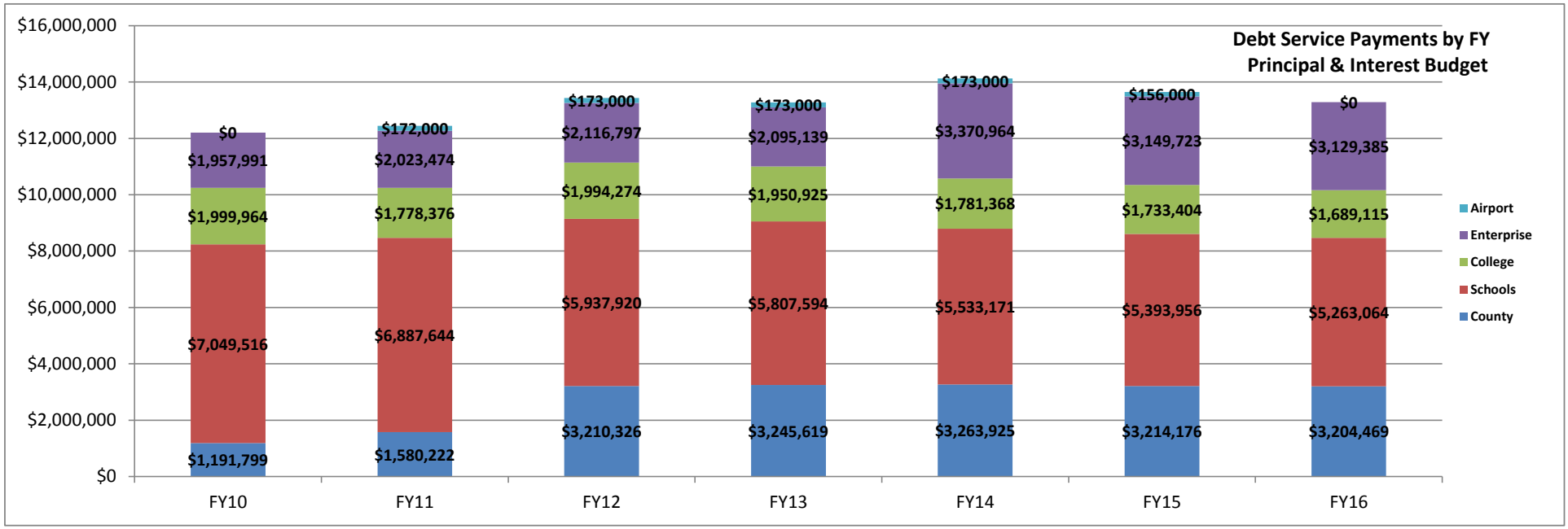
Department Director: Stephen Greer
Department Director email: sgreer@moorecountync.gov

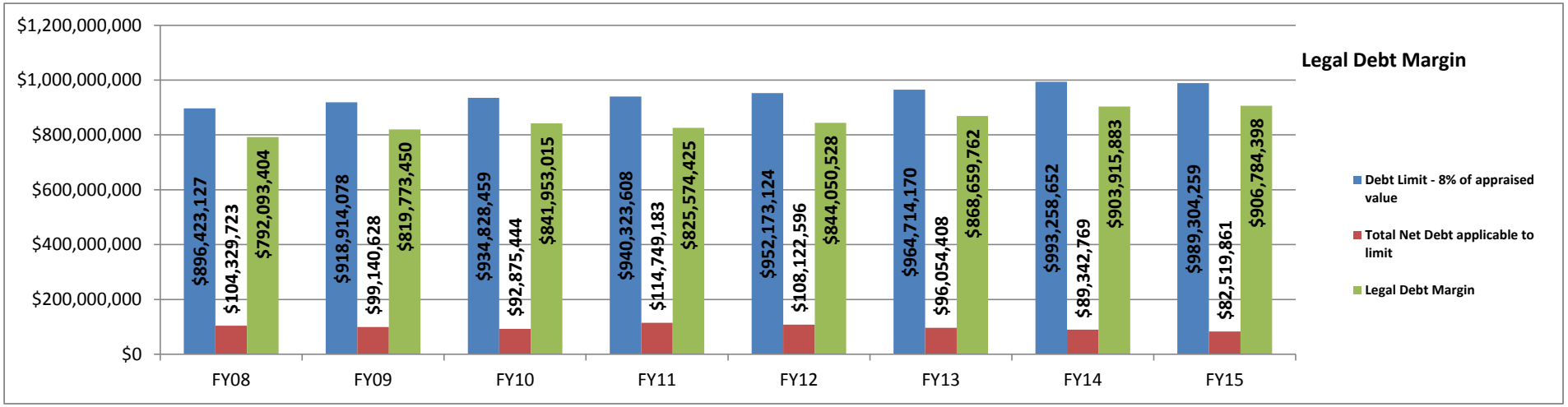



Total Debt Principal Only Due by Fiscal Year by Type
$160,000,000
$140,000,000
$120,000,000
$100,000,000
$80,000,000
$60,000,000
$40,000,000
$20,000,000
$0
06/30/2005
06/30/2006
06/30/2007
06/30/2008
06/30/2009
06/30/2010
06/30/2011
06/30/2012
6/30/2013
6/30/2014
6/30/2015
$6,866,347
$5,697,640
$10,046,278
$30,571,641
$6,212,330
$4,956,762
$9,510,088
$27,622,915
$5,575,575
$4,132,474
$8,910,784
$24,693,019
$12,618,475
$4,811,549
$16,311,479
$53,706,696
$11,971,477
$3,966,738
$23,074,167
$72,099,723
$11,328,611
$2,931,810
$22,129,822
$67,813,812
$20,512,742
$30,099,184
$21,185,477
$63,464,523
$36,741,502
$28,177,597
$19,999,613
$59,945,387
$42,223,272
$26,610,408
$16,032,219
$53,411,781
$40,594,541
$24,537,770
$14,853,695
$49,951,305
$40,521,069
$22,325,862
$13,693,866
$46,536,134
Utility
General Govt
College
Schools

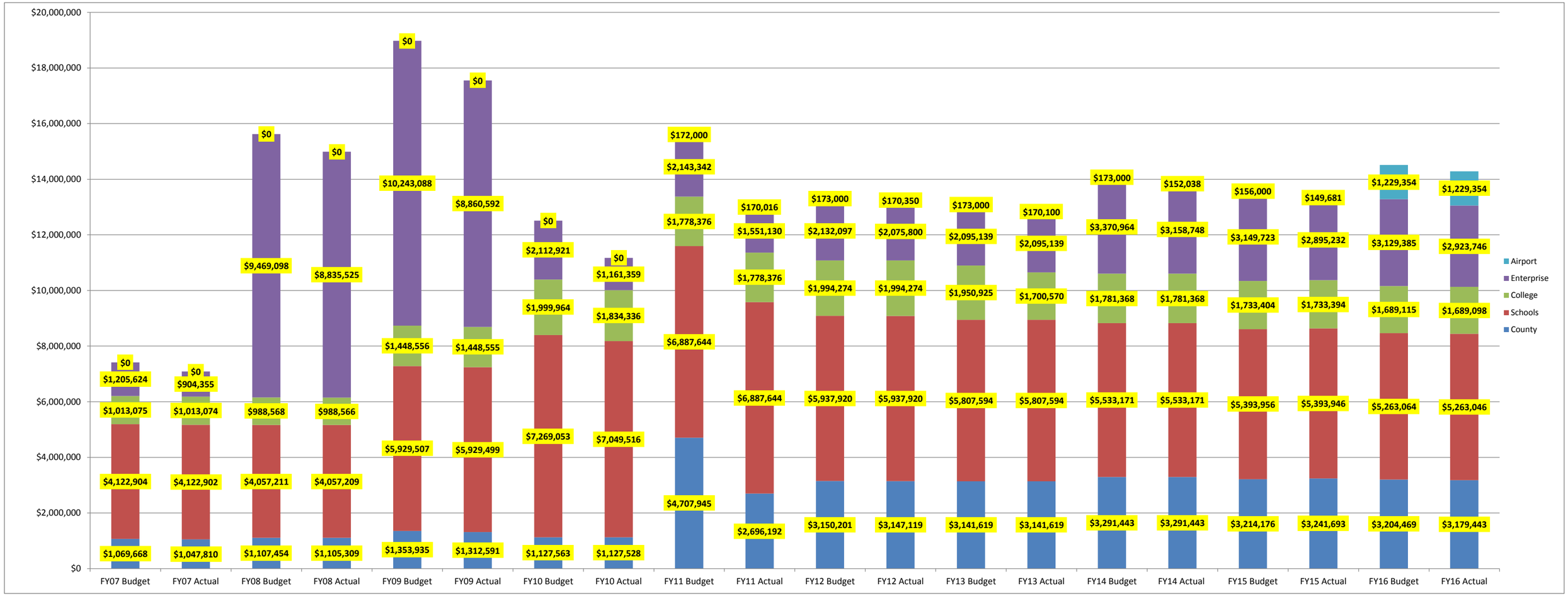

Total Debt Interest Only Due by Fiscal Year by Type
$70,000,000
$60,000,000
$50,000,000
$40,000,000
$30,000,000
$20,000,000
$10,000,000
$0
06/30/2005
06/30/2006
06/30/2007
06/30/2008
06/30/2009
06/30/2010
06/30/2011
06/30/2012
6/30/2013
6/30/2014
6/30/2015
$2,895,802
$1,150,092
$3,858,670
$8,734,325
$2,599,004
$901,070
$3,422,991
$7,415,083
$2,330,821
$640,319
$3,009,222
$6,222,077
$2,146,912
$719,390
$6,920,603
$22,353,764
$10,275,172
$537,151
$9,593,352
$29,870,893
$9,757,182
$379,672
$8,703,360
$27,107,288
$13,860,882
$11,210,831
$7,869,329
$24,568,934
$19,111,832
$9,960,216
$7,060,919
$22,150,150
$19,267,344
$8,799,010
$5,494,347
$18,967,391
$18,019,032
$7,677,228
$4,891,501
$16,894,698
$16,867,254
$6,647,442
$4,317,928
$14,915,912
Utility
General Govt
College
Schools


Debt Service Payments by FY
Principal & Interest Budget
$16,000,000
$14,000,000
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
FY10
FY11
FY12
FY13
FY14
FY15
FY16
$0
$1,957,991
$1,999,964
$7,049,516
$1,191,799
$172,000
$2,023,474
$1,778,376
$6,887,644
$1,580,222
$173,000
$2,116,797
$1,994,274
$5,937,920
$3,210,326
$173,000
$2,095,139
$1,950,925
$5,807,594
$3,245,619
$173,000
$3,370,964
$1,781,368
$5,533,171
$3,263,925
$156,000
$3,149,723
$1,733,404
$5,393,956
$3,214,176
$0
$3,129,385
$1,689,115
$5,263,064
$3,204,469
Airport
Enterprise
College
Schools
County


Legal Debt Margin
$1,200,000,000
$1,000,000,000
$800,000,000
$600,000,000
$400,000,000
$200,000,000
$0
FY08
FY09
FY10
FY11
FY12
FY13
FY14
FY15
$896,423,127
$104,329,723
$792,093,404
$918,914,078
$99,140,628
$819,773,450
$934,828,459
$92,875,444
$841,953,015
$940,323,608
$114,749,183
$825,574,425
$952,173,124
$108,122,596
$844,050,528
$964,714,170
$96,054,408
$868,659,762
$993,258,652
$89,342,769
$903,915,883
$989,304,259
$82,519,861
$906,784,398
Debt Limit - 8% of appraised value
Total Net Debt applicable to limit
Legal Debt Margin

**Moore County Budget & Actual Debt Service Payments by Fiscal Year by Category (includes Principal and Interest)**

| Category | FY07 Budget | FY07 Actual | FY08 Budget | FY08 Actual | FY09 Budget | FY09 Actual | FY10 Budget | FY10 Actual | FY11 Budget | FY11 Actual | FY12 Budget | FY12 Actual | FY13 Budget | FY13 Actual | FY14 Budget | FY14 Actual | FY15 Budget | FY15 Actual | FY16 Budget | FY16 Actual |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| County | $1,069,668 | $1,047,810 | $1,107,454 | $1,105,309 | $1,353,935 | $1,312,591 | $1,127,563 | $1,127,528 | $4,707,945 | $2,696,192 | $3,150,201 | $3,147,119 | $3,141,619 | $3,141,619 | $3,291,443 | $3,291,443 | $3,214,176 | $3,241,693 | $3,204,469 | $3,179,443 |
| Schools | $4,122,904 | $4,122,902 | $4,057,211 | $4,057,209 | $5,929,507 | $5,929,499 | $7,269,053 | $7,049,516 | $6,887,644 | $6,887,644 | $5,937,920 | $5,937,920 | $5,807,594 | $5,807,594 | $5,533,171 | $5,533,171 | $5,393,956 | $5,393,946 | $5,263,064 | $5,263,046 |
| College | $1,013,075 | $1,013,074 | $988,568 | $988,566 | $1,448,556 | $1,448,555 | $1,999,964 | $1,834,336 | $1,778,376 | $1,778,376 | $1,994,274 | $1,994,274 | $1,950,925 | $1,700,570 | $1,781,368 | $1,781,368 | $1,733,404 | $1,733,394 | $1,689,115 | $1,689,098 |
| Enterprise | $1,205,624 | $904,355 | $9,469,098 | $8,835,525 | $10,243,088 | $8,860,592 | $2,112,921 | $1,161,359 | $2,143,342 | $1,551,130 | $2,132,097 | $2,075,800 | $2,095,139 | $2,095,139 | $3,370,964 | $3,158,748 | $3,149,723 | $2,895,232 | $3,129,385 | $2,923,746 |
| Airport | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $172,000 | $170,016 | $173,000 | $170,350 | $173,000 | $170,100 | $173,000 | $152,038 | $156,000 | $149,681 | $1,229,354 | $1,229,354 |
| Total | $7,411,271 | $7,088,140 | $15,622,331 | $14,986,610 | $18,975,086 | $17,551,237 | $12,509,501 | $11,172,739 | $15,689,307 | $13,083,358 | $13,387,492 | $13,325,463 | $13,168,277 | $12,915,022 | $14,149,946 | $13,916,767 | $13,647,259 | $13,413,947 | $14,515,387 | $14,284,687 |




County Breakdown by year: Blue section on chart, County only (does not include Schools and College figures in this breakdown)

| FY07 Budget | FY08 Budget | FY09 Budget | FY10 Budget | FY11 Budget-County | FY12 Budget-County | FY13 Budget-County | FY14 Budget-County | FY15 Budget-County | FY16 Budget-County |
|---|---|---|---|---|---|---|---|---|---|
| Jail Bldg | Jail Bldg | Jail Bldg | Jail Bldg | NarrowBand | NarrowBand | Roll Off Truck | Roll Off Truck | Roll Off Truck | Roll Off Truck |
| Roll Off Trucks | Roll Off Trucks | Track Loader | Track Loader | Animal Bldg | Roll Off Truck | RRPS Center | San Lease - IT | San Lease - IT | San Lease - IT |
| Airport Hangars | Airport Hangars | Roll Off Trucks | Roll Off Trucks | Carriage Oaks | RRPS Center | | RRPS Center | RRPS Center | RRPS Center |
| DSS Bldg | DSS Bldg | Airport Hangars | DSS Bldg | DSS Bldg | | | EMS Stretcher Lease | EMS Stretchers Lease | EMS Stretchers Lease |
| Carriage Oaks | Carriage Oaks | DSS Bldg | Carriage Oaks | Grimm Land | | | | | |
| Animal Bldg | Animal Bldg | Carriage Oaks | Animal Bldg | Roll Off Truck | | | | | |
| | Grimm Land | Animal Bldg | Grimm Land | Track Loader | | | | | |
| | | Grimm Land | | Govt Center | | | | | |

## Moore County Department of Social Services

**Department Narrative:**
The Department of Social Services touches the lives of many citizens of Moore County through the various programs administered within the department. Whether it is caring for our adult population, protecting our youngest or helping those in need of food or medical assistance, these programs make a significant impact on the overall county. Partnerships with community agencies and businesses also aid in meeting the needs of our citizens.

**Revenue Sources FY16 Budget:**

| | |
|---|---|
| Fees | $12,000 |
| Grants | $7,891,610 |
| County Property Tax | $3,499,829 |
| **Total FY16 Expenditure Budget:** | $11,403,439 |

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 99 | Full-Time |
| 0 | Part-Time |

Department Director: John Benton
Department Director email: jbenton@moorecountync.gov

### MOORE COUNTY
### SOCIAL SERVICES - JUNE 2016

**ADULT SERVICES**

| | Reports Received | Reports Accepted | Guardianship |
|---|---|---|---|
| Current Month | **28** | **24** | **25** |
| YTD Avg | 19 | 11 | 25 |
| YTD Totals | 233 | 146 | 295 |

**CHILDREN'S SERVICES**

| | Reports Received | Reports Accepted | Children in Custody |
|---|---|---|---|
| Current Month | **95** | **61** | **33** |
| YTD Avg | 108 | 77 | 33 |
| YTD Totals | 1297 | 925 | 396 |

**FOOD AND NUTRITION SERVICES**

| | Application | Reviews | Active Cases |
|---|---|---|---|
| Current Month | **251** | **420** | **4943** |
| YTD Avg | 279 | 332 | 4964 |
| YTD Totals | 3,353 | 3,982 | 59,566 |

**ADULT MEDICAID**

| | Application | Reviews | Active Cases |
|---|---|---|---|
| Current Month | **111** | **148** | **4236** |
| YTD Avg | 153 | 153 | 5223 |
| YTD Totals | 1838 | 1835 | 62,674 |

**FAMILY AND CHILDREN'S MEDICAID**

| | Application | Reviews | Active Cases |
|---|---|---|---|
| Current Month | **311** | **511** | **9456** |
| YTD Avg | 301 | 367 | 10,273 |
| YTD Totals | 3616 | 4407 | 123,274 |

| | | |
|---|---|---|
| **Day Care** | **524** | ***Clients served by each respective program for the current Month.*** |
| **Work First** | **94** | |
| **Emer. Assistance** | **0** | |

## Moore County Board of Elections

**Department Narrative:**
The mission of the Board of Elections is to provide fair administration and conduct all elections within the County jurisdiction according to the election laws of the State of North Carolina.

**Revenue Sources FY16 Budget:**

| | |
|---|---|
| Fees | $1,100 |
| Municipal Elections | $24,146 |
| County Property Tax | $583,511 |

**Total FY16 Expenditure Budget:** $608,757

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 4 | Full-Time |
| 0 | Part-Time |

Department Director: Glenda Clendenin
Department Director email: elections@moorecountync.gov

**Elections - Registration Totals**

| Month | Total Voters | Democrat | Republican | Unaffiliated | Libertarian |
|---|---|---|---|---|---|
| July 1, 2014 | 63,580 | 17,809 | 26,252 | 19,243 | 276 |
| August 2, 2014 | 63,716 | 17,812 | 26,300 | 19,327 | 277 |
| September 3, 2014 | 63,731 | 17,820 | 26,283 | 19,351 | 277 |
| October 1, 2014 | 63,898 | 17,813 | 26,337 | 19,466 | 282 |
| November 1, 2014 | 63,898 | 17,813 | 26,337 | 19,466 | 282 |
| December 1, 2014 | 64,092 | 17,827 | 26,435 | 19,543 | 287 |
| January 1, 2015 | 62,173 | 17,219 | 25,744 | 18,929 | 281 |
| February 9, 2015 | 62,092 | 17,152 | 25,707 | 18,953 | 280 |
| March 1, 2015 | 62,043 | 17,137 | 25,670 | 18,954 | 282 |
| April 1, 2015 | 61,749 | 17,002 | 25,540 | 18,929 | 278 |
| May 1, 2015 | 61,559 | 16,913 | 25,467 | 18,905 | 274 |
| June 1, 2015 | 61,739 | 16,942 | 25,531 | 18,989 | 277 |
| July 1, 2015 | 61,665 | 16,865 | 25,489 | 19,031 | 280 |
| August 3, 2015 | 61,763 | 16,839 | 25,483 | 19,156 | 285 |
| September 1, 2015 | 61,923 | 16,858 | 25,522 | 19,254 | 289 |
| October 1, 2015 | 62,124 | 16,862 | 25,566 | 19,406 | 290 |
| November 9, 2015 | 62,055 | 16,787 | 25,540 | 19,442 | 286 |
| December 1, 2015 | 62,327 | 16,780 | 25,639 | 19,619 | 289 |
| January 3, 2016 | 62,393 | 16,746 | 25,646 | 19,711 | 290 |
| February 1, 2016 | 62,565 | 16,695 | 25,735 | 19,848 | 287 |
| March 1, 2016 | 63,020 | 16,724 | 25,900 | 20,106 | 290 |
| April 1, 2016 | 63,663 | 16,796 | 26,176 | 20,406 | 285 |
| May 1, 2016 | 63,845 | 16,793 | 26,225 | 20,547 | 280 |
| June 1, 2016 | 63,683 | 16,736 | 26,130 | 20,542 | 275 |
| July 1, 2016 | 63,864 | 16,698 | 26,174 | 20,710 | 282 |
| Net Change | +181 | -38 | +44 | +168 | +7 |

## Moore County Department Emergency Services (Fund 200 - ALS Fund)

**Department Narrative:**

Moore County EMS (MCEMS) provides eight Paramedic level ambulances, three Paramedic level Quick Response Vehicles (QRVs) and one EMS Shift Commander vehicle responding from ten strategically located bases throughout Moore County. Moore County EMS operates on two different shift schedules of 24/48 hours as well as 12 hours. MCEMS provides advanced life support and pre-hospital emergency care for a population of approximately 90,000 in an area of 705 square miles. MCEMS provides additional paramedic coverage for large events i.e. Spring Fest, Cameron Street Fair, Robbins Farmer's Day, Carthage Buggy Festival and additional sporting events.

**Revenue Sources FY16 Budget:**

| | | |
|---|---|---|
| Fees/EMS Consultants | $2,940,000 | |
| Medicaid Cost Reimb | $290,000 | |
| County ALS Tax | $2,369,115 | (.02 cents/$100 value) |
| Appropriated FB | $833,355 | |

**Total FY16 Expenditure Budget:** $6,432,470

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 72.75 | Full-Time |
| 0 | Part-Time |

Department Director: Bryan Phillips, Director; Scot Brooks, Deputy Director
Department Director email: bphillips@moorecountync.gov, sbrooks@moorecountync.gov

**EMS # of Calls & Response Time FY15**

| Month | Call Volume | Average Response Time | Avg Target Response Time |
|---|---|---|---|
| Jul-14 | 1,114 | 10 min, 8 sec | <10 min 59 sec |
| Aug-14 | 1,225 | 10 min, 12 sec | <10 min 59 sec |
| Sep-14 | 1,146 | 10 min, 1 sec | <10 min 59 sec |
| Oct-14 | 1,220 | 9 min, 50 sec | <10 min 59 sec |
| Nov-14 | 1,072 | 9 min, 43 sec | <10 min 59 sec |
| Dec-14 | 1,271 | 9 min, 49 sec | <10 min 59 sec |
| Jan-15 | 1,243 | 10 min, 25 sec | <10 min 59 sec |
| Feb-15 | 1,113 | 10 min, 44 sec | <10 min 59 sec |
| Mar-15 | 996 | 10 min, 22 sec | <10 min 59 sec |
| Apr-15 | 1,194 | 9 min, 55 sec | <10 min 59 sec |
| May-15 | 1,253 | 10 min, 12 sec | <10 min 59 sec |
| Jun-15 | 973 | 10 min, 6 sec | <10 min 59 sec |

**EMS # of Calls & Response Time FY16**

| Month | Call Volume | Average Response Time | Avg Target Response Time |
|---|---|---|---|
| Jul-15 | 970 | 10 min, 7 sec | <10 min 59 sec |
| Aug-15 | 1,205 | 10 min, 8 sec | <10 min 59 sec |
| Sep-15 | 919 | 10 min, 3 sec | <10 min 59 sec |
| Oct-15 | 968 | 10 min, 23 sec | <10 min 59 sec |
| Nov-15 | 1,907 | 10 min, 15 sec | <10 min 59 sec |
| Dec-15 | | | <10 min 59 sec |
| Jan-16 | 1,030 | 10 min, 45 sec | <10 min 59 sec |
| Feb-16 | 1,296 | 10 min, 53 sec | <10 min 59 sec |
| Mar-15 | 1,296 | 10 min, 53 sec | <10 min 59 sec |
| Apr-16 | | | <10 min 59 sec |
| May-16 | 1,282 | 10 min, 40 sec | <10 min 59 sec |
| Jun-16 | 1,285 | 10 min, 46 sec | <10 min 59 sec |

## Moore County Department of Public Safety Communications/Fire Marshal (General Fund 100)

**Department Narrative:**
The mission of Public Safety Communications is to receive, process, and dispatch appropriate emergency response agencies to all 911 calls for emergency services in Moore County. The Communications Center receives all 911 calls throughout the County and is staffed 24 hours a day, 7 days a week, 365 days a year by a minimum of three highly trained tele-communicators with Emergency Medical Dispatch, Emergency Fire Dispatch, DCI, and multiple job-related certifications.

The mission of the Fire Marshal's office is to protect lives and property through fire prevention. This is accomplished through enforcement of the North Carolina Fire Prevention Code and offering public education programs as requested. The Fire Marshal's office maintains one person on call 24 hours a day, 7 days a week, 365 days a year to respond to any fire-related incidents or investigations and citizen complaints related to code enforcement. The Fire Marshal's office has a special staff member, Friday, who is an Arson K9. Moore County is one of the few counties that has an arson canine on staff and the training for the arson dog was provided by State Farm Insurance Company and Maine Speciality Dogs in Gray, Maine.

**Revenue Sources FY16 Budget:**

| | |
|---|---|
| Fire Inspection Fees | $2,500 |
| County Property Tax | $1,301,637 |

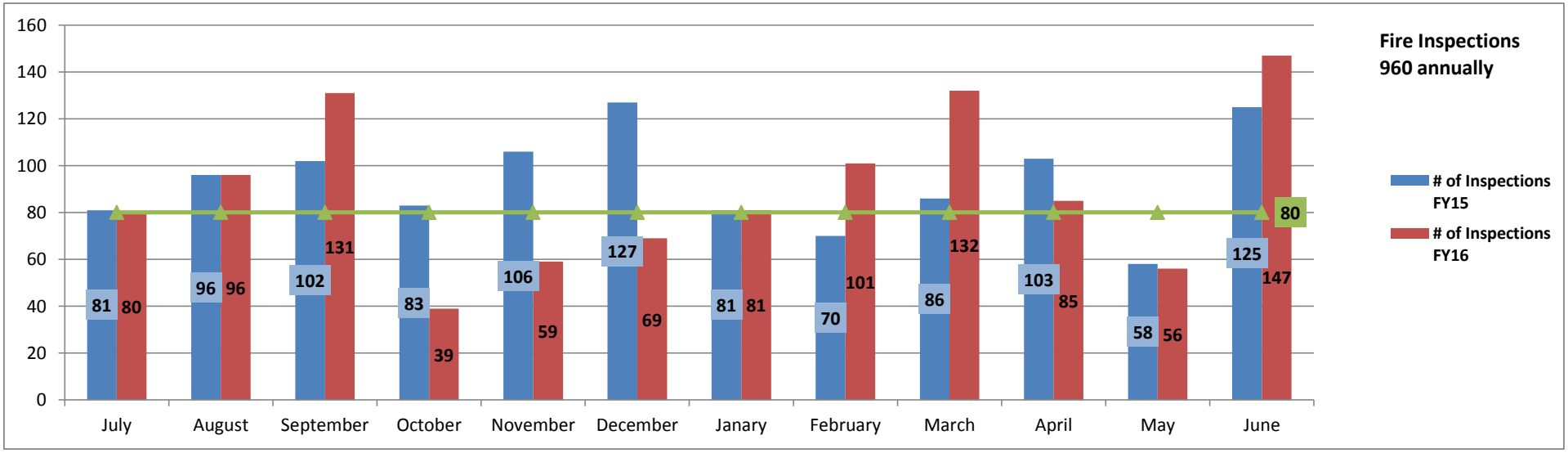
**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 17.25 | Full-Time |
| 0 | Part-Time |

**Total FY16 Expenditure Budget:**

| | |
|---|---|
| **Fire Marshall** | $216,417 |
| **Communications** | $1,087,720 |
| **Total** | $1,304,137 |

Department Director: Bryan Phillips, Director
Department Director email: bphillips@moorecountync.gov



| Public Safety E911 Division Service Calls FY16 | | | | | |
|---|---|---|---|---|---|
| FY15/16 | Fire | Medical | Law Enforcement | Other | Total |
| Jul-15 | 332 | 1085 | 4875 | 2920 | 9,212 |
| Aug-15 | 363 | 1037 | 4530 | 2737 | 8,667 |
| Sep-15 | 345 | 1050 | 4467 | 2536 | 8,398 |
| Oct-15 | 396 | 1069 | 4287 | 2418 | 8,170 |
| Nov-15 | 324 | 1068 | 3938 | 2138 | 7,468 |
| Dec-15 | 358 | 1106 | 3818 | 2697 | 7,979 |
| Jan-16 | 368 | 1169 | 3931 | 2097 | 7,565 |
| Feb-16 | 354 | 1074 | 3954 | 1982 | 7,364 |
| Mar-16 | 290 | 1189 | 4288 | 2297 | 8,064 |
| Apr-16 | 323 | 1276 | 4149 | 2399 | 8,147 |
| May-16 | 315 | 1270 | 4037 | 2671 | 8,293 |
| Jun-16 | | | | | 0 |
| | 3,768 | 12,393 | 46,274 | 26,892 | 89,327 |
| | | | | | 89,327 |

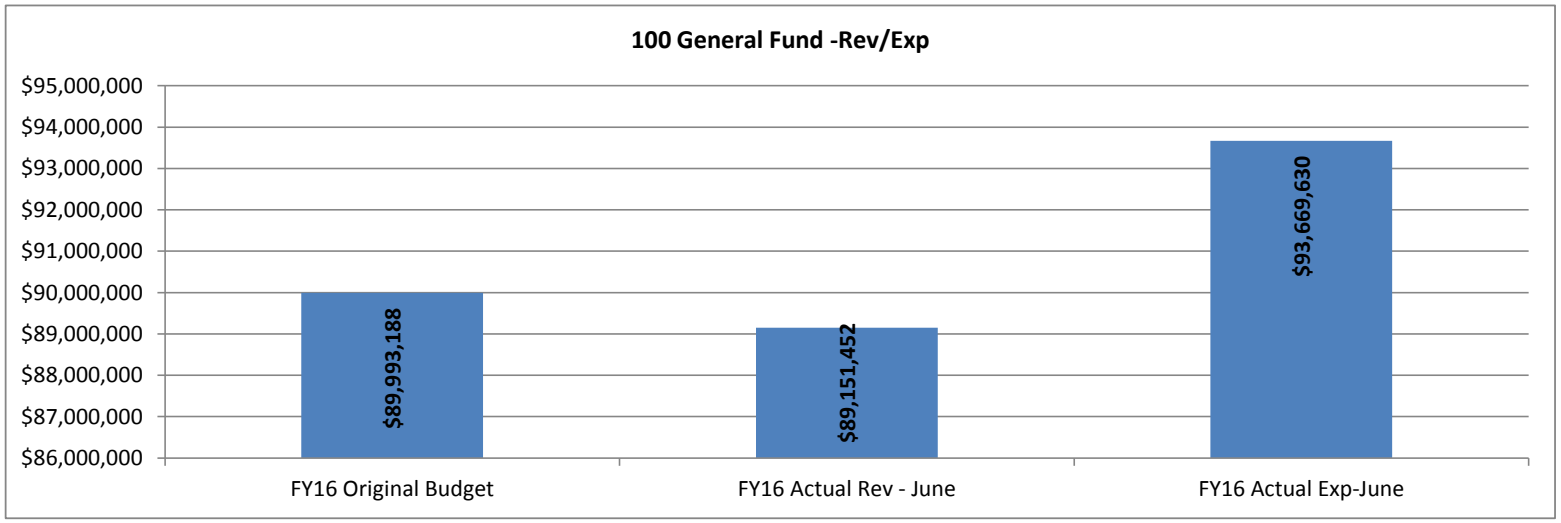
| FY13 Audited Cash & Total Fund Balances | | |
|---|---|---|
| **Fund** | **Cash** | **Total Fund Balance** |
| 100-General | $25,153,473 | $31,699,289 |
| 200-EMS | $2,889,848 | $2,934,538 |
| 210-E911 | $706,355 | $723,133 |
| 230-MCTS | $4,254 | $96,457 |
| 260-CVB | $124,678 | $247,019 |
| 600-WPCP | $194,639 | $16,134,512 |
| 610-Utilities | $2,459,735 | $19,822,660 |
| 620-EMWD | $240,016 | $3,014,720 |
| 640-Airport | $1,229,392 | $1,644,750 |
| 800-IT | $0 | $0 |
| 810-Risk | $684,665 | $454,389 |
| 820-PM | $0 | $0 |
| 250-CR Proj | $6,573,513 | $6,573,513 |
| 251-CR Debt | $3,839,420 | $3,839,420 |
| 252-CR Ent | $1,694,865 | $1,694,865 |

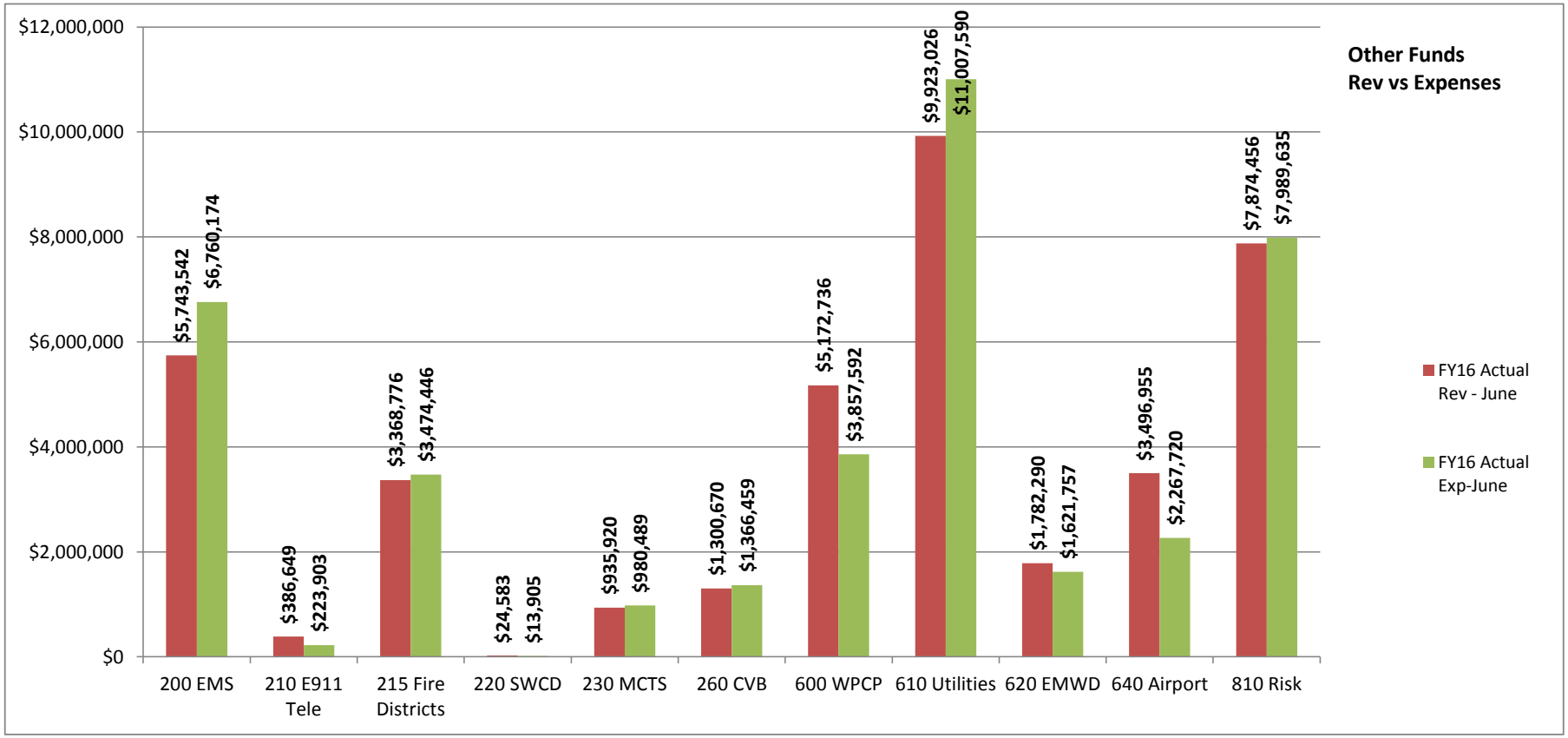
| FY14 Audited Cash & Total Fund Balances | | |
|---|---|---|
| **Fund** | **Cash** | **Total Fund Balance** |
| 100-General | $26,471,444 | $31,779,675 |
| 200-EMS | $2,487,668 | $2,718,288 |
| 210-E911 | $768,514 | $793,569 |
| 230-MCTS | $4,053 | $86,939 |
| 260-CVB | $136,193 | $381,503 |
| 600-WPCP | $3,613,196 | $18,190,749 |
| 610-Utilities | $2,943,559 | $19,490,615 |
| 620-EMWD | $424,402 | $2,626,689 |
| 640-Airport | $1,350,011 | $1,801,287 |
| 810-Risk | $954,102 | $237,348 |
| 250-CR Proj | $12,742,772 | $12,742,772 |
| 251-CR Debt | $3,773,949 | $3,773,949 |
| 252-CR Ent | $1,694,865 | $1,694,865 |

| FY15 Audited Cash & Total Fund Balances | | |
|---|---|---|
| **Fund** | **Cash** | **Total Fund Balance** |
| 100-General | $23,912,635 | $25,485,736 |
| 200-EMS | $1,681,772 | $1,924,461 |
| 210-E911 | $978,496 | $1,003,900 |
| 230-MCTS | $4,624 | $102,299 |
| 260-CVB | $388,824 | $422,114 |
| 600-WPCP | $1,256,144 | $16,341,419 |
| 610-Utilities | $3,278,316 | $21,414,569 |
| 620-EMWD | $482,202 | $2,204,150 |
| 640-Airport | $1,469,158 | $1,834,741 |
| 810-Risk | $1,826,391 | $1,274,749 |
| 250-CR Proj | $20,156,219 | $20,156,219 |
| 251-CR Debt Proj | $0 | $0 |
| 252-CR Enterprise | $0 | $0 |
| 253-CR SCC Proj | $454,079 | $454,079 |
| 254-CR SCC Debt | $47,964 | $47,964 |

| Total County Educational Funding by Fiscal Year | | | | | | | |
|---|---|---|---|---|---|---|---|
| FY | Student Enrollment | Current Expense | Debt Service | Capital Outlay/CR Projects SCC | Digital Learning | Cap Reserve - Debt SCC | Total Funding |
| FY13-14-Schools | 12,812 | $25,165,140 | $5,533,171 | $711,932 | $750,000 | | $32,160,243 |
| FY14-15-Schools | 12,825 | $25,315,140 | $5,393,955 | $1,200,000 | $600,000 | | $32,509,095 |
| FY15-16-Schools | 12,838 | $26,265,140 | $5,263,064 | $750,000 | $750,000 | | $33,028,204 |
| FY16-17-Schools | 12,849 | $27,029,515 | $5,324,881 | $750,000 | $750,000 | $208,290 | $34,062,686 |
| FY13-14-College | | $4,121,819 | $1,781,368 | $0 | $0 | | $5,903,187 |
| FY14-15 College | | $4,265,064 | $1,733,404 | $454,079 | $0 | $47,964 | $6,500,511 |
| FY15-16 College | | $4,265,064 | $1,689,115 | $208,048 | $0 | $92,254 | $6,254,481 |
| FY16-17 College | | $4,279,427 | $1,691,838 | $0 | $0 | $89,530 | $6,060,795 |

| FY17 Adopted Gross and Net Budget by Fund | | | | | |
|---|---|---|---|---|---|
| **Fund** | **Fund Name** | **Fund Type** | **Gross Budget** | **Less Transfers** | **Net Budget** |
| 100 | General/IT/PM | General | $90,236,676 | -$5,090,707 | $85,145,969 |
| 200 | Public Safety/Emergency Mgmt | Special Revenue | $6,623,262 | -$1,742,044 | $4,881,218 |
| 210 | E911 Telephone | Special Revenue | $413,395 | $0 | $413,395 |
| 215 | Fire, Ambulance, Rescue District | Special Revenue | $3,989,893 | $0 | $3,989,893 |
| 220 | Soil Water Conservation District | Special Revenue | $21,271 | $0 | $21,271 |
| 230 | Transportation Services | Special Revenue | $1,198,517 | -$524,483 | $674,034 |
| 600 | Water Pollution Control Plant | Enterprise | $4,639,254 | -$387,208 | $4,252,046 |
| 610 | Public Utilities | Enterprise | $10,138,489 | -$876,279 | $9,262,210 |
| 620 | East Moore Water District | Enterprise | $1,662,600 | $0 | $1,662,600 |
| 810 | Risk Management | Internal Service | $8,296,542 | -$8,400 | $8,288,142 |
| | **Total County Funds** | | $127,219,899 | -$8,629,121 | $118,590,778 |
| | | | | | |
| 260 | Convention & Visitor's Bureau | Comp Unit/Spec Rev | $1,540,530 | -$54,030 | $1,486,500 |
| 640 | Airport Authority | Comp Unit/Enterprise | $3,011,598 | -$80,400 | $2,931,198 |
| | **Total Component Units** | | $4,552,128 | -$134,430 | $4,417,698 |
| | | | | | |
| | | **Totals** | $131,772,027 | -$8,763,551 | $123,008,476 |


100 General Fund -Rev/Exp
$95,000,000
$94,000,000
$93,000,000
$92,000,000
$91,000,000
$90,000,000
$89,000,000
$88,000,000
$87,000,000
$86,000,000
$89,993,188
$89,151,452
$93,669,630
FY16 Original Budget
FY16 Actual Rev - June
FY16 Actual Exp-June

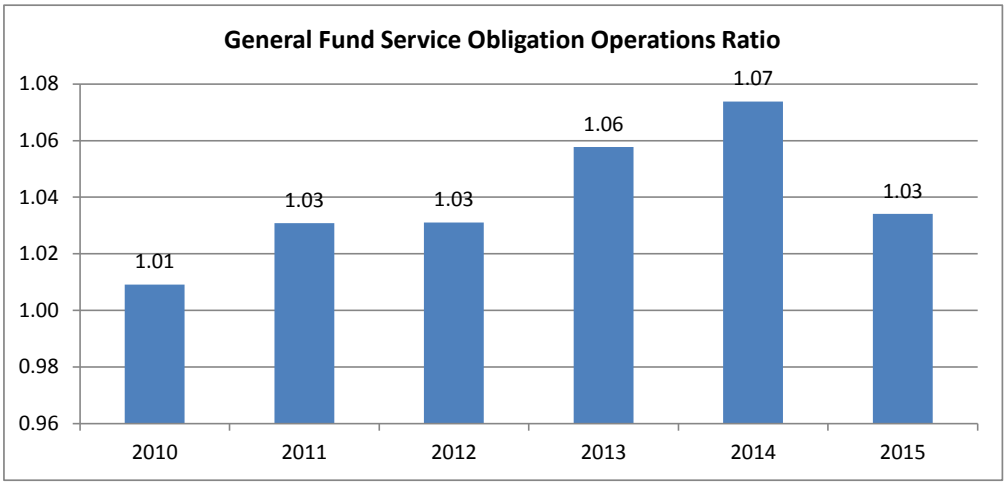

Other Funds
Rev vs Expenses
$12,000,000
$10,000,000
$8,000,000
$6,000,000
$4,000,000
$2,000,000
$0
$5,743,542
$6,760,174
$386,649
$223,903
$3,368,776
$3,474,446
$24,583
$13,905
$935,920
$980,489
$1,300,670
$1,366,459
$5,172,736
$3,857,592
$9,923,026
$11,007,590
$1,782,290
$1,621,757
$3,496,955
$2,267,720
$7,874,456
$7,989,635
200 EMS
210 E911 Tele
215 Fire Districts
220 SWCD
230 MCTS
260 CVB
600 WPCP
610 Utilities
620 EMWD
640 Airport
810 Risk
FY16 Actual Rev - June
FY16 Actual Exp-June

# Moore County General Fund Financial Condition Analysis

## Service Obligation

| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|---|---|---|---|---|---|---|
| Operations Ratio | 1.01 | 1.03 | 1.03 | 1.06 | 1.07 | 1.03 |
| Total Revenues | $83,014,318 | $84,412,559 | $85,292,227 | $87,657,134 | $89,664,730 | $91,014,621 |
| Total Expenditures | $82,265,248 | $81,887,524 | $82,721,258 | $82,871,243 | $83,504,851 | $88,016,373 |

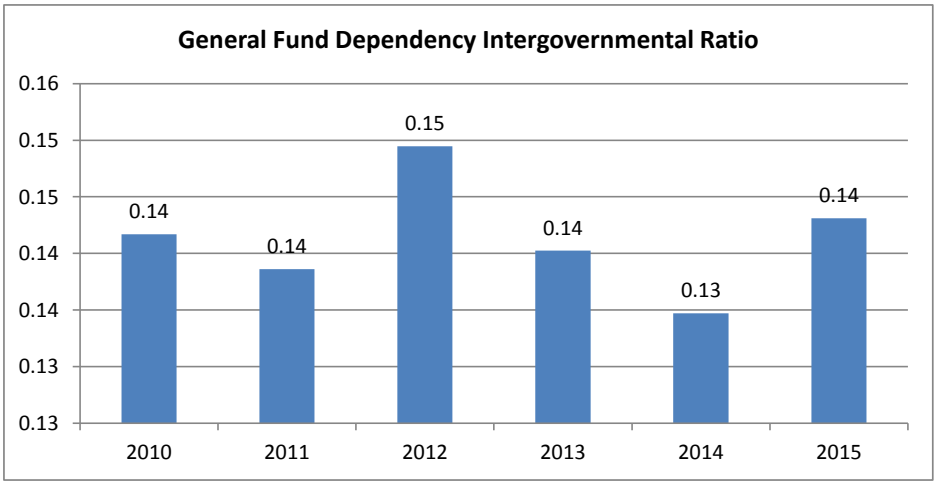
Service obligation measures whether or not a government's annual revenues were sufficient to pay for annual operations. The operations ratio is calculated as total revenues divided by total expenditures (plus transfers to debt service fund, if any).




## Dependency

| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|---|---|---|---|---|---|---|
| Intergovernmental Ratio | 0.14 | 0.14 | 0.15 | 0.14 | 0.13 | 0.14 |
| Intergovernmental Revenue | $11,763,106 | $11,699,948 | $12,749,246 | $12,293,461 | $12,079,469 | $13,025,030 |
| Total Revenue | $83,014,318 | $84,412,559 | $85,292,227 | $87,657,134 | $89,664,730 | $91,014,621 |

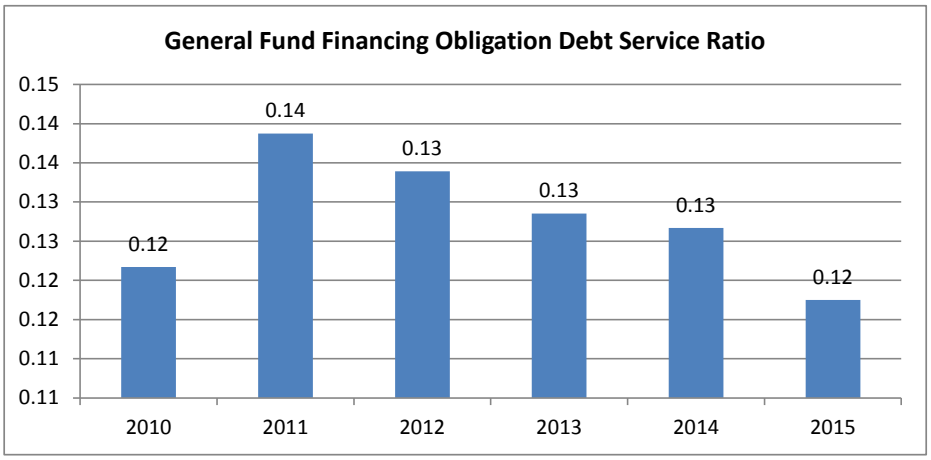
Dependency measures the extent to which a government relies on other governments for resources. The intergovernmental ratio is calculated as total intergovernmental revenue divided by total revenue.



## Financing Obligation

| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|---|---|---|---|---|---|---|
| Debt Service Ratio | 0.12 | 0.14 | 0.13 | 0.13 | 0.13 | 0.12 |
| Debt Service (inc education) | $10,011,380 | $11,362,211 | $11,079,312 | $10,649,783 | $10,578,464 | $10,341,515 |
| Total Expenditures | $82,265,248 | $81,887,524 | $82,721,258 | $82,871,243 | $83,504,851 | $88,016,373 |

Financing obligation addresses service flexibility or the amount of expenditures committed to annual debt service. The debt service ratio is calculated as debt service divided by total expenditures (plus transfers to debt service fund, if any).

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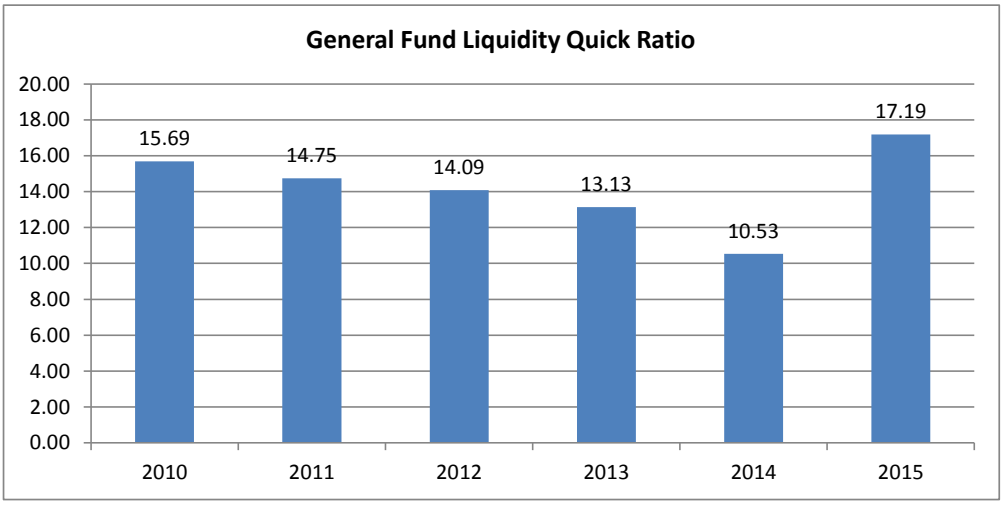
## Liquidity

| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|---|---|---|---|---|---|---|
| Quick Ratio | 15.69 | 14.75 | 14.09 | 13.13 | 10.53 | 17.19 |
| Cash & Investments | $25,741,179 | $23,312,531 | $23,387,757 | $25,153,473 | $26,471,444 | $43,412,635 |
| Current Liabilities | $1,640,966 | $1,581,044 | $1,660,074 | $1,915,605 | $2,513,484 | $2,526,050 |

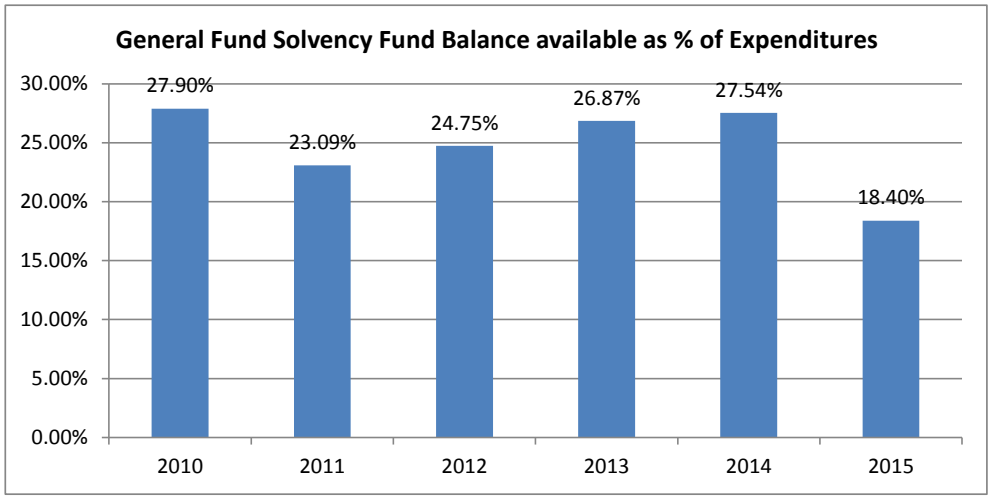
Liquidity measures a government's ability to meet its short-term obligations. The quick ratio is calculated as cash and investments divided by current liabilities.



## Solvency
(based on LGC calculation)

| | 2010 | 2011 | 2012 | 2013 | 2014 | 2015 |
|---|---|---|---|---|---|---|
| Fund Balance available as % of Expenditures | 27.90% | 23.09% | 24.75% | 26.87% | 27.54% | 18.40% |
| Total Fund Balance | $30,254,251 | $32,047,308 | $31,340,972 | $31,699,289 | $31,779,675 | $25,485,736 |
| Less: Non spendable | -$3,612 | -$4,367 | -$507,541 | -$109,654 | -$109,767 | -$106,781 |
| Less: Stabilization by Statute | -$6,405,657 | -$10,677,817 | -$9,097,467 | -$7,940,606 | -$6,876,351 | -$7,089,668 |
| Available Fund Balance | $23,844,982 | $21,365,124 | $21,735,964 | $23,649,029 | $24,793,557 | $18,289,287 |
| Expenditures + transfers out | $85,477,637 | $92,524,744 | $87,808,871 | $88,004,107 | $90,041,728 | $99,421,521 |

Solvency measures a government's ability to meet long-term obligations. Fund balance as a % of expenditures is calculated as available fund balance as defined by the Local Government Commission divided by expenditures plus transfers out.



**General Fund 100 - Fund Balance by Year (Audited)**

| Fiscal Year | Beginning FB | Actual Revenues | Actual Expenditures | Rev less Exp | Ending FB | Cash Equity (including investments-NCCMT) |
|---|---|---|---|---|---|---|
| 2006-07 | $24,176,664 | $76,416,125 | $75,035,097 | $1,381,028 | **$25,557,692** | $20,049,633 |
| 2007-08 | $25,557,692 | $89,891,406 | $81,332,119 | $8,559,287 | **$34,116,979** | $26,524,114 |
| 2008-09 | $34,116,979 | $87,631,946 | $92,599,189 | -$4,967,243 | **$29,149,736** | $23,416,525 |
| 2009-10 | $29,149,736 | $86,582,152 | $85,477,637 | $1,104,515 | **$30,254,251** | $25,741,179 |
| 2010-11 | $30,254,251 | $94,562,177 | $92,769,120 | $1,793,057 | **$32,047,308** | $23,662,373 |
| 2011-12 | $32,047,308 | $87,102,535 | $87,808,871 | -$706,336 | **$31,340,972** | $23,387,757 |
| 2012-13 | $31,340,972 | $88,362,424 | $88,004,107 | $358,317 | $31,699,289 | $25,153,473 |
| 2013-14 | $31,699,289 | $90,122,114 | $90,041,728 | $80,386 | $31,779,675 | $26,471,444 |
| 2014-15 | $31,779,675 | $93,127,582 | $99,421,521 | -$6,293,939 | $25,485,736 | $23,912,635 |

| **GF Breakdown of FB:** | **2007** | **2008** | **2009** | **2010** | **2011** | **2012** | **2013** | **2014** | **2015** |
|---|---|---|---|---|---|---|---|---|---|
| **Reserved for:** | | | | | | | | | |
| State Statute | $6,856,581 | $9,072,693 | $6,828,601 | $6,405,657 | $10,677,817 | $9,097,467 | $7,940,606 | $6,876,351 | $7,089,668 |
| Financing Agreement compliance | $461,658 | $461,675 | $461,709 | $0 | $244,385 | $0 | $0 | $0 | $0 |
| Inventories | $3,569 | $3,954 | $1,992 | $89,184 | $4,367 | $5,303 | $109,654 | $109,767 | $106,781 |
| Long-term Receivables | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $0 | $479,532 |
| Encumbrances, HR, ENV, Prepaids | $0 | $0 | $0 | $3,612 | $413,412 | $1,052,736 | $607,517 | $716,958 | $1,077,097 |
| **Unreserved, designated for:** | | | | | | | | | |
| Subsequent Year's Expenditures | $238,947 | $0 | | | $0 | $0 | $0 | $0 | $0 |
| Capital Reserve Fund | $0 | $2,000,000 | $2,000,000 | | $0 | $0 | $0 | $0 | $0 |
| Revaluation | $0 | $100,000 | $100,000 | | $0 | $0 | $0 | $0 | $0 |
| CR Fund - Subsequent years | $0 | $0 | $2,000,000 | $4,000,000 | $0 | $0 | $0 | $0 | $0 |
| Revaluation - Subsequent years | $0 | $0 | $200,000 | $300,000 | $300,000 | $300,000 | $300,000 | $208,942 | $164,001 |
| Landfill - Cell 5 - Subsequent years | $0 | $0 | $487,000 | $487,000 | $0 | $0 | $0 | $0 | $0 |
| Assigned for Subsequent Years Exp-Longev | $0 | $0 | $0 | $0 | $316,444 | $0 | $0 | $0 | $0 |
| **Unassigned Fund Balance** | $17,996,937 | $22,478,657 | $17,070,434 | $18,968,798 | $13,842,100 | $16,436,683 | $18,902,092 | $20,093,708 | $16,568,657 |
| **Total Fund Balance** | **$25,557,692** | **$34,116,979** | **$29,149,736** | **$30,254,251** | $25,798,525 | $26,892,189 | $27,859,869 | $28,005,726 | $25,485,736 |
| | | | | | | | | | |
| CR Committed for Debt Service (CR Fund-Debt), Reporting Requirement | | | | | $6,248,783 | $4,448,783 | $3,839,420 | $3,773,949 | $0 |
| **Total Fund Balance (page 15/16 CAFR)** | | | | | **$32,047,308** | **$31,340,972** | **$31,699,289** | **$31,779,675** | **$25,485,736** |

**Emergency Mgmt Fund 200 - Fund Balance by Year (Audited)**

| Fiscal Year | Beginning FB | Actual Revenues | Actual Expenditures | Rev less Exp | Ending FB | Cash Equity |
|---|---|---|---|---|---|---|
| 2006-07 | $4,488 | $6,745,092 | $4,358,738 | $2,386,354 | **$2,390,842** | $2,511,036 |
| 2007-08 | $2,390,842 | $5,836,512 | $4,460,038 | $1,376,474 | **$3,767,316** | $3,692,410 |
| 2008-09 | $3,767,316 | $5,712,570 | $5,145,216 | $567,354 | **$4,334,670** | $4,490,653 |
| 2009-10 | $4,334,670 | $5,299,205 | $4,512,003 | $787,202 | **$5,121,872** | $4,961,280 |
| 2010-11 | $5,121,872 | $5,257,082 | $4,804,613 | $452,469 | **$5,574,341** | $5,760,322 |
| 2011-12 | $5,574,341 | $5,582,086 | $8,219,385 | -$2,637,299 | **$2,937,042** | $3,109,702 |
| 2012-13 | $2,937,042 | $5,522,147 | $5,524,651 | -$2,504 | **$2,934,538** | $2,889,848 |
| 2013-14 | $2,934,538 | $5,904,253 | $6,120,503 | -$216,250 | **$2,718,288** | $2,487,668 |
| 2014-15 | $2,718,288 | $5,884,982 | $6,678,809 | -$793,827 | **$1,924,461** | $1,681,772 |

**Telephone Fund (PSAP) 210 - Fund Balance by Year (Audited)**

| Fiscal Year | Beginning FB | Actual Revenues | Actual Expenditures | Rev less Exp | Ending FB | Cash Equity |
|---|---|---|---|---|---|---|
| 2006-07 | $1,066,284 | $632,354 | $938,838 | -$306,484 | **$759,800** | $756,121 |
| 2007-08 | $759,800 | $632,429 | $649,194 | -$16,765 | **$743,035** | $624,752 |
| 2008-09 | $743,035 | $632,354 | $272,932 | $359,422 | **$1,102,457** | $1,050,244 |
| 2009-10 | $1,102,457 | $632,354 | $285,444 | $346,910 | **$1,449,367** | $1,411,436 |
| 2010-11 | $1,449,367 | $647,640 | $373,965 | $273,675 | **$1,723,042** | $1,675,560 |
| 2011-12 | $1,723,042 | $679,528 | $1,105,864 | -$426,336 | **$1,296,706** | $1,271,097 |
| 2012-13 | $1,296,706 | $388,591 | $962,164 | -$573,573 | **$723,133** | $706,355 |
| 2013-14 | $723,133 | $307,324 | $236,888 | $70,436 | **$793,569** | $768,514 |
| 2014-15 | $793,569 | $431,926 | $221,595 | $210,331 | **$1,003,900** | $978,496 |

| Capital Reserve for Govt Projects Fund 250 | | Actual | Actual | | | | |
|---|---|---|---|---|---|---|---|
| **Fiscal Year** | **Beginning FB** | **Revenues** | **Expenditures** | **Rev less Exp** | **Ending FB** | | **Cash Equity** |
| 2008-2009 | $0 | $8,624,250 | $1,981,200 | $6,643,050 | **$6,643,050** | | $6,643,050 |
| 2009-2010 | $6,643,050 | $4,540,992 | $4,365,285 | $175,707 | **$6,618,757** | | $6,618,757 |
| 2010-2011 | $6,618,757 | $26,814,095 | $19,095,509 | $7,718,586 | **$7,718,586** | ** | $7,718,586 |
| 2011-2012 | $7,718,586 | $1,590,552 | $253,896 | $1,336,656 | **$9,055,242** | | $9,055,242 |
| 2012-2013 | $9,055,242 | $4,141,300 | $6,623,029 | -$2,481,729 | **$6,573,513** | | $6,573,513 |
| 2013-2014 | $6,573,513 | $6,544,259 | $375,000 | $6,169,259 | **$12,742,772** | | $12,742,772 |
| 2014-2015 | $12,742,772 | $10,202,922 | $2,789,475 | $7,413,447 | **$20,156,219** | | $20,156,219 |
| 2015-2016 | $20,156,219 | $3,259,413 | $1,429,355 | $1,830,058 | **$21,986,277** | | $21,986,277 |

| Capital Reserve for Debt Service Fund 251 | | Actual | Actual | | | |
|---|---|---|---|---|---|---|
| **Fiscal Year** | **Beginning FB** | **Revenues** | **Expenditures** | **Rev less Exp** | **Ending FB** | **Cash Equity** |
| 2010-2011 | $0 | $6,248,783 | $0 | $6,248,783 | **$6,248,783** | $6,248,783 |
| 2011-2012 | $6,248,783 | $0 | $1,800,000 | -$1,800,000 | **$4,448,783** | $4,448,783 |
| 2012-2013 | $4,448,783 | $0 | $609,363 | -$609,363 | **$3,839,420** | $3,839,420 |
| 2013-2014 | $3,839,420 | $0 | $65,471 | -$65,471 | **$3,773,949** | $3,773,949 |
| 2014-2015 | $3,773,949 | $0 | $3,773,949 | -$3,773,949 | **$0** | $0 |
| 2015-2016 | | | | | | |

| Capital Reserve for Enterprise Fund 252 | | Actual | Actual | | | |
|---|---|---|---|---|---|---|
| **Fiscal Year** | **Beginning FB** | **Revenues** | **Expenditures** | **Rev less Exp** | **Ending FB** | **Cash Equity** |
| 2010-2011 | $0 | $2,944,046 | $0 | $0 | **$2,944,046** | $2,944,046 |
| 2011-2012 | $2,944,046 | $1,616,478 | $4,320,000 | -$2,703,522 | **$240,524** | $240,524 |
| 2012-2013 | $240,524 | $1,454,341 | $0 | $1,454,341 | **$1,694,865** | $1,694,865 |
| 2013-2014 | $1,694,865 | $0 | $0 | $0 | **$1,694,865** | $1,694,865 |
| 2014-2015 | $1,694,865 | $452,636 | $2,147,501 | -$1,694,865 | **$0** | $0 |
| 2015-2016 | $0 | $289,914 | $289,914 | $0 | **$0** | $0 |

* Setting up Capital Reserve from General Fund transfer $8,624,250 from GF to CR Fund

** Set up CR for Debt Service and CR for Enterprise Funds $19,095,509 Transfer out of CR
Transferred $6,248,783 from CR for Govt Projects to Debt Service
Transferred $2,944,046 from CR to CR for Enterprise Funds
Transferred $2,000,000 to GF for Debt Payments
Transferred $2,730,840 to GF for School Bond Debt
Transferred $1,634,445 to IT for ERP Project
Transferred $1,374,529 to GF to pay off Debt Service

***15% transfer from GF to CR for Gov Projects by year
$6,629,011 from FY09/10 transferred in FY10/11 to CR for Gov Projects, done on 1/2011
$1,512,315 from FY10/11 transferred in FY11/12 to CR for Gov Projects, done on 3/16/12
$4,028,494 from FY11/12 transferred in FY12/13 to CR for Gov Projects, done 3/2013
$6,471,406 from FY12/13 transferred in FY13/14 to CR for Gov Projects, transferred 3/2014
$7,567,980 from FY13/14 transferred in FY14/15 to CR for Gov Projects to be transferred 3/2015 (CRProj - $7,113,901, SCC $454,079)
$3,467,462 from FY14/15 transferred in FY15/16 to CR for Gov Projects to be transferred 3/2016 (CRProj - $3,259,414, SCC $208,048)

**CR for Debt Close out Sept 2014**

| | |
|---|---|
| $3,089,021 | Trans To CR for Govt Projects |
| $226,437 | Trans to GF for College |
| $458,491 | Trans to GF per budget |
| $3,773,949 | |

**CR for Govt Proj 2014/15 Revenue**

| | |
|---|---|
| $3,089,021 | Tran in from CR Debt to close out |

**CR for Govt Proj 2014/15 Expenses**

| | |
|---|---|
| $760,196 | Trans to GF for College ($986,633) |
| $2,029,279 | PS/Courts/Currie Renovations |
| $2,789,475 | |

| Capital Reserve for Capital Proj Fund 253 - SCC | | Actual | Actual | | | |
|---|---|---|---|---|---|---|
| **Fiscal Year** | **Beginning FB** | **Revenues** | **Expenditures** | **Rev less Exp** | **Ending FB** | **Cash Equity** |
| 2014-2015 | $0 | $454,079 | $0 | $454,079 | **$454,079** | $454,079 |
| 2015-2016 Unaudited | $454,079 | $208,048 | $662,127 | -$454,079 | **$0** | $662,127 |

| Capital Reserve for Debt Service Fund 254- SCC | | Actual | Actual | | | |
|---|---|---|---|---|---|---|
| **Fiscal Year** | **Beginning FB** | **Revenues** | **Expenditures** | **Rev less Exp** | **Ending FB** | **Cash Equity** |
| 2014-2015 | $0 | $47,964 | $0 | $47,964 | **$47,964** | $47,964 |
| 2015-2016 - Unaudited (to pay back loan) | $47,964 | $92,254 | $140,218 | -$47,964 | **$0** | $0 |

| Capital Reserve for Capital Proj Fund 255 - MCS | | Actual | Actual | | | |
|---|---|---|---|---|---|---|
| **Fiscal Year** | **Beginning FB** | **Revenues** | **Expenditures** | **Rev less Exp** | **Ending FB** | **Cash Equity** |
| 2015-2016 | $0 | $0 | $0 | $0 | **$0** | $0 |

| Capital Reserve for Debt Service Fund 256 - MCS | | Actual | Actual | | | |
|---|---|---|---|---|---|---|
| **Fiscal Year** | **Beginning FB** | **Revenues** | **Expenditures** | **Rev less Exp** | **Ending FB** | **Cash Equity** |
| 2015-2016 | $0 | $0 | $0 | $0 | **$0** | $0 |

**Moore County Transportation Services Fund 230- Fund Balances by Year (Audited)**

| Fiscal Year | Beginning FB | Actual Revenues | Actual Expenditures | Rev less Exp | Ending FB | Cash Equity |
|---|---|---|---|---|---|---|
| 2006-07 | $292,213 | $1,016,737 | $1,008,408 | $8,329 | **$300,542** | $194,764 |
| 2007-08 | $300,542 | $1,393,810 | $1,372,867 | $20,943 | **$321,485** | $183,928 |
| 2008-09 | $321,485 | $1,137,833 | $1,121,166 | $16,667 | **$338,152** | $155,192 |
| 2009-10 | $338,152 | $1,290,560 | $1,198,947 | $91,613 | **$429,765** | $330,986 |
| 2010-11 | $429,765 | $1,038,415 | $1,154,446 | -$116,031 | **$313,734** | $198,793 |
| 2011-12 | $313,734 | $1,135,494 | $1,175,894 | -$40,400 | **$273,334** | $43,821 |
| 2012-13 | $273,334 | $1,335,472 | $1,512,349 | -$176,877 | **$96,457** | $4,254 |
| 2013-14 | $96,457 | $1,609,371 | $1,618,889 | -$9,518 | **$86,939** | $4,053 |
| 2014-15 | $86,939 | $1,067,770 | $1,052,410 | $15,360 | **$102,299** | $4,624 |

**Water Pollution Control Plant Fund 600 Balance by Year (Audited)**

| Fiscal Year | Beginning FB | Actual Revenues | Actual Expenditures | Rev less Exp | Ending FB | Cash Equity |
|---|---|---|---|---|---|---|
| 2006-07 | $8,901,200 | $2,710,442 | $2,393,466 | $316,976 | **$9,218,176** | $4,450 |
| 2007-08 | $9,218,176 | $2,352,080 | $2,608,148 | -$256,068 | **$8,962,108** | $350,960 |
| 2008-09 | $8,962,108 | $3,153,499 | $2,375,052 | $778,447 | **$9,740,555** | $1,471,677 |
| 2009-10 | $9,740,555 | $3,949,499 | $3,815,098 | $134,401 | **$9,874,956** | $1,894,887 |
| 2010-11 | $9,874,956 | $6,795,574 | $3,979,289 | $2,816,285 | **$12,691,241** | $4,244,302 |
| 2011-12 | $12,691,241 | $4,084,879 | $2,957,780 | $1,127,099 | **$13,818,340** | $201,769 |
| 2012-13 | $13,818,340 | $4,777,121 | $2,460,949 | $2,316,172 | **$16,134,512** | $194,639 |
| 2013-14 | $16,134,512 | $5,273,213 | $3,216,976 | $2,056,237 | **$18,190,749** | $3,613,196 |
| 2014-15 | $18,190,749 | $5,146,873 | $6,996,203 | -$1,849,330 | **$16,341,419** | $1,256,144 |

(projects transfer)

**Public Utilities Fund 610 Balance by Year (Audited)**

| Fiscal Year | Beginning FB | Actual Revenues | Actual Expenditures | Rev less Exp | Ending FB | Cash Equity |
|---|---|---|---|---|---|---|
| 2006-07 | $12,845,009 | $8,321,155 | $6,570,420 | $1,750,735 | **$14,595,744** | $97,879 |
| 2007-08 | $14,595,744 | $7,307,986 | $6,449,772 | $858,214 | **$15,453,958** | $38,974 |
| 2008-09 | $15,453,958 | $7,584,695 | $7,428,341 | $156,354 | **$15,610,312** | $671,310 |
| 2009-10 | $15,610,312 | $10,891,859 | $8,009,063 | $2,882,796 | **$18,493,108** | $630,050 |
| 2010-11 | $18,493,108 | $8,711,884 | $8,673,356 | $38,528 | **$18,531,636** | $1,781,874 |
| 2011-12 | $18,531,636 | $8,366,897 | $8,869,207 | -$502,310 | **$18,029,326** | $2,532,271 |
| 2012-13 | $18,029,326 | $10,629,296 | $8,835,962 | $1,793,334 | **$19,822,660** | $2,459,735 |
| 2013-14 | $19,822,660 | $9,129,456 | $9,461,501 | -$332,045 | **$19,490,615** | $2,943,559 |
| 2014-15 | $19,490,615 | $11,851,051 | $9,927,097 | $1,923,954 | **$21,414,569** | $3,278,316 |

($2.1 from projects, then transferred out to projects)

**East Moore Water District Fund 620 Balance by Year (Audited)**

| Fiscal Year | Beginning FB | Actual Revenues | Actual Expenditures | Rev less Exp | Ending FB | Cash Equity |
|---|---|---|---|---|---|---|
| 2006-07 | $1,627,816 | $351,512 | $422,642 | -$71,130 | **$1,556,686** | $1,347 |
| 2007-08 | $1,556,686 | $2,738,935 | $989,379 | $1,749,556 | **$3,306,242** | $130,092 |
| 2008-09 | $3,306,242 | $1,880,395 | $922,415 | $957,980 | **$4,264,222** | $765 |
| 2009-10 | $4,264,222 | $1,664,296 | $1,297,513 | $366,783 | **$4,631,005** | $107,735 |
| 2010-11 | $4,631,005 | $1,593,149 | $1,967,862 | -$374,713 | **$4,256,292** | $194,368 |
| 2011-12 | $4,256,292 | $1,508,036 | $2,175,943 | -$667,907 | **$3,588,385** | $196,894 |
| 2012-13 | $3,588,385 | $1,561,109 | $2,134,774 | -$573,665 | **$3,014,720** | $240,016 |
| 2013-14 | $3,014,720 | $1,724,040 | $2,112,071 | -$388,031 | **$2,626,689** | $424,402 |
| 2014-15 | $2,626,689 | $1,707,991 | $2,130,530 | -$422,539 | **$2,204,150** | $482,202 |

## Moore County Department of Geographical Information Systems (GIS)

**Department Narrative:**

The GIS Department provides analysis and mapping services for all Moore County departments. GIS uses mapping for utility modeling, maintains necessary E-911 data and provides addressing and analytics within maps using data and aerial imagery for Moore County. Through partnerships with all the municipalities, Moore County GIS is the sole source for E-911 county-wide addressing. The department assigns new addresses or makes changes and updates to existing addresses as needed. The GIS website is used for tax information, real estate queries, land planning information, voter information and much more. GIS hosts a highly trafficked feature on the Moore County website and employs feedback and usage data to continue improving. GIS data enables users to review and display data both spatially and analytically. GIS is more than just a map!

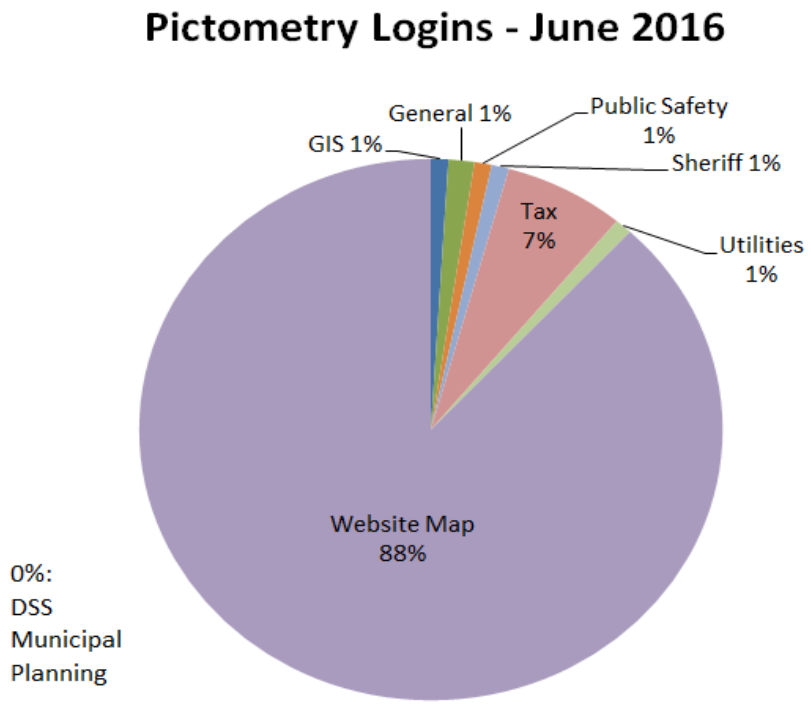
**Revenue Sources FY16 Budget:**

| | |
|---|---|
| Fees/Road Names Changes | $2,000 |
| E911 Services | $40,000 |
| Utilities Services | $50,000 |
| County Property Tax | $200,595 |
| **Total FY16 Expenditure Budget:** | $292,595 |

**FY16 Budgeted Staffing Positions:**

3 Full-Time
0 Part-Time

Department Director: Rachel Patterson
Department Director email: rpatterson@moorecountync.gov



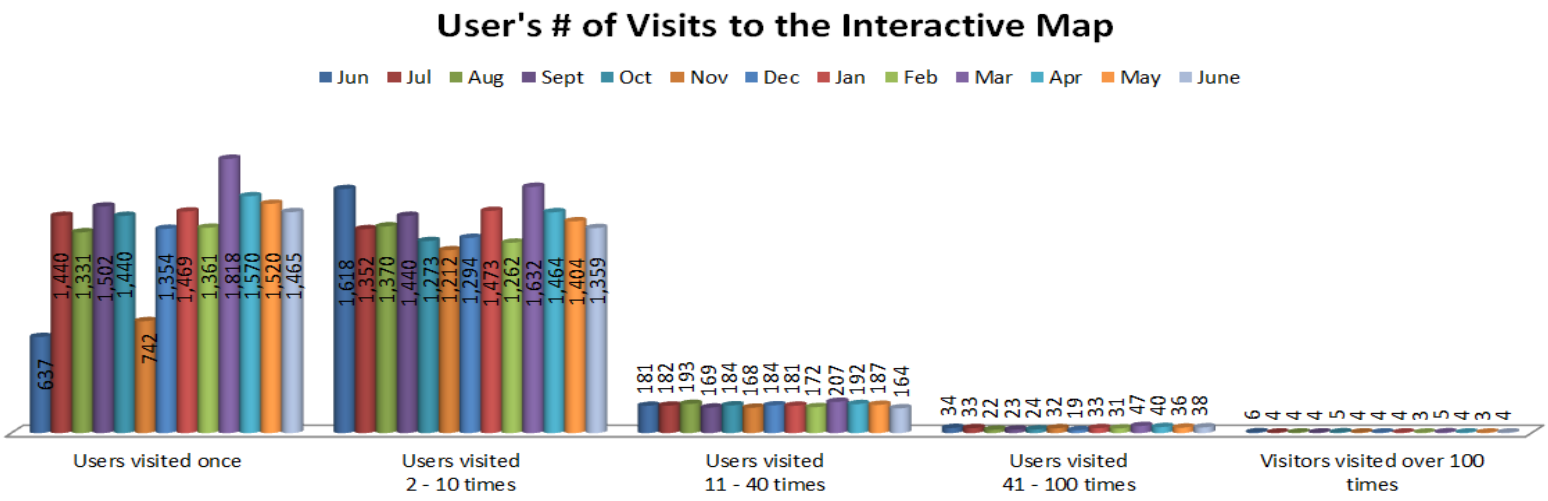

### GIS - E-911 Address Assignment

Per Interlocal Agreement for Address Assignment with all municipalities the county assigns all address within the county

| Month | Address Assigned or Adjustment | Total Addresses |
|---|---|---|
| Jul-15 | 72 | 59,614 |
| Aug-15 | 49 | 59,642 |
| Sep-15 | 50 | 59,672 |
| Oct-15 | 35 | 59,693 |
| Nov-15 | 165 | 59,755 |
| Dec-15 | 65 | 59,784 |
| Jan-16 | 67 | 59,796 |
| Feb-16 | 28 | 59,801 |
| Mar-16 | 338 | 60,134 |
| Apr-16 | 85 | 60,198 |
| May-16 | 63 | 60215 |
| Jun-16 | 77 | 60273 |

## Moore County Department of Geographical Information Systems (GIS), continued

| GIS Interactive Map Website Users | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **2015 Users visited** | **Jun** | **Jul** | **Aug** | **Sept** | **Oct** | **Nov** | **Dec** | **Jan** | **Feb** | **Mar** | **Apr** | **May** | **June** |
| **Once** | 637 | 1,440 | 1,331 | 1,502 | 1,440 | 742 | 1354 | 1469 | 1361 | 1818 | 1570 | 1520 | 1465 |
| **2 - 10 times** | 1,618 | 1,352 | 1,370 | 1,440 | 1,273 | 1,212 | 1294 | 1473 | 1262 | 1632 | 1464 | 1404 | 1359 |
| **11 - 40 times** | 181 | 182 | 193 | 169 | 184 | 168 | 184 | 181 | 172 | 207 | 192 | 187 | 164 |
| **41 - 100 times** | 34 | 33 | 22 | 23 | 24 | 32 | 19 | 33 | 31 | 47 | 40 | 36 | 38 |
| **over 100 times** | 6 | 4 | 4 | 4 | 5 | 4 | 4 | 4 | 3 | 5 | 4 | 3 | 4 |
| **Total Users** | 2,476 | 3,011 | 2,920 | 3,138 | 2,926 | 2,158 | 2,855 | 3160 | 2829 | 3709 | 3270 | 3150 | 3030 |



# Moore County Department of Health Services

**Department Narrative:**

Moore County Health Department protects and promotes health through prevention and control of disease and injury. The divisions of the Health Department are: Clinical Services, Communicable Disease, Care Coordination, Health Education, Dental, Environmental Health, Women, Infant & Children (WIC) Food and Nutrition, Vital Records (Births and Deaths), Public Health Preparedness and Response and Laboratory Testing. The statistics the department provides monthly covers departmental activities compared by month and year.

**Revenue Sources FY16 Budget:**

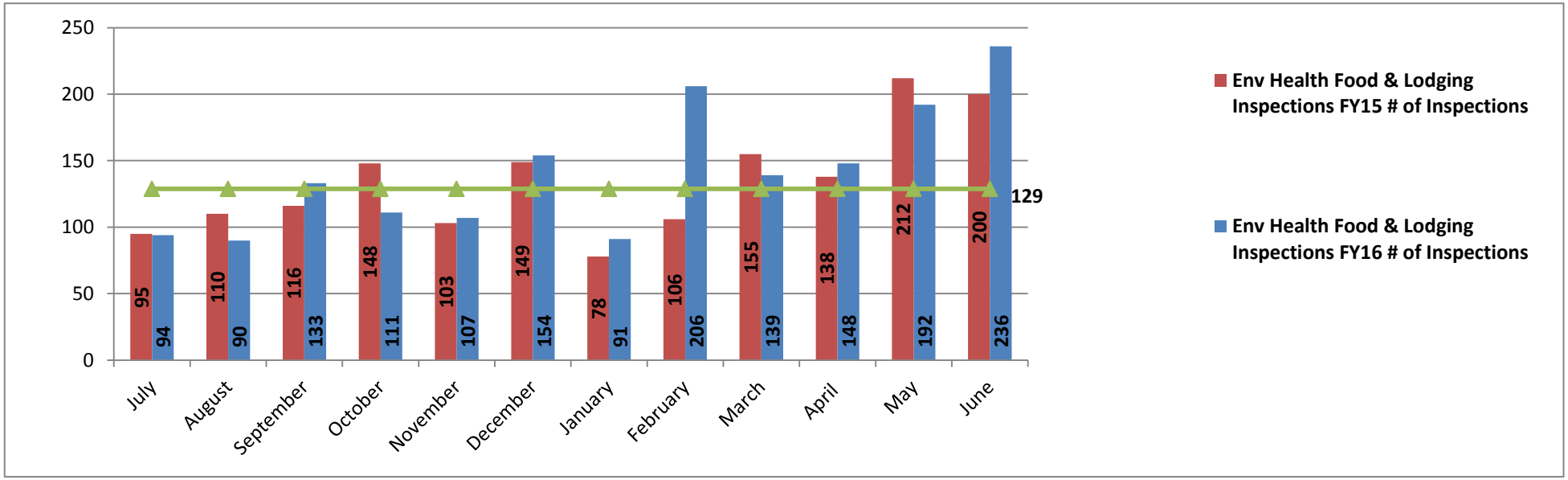
| | |
|---|---|
| Fees | $801,122 |
| Grants | $766,161 |
| County Property Tax | $2,210,813 |

**Total FY16 Expenditure Budget:** $3,778,096

**FY16 Budgeted Staffing Positions:**

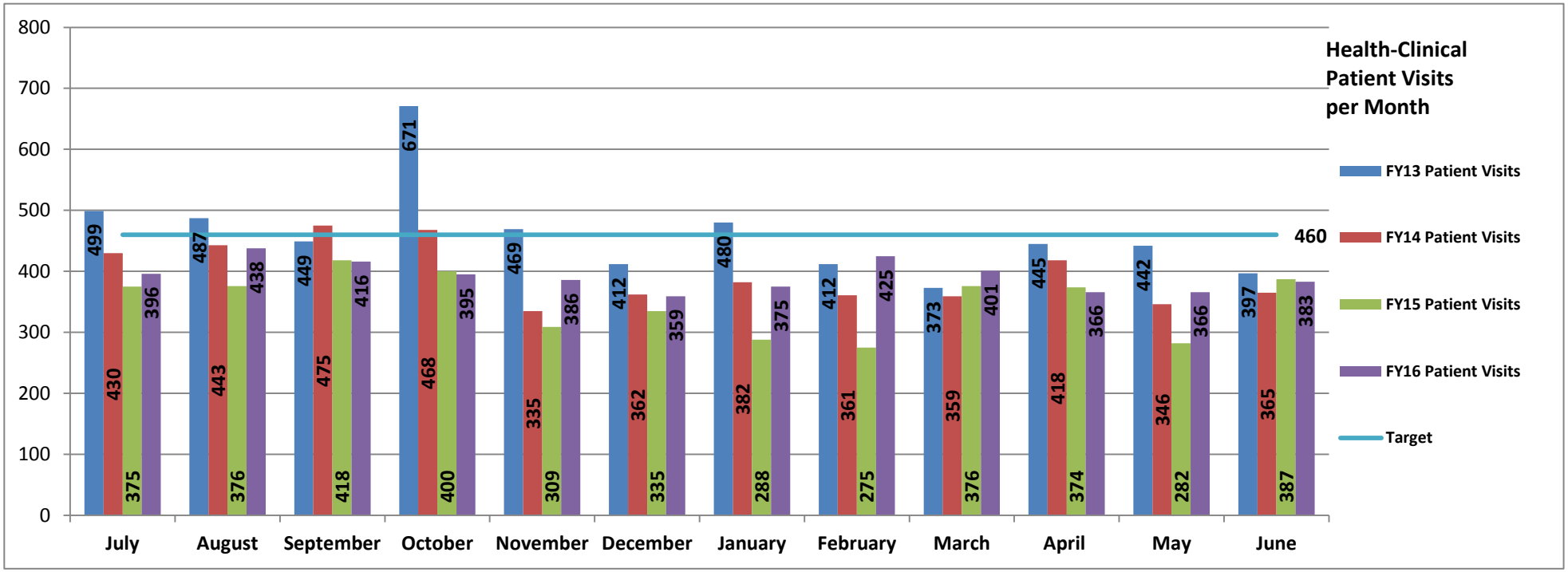
| | |
|---|---|
| 50 | Full-Time |
| 1 | Part-Time |

Department Director: Robert Wittmann
Department Director email: rwittmann@moorecountync.gov



## Moore County Department of Health Services, continued

| Health Clinical Patient Visits | | | | | |
|---|---|---|---|---|---|
| MONTH | FY13 Patient Visits | FY14 Patient Visits | FY15 Patient Visits | FY16 Patient Visits | Target |
| July | 499 | 430 | 375 | 396 | 460 |
| August | 487 | 443 | 376 | 438 | 460 |
| September | 449 | 475 | 418 | 416 | 460 |
| October | 671 | 468 | 400 | 395 | 460 |
| November | 469 | 335 | 309 | 386 | 460 |
| December | 412 | 362 | 335 | 359 | 460 |
| January | 480 | 382 | 288 | 375 | 460 |
| February | 412 | 361 | 275 | 425 | 460 |
| March | 373 | 359 | 376 | 401 | 460 |
| April | 445 | 418 | 374 | 366 | 460 |
| May | 442 | 346 | 282 | 366 | 460 |
| June | 397 | 365 | 387 | 383 | 460 |
| Total | 5,536 | 4,744 | 4,195 | 4,706 | 5,520 |



## Moore County Department of Human Resources

**Department Narrative:**

The Human Resources Department, in partnership with all departments, is committed to recruiting, developing and retaining knowledgeable, customer-focused employees in a healthy and safe work environment. Therefore, the Human Resources Department tracks turnover, level of employment and length of vacancies. A consistently large number of vacancies can indicate an excessive amount of turnover and/or positions that are difficult to fill and therefore remain vacant for long periods of time. Both of these indicators alert the Human Resources Department of areas needing attention. Moore County's manpower includes 632 full time and 11 part time positions. The chart is a snapshot of each month's turnover and employment level.

**Revenue Sources FY16 Budget:**

County Property Tax $249,827

**Total FY16 Expenditure Budget:** $249,827

**FY16 Budgeted Staffing Positions:**

3 Full-Time

0 Part-Time

Department Director: Denise Brook

Department Director email: dbrook@moorecountync.gov

| HUMAN RESOURCES | | | | | | |
|---|---|---|---|---|---|---|
| FY 15/16 By Month | Employee Target Funded FTE's | Filled Positions | Vacant Positions | Month Turnover | YTD Turnover | Employment Level |
| Jul 15 | 637.5 | 587.5 | 50.0 | 10.0 | 10.0 | 92.16% |
| Aug 15 | 637.5 | 598.5 | 39.0 | 4.0 | 14.0 | 93.88% |
| Sep 15 | 637.5 | 592.0 | 45.5 | 13.0 | 27.0 | 92.86% |
| Oct 15 | 637.5 | 588.0 | 49.5 | 7.0 | 34.0 | 92.24% |
| Nov 15 | 637.5 | 590.0 | 47.5 | 7.0 | 41.0 | 92.55% |
| Dec 15 | 638.5 | 585.5 | 53.0 | 6.0 | 47.0 | 91.70% |
| Jan 16 | 638.5 | 579.5 | 59.0 | 9.0 | 56.0 | 90.76% |
| Feb 16 | 638.5 | 577.5 | 61.0 | 10.0 | 66.0 | 90.45% |
| Mar 16 | 638.5 | 579.5 | 59.0 | 7.0 | 73.0 | 90.76% |
| Apr 16 | 638.5 | 584.5 | 54.0 | 7.0 | 80.0 | 91.54% |
| May 16 | 638.5 | 592.5 | 46.0 | 6.0 | 86.0 | 92.80% |
| Jun 16 | 638.5 | 595.0 | 43.5 | 12.0 | 98.0 | 93.19% |
| **Average** | | 587.5 | 50.6 | 8.2 | | 92.07% |

# Moore County Department of Risk Management

**Department Narrative:**

The Moore County Risk Management Fund administers health and dental insurance and voluntary benefit products, interprets policy and program covered benefits and assists with claim resolution. In addition, the fund administers the property and liability, and workers compensation (WC) insurance coverage, coordinates the safety program, loss control, claim handling and general risk management services for County departments. Risk Management is responsible for the payment of the following: W/C Premiums, W/C Claims, Property and Liability Premium, Wellness Works Staffing Contract and all related expenses, Health and Dental Insurance Claims, Pharmacy Claims, Volunteer Benefit Products, Safety Events, Health Fair Expenditures and the Risk Manager's salary and benefits.

Experience modifier or ex mod is the adjustment of an annual insurance premium based on previous loss experience. Ex mod calculations use loss information and compare it to what is calculated to be 'average' losses for a company of similar size and line of work. NCACC uses three years of loss experience to determine the ex mod. The three years include not the immediate past year, but the three prior years. The ex mod for FY 14/15 for our policy that expired on June 30, 2015, would include loss data from July 1, 2010 to June 30, 2013. The calculated expected losses utilizes past audited payroll information for a particular employer, by classification code and State. These payrolls are multiplied by 'Expected Loss Rates' which are calculated by rating bureaus based on past reported claims cost per classification.

**Revenue Sources FY16 Budget:**

| | |
|---|---|
| Health, Dental, Pharmacy Claims | $5,422,200 |
| Liability & Property Insurance | $219,180 |
| Life Insurance | $120,440 |
| Unemployment | $100,000 |
| Wellness Works | $402,809 |
| Worker's Compensation Premium | $349,876 |
| Worker's Compensation Claims | $687,023 |
| Unemployment Insurance | $150,000 |
| Non-Employer Contributions | $1,089,689 |
| Total Revenue Sources | $8,541,217 |

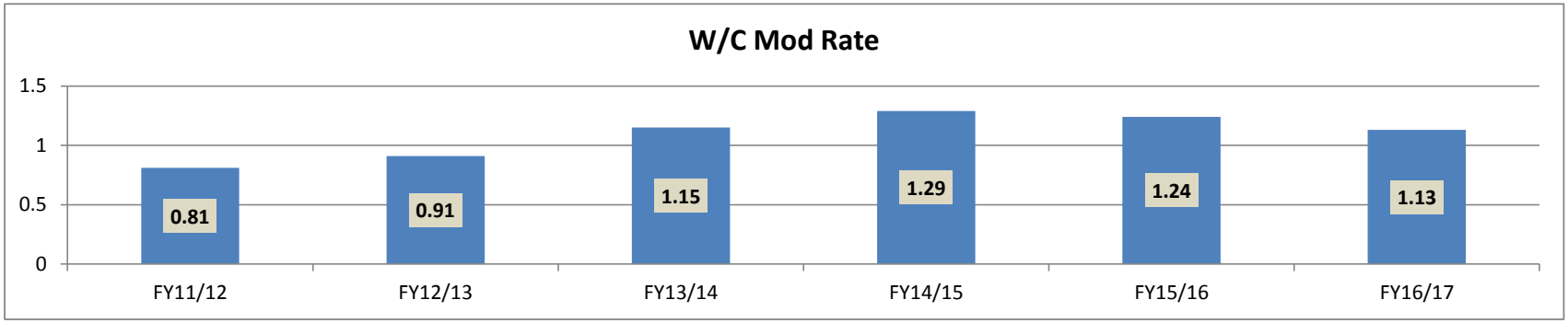
**Total FY16 Expenditure Budget:** $8,541,217

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 1 | Full-Time |
| 0 | Part-Time |

Department Director: Denise Brook
Department Director email: dbrook@moorecountync.gov

## Moore County Department of Risk Management, continued




| Risk Management Fund FY15/16 | | | |
|---|---|---|---|
| Month | Revenue by Month | Expense by Month | Target by Month Based on Budget |
| Jul-15 | $698,339 | $591,273 | $711,768 |
| Aug-15 | 458,084 | $1,028,314 | $711,768 |
| Sep-15 | 906,158 | $792,502 | $711,768 |
| Oct-15 | 457,478 | $614,565 | $711,768 |
| Nov-15 | 454,547 | $713,549 | $711,768 |
| Dec-15 | 1,110,563 | $563,855 | $711,768 |
| Jan-16 | 445,526 | $368,568 | $711,768 |
| Feb-16 | 447,272 | $558,780 | $711,768 |
| Mar-16 | 881,826 | $642,356 | $711,768 |
| Apr-16 | 889,536 | $433,869 | $711,768 |
| May-16 | 450,024 | $740,196 | $711,768 |
| Jun-16 | 675,104 | $941,808 | $711,769 |
| Totals | 7,874,456 | 7,989,635 | 8,541,217 |

| Risk Management Fund FY14/15 | | | |
|---|---|---|---|
| Month | Revenue by Month | Expense by Month | Target by Month Based on Budget |
| Jul-14 | $805,595 | $953,595 | $731,130 |
| Aug-14 | 524,882 | $518,384 | $731,130 |
| Sep-14 | 937,720 | $493,811 | $731,130 |
| Oct-14 | 692,422 | $696,286 | $731,130 |
| Nov-14 | 239,659 | $416,897 | $731,130 |
| Dec-14 | 1,145,832 | $559,614 | $731,130 |
| Jan-15 | 469,066 | $459,417 | $731,130 |
| Feb-15 | 459,917 | $588,248 | $731,130 |
| Mar-15 | 983,519 | $554,345 | $731,130 |
| Apr-15 | 908,238 | $615,076 | $731,130 |
| May-15 | 471,588 | $632,210 | $731,129 |
| Jun-15 | 775,951 | $851,811 | $731,129 |
| Totals | 8,414,389 | 7,339,695 | 8,773,558 |

## Moore County Department of Information Technology

**Department Narrative:**
The Information Technology (IT) Department aligns the County's Information Technology infrastructure and systems to the business needs of the County departments. The IT department designs, implements and maintains the technology hardware, applications and programs. As County departments continue to advance in technology solutions, this requires more bandwidth (internet) and data storage.

**Revenue Sources FY16 Budget:**

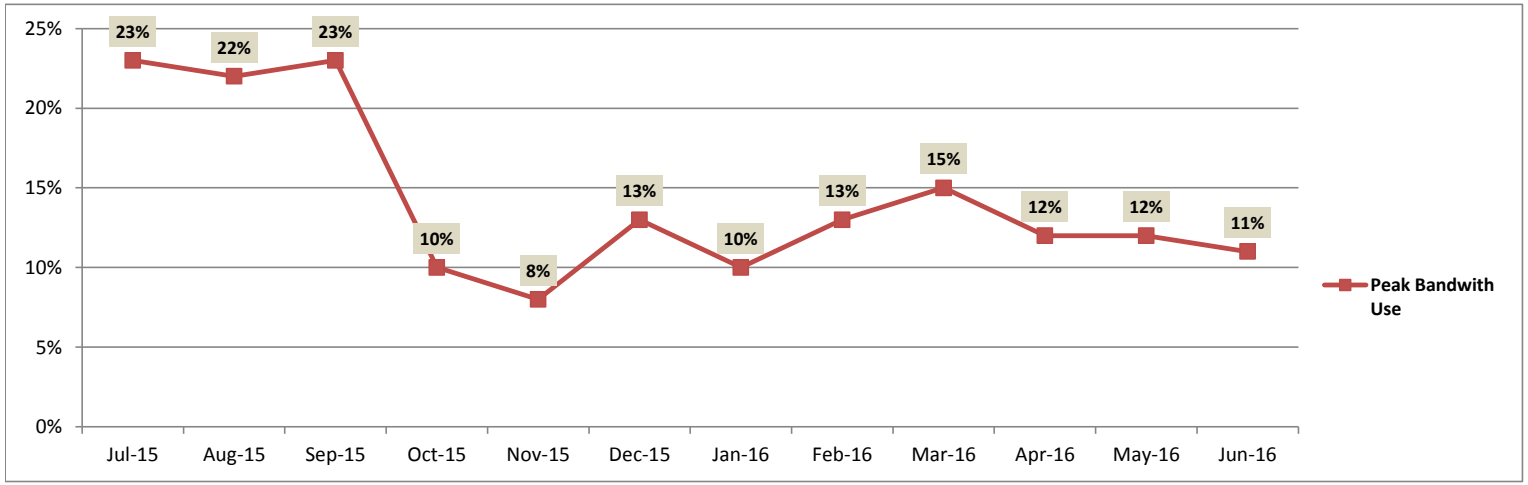
| | |
|---|---|
| County Property Tax | $1,439,453 |

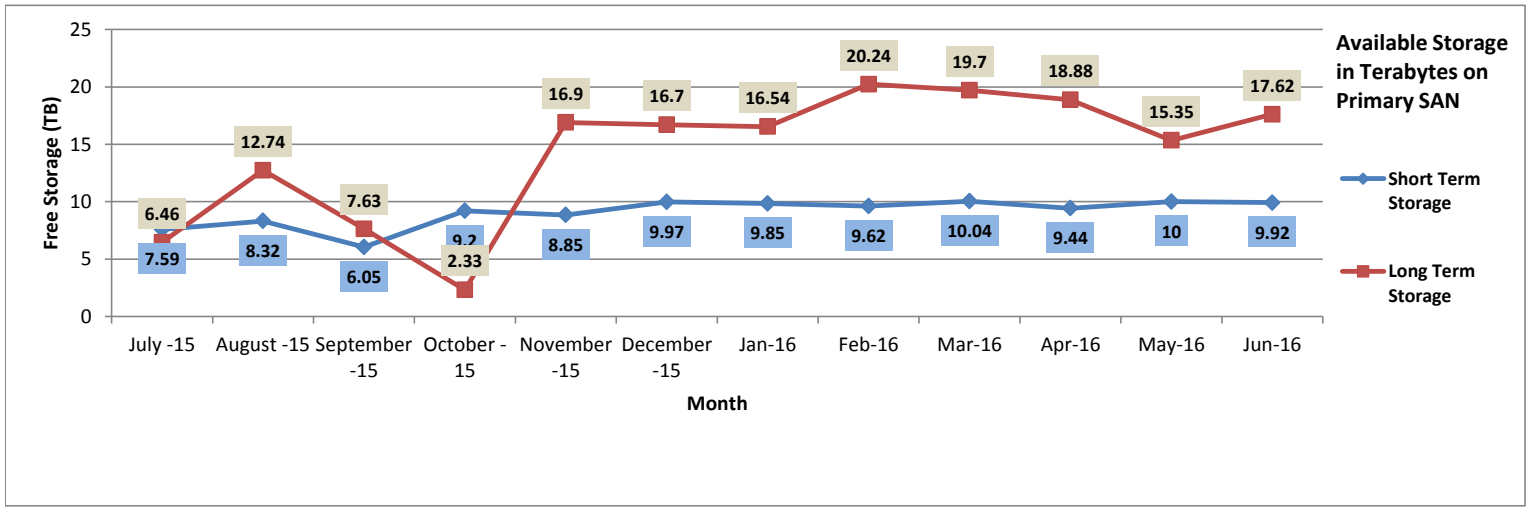
**Total FY16 Expenditure Budget:** $1,439,453

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 10 | Full-Time |
| 0 | Part-Time |

Department Director: Chris Butts
Department Director email: cbutts@moorecountync.gov



# Moore County Library

**Department Narrative:**
A member of the Sandhills Regional Library System, Moore County Library is made up of five branches and one bookmobile. Branches are located in Carthage, Robbins, and Vass (open 40+ hours per week) as well as in Aberdeen and Pinebluff (open 20 hours per week). The Moore County Bookmobile operates Monday-Thursday, visiting daycare centers, schools, assisted living and retirement facilities, as well as other community stops. For a full bookmobile schedule or to view the library's online catalog, visit our website at www.srls.info. Information about upcoming programs may also be found on Moore County Library's Facebook page.

**Revenue Sources FY16 Budget:**

| | |
|---|---|
| Fees/Donations | $59,181 |
| County Property Tax | $492,627 |

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 9 | Full-Time |
| 0 | Part-Time |

**Total FY16 Expenditure Budget:** $551,808

Department Director: Alice Thomas
Department Director email: alice.thomas@srls.info

| Library FY15/16 | | | | | |
|---|---|---|---|---|---|
| Month | # of Items Checked out-All Branches | # of Persons/Door Count-All Branches | # of Programs | # People Attending Programs | # People Using Computers |
| Jul-15 | 15,822 | 13,493 | 69 | 1,513 | 1,705 |
| Aug-15 | 12,487 | 10,812 | 45 | 751 | 1,694 |
| Sep-15 | 13,715 | 11,841 | 46 | 507 | 1,739 |
| Oct-15 | 13,228 | 11,961 | 66 | 842 | 1,834 |
| Nov-15 | 12,570 | 9,500 | 44 | 423 | 1,338 |
| Dec-15 | 12,197 | 9,772 | 51 | 971 | 1,324 |
| Jan-16 | 11,283 | 9,314 | 48 | 561 | 1,370 |
| Feb-16 | 12,808 | 10,276 | 60 | 579 | 1,368 |
| Mar-16 | 13,597 | 11,203 | 69 | 1,102 | 1,431 |
| Apr-16 | 11,197 | 9,860 | 75 | 1,357 | 1,119 |
| May-16 | 12,698 | 10,661 | 68 | 584 | 1,310 |
| Jun-16 | 15,083 | 11,478 | 83 | 1,914 | 1,316 |

| Library FY14/15 | | |
|---|---|---|
| Month | # of Items Checked out-All Branches | # of Persons/Door Count-All Branches |
| Jul-14 | 15,693 | 13,400 |
| Aug-14 | 13,217 | 12,079 |
| Sep-14 | 13,400 | 11,594 |
| Oct-14 | 14,185 | 11,764 |
| Nov-14 | 10,787 | 8,641 |
| Dec-14 | 11,548 | 9,267 |
| Jan-15 | 11,750 | 10,025 |
| Feb-15 | 11,686 | 9,178 |
| Mar-15 | 13,578 | 11,261 |
| Apr-15 | 12,519 | 9,944 |
| May-15 | 12,494 | 9,981 |
| Jun-15 | 14,066 | 11,676 |

# Moore County Department of Parks & Recreation

**Department Narrative:**

Moore County Parks and Recreation provides services to all citizens of Moore County by providing recreational opportunities for youth, adult and seniors. In addition, we host tournaments, special events, and offer programs and athletics throughout the year that are open to the public.

**Revenue Sources FY16 Budget:**

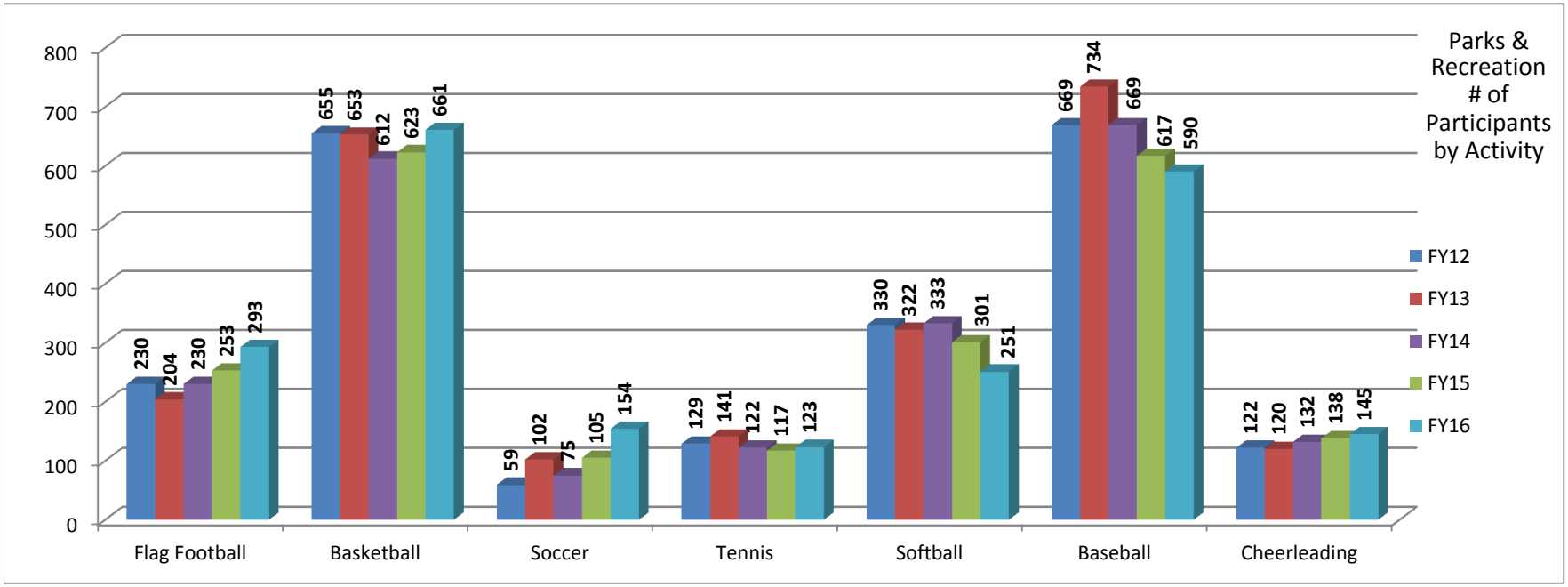
| | |
|---|---|
| Fees/Donations/Sponsors | $119,800 |
| Concession Sales | $58,000 |
| County Property Tax | $426,741 |

**Total FY16 Expenditure Budget:** $604,541

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 5 | Full-Time |
| 0 | Part-Time |

Department Director: Billy Ransom
Department Director email: bransom@moorecountync.gov




| Parks & Recreation Concession Sales Budget vs Actual | | |
|---|---|---|
| | Budget | Actual |
| FY12 | $52,000 | $59,850 |
| FY13 | $52,000 | $54,020 |
| FY14 | $58,000 | $47,183 |
| FY15 | $58,000 | $59,377 |
| FY16 | $58,000 | $50,720 |

# Moore County Department of Planning and Code Enforcement

**Department Narrative:**
Building Inspections issues all North Carolina Building Permits and provides all inspections required by the Department of Insurance for (7) seven of the (11) eleven municipalities located within Moore County. Moore County holds interlocal agreemetns with Carthage, Cameron, Foxfire, Robbins, Taylortown, Vass and Whispering Pines to provide these services.

**Revenue Sources FY16 Budget:**

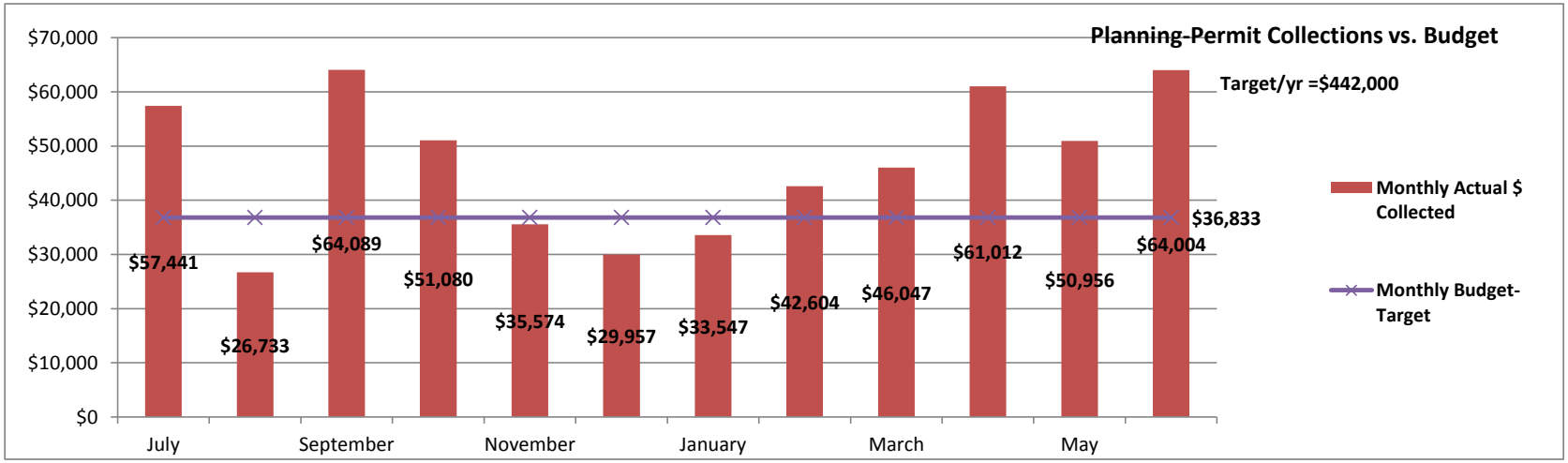
| | |
|---|---|
| Fees/Home Recovery | $444,860 |
| County Property Tax | $522,798 |

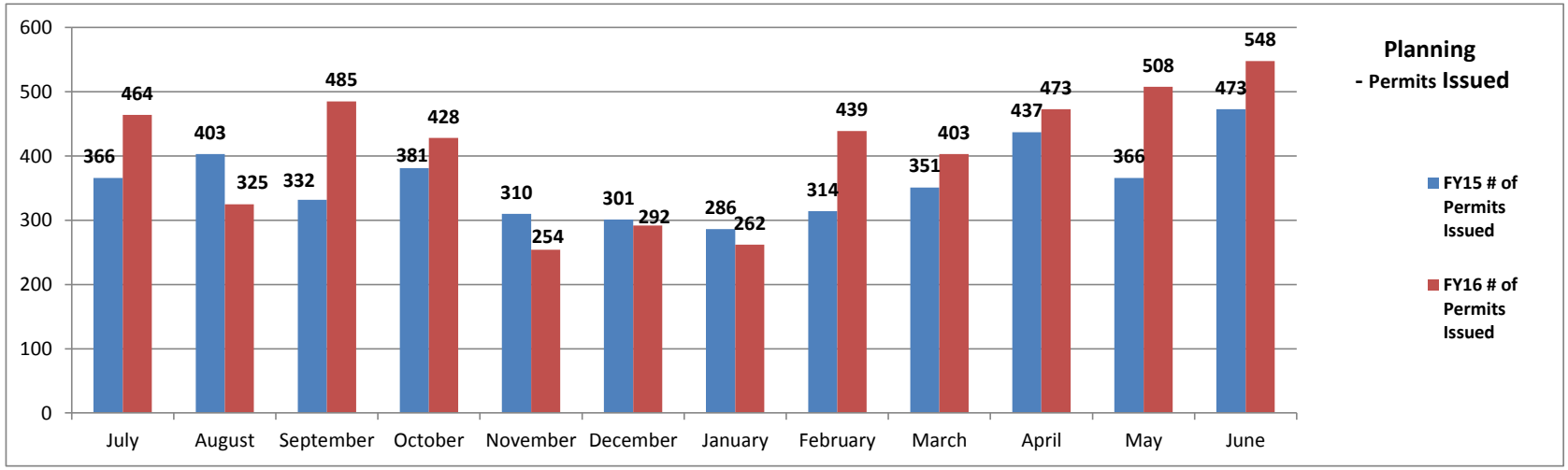
**Total FY16 Expenditure Budget:** $967,658

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 13 | Full-Time |
| 0 | Part-Time |

Department Director: Debra Ensminger
Department Director email: densminger@moorecountync.gov



## Moore County Property Management

### Department Narrative:

Moore County Property Management provides services to all property owned by Moore County Government, including vehicles and equipment. Property Management also handles all construction and maintenance of Moore County property. The divisions of property management include custodial services, maintenance of buildings and grounds, garage services including vehicle upkeep, maintenance, utility costs and fuel.

**Revenue Sources FY16 Original Budget:**

| | |
|---|---|
| Property Tax | $4,243,413 |
| Fuel Sales | $55,000 |

**Total FY16 Expenditure Original Budget:** $4,298,413

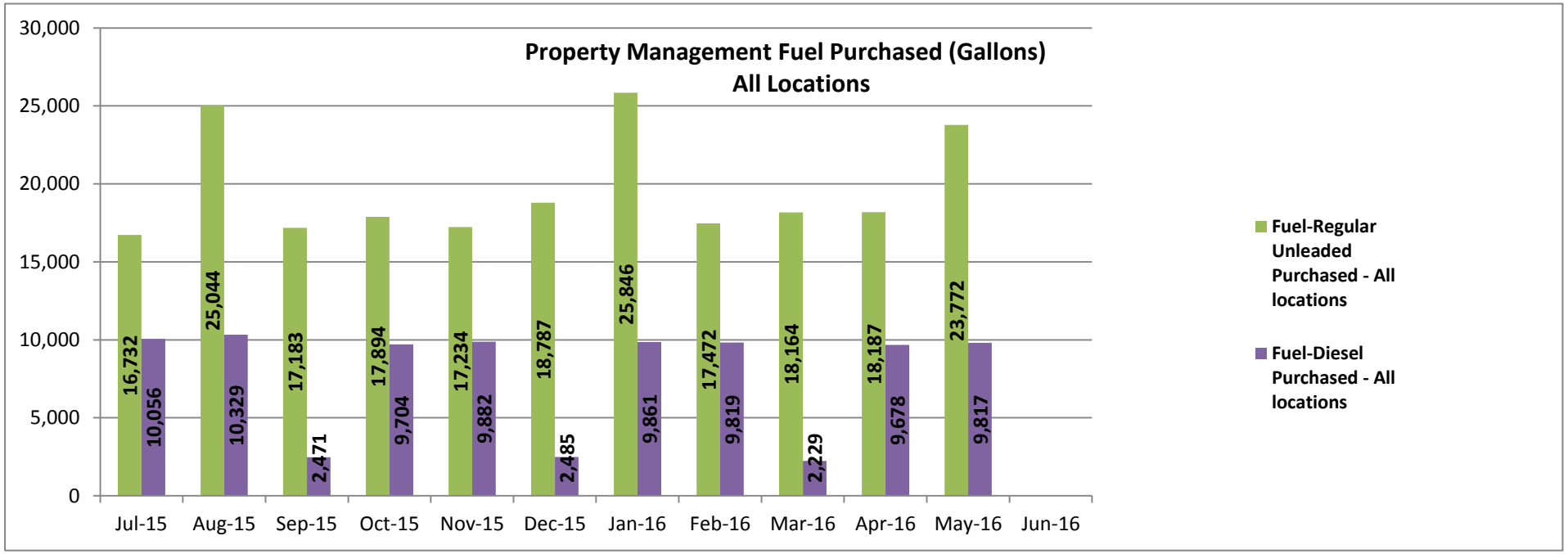
**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 25 | Full-Time |
| 0 | Part-Time |

Department Director: Bobby Lake
Department Director email: blake@moorecountync.gov

| Utility Costs - FY15 | Electric Budget | Electric Actual | Fuel/Oil Budget | Fuel/Oil Actual | Propane Budget | Propane Actual | Water Budget | Water Actual | Total Utility Budget | Total Utility Actual |
|---|---|---|---|---|---|---|---|---|---|---|
| Jul-15 | $53,997 | $57,119 | $1,721 | $0 | $6,774 | $1,682 | $10,913 | $15,693 | $73,405 | $74,494 |
| Aug-15 | $53,997 | $62,608 | $1,721 | $0 | $6,774 | $2,007 | $10,913 | $19,886 | $73,405 | $84,501 |
| Sep-15 | $53,997 | $52,525 | $1,721 | $0 | $6,774 | $1,403 | $10,913 | $10,890 | $73,405 | $64,818 |
| Oct-15 | $53,997 | $47,037 | $1,721 | $0 | $6,774 | $1,403 | $10,913 | $11,582 | $73,405 | $60,022 |
| Nov-15 | $53,997 | $39,460 | $1,721 | $0 | $6,774 | $3,381 | $10,913 | $8,472 | $73,405 | $51,312 |
| Dec-15 | $53,997 | $41,320 | $1,721 | $0 | $6,774 | $4,450 | $10,913 | $8,216 | $73,405 | $53,986 |
| Jan-16 | $53,997 | $52,548 | $1,721 | $0 | $6,774 | $4,642 | $10,913 | $10,054 | $73,405 | $67,245 |
| Feb-16 | $53,997 | $47,963 | $1,721 | $0 | $6,774 | $8,242 | $10,913 | $10,287 | $73,405 | $66,492 |
| Mar-16 | $53,997 | $45,536 | $1,721 | $0 | $6,774 | $5,249 | $10,913 | $9,017 | $73,405 | $59,802 |
| Apr-16 | $53,997 | $42,446 | $1,721 | $0 | $6,774 | $1,886 | $10,913 | $10,322 | $73,405 | $54,653 |
| May-16 | $53,997 | $42,970 | $1,721 | $5,542 | $6,774 | $2,100 | $10,913 | $10,408 | $73,405 | $61,020 |
| Jun-16 | $53,997 | | $1,721 | | $6,774 | | $10,913 | | $73,405 | $0 |
| Totals | $647,960 | $531,531 | $20,650 | $5,542 | $81,290 | $36,446 | $130,959 | $124,826 | $880,859 | $698,345 |

## Moore County Property Management, continued



# Moore County Register of Deeds

**Department Narrative:**

The Moore County Register of Deeds office provides the following public services: The recording/electronic recording of land records with website availability (http://rod.moorecountync.gov). Services also include the issuance of marriage licenses/on-line marriage application, certification of birth, death, marriage license in house or on-line, military discharge certificates and etc. The public can obtain certified birth certificates of individuals born in other counties in North Carolina from this office.

**Revenue Sources FY16 Budget:**

| | |
|---|---|
| Fees | $1,550,000 |
| Automation Fund | $62,000 |
| Vital Records Fund | $3,500 |
| State Treasurer Fund | $78,000 |

**Total FY16 Expenditure Budget:** $1,326,564

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 10 | Full-Time |
| 0 | Part-Time |

Department Director: Judy Martin
Department Director email: jmartin@moorecountync.gov

**Register of Deeds - Recordings and Revenues by Month & YTD FY16**

| Month | Recordings Filed | Actual MTD Revenues | Fiscal YTD Revenues FY16 | FY16 Original Budgeted Revenues | YTD % Rev/FY16 Budget |
|---|---|---|---|---|---|
| Jul-15 | 2,064 | $201,976 | $201,976 | $1,693,500 | 11.93% |
| Aug-15 | 1,841 | $196,153 | $398,128 | $1,693,500 | 23.51% |
| Sep-15 | 1,908 | $191,671 | $589,799 | $1,693,500 | 34.83% |
| Oct-15 | 1,846 | $189,086 | $778,885 | $1,693,500 | 45.99% |
| Nov-15 | 1,683 | $180,710 | $959,595 | $1,693,500 | 56.66% |
| Dec-15 | 1,928 | $213,982 | $1,173,576 | $1,693,500 | 69.30% |
| Jan-16 | 1,473 | $148,977 | $1,322,554 | $1,693,500 | 78.10% |
| Feb-16 | 1,682 | $159,860 | $1,482,414 | $1,693,500 | 87.54% |
| Mar-16 | 1,913 | $211,328 | $1,693,742 | $1,693,500 | 100.01% |
| Apr-16 | 1,949 | $274,489 | $1,968,230 | $1,693,500 | 116.22% |
| May-16 | 1,919 | $240,083 | $2,208,313 | $1,693,500 | 130.40% |
| Jun-16 | 2,078 | $338,400 | $2,546,714 | $1,693,500 | 150.38% |

**County Of Moore**
**Budget - Historical Comparison**
**SALES TAX/ABC TAX**

| ACCOUNTS FOR: GENERAL | | | FY04/05** ACTUALS | FY05/06 ACTUALS | FY06/07 ACTUALS | FY07/08**** ACTUALS | FY08/09 ACTUALS | FY09/10 ACTUALS | FY10/11 ACTUALS | FY11/12 ACTUALS | FY12/13 ACTUALS | FY13/14 ACTUALS | FY14/15 BUDGET | FY14/15 ACTUALS | FY15/16 BUDGET | FY15/16 ACTUALS (April 2016) | FY16/17 BUDGET | Projected 12 Mos FY16 |
|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|---|
| **10033100** | **GENERAL FUND** | | | | | | | | | | | | | | | | | |
| 10033100 | 30250 | ARTICLE 39-LOCAL SALES TAX 1% | $7,024,217 | $7,104,099 | $6,608,124 | $7,430,278 | $6,239,510 | $5,505,649 | $5,466,967 | $5,575,774 | $5,890,894 | $6,348,916 | $6,296,508 | $6,365,440 | $6,320,000 | $5,572,904 | $6,700,000 | $6,687,484 |
| 10033100 | 30251 | ARTICLE 40-COUNTY 1/2% (70%) | $6,129,044 | $2,442,652 | $2,476,170 | $2,781,754 | $2,510,270 | $2,400,388 | $2,452,147 | $2,609,285 | $2,679,638 | $2,802,868 | $2,698,800 | $3,070,767 | $3,015,000 | $2,688,635 | $3,150,000 | $3,226,362 |
| 10033100 | 30252 | ARTICLE 42-COUNTY 1/2% (40%) | $0 | $1,383,354 | $1,401,565 | $1,574,406 | $1,417,909 | $1,316,580 | $1,360,053 | $1,408,631 | $1,483,160 | $1,586,823 | $1,505,619 | $1,646,399 | $1,630,000 | $1,447,063 | $1,723,000 | $1,736,476 |
| 10033096 | 30254 | ARTICLE 40-SCHOOLS (30%) | $2,666,973 | $1,046,851 | $1,061,216 | $1,192,180 | $1,075,830 | $1,028,738 | $1,050,920 | $1,118,265 | $1,148,417 | $1,201,229 | $1,189,900 | $1,316,043 | $1,290,000 | $1,152,272 | $1,350,000 | $1,382,727 |
| 10033096 | 30255 | ARTICLE 42-SCHOOLS (60%) | $0 | $2,075,031 | $2,102,276 | $2,361,609 | $2,126,863 | $1,974,869 | $2,040,079 | $2,112,946 | $2,224,740 | $2,380,234 | $2,250,000 | $2,469,599 | $2,445,000 | $2,170,595 | $2,550,000 | $2,604,714 |
| 10033100 | 30253 | Old Article 44/Medicaid Hold Harmless | $0 | $3,164,144 | $3,013,325 | $3,376,174 | $1,833,303 | $275,457 | $974,949 | $1,113,090 | $1,023,291 | $1,198,399 | $1,000,000 | $1,412,421 | $1,000,000 | $1,438,315 | $1,000,000 | $1,438,315 |
| **SALES TAX TOTALS** | | | **$15,820,235** | **$17,216,130** | **$16,662,676** | **$18,716,401** | **$15,203,685** | **$12,501,680** | **$13,345,115** | **$13,937,991** | **$14,450,140** | **$15,518,469** | **$14,940,827** | **$16,280,668** | **$15,700,000** | **$14,469,784** | **$16,473,000** | **$17,076,078** |
| 10033100 | 30400 | ABC-BOTTLE TAX | $24,591 | $22,432 | $20,153 | $20,056 | $22,489 | $24,379 | $24,447 | $24,774 | $25,420 | $26,826 | $22,000 | $26,422 | $22,000 | $25,256 | $22,000 | |
| 10033100 | 30401 | ABC-MIXED BEVERAGE TAX | $83,909 | $55,354 | $91,852 | $66,335 | $80,024 | $77,680 | $77,308 | $79,052 | $81,595 | $91,603 | $80,000 | $86,386 | $80,000 | $65,831 | $80,000 | |
| 10033100 | 30402 | ABC-BEER/WINE EXCISE TAX | $191,375 | $192,777 | $200,052 | $206,519 | $204,797 | $65,334 | $198,478 | $194,149 | $182,045 | $199,083 | $180,000 | $216,224 | $180,000 | $202,586 | $180,000 | |
| 10033100 | 30403 | ABC-PROFIT DISTRIBUTION | $308,500 | $310,353 | $355,710 | $363,367 | $327,023 | $347,573 | $325,034 | $325,055 | $725,129 | $325,045 | $325,000 | $325,093 | $325,000 | $325,071 | $325,000 | |
| **TOTAL** | | **SALES TAX/ABC TAX** | **$16,428,610** | **$17,797,047** | **$17,330,444** | **$19,372,678** | **$15,838,018** | **$13,016,647** | **$13,970,382** | **$14,561,022** | **$15,464,329** | **$16,161,027** | **$15,547,827** | **$16,934,793** | **$16,307,000** | **$15,088,527** | **$17,080,000** | |

*1999 Men's Open, June 17-20, 1999
**2005 Men's Open, June 16-19, 2005

*** 2001 Women's Open, May 31-June 3, 2001
****2007 Women's Open, June 28-July 1, 2007

Jun-14
US Mens Open
US Womens Open
EMS Reim $58,007

## Moore County Department of the Sheriff

**Department Narrative:**
The mission of the Moore County Sheriff's Office is to improve the quality of life for the citizens of Moore County by providing a safe community in which the citizens can live, work and prosper. This mission will be accomplished in partnership with the citizens of Moore County through the highest ethical, professional, and legal standards.

**Revenue Sources FY16 Budget:**

| | |
|---|---|
| Fees | $156,600 |
| Grants/ABC Contract | $151,452 |
| County Property Tax | $5,800,297 |

**Total FY16 Expenditure Budget:** $6,108,349

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 77 | Full-Time |
| 0 | Part-Time |

Department Director: Sheriff Neil Godfrey
Department Director email: ngodfrey@moorecountync.gov

| Month | # of Calls for Service | Average Response Time | Target Response Time |
|---|---|---|---|
| Jul-14 | 2,796 | 9 min, 58 sec | <11 min |
| Aug-14 | 2,610 | 10 min, 15 sec | <11 min |
| Sep-14 | 2,642 | 9 min, 28 sec | <11 min |
| Oct-14 | 2,563 | 9 min, 5 sec | <11 min |
| Nov-14 | 2,507 | 9 min, 24 sec | <11 min |
| Dec-14 | 2,611 | 8 min, 56 sec | <11 min |
| Jan-15 | 2,654 | 9 min, 20 sec | <11 min |
| Feb-15 | 2,224 | 10 min, 54 sec | <11 min |
| Mar-15 | 2,724 | 8 min, 59 sec | <11 min |
| Apr-15 | 2,405 | 12 min, 51 sec | <11 min |
| May-15 | 2,614 | 10 min, 30 sec | <11 min |
| Jun-15 | 2,758 | 9 min, 10 sec | <11 min |

| Month | # of Calls for Service | Average Response Time | Target Response Time |
|---|---|---|---|
| Jul-15 | 2,710 | 10 min, 53 sec | <11 min |
| Aug-15 | 2,775 | 10 min, 32 sec | <11 min |
| Sep-15 | 2,700 | 10 min, 47 sec | <11 min |
| Oct-15 | 2,747 | 10 min, 19 sec | <11 min |
| Nov-15 | 2,542 | 9 min, 44 sec | <11 min |
| Dec-15 | 2,771 | 11 min, 5 sec | <11 min |
| Jan-16 | 2,522 | 9 min, 3 sec | <11 min |
| Feb-16 | 2,797 | 8 min, 47 sec | <11 min |
| Mar-16 | 2,789 | 9 min, 44 sec | <11 min |
| Apr-16 | 2,676 | 11 min, 11 sec | <11 min |
| May-16 | 2,744 | 10 min, 29 sec | <11 min |
| Jun-16 | 2,678 | 15 min, 29 sec | <11 min |

## Moore County Department of the Sheriff - Detention Center

**Department Narrative:**
The mission of the Moore County Detention Center is to provide a safe and secure environment for both inmates and staff in compliance with Federal and State regulations for the operation of a detention facility.

**Revenue Sources FY16 Budget:**

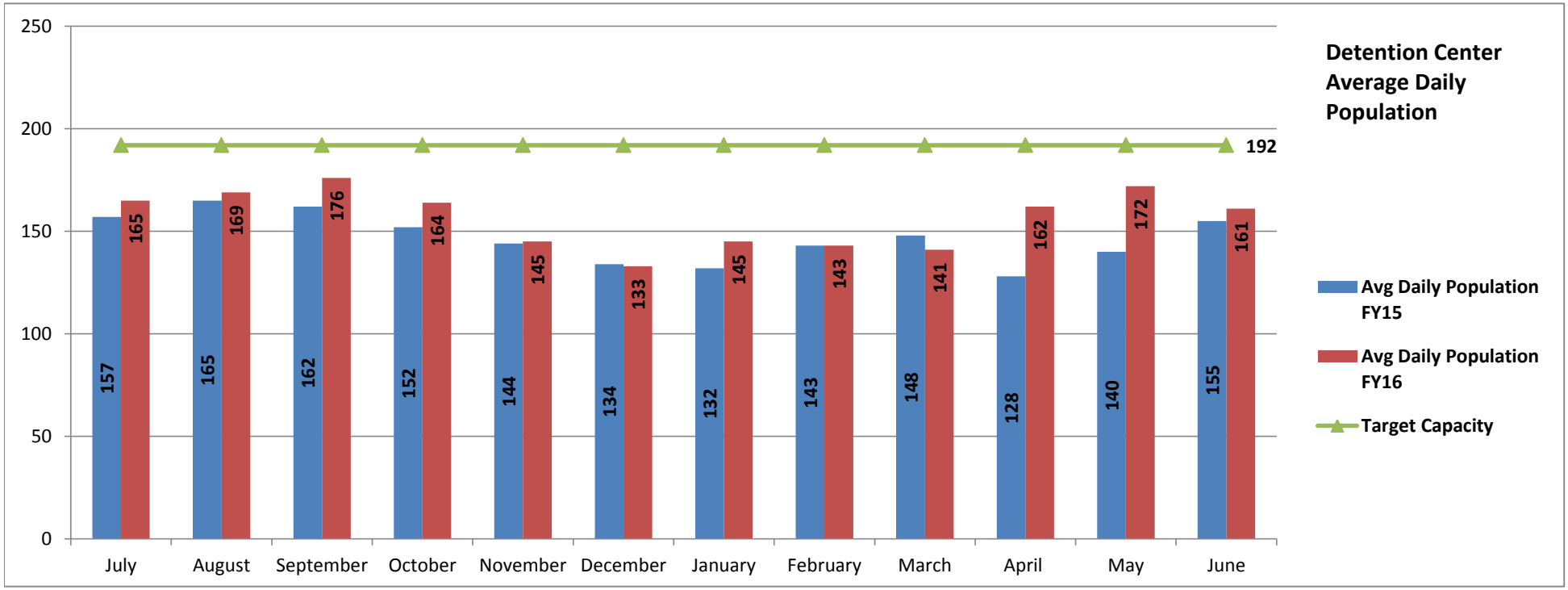
| | |
|---|---|
| Fees/SSA Incentives | $210,000 |
| Telephone Deposits | $53,500 |
| Commissary/Video | $22,000 |
| County Property Tax | $3,500,732 |

**Total FY16 Expenditure Budget:** $3,786,232

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 57 | Full-Time |
| 0 | Part-Time |

Department Director: Sheriff Neil Godfrey
Department Director email: ngodfrey@moorecountync.gov



## Moore County Department of Soil & Water Conservation

**Department Narrative:**

The mission of the Moore County Soil and Water Conservation District is to preserve the natural resources for all land users in Moore County by providing technical, educational and financial assistance. The number of acres that are planted using the rental equipment has shifted downward over the past couple of years. However, the number of renters has increased. This is a trend that has also shown up in the request for technical and financial assistance from our office. The size of individual farms is smaller than they once were. We have had a huge increase in the number of inquiries coming from individuals that are new to farming and are looking for ways to best manage their farm.

**Revenue Sources FY16 Budget:**

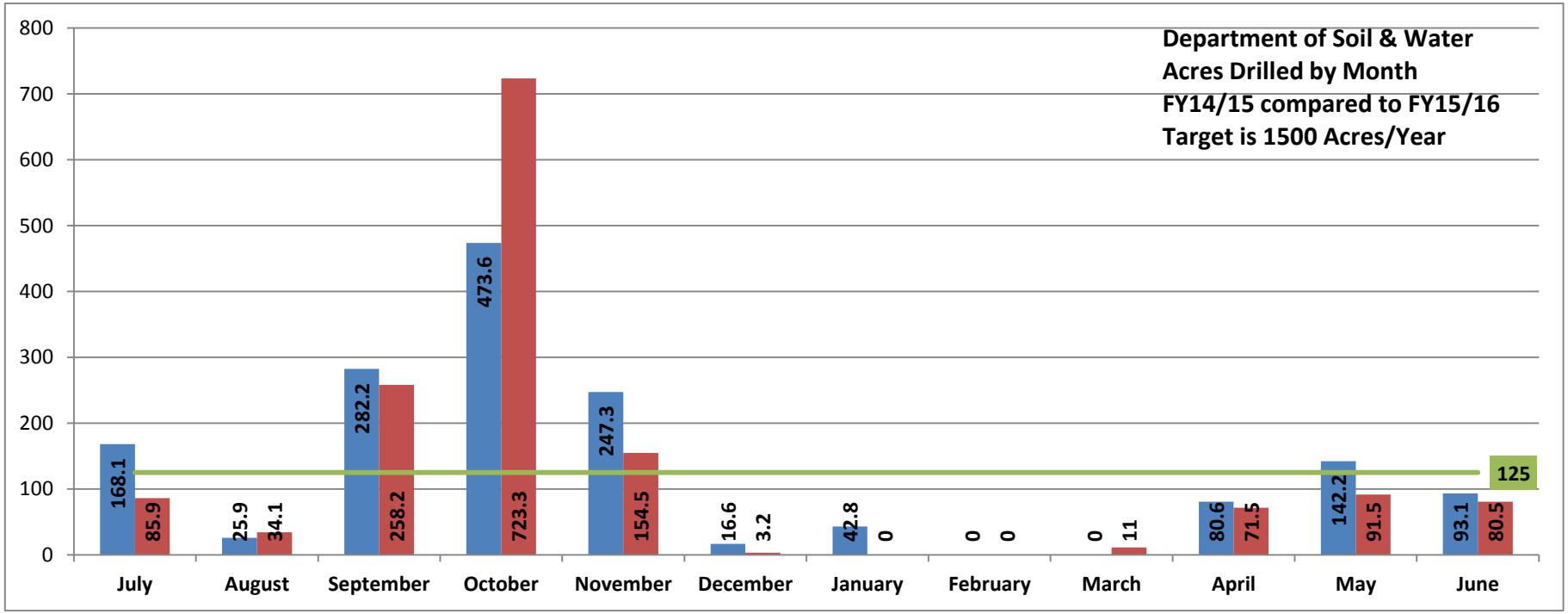
| | |
|---|---|
| Grant | $26,675 |
| County Property Tax | $190,325 |

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 3 | Full-Time |
| 0 | Part-Time |

**Total FY16 Expenditure Budget:** $217,000

Department Director: Jonathan Russell
Department Director email: jrussell@moorecountync.gov



## Moore County Solid Waste

**Department Narrative:**

Moore County Solid Waste is a division of Public Works and operates seven staffed convenient centers to accept solid waste and recyclables at no charge to the citizens. Hours of operation are Monday through Saturday, 7 a.m. to 7 p.m. One of these seven sites includes the Moore County Construction & Demolition (C&D) Landfill located in Aberdeen. The Moore County Landfill is also the location for the Yard Waste Facility, and the collection site for special waste such as scrap tires and white goods. Landfill fees are charged at the Landfill for C&D disposal as well as yard waste. Each year the disposal rate or landfill fees are set by the Moore County Board of Commissioners based on a per ton charge.

**Revenue Sources FY16 Original Budget:**

| | |
|---|---|
| Fees | $1,302,000 |
| Recycling | $7,000 |
| Property Tax | $778,496 |

**Total FY16 Expense Original Budget:** $2,087,496

**FY16 Budgeted Staffing Positions:**

9 Full-Time
0 Part-Time

Department Director: Randy Gould, rgould@moorecountync.gov
Divison Leader: Chad Beane, cbeane@moorecountync.gov

| Solid Waste Debris by Month in Tons FY14/15 | | | | |
|---|---|---|---|---|
| **FY 15 - Prior Fiscal Year** | **Leaf & Limb** | **Recycling** | **Const & Demo Material** | **Municipal Solid Waste - AVG** |
| **Jul-14** | 1,191 | 331 | 1,848 | 1,112 |
| **Aug-14** | 978 | 355 | 1,970 | 1,042 |
| **Sep-14** | 1,029 | 316 | 1,834 | 1,071 |
| **Oct-14** | 977 | 382 | 2,218 | 1,060 |
| **Nov-14** | 934 | 303 | 1,661 | 916 |
| **Dec-14** | 1,382 | 420 | 1,762 | 1,181 |
| **Jan-15** | 823 | 388 | 1,888 | 1,051 |
| **Feb-15** | 631 | 269 | 1,440 | 845 |
| **Mar-15** | 1,270 | 374 | 1,984 | 1,174 |
| **Apr-15** | 1,267 | 322 | 1,997 | 1,155 |
| **May-15** | 1,141 | 328 | 1,900 | 1,131 |
| **Jun-15** | 1,194 | 331 | 2,252 | 1,180 |
| **Totals** | 12,816 | 4,119 | 22,754 | 12,918 |
| | | | **Total Tonnage** | **52,607** |

| Solid Waste Debris by Month in Tons FY15/16 | | | | |
|---|---|---|---|---|
| **FY 16 - Current Fiscal Year** | **Leaf & Limb** | **Recycling** | **Const & Demo Material** | **Municipal Solid Waste-AVG** |
| **Jul-15** | 1,192 | 322 | 2,553 | 1,235 |
| **Aug-15** | 933 | 326 | 2,268 | 1,098 |
| **Sep-15** | 983 | 348 | 2,300 | 1,054 |
| **Oct-15** | 1,105 | 389 | 2,130 | 1,088 |
| **Nov-15** | 1,292 | 396 | 1,985 | 1,137 |
| **Dec-15** | 1,227 | 491 | 1,932 | 1,020 |
| **Jan-16** | 809 | 348 | 1,916 | 1,042 |
| **Feb-16** | 1,092 | 359 | 1,814 | 1,052 |
| **Mar-16** | 1,486 | 440 | 2,935 | 1,236 |
| **Apr-16** | 1,134 | 516 | 2,194 | 1,125 |
| **May-16** | 1,262 | 561 | 2,341 | 1,200 |
| **Jun-16** | 1,294 | 493 | 2,951 | 1,200 |
| **Totals** | 13,808 | 4,989 | 27,319 | 13,487 |
| | | | **Total Tonnage** | **59,603** |

## Moore County Department of Solid Waste, continued

| Solid Waste Revenues | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| FY 15 | Landfill Fees | Recycle Material | White Goods | Electronic Recycling | Other Rev | Scrap Tires | Total Actual Revenue | Total Rev Budget | Revenue as % of Total Budget |
| Jul-14 | $98,502 | $21,287 | $0 | $0 | $0 | $0 | $119,789 | $104,750 | 114.36% |
| Aug-14 | $88,076 | $10,809 | $0 | $0 | $0 | $0 | $98,885 | $104,750 | 94.40% |
| Sep-14 | $91,739 | $10,853 | $0 | $0 | $0 | $0 | $102,592 | $104,750 | 97.94% |
| Oct-14 | $17,295 | $11,701 | $25,715 | $0 | $0 | $0 | $54,710 | $104,750 | 52.23% |
| Nov-14 | $51,885 | $11,513 | $11,023 | $0 | $0 | $38,797 | $113,217 | $104,750 | 108.08% |
| Dec-14 | $103,833 | $8,774 | $0 | $0 | $0 | $0 | $112,606 | $104,750 | 107.50% |
| Jan-15 | $81,548 | $14,256 | $0 | $0 | $0 | $0 | $95,804 | $104,750 | 91.46% |
| Feb-15 | $88,971 | $156 | $6,596 | $7,084 | $18,754 | $19,321 | $140,882 | $104,750 | 134.49% |
| Mar-15 | $95,648 | $16,212 | $1,004 | $0 | $0 | $0 | $112,864 | $104,750 | 107.75% |
| Apr-15 | $110,878 | $5,669 | $0 | $0 | $0 | $0 | $116,547 | $104,750 | 111.26% |
| May-15 | $103,743 | $5,671 | $7,023 | $0 | $8,902 | $26,884 | $152,224 | $104,750 | 145.32% |
| Jun-15 | $97,644 | $5,180 | $0 | $0 | $0 | $0 | $102,823 | $104,750 | 98.16% |
| Totals | $1,029,762 | $122,081 | $51,361 | $7,084 | $27,656 | $85,000 | $1,322,945 | $1,257,000 | 105.25% |

| Solid Waste Revenues | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| FY 16 | Landfill Fees | Recycle Material | White Goods | Electronic Recycling | Other Rev/SW Disposal Tax Distribution | Scrap Tires | Total Actual Revenue | Total Rev Budget | Revenue as % of Total Budget |
| Jul-15 | $131,680 | $0 | $0 | $0 | $0 | $0 | $131,680 | $109,083 | 120.72% |
| Aug-15 | $135,267 | $5,515 | $0 | $0 | $0 | $0 | $140,782 | $109,083 | 129.06% |
| Sep-15 | $129,514 | $4,944 | $0 | $0 | $0 | $0 | $134,458 | $109,083 | 123.26% |
| Oct-15 | $105,228 | $5,650 | $9,236 | $0 | $0 | $0 | $120,114 | $109,083 | 110.11% |
| Nov-15 | $106,423 | $6,369 | $9,173 | $0 | $9,236 | $31,909 | $163,110 | $109,083 | 149.53% |
| Dec-15 | $93,867 | $5,483 | $0 | $0 | $0 | $0 | $99,350 | $109,083 | 91.08% |
| Jan-16 | $92,252 | $7,566 | $0 | $0 | $0 | $0 | $99,818 | $109,083 | 91.51% |
| Feb-16 | $145,300 | $5,760 | $7,375 | $8,961 | $9,454 | $30,745 | $207,596 | $109,083 | 190.31% |
| Mar-16 | $113,129 | $161 | $0 | $0 | $0 | $0 | $113,290 | $109,083 | 103.86% |
| Apr-16 | $124,613 | $303 | $0 | $0 | $0 | $0 | $124,916 | $109,083 | 114.51% |
| May-16 | $140,310 | $609 | $7,495 | $0 | $8,988 | $28,939 | $186,340 | $109,083 | 170.82% |
| Jun-16 | $126,515 | $321 | $0 | $0 | $0 | $0 | $126,836 | $109,083 | 116.27% |
| Totals | $1,444,098 | $42,680 | $33,278 | $8,961 | $27,678 | $91,593 | $1,648,289 | $1,309,000 | 125.92% |

| Solid Waste - General Fund | Original Budget Revenue | Revised Budget Revenue | Actual Revenue | Original Budget Expenditures | Revised Budget Expenditures | Actual Expenditures |
|---|---|---|---|---|---|---|
| FY10/11 | $1,009,027 | $1,009,027 | $1,245,707 | $2,259,232 | $2,724,608 | $2,131,323 |
| FY11/12 | $1,085,716 | $1,085,716 | $1,179,467 | $2,009,302 | $2,924,166 | $2,661,795 |
| FY12/13 | $1,142,000 | $1,231,166 | $1,366,064 | $1,970,813 | $2,154,859 | $2,024,303 |
| FY13/14 | $1,182,000 | $1,182,000 | $1,368,783 | $2,007,999 | $2,032,119 | $1,987,357 |
| FY14/15 | $1,257,000 | $1,297,000 | $1,322,945 | $2,183,967 | $2,433,757 | $2,386,158 |
| FY15/16-June | $1,309,000 | $1,309,000 | $1,648,289 | $2,087,496 | $2,112,460 | $2,078,921 |

## Moore County Department of Tax and Revaluation

### Department Narrative:

The Moore County Tax Department is responsible for the listing, appraisal, and assessment of all property as well as the collection of all taxes due in accordance with the Machinery Act of North Carolina.

**Revenue Sources FY16 Original Budget:**

Property Tax $1,636,412

**Total FY16 Expenditure Original Budget:** $1,636,412

**FY16 Budgeted Staffing Positions:**

24 Full-Time

0 Part-Time

Department Director: Gary Briggs

Department Director email: gbriggs@moorecountync.gov

| Tax Rates | FY14/15 Tax Rate |
|---|---|
| County/General | $0.465 |
| ALS | $0.020 |
| **Fire Districts** | |
| A. Southern Pines | $0.089 |
| B. Crestline | $0.083 |
| C. Pinebluff | $0.086 |
| D. Pinehurst | $0.084 |
| E. Seven Lakes | $0.040 |
| F. West End | $0.069 |
| G. Eastwood | $0.070 |
| J. Robbins | $0.063 |
| K. Carthage | $0.064 |
| M. Highfalls | $0.066 |
| N. Eagle Springs | $0.075 |
| P. Aberdeen | $0.092 |
| Q. Crains Creek | $0.111 |
| T. Whispering Pines | $0.058 |
| V. Cypress Pointe | $0.081 |
| W. Westmoore | $0.070 |

| Tax Rates | FY15/16 Tax Rate |
|---|---|
| County/General | $0.465 |
| ALS | $0.020 |
| **Fire Districts** | |
| Fire Protection Service District | $0.080 |

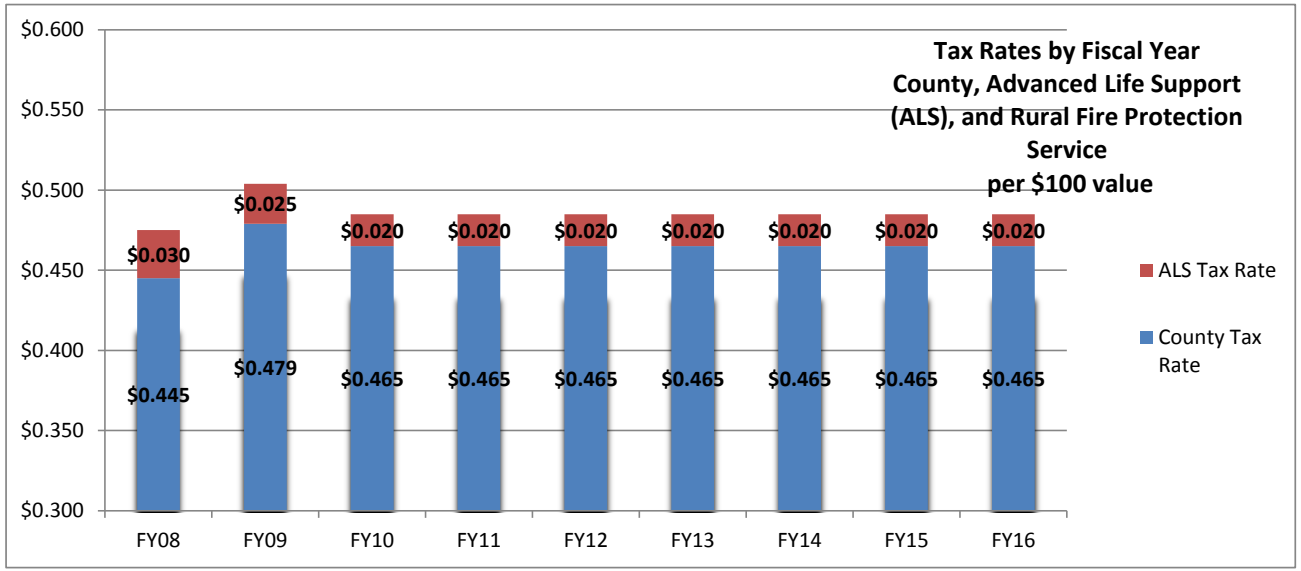
| Tax Rates | FY16/17 Tax Rate |
|---|---|
| County/General | $0.465 |
| ALS | $0.030 |
| **Fire Districts** | |
| Fire Protection Service District | $0.085 |

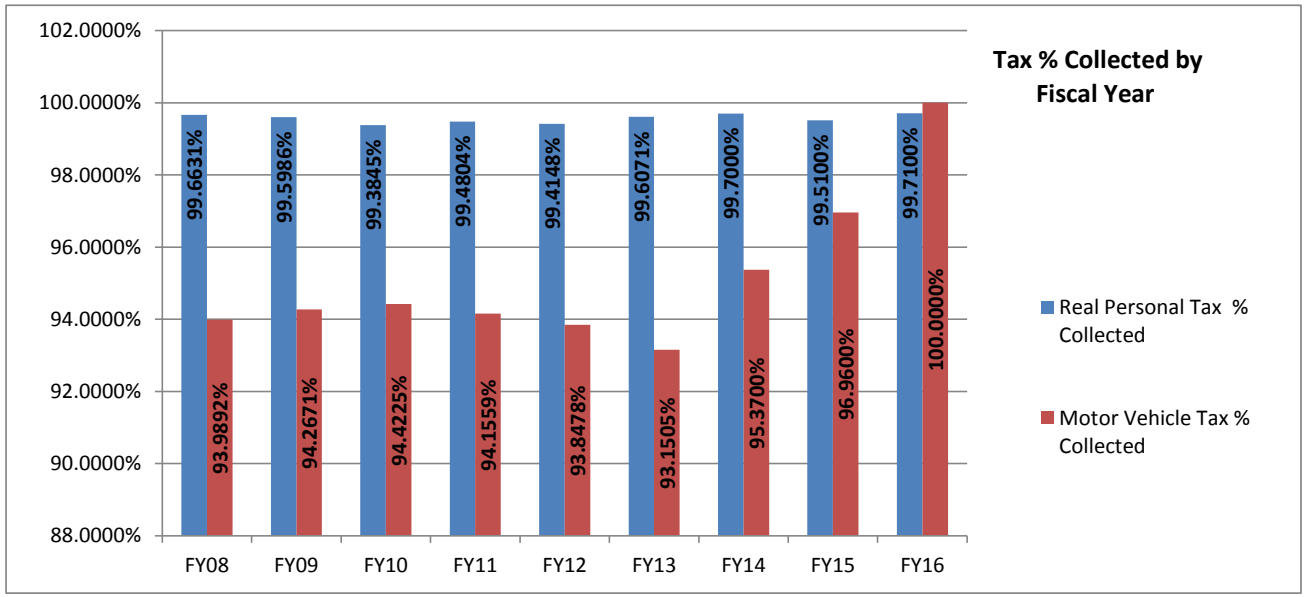
## Moore County Department of Tax and Revaluation, continued

| Real/Personal Tax Collections % by Month | | | | |
|---|---|---|---|---|
| **Real/Personal Tax** | **FY14** | **FY15** | **FY16** | **Target** |
| July | 0.05% | 8.06% | 0.81% | >99% |
| Aug | 46.97% | 63.02% | 47.12% | >99% |
| Sept | 66.08% | 68.36% | 69.50% | >99% |
| Oct | 67.70% | 69.77% | 70.55% | >99% |
| Nov | 70.31% | 71.90% | 72.99% | >99% |
| Dec | 84.79% | 86.05% | 86.71% | >99% |
| Jan | 94.84% | 95.21% | 96.01% | >99% |
| Feb | 97.04% | 97.16% | 97.87% | >99% |
| Mar | 98.20% | 98.33% | 98.64% | >99% |
| Apr | 99.20% | 99.12% | 99.51% | >99% |
| May | 99.54% | 99.41% | 99.67% | >99% |
| Jun | 99.70% | 99.51% | 99.70% | >99% |

| Motor Vehicle Tax Collections % by Month | | | | |
|---|---|---|---|---|
| **Motor Vehicle Tax** | **FY14** | **FY15** | **FY16** | **Target** |
| July | 52.37% | 48.55% | 100.00% | >98.5% |
| Aug | 64.84% | 57.92% | 100.00% | >98.5% |
| Sept | 68.75% | 90.49% | 100.00% | >98.5% |
| Oct | 68.56% | 90.69% | 100.00% | >98.5% |
| Nov | 69.05% | 95.44% | 100.00% | >98.5% |
| Dec | 83.29% | 96.71% | 100.00% | >98.5% |
| Jan | 87.88% | 96.80% | 100.00% | >98.5% |
| Feb | 91.02% | 96.93% | 100.00% | >98.5% |
| Mar | 92.74% | 96.63% | 100.00% | >98.5% |
| Apr | 94.04% | 96.95% | 100.00% | >98.5% |
| May | 94.73% | 96.95% | 100.00% | >98.5% |
| Jun | 95.37% | 96.96% | 100.00% | >98.5% |

## Moore County Department of Tax and Revaluation, continued



## Moore County Department of Transportation Services

**Department Narrative:**
Provide transportation services to senior citizens, persons with disabilities, limited general public individuals and human service agencies on a county-wide basis. Transportation services receives funding to operate through grant funding and user fees, self supporting.

**Revenue Sources FY16 Budget:**

| | |
|---|---|
| User Fees | $669,062 |
| Grants | $393,324 |

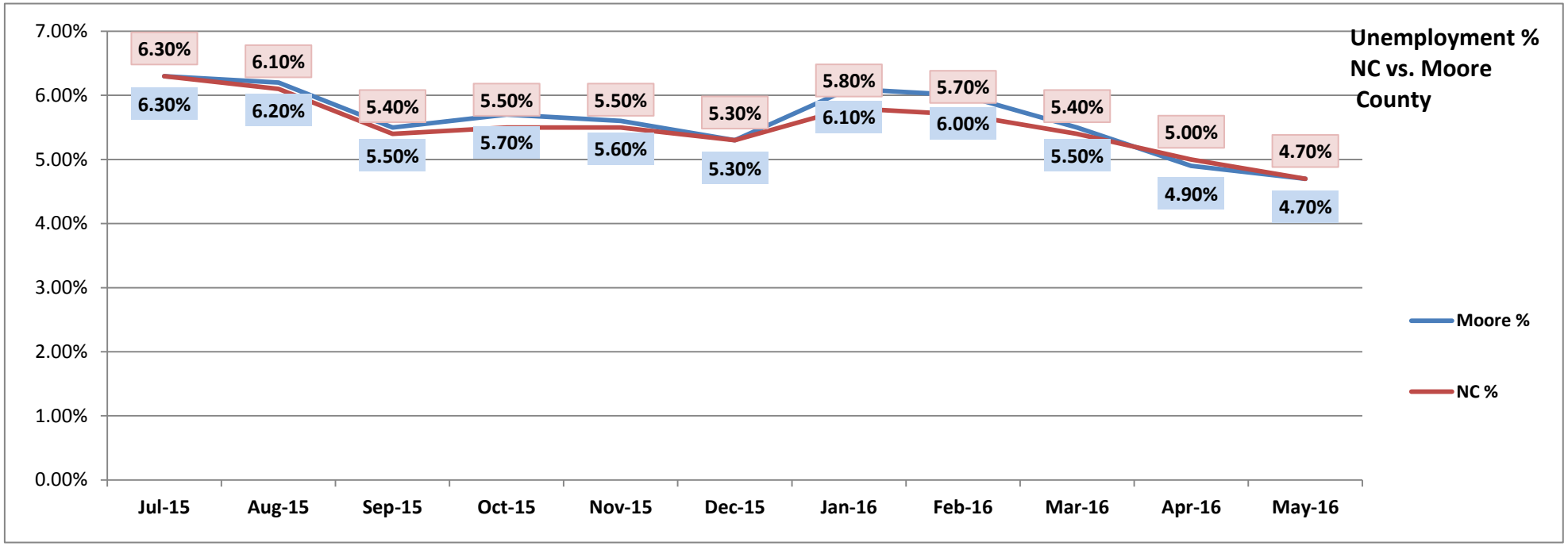
**Total FY16 Expenditure Budget:** $1,062,386

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 10 | Full-Time |
| 6 | Part-Time |

Department Director: Debra Ensminger
Department Director email: densminger@moorecountync.gov

| | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|
| May-15 | Jun-15 | | Requested Trips | Completed Trip | % Completed | Not Complete | Cancellation | Comple ted | No Show |
| | | Aging | 759 | 729 | 96% | 30 | 28 | 93% | 2 |
| | | Social Services | 996 | 842 | 85% | 154 | 81 | 53% | 73 |
| | | Monarch | 75 | 71 | 95% | 4 | 4 | 100% | 0 |
| | | ROAP | 770 | 737 | 96% | 33 | 32 | 97% | 1 |
| May-16 | Jun-16 | | Requested Trips | Completed Trip | % Completed | Not Complete | Cancellation | Comple ted | No Show |
| | | Aging | 582 | 562 | 97% | 20 | 14 | 70% | 6 |
| | | Social Services | 665 | 541 | 81% | 124 | 65 | 52% | 59 |
| | | Monarch | 314 | 300 | 96% | 14 | 6 | 43% | 8 |
| | | ROAP | 762 | 710 | 93% | 52 | 41 | 79% | 11 |
| FY TO DATE 14-15 | FY TO DATE 14-15 | | Requested Trips | Completed Trip | % Completed | Not Complete | Cancellation | Comple ted | No Show |
| | | Aging | 10322 | 9553 | 93% | 769 | 561 | 73% | 208 |
| | | Social Services | 11516 | 9463 | 82% | 2053 | 959 | 47% | 1094 |
| | | Monarch | 1083 | 1021 | 94% | 62 | 34 | 55% | 28 |
| | | ROAP | 9521 | 8714 | 92% | 807 | 590 | 73% | 217 |
| FY TO DATE 15-16 | FY TO DATE 15-16 | | Requested Trips | Completed Trip | % Completed | Not Complete | Cancellation | Comple ted | No Show |
| | | Aging | 7387 | 6903 | 93% | 484 | 423 | 87% | 61 |
| | | Social Services | 10249 | 8322 | 81% | 1927 | 1091 | 57% | 836 |
| | | Monarch | 3577 | 3343 | 93% | 234 | 166 | 71% | 68 |
| | | ROAP | 8141 | 7619 | 94% | 522 | 446 | 85% | 76 |
| PERCENT CHANGE | PERCENT CHANGE | | Requested Trips | Completed Trip | % Completed | Not Complete | Cancellation | Comple ted | No Show |
| | | Aging | -28% | -28% | 1% | -37% | -25% | 20% | -71% |
| | | Social Services | -11% | -12% | -1% | -6% | 14% | 21% | -24% |
| | | Monarch | 230% | 227% | -1% | 277% | 388% | 29% | 143% |
| | | ROAP | -14% | -13% | 2% | -35% | -24% | 17% | -65% |


Unemployment % NC vs. Moore County
7.00%
6.00%
5.00%
4.00%
3.00%
2.00%
1.00%
0.00%
Jul-15
Aug-15
Sep-15
Oct-15
Nov-15
Dec-15
Jan-16
Feb-16
Mar-16
Apr-16
May-16
6.30%
6.30%
6.10%
6.20%
5.40%
5.50%
5.50%
5.70%
5.50%
5.60%
5.30%
5.30%
5.80%
6.10%
5.70%
6.00%
5.40%
5.50%
5.00%
4.90%
4.70%
4.70%
Moore %
NC %

## Moore County Public Works - Public Utilities Division

**Department Narrative:**

Moore County Public Utilities (MCPU) is a division of Moore County Public Works and operates ten permitted water systems as follows: Pinehurst, Seven Lakes, Vass, Robbins, Addor High Falls, Hyland Hills, The Carolina, East Moore and West Moore. MCPU provides sewer service to Pinehurst, Vass and a few rural customers. The dashboard shows revenues and expenses in comparison to the budget in Charts labeled "chart 1" below.

**Revenue Sources FY16 Original Budget:**

| | |
|---|---|
| Fees | $9,478,646 |

**Total FY16 Expenditure Original Budget:** $9,478,646

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 40 | Full-Time |
| 0 | Part-Time |

Department Director: Randy Gould
Department Director email: rgould@moorecountync.gov

### Chart 1

**Prior Fiscal Year Activity**

| Public Utilities FY15 | Original Budget | Revised Budget | Actual Revenues | Actual Expenses |
|---|---|---|---|---|
| Jul-14 | $743,861 | $843,988 | $1,078,555 | $377,452 |
| Aug-14 | $743,861 | $843,988 | $394,769 | $664,851 |
| Sep-14 | $743,861 | $843,988 | $833,158 | $892,194 |
| Oct-14 | $743,861 | $843,988 | $742,276 | $426,969 |
| Nov-14 | $743,861 | $843,988 | $698,378 | $562,969 |
| Dec-14 | $743,861 | $843,988 | $864,644 | $1,531,997 |
| Jan-15 | $743,861 | $843,988 | $701,192 | $810,366 |
| Feb-15 | $743,862 | $843,988 | $595,338 | $832,777 |
| Mar-15 | $743,862 | $843,988 | $665,789 | $490,161 |
| Apr-15 | $743,862 | $843,988 | $830,575 | $1,034,144 |
| May-15 | $743,862 | $843,988 | $723,036 | $558,040 |
| Jun-15 | $743,862 | $843,988 | $1,453,048 | $1,464,015 |
| Totals | $8,926,337 | $10,127,852 | $9,580,757 | $9,645,935 |

### Chart 1

**Current Fiscal Year Activity**

| Public Utilities FY16 | Original Budget | Revised Budget | Actual Revenues | Actual Expenses |
|---|---|---|---|---|
| Jul-15 | $789,887 | $1,012,756 | $461,223 | $656,075 |
| Aug-15 | $789,887 | $1,012,756 | $939,212 | $654,685 |
| Sep-15 | $789,887 | $1,012,756 | $1,072,482 | $645,108 |
| Oct-15 | $789,887 | $1,012,756 | $792,470 | $733,116 |
| Nov-15 | $789,887 | $1,012,756 | $1,216,720 | $2,257,847 |
| Dec-15 | $789,887 | $1,012,756 | $704,663 | $942,749 |
| Jan-16 | $789,887 | $1,012,756 | $849,922 | $574,856 |
| Feb-16 | $789,887 | $1,012,756 | $615,735 | $522,378 |
| Mar-16 | $789,887 | $1,012,756 | $689,438 | $780,814 |
| Apr-16 | $789,887 | $1,012,756 | $827,187 | $1,029,214 |
| May-16 | $789,887 | $1,012,755 | $842,245 | $588,818 |
| Jun-16 | $789,887 | $1,012,755 | $911,729 | $1,621,929 |
| Totals | $9,478,644 | ############ | $9,923,026 | ############ |

## Moore County Department of Public Utilities , continued

**Department Narrative:** Chart 2, Consumption Report, below, displays the total gallons and dollars billed for the water and sewer for each water system.

### CONSUMPTION REPORT, Chart 2

**June 2016**

| | Total Water | Total Sewer | Total Irrigation | | | | |
|---|---|---|---|---|---|---|---|
| | Gallons Billed | Gallons Billed | Gallons Billed | Total $ | Water $ | Sewer $ | Irrigation $ |
| Pinehurst(7,8,9,10,11,12,13, | | | | Billed | Billed in Water | Billed in Waste Water | Billed in Irrigation |
| 14,15,16,17,18,19,20,21, 22 ) | 35,174,515 | 34,959,227 | 12,883,753 | $572,201.70 | $212,928.42 | $263,038.60 | $96,234.68 |
| Monroetown (30) | 67,138 | 67,138 | | $984.61 | $452.01 | $532.60 | |
| Jackson Hamlet (26) | 2,678,371 | 192,527 | | $3,392.56 | $1,924.27 | $1,468.29 | |
| Book 24 Pinehurst, Taylortov | 6,838,943 | 6,045,355 | 1,199,923 | $92,602.25 | $40,682.03 | $44,262.10 | $7,658.12 |
| Pinehurst Total | 44,758,967 | 41,264,247 | 14,083,676 | $669,181.12 | $255,986.73 | $309,301.59 | $103,892.80 |
| Seven Lakes (1-4) | 14,572,031 | 108,014 | 133,861 | $87,786.24 | $85,831.67 | $890.69 | $1,063.88 |
| Love Grove (28) | 252,449 | | | $1,510.40 | $1,510.40 | | |
| Seven Lakes Total | 14,824,480 | 108,014 | 133,861 | $89,296.64 | $87,342.07 | $890.69 | $1,063.88 |
| Hyland Hills/Niagara (5) | 463,103 | - | 27,826 | $3,068.35 | $2,869.22 | | $199.13 |
| Vass (6) | 2,067,040 | 1,173,603 | 5,513 | $21,818.62 | $12,919.41 | $8,804.87 | $94.34 |
| East Moore(80's) | 9,835,228 | 56,798 | 29,106 | $104,950.95 | $104,078.80 | $481.15 | $391.00 |
| Totals | 12,365,371 | 1,230,401 | 62,445 | $129,837.92 | $119,867.43 | $9,286.02 | $684.47 |
| | | | | | | | |
| Addor (27) | 134,476 | 93,731 | | $1,616.09 | $858.01 | $758.08 | |
| The Carolina (25) | 188,691 | 7900 | 55,911 | $1,500.34 | $1,044.72 | $49.51 | $406.11 |
| Robbins (29) | 48,650 | | | $348.17 | $348.17 | | |
| High Falls (31) | 44,752 | | | $334.38 | $334.38 | | |
| West Moore (33) | 58,790 | | 9,326 | $488.02 | $424.35 | | $63.67 |
| Hydrant Meters | | | | | | | |
| | | | | | | | |
| Totals | 72,424,177 | 42,704,293 | 14,345,219 | $892,603 | $466,206 | $320,286 | $106,111 |

## Moore County Department of Public Utilities , continued

**Department Narrative:** MCPU tracks the accountability for water and wastewaster. Chart 3 is the tracking sheet used for the Pinehurst system. For Pinehurst in FY2015, there were 678,779,709 gallons of water purchased or produced by Moore County. There were 646,162,680 gallons sold to the customers through their individual water meters. That's 32,617,029 gallons of water unaccounted for or 4.8% of the total. The water was used for flushing, fire-fighting, leaks, etc. The sewer customers were billed for 447,962,174 gallons of wastewater, as measured by their water meters. There were 713,723,741 gallons of wastewater received at the Water Pollution Control Plant for those customers, as measured by the flow monitoring stations, or a 37% shortfall that is primarily due to infiltration and inflow into the wastewater collection system. MCPW is working diligently to eliminate water loss and reduce infiltration and inflow into the sewer system.

### PINEHURST SYSTEM - Chart 3

**FY 2015**

| Date | MCPU master meters (gal) | MCPU billed (gal) | Diff of water | Water % loss | Sewer billed by MCPU (gal) | Sewer bill from WPCP (gal) | sewer billed minus MCPU wwater billed | Sewer % (I/I) |
|---|---|---|---|---|---|---|---|---|
| 7/1/14 | 78,411,008 | 90,455,924 | (12,044,916) | -15.36% | 59,613,130 | 60,909,776 | 1,296,646 | 2.13% |
| 8/1/14 | 65,811,295 | 56,779,404 | 9,031,891 | 13.72% | 38,906,120 | 63,288,803 | 24,382,683 | 38.53% |
| 9/1/14 | 58,462,725 | 54,814,239 | 3,648,486 | 6.24% | 39,999,073 | 59,445,027 | 19,445,954 | 32.71% |
| 10/1/14 | 56,902,803 | 47,618,981 | 9,283,822 | 16.32% | 36,459,401 | 55,382,286 | 18,922,885 | 34.17% |
| 11/1/14 | 46,571,046 | 31,730,472 | 14,840,574 | 31.87% | 25,610,179 | 50,399,056 | 24,788,877 | 49.19% |
| 12/1/14 | 43,990,506 | 38,322,060 | 5,668,446 | 12.89% | 33,899,040 | 55,090,797 | 21,191,757 | 38.47% |
| 1/1/15 | 42,543,471 | 43,489,080 | (945,609) | -2.22% | 31,702,904 | 58,227,397 | 26,524,493 | 45.55% |
| 2/1/15 | 40,121,213 | 39,804,676 | 316,537 | 0.79% | 32,278,813 | 52,781,569 | 20,502,756 | 38.84% |
| 3/1/15 | 45,327,818 | 46,602,830 | (1,275,012) | -2.81% | 33,722,712 | 69,214,945 | 35,492,233 | 51.28% |
| 4/1/15 | 61,508,633 | 49,928,258 | 11,580,375 | 18.83% | 35,414,062 | 62,484,466 | 27,070,404 | 43.32% |
| 5/1/15 | 69,592,878 | 48,778,853 | 20,814,025 | 29.91% | 31,702,904 | 64,018,634 | 32,315,730 | 50.48% |
| 6/1/15 | 69,536,313 | 97,837,903 | (28,301,590) | -40.70% | 48,653,836 | 62,181,085 | 13,527,249 | 21.75% |
| Total | 678,779,709 | 646,162,680 | 32,617,029 | 4.81% | 447,962,174 | 713,423,841 | 265,461,667 | 37.21% |

**FY 2016**

| Date | MCPU master meters (gal) | MCPU billed (gal) | Diff of water | Water % loss | Sewer billed by MCPU (gal) | Sewer bill from WPCP (gal) | sewer billed minus MCPU wwater billed | Sewer % (I/I) |
|---|---|---|---|---|---|---|---|---|
| 7/1/15 | 68,242,646 | 62,203,933 | 6,038,713 | 8.85% | 34,951,368 | 66,525,842 | 31,574,474 | 47.46% |
| 8/1/15 | 78,068,036 | 70,361,630 | 7,706,406 | 9.87% | 36,818,579 | 60,602,545 | 23,783,966 | 39.25% |
| 9/1/15 | 63,268,900 | 62,171,812 | 1,097,088 | 1.73% | 35,450,274 | 51,777,941 | 16,327,667 | 31.53% |
| 10/1/15 | 51,723,296 | 55,489,248 | (3,765,952) | -7.28% | 33,197,618 | 70,562,421 | 37,364,803 | 52.95% |
| 11/1/15 | 43,198,806 | 40,116,740 | 3,082,066 | 7.13% | 27,279,000 | 74,717,031 | 47,438,031 | 63.49% |
| 12/1/15 | 42,088,670 | 39,042,426 | 3,046,244 | 7.24% | 28,673,756 | 71,749,194 | 43,075,438 | 60.04% |
| 1/1/16 | 41,775,892 | 29,441,584 | 12,334,308 | 29.52% | 27,454,119 | 72,736,852 | 45,282,733 | 62.26% |
| 2/1/16 | 39,367,130 | 27,164,576 | 12,202,554 | 31.00% | 25,946,056 | 68,366,896 | 42,420,840 | 62.05% |
| 3/1/16 | 47,579,318 | 29,471,839 | 18,107,479 | 38.06% | 27,493,896 | 67,266,668 | 39,772,772 | 59.13% |
| 4/1/16 | 59,802,872 | 32,960,099 | 26,842,773 | 44.89% | 25,548,602 | 62,465,485 | 36,916,883 | 59.10% |
| 5/1/16 | 61,637,091 | 46,266,316 | 15,370,775 | 24.94% | 32,821,713 | 67,755,565 | 34,933,852 | 51.56% |
| 6/1/16 | 69,666,329 | 48,058,268 | 21,608,061 | 31.02% | 34,959,227 | 62,415,097 | 27,455,870 | 43.99% |
| Total | 666,418,986 | 542,748,471 | 123,670,515 | 18.56% | 370,594,208 | 796,941,537 | 426,347,329 | 53.50% |

# Moore County Department of Veteran Services

**Department Narrative:**
Veteran Services assists Veterans with the following: applying for disability compensation claims, non-service connected pension claims, disabled Veteran's Life Insurance, VA Medical System, Vocational Rehabilitation, special NCDMV Veterans License Plates, property tax relief for Veterans who are rated 100% permanent disabled, and requesting Military Service records. Moore County has a total of 10,315 Veterans.

We also assist widows and certain dependents of Veterans with the following: applying death pension claims for widows of war-time Veterans, dependent and indemnity compensation (DIC) for widows of Veterans that died as a result of a service-connected disability, applying for burial benefits, health insurance to certain eligible dependents, requests for Military service records, and applying for the NC Scholarship for children of deceased, disabled or POW/MIA Veterans.

**Revenue Sources FY16 Budget:**

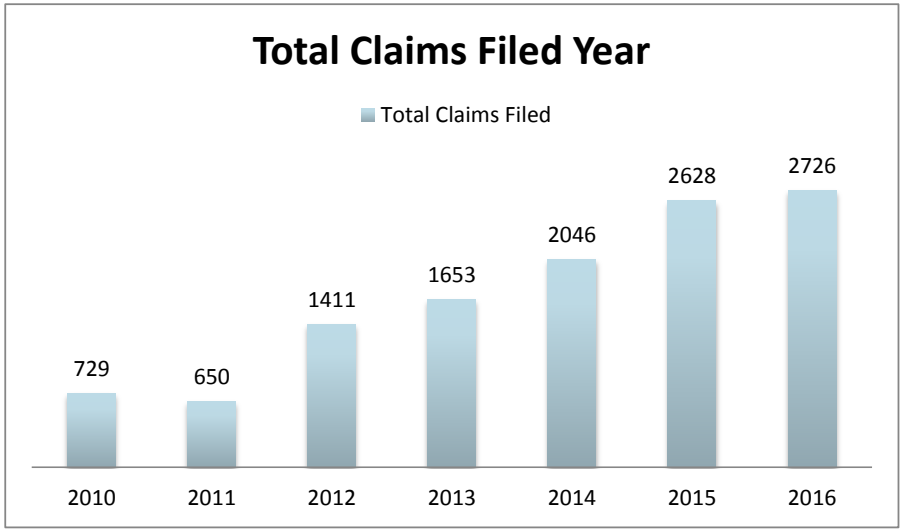
| | |
|---|---|
| County Property Tax | $173,326 |

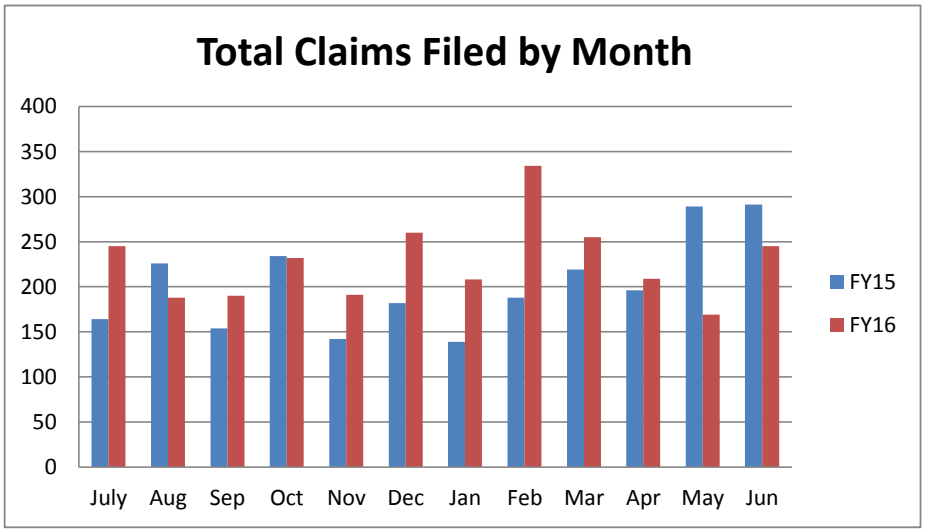
**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 3 | Full-Time |
| 0 | Part-Time |

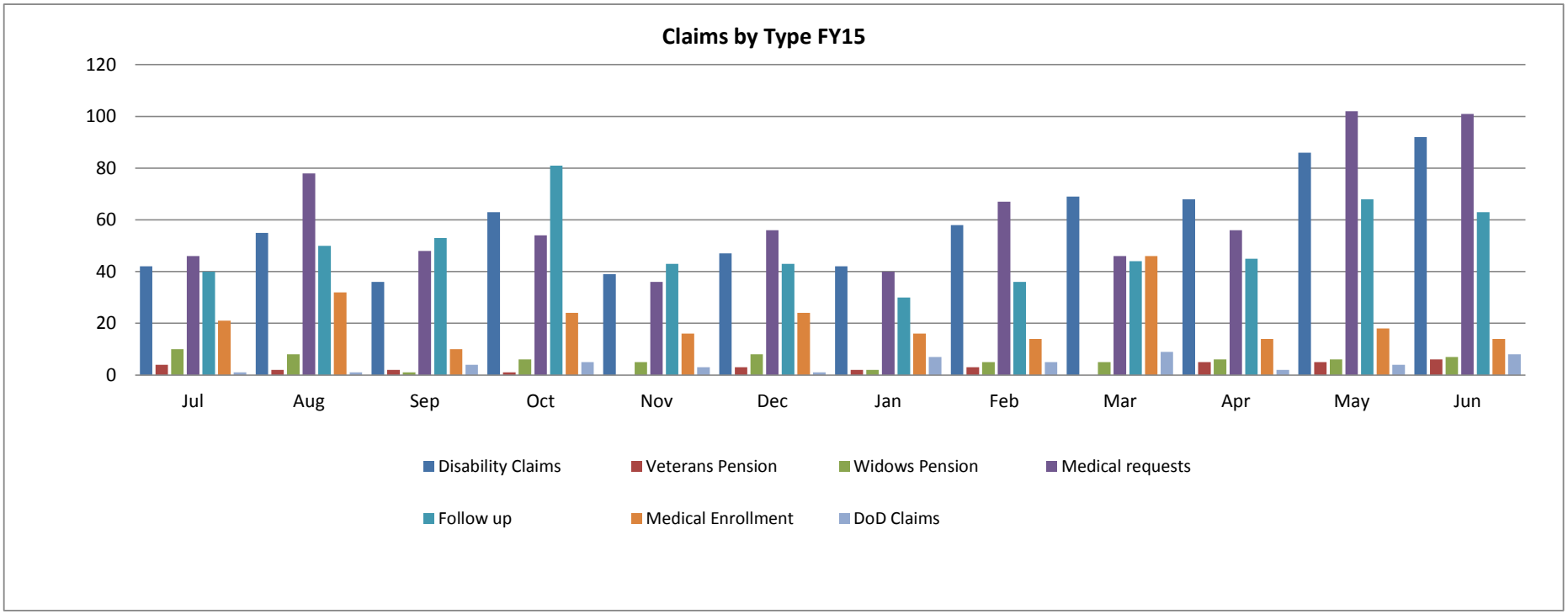
**Total FY16 Expenditure Budget:** $173,326

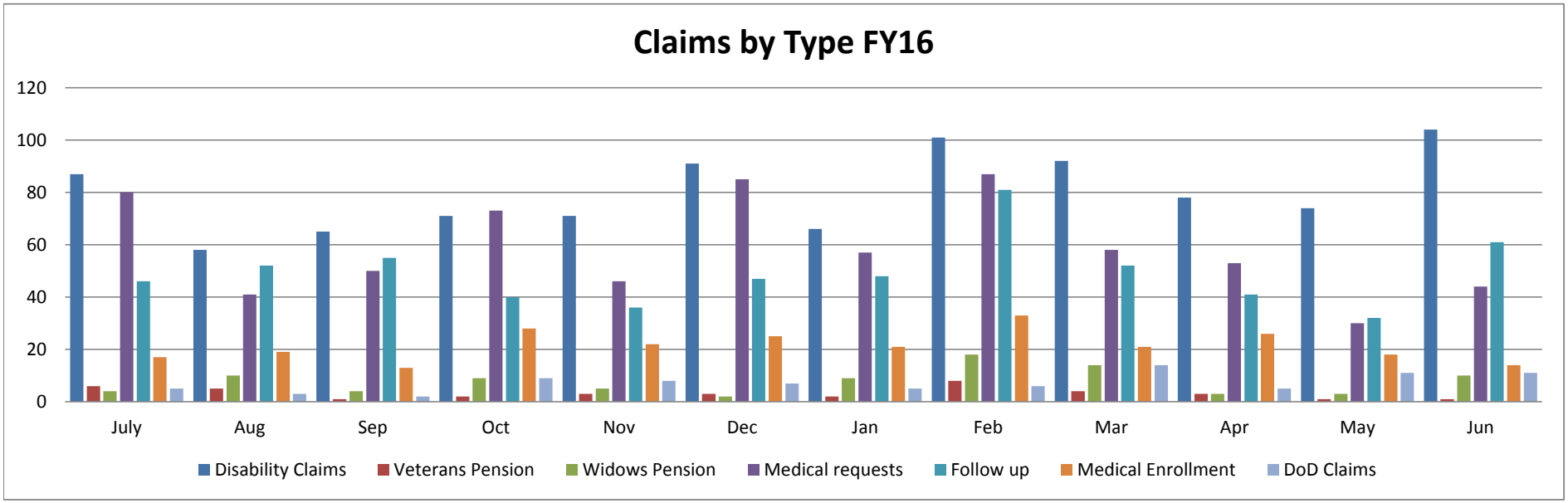
Department Director: Jim Pedersen
Department Director email: jpedersen@moorecountync.gov



## Moore County Department of Veteran Services, continued




*** Veteran population estimates, as of September 30, 2014, are produced by the VA Office of the Actuary (VetPop 2014). http://www.va.gov/vetdata/Expenditures.asp**

## Moore County Water Pollution Control Plant

**Department Narrative:**
The Water Pollution Control Plant is a division of Public Works and treats wastewater produced within Moore County and Camp Mackall under strict guidelines of the National Pollutant Discharge Elimination System (NPDES) permit. Flow is invoiced monthly to each town based on flow monitoring readings. Flow treated versus flow invoiced is measured to assist in determining accuracy of revenues as well as detecting inflow and infiltration into the collection system.

**Revenue Sources FY16 Original Budget:**

| | |
|---|---|
| User Fees | $4,340,898 |

**Total FY16 Expenditure Budget:** $4,340,898

**FY16 Budgeted Staffing Positions:**

| | |
|---|---|
| 19 | Full-Time |
| 0 | Part-Time |

Department Director: Randy Gould, rgould@moorecountync.gov
Division Leader: Janna Scherer, jscherer@moorecountync.gov

| Wastewater Treatment Plant gallons treated vs. gallons invoiced | | | |
|---|---|---|---|
| Fiscal Year | Treated Gallons | Invoiced Gallons | % Gallons Invoiced vs. Treated |
| FY06 | 1,712,037,666 | 1,462,960,632 | 85% |
| FY07 | 1,866,686,470 | 1,688,645,986 | 90% |
| FY08 | 1,621,958,000 | 1,444,689,266 | 89% |
| FY09 | 1,616,791,000 | 1,503,124,303 | 93% |
| FY10 | 1,631,586,000 | 1,502,536,298 | 92% |
| FY11 | 1,568,680,000 | 1,420,357,118 | 91% |
| FY12 | 1,473,402,000 | 1,424,967,783 | 97% |
| FY13 | 1,703,953,000 | 1,494,863,502 | 88% |
| FY14 | 1,810,658,000 | 1,646,900,864 | 91% |
| FY15 | 1,794,947,000 | 1,629,631,966 | 91% |
| FY16-June | 1,933,140,000 | 1,746,790,187 | 90% |

| Current Fiscal Year Activity | | | | |
|---|---|---|---|---|
| Wastewater Treatment Plant FY16 | Original Budget | Revised Budget | Actual Revenues | Actual Expenses |
| Jul-15 | $361,742 | $365,580 | $380,332 | $115,722 |
| Aug-15 | $361,742 | $365,580 | $418,051 | $162,878 |
| Sep-15 | $361,742 | $365,580 | $383,028 | $250,908 |
| Oct-15 | $361,742 | $365,580 | $352,740 | $262,517 |
| Nov-15 | $361,742 | $365,580 | $452,592 | $149,163 |
| Dec-15 | $361,742 | $365,580 | $491,670 | $349,746 |
| Jan-16 | $361,742 | $365,580 | $488,068 | $134,780 |
| Feb-16 | $361,742 | $365,580 | $485,656 | $150,832 |
| Mar-16 | $361,742 | $365,580 | $464,113 | $286,219 |
| Apr-16 | $361,742 | $365,580 | $453,440 | $1,518,481 |
| May-16 | $361,742 | $365,580 | $371,639 | $179,496 |
| Jun-16 | $361,742 | $365,580 | $431,407 | $296,850 |
| Totals | $4,340,898 | $4,386,960 | $5,172,737 | $3,857,592 |